



WRIGHT STATE
UNIVERSITY

Board of Trustees
*Academic Affairs &
Student Success
Committee*



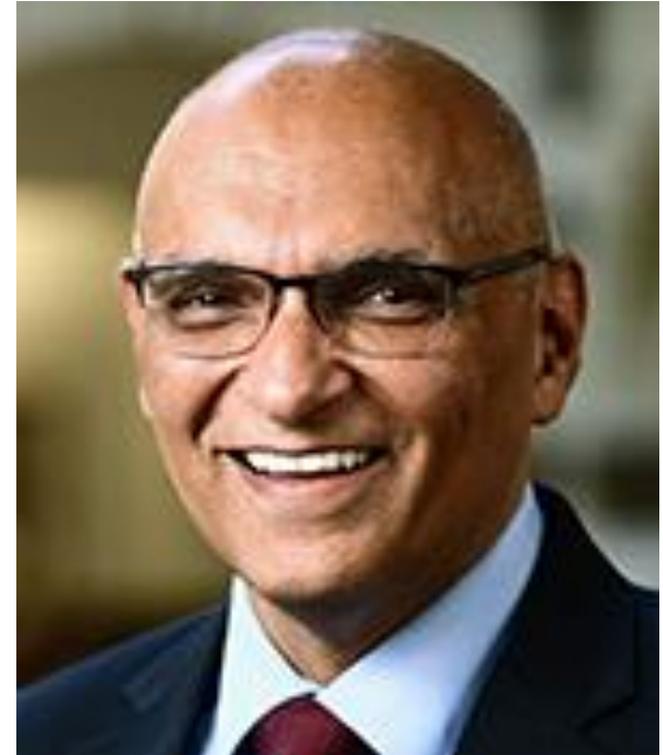


Provost's Report

Dean of the Raj Soin College of Business

Dr. Raj Suri

- Drexel University, LeBow College of Business
- Professor of Marketing
- Founding academic director of the Drexel Solutions Institute and the Innovation Engine
- Start date: July 1, 2026



United States Space Command

Wright State University became 3rd institution in Ohio to join the US Space Command's Academic Engagement Enterprise.



Wright State University in Dayton, Ohio. (Wright State University)

NEWS

Wright State joins U.S. Space Command's Academic Engagement Enterprise

U.S. Dept. of Education Grant

- “Strengthening American Competitiveness with AI Education”, Dr. Cogan Shimizu (CECS)
- \$2.5M grant to support use of AI to improve K-12 and undergraduate education programs at Wright State and Kansas State Universities



Higher Learning Commission Visit

- HLC, Institutional Accreditor
- Site visit April 20-21
- Importance of Accreditation
 - Access to Federal Financial Aid
 - Transferability of Credit Hours
 - Professional Licensure
 - Graduate School Eligibility



Higher Learning Commission Visit

HLC Criteria

- Mission - programs align with publicly articulated mission and serves the public good
- Integrity: Ethical & Responsible Conduct
- Teaching & Learning for Student Success
- Sustainability: Institutional Effectiveness, Resources, and Planning



Curricular Approvals

Discretionary Program Inactivations: Baccalaureate

- Integrated Human Service, BS
 - Low enrollment/low graduation rates
 - Will also deactivate the combined program with Counseling, MS
- Media Studies, BA
 - Integrated into Communication degree
- History and Philosophy of Science, Minor
- Medical Humanities and Health Studies, Minor

Curricular Approvals

Discretionary Program Inactivations: Certificates

- African-American Experiences in Education (Undergraduate)
 - No active students for five or more years
- Applied Clinical Ethics (Graduate)
 - No active students for five or more years
- Big and Smart Data Sciences (Graduate)
 - Replaced with Applied Artificial Intelligence & Data Analytics
- Pre-Med Studies Advanced (Undergraduate)
 - Condensing Pre-Med Studies Core Curriculum and Advanced Curriculum certificates into a single program

Curricular Approvals

Curricular Content Changes

New Degree Programs

- Anthropology and Geography, BS (COLA)
- Arts Administration and Entrepreneurship, BA (COLA)
- Business Analytics and Artificial Intelligence, BSB (RSCOB)
- Environmental Sciences, BS (COSM)
- General Studies, BS

Curricular Approvals

Curricular Content Changes

- New Certificate Programs
 - Psychiatric-Mental Health Nurse Practitioner (Post Master's)
 - Strength and Conditioning (Undergraduate)
 - Gerontology (Graduate)
 - Project Management (Graduate)
 - Applied Humanities (Undergraduate)
- New Microcredentials
 - Entrepreneurial Essentials (Non-Credit)
 - Trauma-Informed Counseling (Graduate)

Curricular Approvals

Curricular Content Changes

Course Modifications (80 modifications):

AVI 2002	BME 4850	EES 4190	KNH 4110	MLB 4310
AVI 2302	CEG 6330	FIN 4160	KNH 4840	MLB 4311
AVI 2202	CHM 4350	FIN 4440	KNH 4880	MLB 4320
AVI 2102	CHM 4350L	GEO 2200	KNH 4890	MLB 4330
AVI 4502	CHM 4880	GEO 2210	KNH 6250	MLB 4410
AVI 4002	CHM 7980	HLT 3400	KNH 6310	MLB 4411
AVI 3702	COM 2560	IDL 7110	KNH 6350	MLB 4520
AVI 3502	COM 4620	ISE 4850	KNH 7550	NUR 3300
AVI 3002	ED 2650	KNH 2500	KNH 7800	PLS 2510
BIO 3050	ED 2750	KNH 2530	ME 3120	PPH 7020
BIO 3050L	ED 3650	KNH 2540	MGT 7210	PSY 1010
BIO 4110	ED 4010	KNH 2550	MLB 4010	PSY 2001
BIO 4110L	ED 6010	KNH 2840	MLB 4110	PSY 2020
BIO 4460	EDS 6080	KNH 4250	MLB 4111	PTX 7030
BIO 4800	ENG 4560	KNH 4310	MLB 4210	PTX 8020
BIO 7020	EES 4200	KNH 4350	MLB 4211	TH 3190

Curricular Approvals

Curricular Content Changes

- New courses (55) in multiple areas
 - Aviation, Biology, Chemistry, Computer Science, Entrepreneurship, Industrial & Human Factors, History, Kinesiology, Medical Lab Science, Music, Psychology, Public Health, Theatre
- Academic program modifications in multiple areas (12)
 - Aviation, Biological Sciences, Business Economics, Chemistry, Exercise Science, Health Science, Nursing

Curricular Approvals

Curricular Content Changes

Documenting Objectives & Outcomes

- 26 Student Teaching & Field Experience courses
 - ED
 - EDS
 - EED
- 18 courses in Student Affairs in Higher Education M.Ed. program
 - HEA
 - SAA
 - SPM
- 5 Undergraduate Psychology (PSY) courses

Curricular Approvals

Curricular Content Changes

197 Course Deactivations (Board approval required)

ABS 7100	ATR 4820	NUR 7098	PSY 8340	SAA 7630	TH 4360
ABS 7110	CHM 6650L	NUR 7099	PSY 8430	TH 2020	School of Fine & Performing Arts = 9
ABS 7120	CHM 8970	PLS 4820	PSY 8440	TH 2190	Humanities & Cultural Studies = 57
ABS 7220	CST 2510	PLS 4822	PSY 8460	TH 2200	Teacher Education = 80
ABS 7230	HED 4570	PLS 4823	PSY 8610	TH 2250	
ABS 7240	HED 6570	PLS 4824	PSY 8620	TH 3010	
ABS 7300	ITA 1010	PSY 1010L	PSY 8630	TH 3200	
ATR 2610	KNH 4550	PSY 8090	SAA 7530	TH 3510	
ATR 3020	MPA 6950	PSY 8230	SAA 7540	TH 3760	
ATR 3030	NUR 4890	PSY 8320	SAA 7550	TH 4200	

Questions?



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Investing in BSN Growth Through LRC Renovation and Expansion

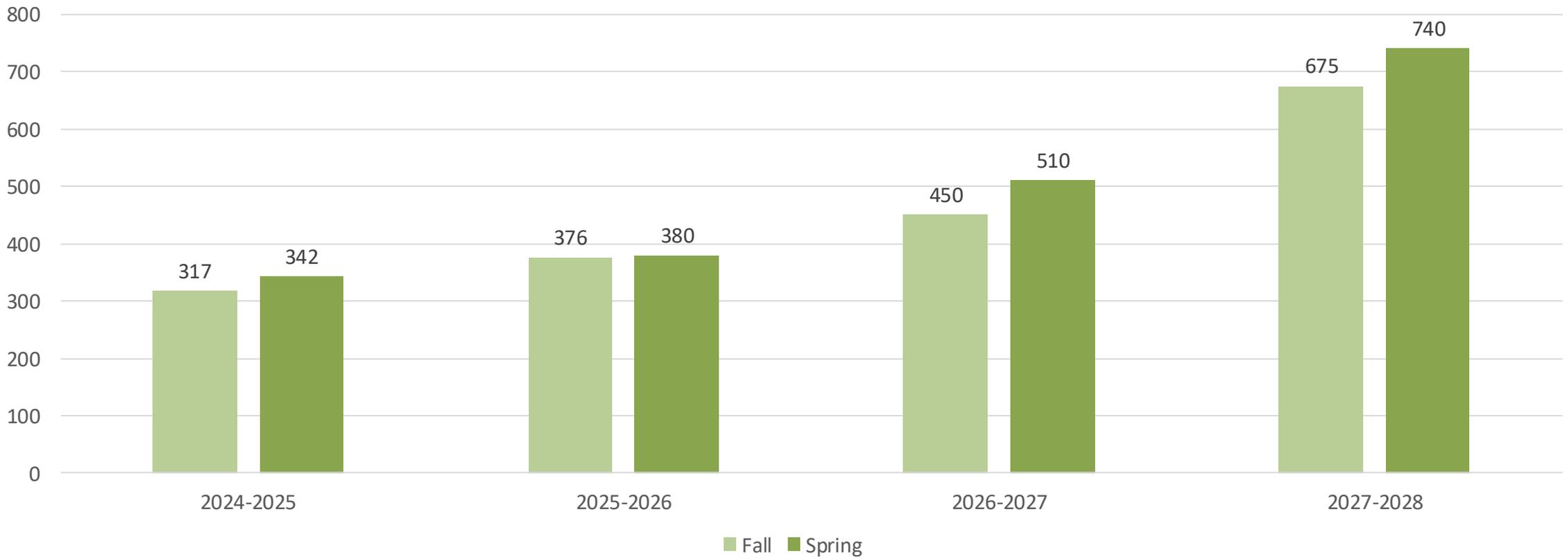
Allied Health

- Continuing to conduct due diligence on new healthcare programs, including:
 - Radiological Sciences, Dental, Nurse Anesthetist , Speech Language Pathology, Audiology, and Occupational Therapy
 - Assessing market needs, student interest, competition, availability of clinical placements, and required resources
 - Program prioritization to continue through Spring 2026 semester
- Portfolio and prioritization of new programs will inform short and long-term space requirements

Nursing Program Facility Updates

- Strong student demand for healthcare programs and nursing
- Sufficient clinical placements for larger class size
- Guaranteed employment with Premier for BSN graduates
- Nursing program is foundational to our strategic investment in healthcare programs
- A capital expenditure will allow for continued enrollment growth while maintaining quality and positive student outcomes

BSN Enrollment Predictions



Current LRC Capacity Restraints

- **Space**
 - 6 lab spaces
 - 4 rooms hold 8 students at a time
 - 2 rooms hold 20 students at a time
- **Hospital Beds**
 - 22 hospital beds
- **Outdated Equipment**
 - Non-functional head walls
 - Aging mannequins, IV pumps, simulation software



WSU Learning Resource Center



WSU Learning Resource Center



New Equipment



Strategic Solution: University Hall Renovation

Phase 1: Summer 2026

- Renovation of Room 009 and expansion of 7 entryways for new lab spaces
- 28 new nursing beds
- New low, mid, and high-fidelity Mannequins
- Serve 510 students



Phase 2: Summer 2027

- Renovation of Rooms 003, 066, 079, and 089 for labs and Anatomage
- Construction of two new simulation rooms in Room 060
- 14 additional nursing beds
- Simulation software upgrade
- Serve 740 students

Project Costs

				510 Students	740 Students		
Project Budget							
Budget	Owner's Contingency	5.00%	Construction Cost	\$41,964	\$119,562		
Total Contingency				\$41,964	\$119,562		
A/E Fees							
	Design Fees	9.00%	Construction Cost	\$75,536	\$215,211		
	Additional Services	1.00%	Construction Cost	\$8,393	\$23,912		
	Reimbursables	1.00%	Construction Cost	\$8,393	\$23,912		
Commissioning				1.00%	Construction Cost	\$8,393	\$23,912
Ohio Percent for Art (N/A under \$4m)				1.00%	State Appropriations		
Local Administration Fee*				1.50%	Construction Cost		
Moving				Lump Sum	\$10,000	\$10,000	
Total Fees				\$110,714	\$296,948		
CaTS - IT Infrastructure				\$175,000	\$200,000		
CaTS - A/V				\$50,000	\$100,000		
Graphics/Art				Lump Sum	\$5,000	\$10,000	
Furniture				\$50,000	\$75,000		
WSU Signage				\$2,500	\$2,500		
WSU Lock Shop				\$25,000	\$2,500		
Total Owner Furnished/Owner Installed				\$307,500	\$390,000		
Nursing Skills Lab				\$469,415	\$140,000		
Nursing Mannequins				\$488,125	\$245,962		
Simulation Software					\$100,000		
Total Equipment				\$957,540	\$485,962		
Cost of the Work				Uhall Basement	\$633,000	\$1,803,500	
Construction Manager Costs							
	Preconstruction	0.79%		\$4,997	\$14,236		
	Personnel Costs	14.36%		\$90,890	\$258,957		
	General Conditions	4.13%		\$26,168	\$74,556		
	CM Contingency	4.50%		\$28,459	\$81,083		
	CM Fee	8.81%		\$55,773	\$158,905		
Total Hard Costs				\$839,286	\$2,391,237		
Total Project Cost				\$2,257,005	\$3,683,709		



Questions?



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Board of Trustees





Enrollment Update

11,254

Total Student
Enrollment



Spring 2026 Enrollment

Total Headcount: Dayton and Lake

	Spring 2023	Spring 2024	Spring 2025	Spring 2026
Total Headcount	10,319	10,574	11,187	11,254

Note: Includes total headcount for both Dayton and Lake campuses as of Day 14 of the term indicated. *Institutional Research and Effectiveness.*

Spring 2026 College Credit Plus Enrollment

Dayton and Lake Campuses

	Spring 2025	Spring 2026
Total Enrollment	1,138	1,233
<i>Dayton</i>	<i>725</i>	<i>719</i>
<i>Lake</i>	<i>413</i>	<i>514</i>

Source: Includes all College Credit Plus students for the Dayton and Lake campuses as of Day 14 of the term indicated. *Institutional Research and Effectiveness.*

Fall 2026 College Credit Plus *Brookville Local Schools Partnership*



The screenshot shows the Brookville Local Schools website. At the top left is the logo, a blue 'B' with a lightning bolt, and the text 'Brookville Local Schools Home of the Blue Devils'. To the right is a 'Schools' dropdown menu. Below is a dark blue navigation bar with white text for 'Home', 'Our Schools', 'Departments', 'Athletics', 'Community', 'Whole Child', and 'Administrative Te'. A secondary dark blue bar contains 'Compliance Officers'. The main content area features the title 'New Partnership with Wright State University' with a 'Posted Date: 02/05/26, 04:00 PM' and a 'View Original Post' link. The article text begins with 'BIG NEWS from Brookville High School!' and describes a partnership with Wright State University. A bulleted list follows, detailing 'New Pathways', 'Sophomore Standing', 'Automatic Acceptance', and 'Premier Health Partnership'.

B Brookville Local Schools
Home of the Blue Devils

Schools

Home Our Schools Departments Athletics Community Whole Child Administrative Te

Compliance Officers

New Partnership with Wright State University

Posted Date: 02/05/26, 04:00 PM

[View Original Post](#)

BIG NEWS from Brookville High School!

Principal Stephan has a major announcement regarding a first-of-its-kind partnership with Wright State University, a massive "springboard" for our students' futures. At Brookville Local Schools, we are dedicated to providing an educational experience focused on high academic achievement, exploration, and opportunity. This new collaboration way we are challenging and supporting our students to realize their full potential and provide unique opportunities offered anywhere else in the Miami Valley.

What's in store?

- **New Pathways:** A "three-in-one" pilot program with Wright State University in high-demand fields like **Engineering, Nursing/Healthcare, and Education**.
- **Sophomore Standing:** By combining these courses with our existing CCP and AP offerings, students can earn with sophomore standing.
- **Automatic Acceptance:** Students who meet requirements earn automatic acceptance into the university and into their specific program.
- **Premier Health Partnership:** Nursing students can even have the majority of their tuition paid for through

Brookville HS Partnership

College Credit Plus

- Education
- Engineering
- Nursing & Health Care

BROOKVILLE HIGH SCHOOL PARTNERSHIP ARTICULATION AGREEMENT

Start at Brookville High School using CCP and AP credits and then transfer your credits seamlessly to Wright State University to earn your bachelor's degree.

Brookville High School

to

Wright State University

College Credit Plus and Advanced Placement

Nursing
Bachelor of Science



JUNIOR YEAR @ BROOKVILLE HIGH SCHOOL
Chemistry (High School Course)
English Composition I (or AP English Literature and Composition)
Western Civilization I or II
General Psychology
Introductory Statistics
Healthcare Terminology (Wright State HLT 1010)
Exploring Health Professions (Wright State HLT 1020)

SENIOR YEAR @ BROOKVILLE HIGH SCHOOL
AP Biology
AP US Government & Politics (Optional for Students Who Scored 5 on AP Biology and/or AP English Literature and Composition)
English Composition II
Introduction to Sociology
Introduction to Professional Nursing (Wright State HLT 2000)

Brookville HS Partnership

College Credit Plus

- Wright State Coursework
 - Junior and Senior Years
 - Co-Taught with Brookville Teachers
- Campus Engagement
 - Wright State Faculty and Students
 - Campus Visits & Other Guaranteed Experiences
- Reduced Time to Degree

Fall 2026: Applicants & Admits

Trends by Level & Citizenship

Student Population	Applicants		Admits	
	2025	2026	2025	2026
First-Time	9,593	9,586	8,005	7,770
<i>Domestic</i>	7,593	8,189	6,370	7,173
<i>International</i>	2,000	1,397	1,635	597
Transfer	734	756	460	427
Graduate	1,505	2,020	900	679
<i>Domestic</i>	302	328	178	102
<i>International</i>	1,203	1,692	722	577

Source: Includes new First-Time, Transfer, and Graduate students for both Dayton and Lake campuses as of 27 Weeks Prior to the term indicated. *Institutional Research and Effectiveness*

Fall 2026: Enrollment Trends

Domestic First-Time Students

Student Population	Applicants		Admits		Statements of Intent	
	2025	2026	2025	2026	2025	2026
First-Time	7,593	8,189	6,370	7,173	626	984

Source: Includes new, domestic First-Time students for both Dayton and Lake campuses as of 27 Weeks Prior to the term indicated. *Institutional Research and Effectiveness*. Statements of Intent as of 02.17 of the year indicated. *Enrollment Operations*.

Fall 2026: Applicants & Admits

Aviation

Student Population	Applicants		Admits		SOIs	
	2025	2026	2025	2026	2025	2026
First-Time	169	275	145	253	5	21
Transfer	6	12	3	5	1	0
Total	175	287	148	258	6	21

Source: Includes new First-Time students for both Dayton and Lake campuses as of 27 Weeks Prior to the term indicated. *Institutional Research and Effectiveness*. Statements of Intent as of 02.17 of the year indicated. *Enrollment Operations*.









WRIGHT
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Wright State University
Daniel
Group 2

Wright State University
Ilee
Turner
Group 4

Wright State University
Mason
Group 5

Wright State University
Avery
Group 3

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Fall 2026 Recruitment & Yield Events

- 2026 Scholars Event
- Take Flight Academy Visit Day
- Green & Gold Admitted Student Events



Spring Career & Internship Fairs

CAREER FAIR
February 9, 2026
9 - 11:30am Dickie Hall

- Adams Health Network
- Air Handling Equipment
- Airstream
- American Rheinmetall
- American Trim
- Brethren Retirement Community
- Bruns Construction
- Celina Insurance Group
- Celina Tent, Inc
- Cheeseman Trucking
- Cooper Farms
- Crane Pumps & Systems
- Crown Equipment Corporation
- Custom Foam Products
- Everheart Hospice
- Fastenal
- Flex Machine Tools
- Flight Deck Gymnastics
- Fort Recovery Industries
- Garmann Miller
- Grand Lake Health System
- GROB Systems
- H.A. Dorsten, Inc.
- Hartzell Air Movement
- HCFManagement-Briarwood Village/Celina Manor
- Homan Inc
- Hometown Opportunity
- iScribeMD
- JR Manufacturing
- Mercer Health
- Mercy Health
- Micromastic Products LLC
- Miller Place Assisted Living
- NKTelco
- Ohio State Highway Patrol
- Opus Packaging
- Pax Machine Works
- Precision-Strip, Inc
- Premier Health
- Reynolds & Reynolds
- Tooling Technology LLC
- Truland Equipment
- Van Wert Works
- Vancrest Healthcare Centers
- VanTilburg Farms Inc
- Wayne Healthcare
- Wilson Health

Hiring event from 1 pm - 3 pm
 Sign up with the link in the caption!

WRIGHT STATE UNIVERSITY
 LAKE CAMPUS

CareerHub-Lake@wright.edu

Employers Attending the Career & Internship Fair

ABBOTT	FUYAO GLASS AMERICA
AIR FORCE INSTITUTE OF TECHNOLOGY	GATEWAY LOGISTICS, INC.
AMERICAN CUTTING EDGE	GE AEROSPACE
APPLIED OPTIMIZATION, INC.	GORDON FOOD SERVICE
ARC ABRASIVES	GREENE CTY DEPARTMENT OF JOB & FAMILY SERVICES
AREA AGENCY ON AGING	HCF MANAGEMENT, INC.
AWETOMATON	HII MISSION TECHNOLOGIES DIVISION
BANKERS LIFE	HOHMAN PLATING
CITY OF DAYTON	JOHNSON ELECTRIC
COX FIRST MEDIA	KETTERING HEALTH
CRANE PUMPS & SYSTEMS	LEXISNEXIS
CROWN EQUIPMENT CORPORATION	LEXTECH, INC.
DAYBREAK	LOUISVILLE METRO GOVERNMENT
DAYTON FREIGHT	MARQUE ENGINEERING
DAYTON JOB CORPS CENTER	MEDPACE, INC.
EASTWAY BEHAVIORAL HEALTHCARE	MERCY HEALTH
EMERGE RECOVERY & TRADES INITIATIVE	MESSER CONSTRUCTION COMPANY
ENTERPRISE MOBILITY	MINI UNIVERSITY, INC.
FASTENAL COMPANY	MONTEREY CONSULTANTS
FEDERAL BUREAU OF INVESTIGATION (FBI)	MONTGOMERY COUNTY BOARD OF COUNTY COMMISSIONERS

Employers Attending the Career & Internship Fair

MONTGOMERY COUNTY DEPT OF JOB & FAMILY SERVICES	TEAM NEO
NASIC	THE ALLEN FINANCIAL GROUP, LLC
NSIC	THE GREENTREE GROUP
NORTHWESTERN MUTUAL	THE HOME CITY ICE COMPANY
OAK RIDGE INSTITUTE FOR SCIENCE & EDUCATION	THE MIAMI VALLEY SCHOOL
OHIO DEPT OF PUBLIC SAFETY	THE OHIO DEPARTMENT OF TAXATION
OHIO DEPT OF REHAB & CORRECTION	THE OHIO STATE UNIVERSITY-LIFESPORTS INITIATIVE
OHIO DEPT OF TRANSPORTATION	THE SHERWIN-WILLIAMS COMPANY
PACCAR	THE VILLAGE NETWORK
POWER AD COMPANY	THORSON * BAKER + ASSOCIATES
PREMIER HEALTH	TQL (TOTAL QUALITY LOGISTICS)
PUBLIC HEALTH-DAYTON & MONGOMERY CTY	UNITED STATES SECRET SERVICE
REYNOLDS & REYNOLDS	US ARMY RECRUITING COMMAND
RIVER VALLEY CREDIT UNION	US AIR FORCE: 338 TH RECRUITING SQUADRON
RIVERSIDE RESEARCH	WINSUPPLY, INC.
SIERRA NEVADA CORPORATION	WRIGHT STATE UNIVERSITY
SILFEX	WRIGHT-PATT CREDIT UNION
SOLVITA	YAMADA NORTH AMERICA, INC.
SOCHE	YOUTH VILLAGES
TALBERT HOUSE	CANCELLED: AIR FORCE RESEARCH LABORATORY

Career Hub

Supporting Graduates

- Inclusion in all emails from Advising and Registrar re: Graduation
- Email Campaign from Career Consultants: Senior Consultation
- (NEW) **March 10: Wright State Career Academy** – Using Coursera to attain skills and credentials to enhance your marketability.
- (NEW) **April 8: Salary Negotiations** w/ Drop-In Headshots and Advising from Career Consultants
- (NEW) Dayton Works: Dayton Region Employment Fair hosted by The Dayton Business Journal
- (NEW) University of Dayton Education Fair

Questions?



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Board of Trustees





Student Success Update

Fall to Spring Persistence

Dayton Campus

	Fall 2022	Fall 2023	Fall 2024	Fall 2025
Domestic	83.2%	86.9%	87.1%	87.6%
International	57.7%	41.9%	32.0%	78.7%
Total	82.7%	84.6%	79.2%	86.6%

Note: Percentage of full-time, first-time undergraduate students who entered in the Fall and returned the next Spring.

Fall to Spring Persistence

Lake Campus

	Fall 2022	Fall 2023	Fall 2024	Fall 2025
Domestic	83.7%	89.4%	86.6%	86.0%
International	--	--	100.0%	--
Total	83.7%	89.4%	86.7%	86.0%

Note: Percentage of full-time, first-time undergraduate students who entered in the Fall and returned the next Spring.

Source: Data as of Census Date for the term identified. *Institutional Research and Effectiveness*

Completion Campaigns

Targeted, intentional outreach for currently inactive students close to associate or bachelor degrees

Degrees Awarded & Approved

- 78 Associate Degrees Total
 - 47 Awarded (2024-2025 campaign)
 - 31 Approved for Conferral (2025-2026 ongoing)
- 8 Bachelor's Degrees Awarded
 - Successful completions via the ***Returning Raiders*** initiative (2024-2025)

Enrollment & Momentum

- 35 Re-enrollments total
- ***Returning Raiders (2024-2025)***
 - Includes students pursuing both Associate and Bachelor's degrees
 - **Note:** This cohort has already produced graduates (including the 8 Bachelor's degrees highlighted to the left) while others continue toward completion

Academic Success Centers

Use of services is increasing in each area

- Supplemental Instruction: up 137% (> 5000 visits)
- Writing Center: up 76%
- ~ 2000 unique students this AY

Director, Dr. Alison Witte, earned Learning Center Leadership Certification



Academic Success Centers

- Three WSU students presented at the Heartland College Learning Center Association Virtual Peer Conference (Feb)
- WSU and ASC hosting Heartland College Learning Center Association conference (May 18-19)



First-Year Seminars

- Fall 2025
- Spring 2026
- Fall 2026

Beginning Fall 2026, UVC 1025 will meet both the state graduation requirement for US Civic Literacy and the WSU Core requirement for FYC

Academic Engagement

Peer Navigator Program

- 91/98 from Fall persisted to Spring (92.8%)
- 87/93 First-Year students with Peer Mentors persisted to Spring (93.6%)



The graphic features a photograph of four students (three women and one man) standing outdoors in front of trees with autumn foliage. Below the photo, the text reads: 'NEED REGULAR SUPPORT?' in white on a dark green background. Underneath is a yellow button with the text 'Get a Peer Navigator!'. Below that, it says 'THE PEER NAVIGATOR PROGRAM CONNECTS STUDENTS WITH UPPERCLASSMEN FOR REGULAR SUPPORT AND MENTORSHIP.' To the left, 'Apply Now!' is written in large yellow letters with a white arrow pointing to a QR code on the right. Below the QR code, it says 'OR VISIT WRIGHT.EDU/PEERNAVIGATOR'. At the bottom left, it asks 'QUESTIONS?' and provides the email 'EMAIL ACADEMIC-ENGAGEMENT@WRIGHT.EDU'. At the bottom right, there are logos for Wright State University and Academic Engagement.

NEED REGULAR SUPPORT?

Get a Peer Navigator!

THE PEER NAVIGATOR PROGRAM CONNECTS STUDENTS WITH UPPERCLASSMEN FOR REGULAR SUPPORT AND MENTORSHIP.

Apply Now!

OR VISIT WRIGHT.EDU/PEERNAVIGATOR

QUESTIONS?
EMAIL ACADEMIC-ENGAGEMENT@WRIGHT.EDU

WRIGHT STATE UNIVERSITY ACADEMIC ENGAGEMENT

Early Alert System

- Our Academic Engagement team managed 740+ alerts in the Fall
- 92% increase from Fall 2024
- Collaboration between faculty and campus partners –early intervention to support student success



Take Flight Academy High School Visit Day



First-Year Student Certificate Ceremony

Save the Date

Thursday, April 16
Student Union
4:30-7 PM





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Board of Trustees



LFA Culver Cadet: The Cross Country Flyer

By Alondra Mallia
MA Public History





Orig. 2 1/2 x 3 1/2 neg. (475-9) rec'd Oct. 1945 from Hq. U.S. Army Strategic Air Force,
Public Relations Photo Lab (Liaison), APO #953.

A40739



B-63 410A-G

War Theatre #22 (Oahu, Hawaii) - ELECTRONICS - Radio - Drone (over)

Orig. 2 1/2 x 3 1/2 neg. (468-8) rec'd Oct. 1945 from
Hq. U.S. Army Strategic Air Force, Public
Relations Photo Lab (Liaison), APO #953.

#22 (Oahu, Hawaii) - AIRPLANES - (over)
Single



B-6

Orig. 4x5 neg (2635-26) rec'd October
from Hq, US Army Strategic AF, Pub.
Relations Photo Lab (Liaison), APO #953.

#22 (Oahu, Hawaii Islands)
AIRPLANES - Formations



A-6





WRIGHT STATE
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Board of Trustees





Finance Update

**FY2026 Financial Analysis
Unrestricted Funds Including Auxiliaries
Through December 31, 2025**

Schedule 2

Description	FY2025			FY2026		
	Annual Budget	To Date	Year End Final	Annual Budget	To Date	Anticipated Year End as of:
						12/31/25
Revenues:						
Tuition and Fees	\$ 147,769,841	\$ 157,052,382	\$ 161,101,314	\$ 167,574,271	\$ 164,671,253	\$ 170,600,160
State Appropriations	70,304,449	35,152,224	70,304,449	67,519,704	34,537,398	69,342,861
Facilities and Administration	4,797,184	2,248,056	4,381,888	4,766,384	1,723,257	4,133,755
Sales and Service	12,567,893	10,358,858	13,632,003	13,207,602	10,877,034	14,373,703
Gifts, Contributions, and Other Revenues	18,351,676	10,475,832	20,669,298	24,043,028	10,418,560	24,043,028
Operating Revenues excl Interest	\$ 253,791,043	\$ 215,287,352	\$ 270,088,952	\$ 277,110,989	\$ 222,227,502	\$ 282,493,507
Expenses:						
Compensation	\$ 150,265,663	\$ 73,723,624	\$ 147,615,028	\$ 155,097,174	\$ 73,950,117	\$ 155,097,174
Contracted Labor/Professional Services	10,770,481	4,665,713	12,275,594	11,552,384	3,370,377	11,552,384
Supplies	5,740,445	2,850,189	6,503,364	5,632,017	2,897,667	5,632,017
Travel & Events	2,916,530	1,350,080	3,107,695	3,095,711	1,375,478	3,380,066
Information & Communications	8,029,565	4,002,226	8,108,005	8,392,107	3,844,392	8,392,107
Maintenance & Repairs & Utilities	16,762,915	9,620,029	16,297,290	17,910,132	10,729,200	17,702,841
Scholarships & Fellowships	27,096,516	16,989,308	30,865,495	35,140,597	18,719,253	35,699,972
Debt	6,665,078	6,665,078	6,668,599	6,673,578	6,673,578	6,673,578
Transfers & Other Expenses	27,207,735	6,224,919	17,049,001	33,617,289	5,204,927	32,830,889
Operating Expenses	\$ 255,454,928	\$ 126,091,166	\$ 248,490,071	\$ 277,110,989	\$ 126,764,989	\$ 276,961,028
Reserves	(1,663,885)	93,913,634	32,257,757	-	101,427,553	11,497,519
Total Expenses	\$ 253,791,043	\$ 220,004,800	\$ 280,747,828	\$ 277,110,989	\$ 228,192,542	\$ 288,458,547
Interest Income	-	4,717,448	10,658,876	-	5,965,040	5,965,040
Net Operating	\$ (1,663,885)	\$ 89,196,186	\$ 21,598,881	\$ -	\$ 95,462,513	\$ 5,532,479

**FY2026 Anticipated Year End
Unrestricted Funds Including Auxiliaries
Through December 31, 2025**

Schedule 3

Description	Annual Budget	Anticipated Year End	Update	Anticipated Year End	Update	Anticipated Year End	Update	Update
	07/01/2025	as of 8/31/2025	v. Annual Budget	as of 10/31/2025	v. Previous AYE	as of 12/31/2025	v. Previous AYE	v. Annual Budget
Revenues:								
Tuition and Fees	\$ 167,574,271	\$ 170,241,750	\$ 2,667,479	\$ 170,600,160	\$ 358,410	\$ 170,600,160		\$ 3,025,889
State Appropriations	67,519,704	69,074,796	1,555,092	69,074,796		69,342,861	268,065	1,823,157
Facilities and Administration	4,766,384	4,766,384		4,766,384		4,133,755	(632,629)	(632,629)
Sales and Service	13,207,602	13,207,602		14,373,703	1,166,101	14,373,703		1,166,101
Gifts, Contributions, and Other Revenues	24,043,028	24,043,028		24,043,028		24,043,028		
Operating Revenues excl Interest	\$ 277,110,989	\$ 281,333,560	\$ 4,222,571	\$ 282,858,071	\$ 1,524,511	\$ 282,493,507	\$ (364,564)	\$ 5,382,518
Expenses:								
Compensation	\$ 155,097,174	\$ 155,097,174		\$ 155,097,174		\$ 155,097,174		\$ -
Contracted Labor/Professional Services	11,552,384	11,552,384		11,552,384		11,552,384		
Supplies	5,632,017	5,632,017		5,632,017		5,632,017		
Travel & Events	3,095,711	3,095,711		3,380,066	(284,355)	3,380,066		(284,355)
Information & Communications	8,392,107	8,392,107		8,392,107		8,392,107		
Maintenance & Repairs & Utilities	17,910,132	17,910,132		17,702,841	207,291	17,702,841		207,291
Scholarships & Fellowships	35,140,597	35,699,972	(559,375)	35,699,972		35,699,972		(559,375)
Debt	6,673,578	6,673,578		6,673,578		6,673,578		
Transfers & Other Expenses	33,617,289	33,617,289		32,830,889	786,400	32,830,889		786,400
Operating Expenses	\$ 277,110,989	\$ 277,670,364	\$ (559,375)	\$ 276,961,028	\$ 709,336	\$ 276,961,028	\$ -	\$ 277,110,989
Reserves	-	3,663,196	3,663,196	5,897,043	2,233,847	5,532,479	(364,564)	5,532,479
Total Expenses	\$ 277,110,989	\$ 281,333,560		\$ 282,858,071		\$ 282,493,507		
Interest Income								
Net Operating	\$ -	\$ 3,663,196		\$ 5,897,043		\$ 5,532,479		

FY2025 to FY2026 Actual Comparison Unrestricted Funds Including Auxiliaries Through December 31, 2025

Schedule 4

Description	FY2025			FY2026		
	Year End Final	Actual to Date	% of Year End	Annual Budget	Actual to Date	% of Budget
Revenues:						
Tuition and Fees	\$ 161,101,314	\$ 157,052,382	97%	\$ 167,574,271	\$ 164,671,253	98%
State Appropriations	70,304,449	35,152,224	50%	67,519,704	34,537,398	51%
Facilities and Administration	4,381,888	2,248,056	51%	4,766,384	1,723,257	36%
Sales and Service	13,632,003	10,358,858	76%	13,207,602	10,877,034	82%
Gifts, Contributions, and Other Revenues	20,669,298	10,475,832	51%	24,043,028	10,418,560	43%
Operating Revenues excl Interest	\$ 270,088,952	\$ 215,287,352	80%	\$ 277,110,989	\$ 222,227,502	80%
Expenses:						
Compensation	\$ 147,615,028	\$ 73,723,624	50%	\$ 155,097,174	\$ 73,950,117	48%
Contracted Labor/Professional Services	12,275,594	4,665,713	38%	11,552,384	3,370,377	29%
Supplies	6,503,364	2,850,189	44%	5,632,017	2,897,667	51%
Travel & Events	3,107,695	1,350,080	43%	3,095,711	1,375,478	44%
Information & Communications	8,108,005	4,002,226	49%	8,392,107	3,844,392	46%
Maintenance & Repairs & Utilities	16,297,290	9,620,029	59%	17,910,132	10,729,200	60%
Scholarships & Fellowships	30,865,495	16,989,308	55%	35,140,597	18,719,253	53%
Debt	6,668,599	6,665,078	100%	6,673,578	6,673,578	100%
Transfers & Other Expenses	17,049,001	6,224,919	37%	33,617,289	5,204,927	15%
Operating Expenses	\$ 248,490,071	\$ 126,091,166	51%	\$ 277,110,989	\$ 126,764,989	46%
Reserves	32,257,757	93,913,634		-	101,427,553	
Total Expenses	\$ 280,747,828	\$ 220,004,800	78%	\$ 277,110,989	\$ 228,192,542	82%
Interest Income	10,658,876	4,717,448	44%	-	5,965,040	
Net Operating	\$ 21,598,881	\$ 89,196,186		\$ -	\$ 95,462,513	

**FY2025 to FY2026 Actual Comparison
Unrestricted Funds Including Auxiliaries
Through December 31, 2025**

Schedule 5

Description	FY2025			FY2026		
	Annual Budget	Actual to Date	% of Year End	Annual Budget	Actual to Date	% of Budget
Revenues:						
Tuition and Fees	\$ 147,769,841	\$ 157,052,382	106%	\$ 167,574,271	\$ 164,671,253	98%
State Appropriations	70,304,449	35,152,224	50%	67,519,704	34,537,398	51%
Facilities and Administration	4,797,184	2,248,056	47%	4,766,384	1,723,257	36%
Sales and Service	12,567,893	10,358,858	82%	13,207,602	10,877,034	82%
Gifts, Contributions, and Other Revenues	18,351,676	10,475,832	57%	24,043,028	10,418,560	43%
Operating Revenues excl Interest	\$ 253,791,043	\$ 215,287,352	85%	\$ 277,110,989	\$ 222,227,502	80%
Expenses:						
Compensation	\$ 150,265,663	\$ 73,723,624	49%	\$ 155,097,174	\$ 73,950,117	48%
Contracted Labor/Professional Services	10,770,481	4,665,713	43%	11,552,384	3,370,377	29%
Supplies	5,740,445	2,850,189	50%	5,632,017	2,897,667	51%
Travel & Events	2,916,530	1,350,080	46%	3,095,711	1,375,478	44%
Information & Communications	8,029,565	4,002,226	50%	8,392,107	3,844,392	46%
Maintenance & Repairs & Utilities	16,762,915	9,620,029	57%	17,910,132	10,729,200	60%
Scholarships & Fellowships	27,096,516	16,989,308	63%	35,140,597	18,719,253	53%
Debt	6,665,078	6,665,078	100%	6,673,578	6,673,578	100%
Transfers & Other Expenses	27,207,735	6,224,919	23%	33,617,289	5,204,927	15%
Operating Expenses	\$ 255,454,928	\$ 126,091,166	49%	\$ 277,110,989	\$ 126,764,989	46%
Reserves	(1,663,885)	93,913,634		-	101,427,553	
Total Expenses	\$ 253,791,043	\$ 220,004,800	87%	\$ 277,110,989	\$ 228,192,542	82%
Interest Income	-	4,717,448		-	5,965,040	
Net Operating	\$ (1,663,885)	\$ 89,196,186		\$ -	\$ 95,462,513	

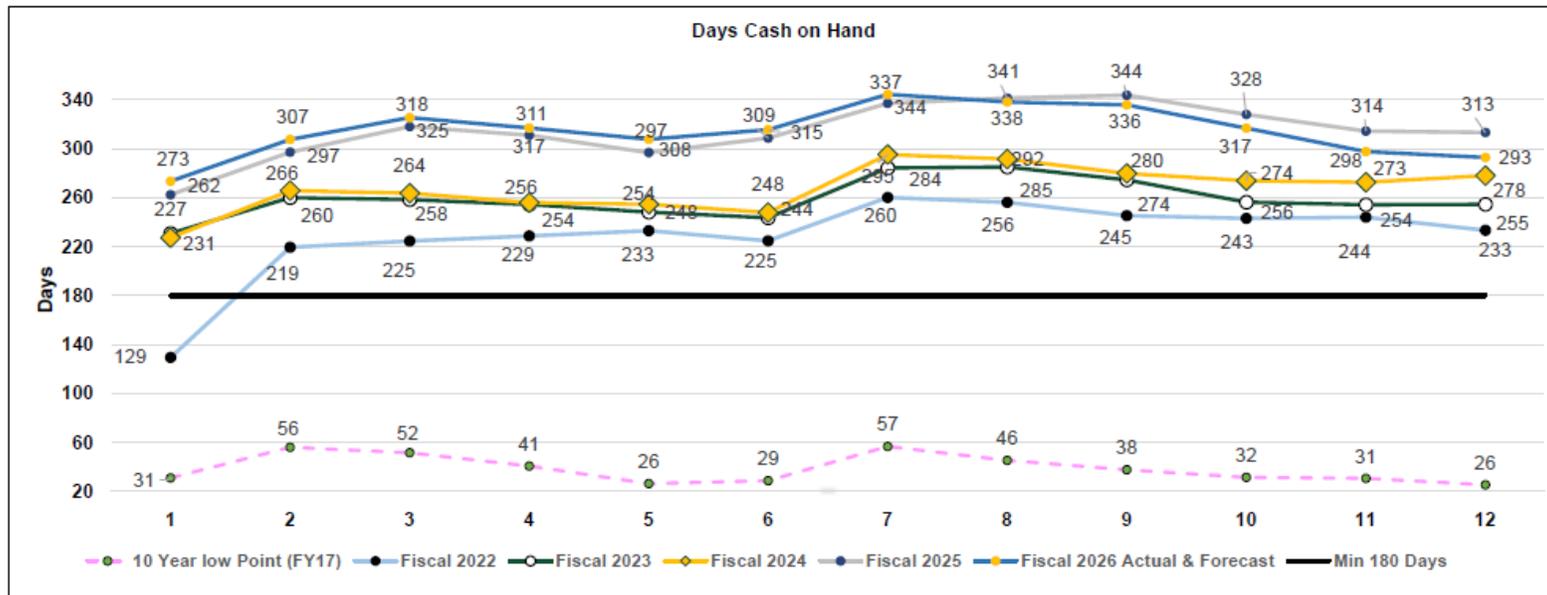
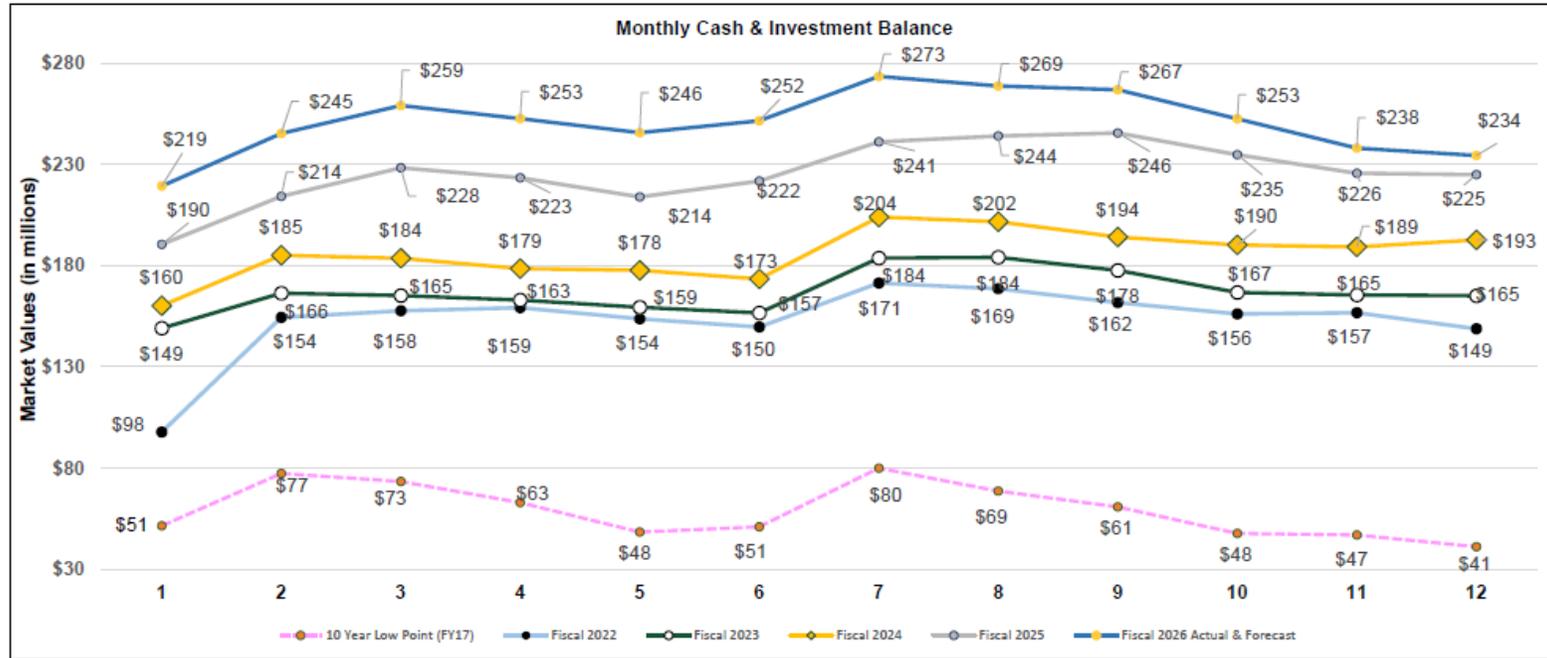
WRIGHT STATE CASH FORECAST (In Thousands)
As of June 30, 2026

	Actual						Forecast						Total Year
	July	August	September	October	November	December	January	February	March	April	May	June	
Working Capital (1):													
Beginning Balance	213,197.3	207,477.8	233,279.7	246,935.6	240,514.4	233,393.2	239,377.6	261,299.6	256,550.7	254,725.4	240,341.8	225,815.4	213,197.3
Cash Sources	21,286.6	46,112.3	33,494.7	17,251.7	14,721.4	24,933.4	53,590.9	22,865.0	28,778.7	16,820.3	21,000.9	21,167.7	322,023.7
Cash Uses	(27,443.8)	(21,565.0)	(20,853.5)	(24,559.4)	(22,914.0)	(19,785.9)	(31,668.9)	(27,613.9)	(30,603.9)	(31,204.0)	(35,527.2)	(24,804.8)	(318,544.0)
Change in Investments	437.6	1,254.6	1,014.6	886.4	1,071.3	836.9	-	-	-	-	-	-	5,501.5
Ending Balance	207,477.8	233,279.7	246,935.6	240,514.4	233,393.2	239,377.6	261,299.6	256,550.7	254,725.4	240,341.8	225,815.4	222,178.4	222,178.4
Prior Year Balance	178,647.7	202,332.0	216,540.0	211,728.6	202,037.9	210,059.9	229,457.3	232,322.6	233,977.0	223,282.7	214,048.3	213,197.3	213,197.3
Change to Prior Year	28,830.2	30,947.7	30,395.6	28,785.8	31,355.3	29,317.7	31,842.3	24,228.1	20,748.5	17,059.1	11,767.2	8,981.1	8,981.1
Days Cash on Hand-FY2026 (3)(5)	273	307	325	317	308	315	344	338	336	317	298	293	293
Days Cash on Hand-FY2025 (4)(5)	262	297	318	311	297	309	337	341	344	328	314	313	313

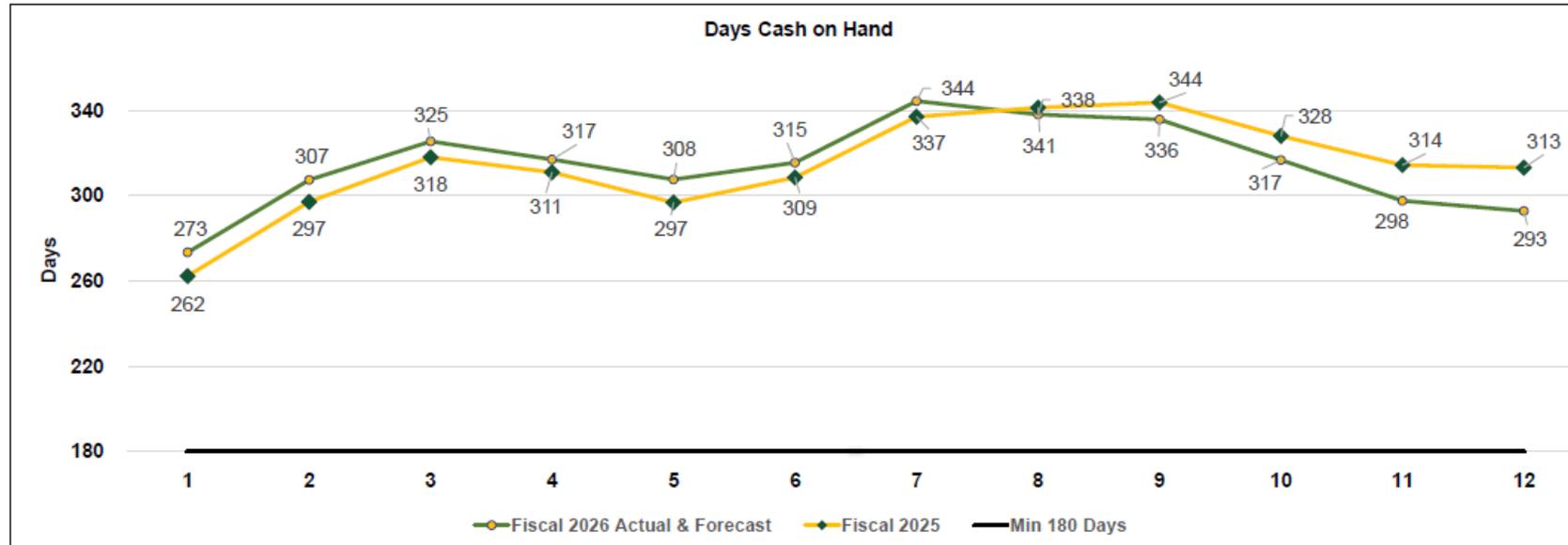
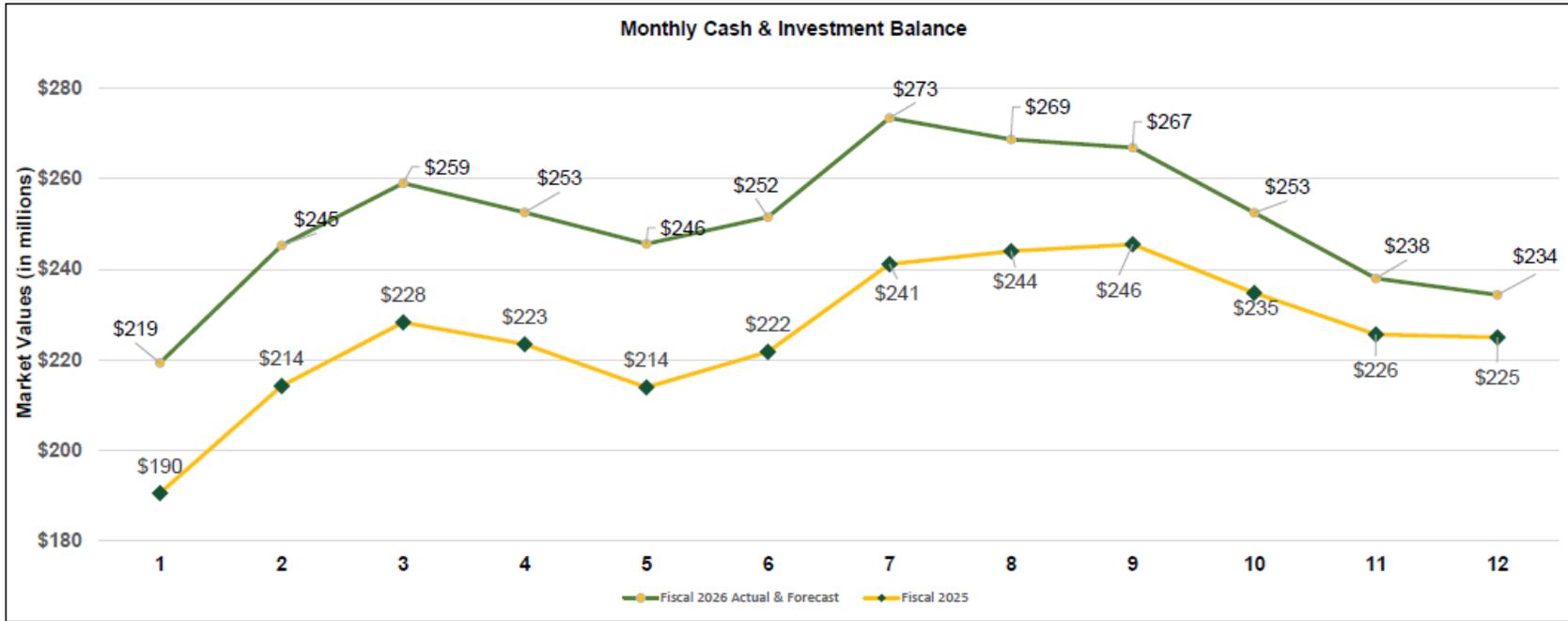
Illiquid Investments (2):													
Beginning Balance	11,750.8	11,821.5	12,046.8	12,130.7	12,100.3	12,238.4	12,189.9	12,189.9	12,189.9	12,189.9	12,189.9	12,189.9	11,750.8
Change in Investments	70.7	225.3	83.9	(30.3)	138.1	(48.4)	-	-	-	-	-	-	439.2
Ending Balance	11,821.5	12,046.8	12,130.7	12,100.3	12,238.4	12,189.9	12,189.9	12,189.9	12,189.9	12,189.9	12,189.9	12,189.9	12,189.9
Prior Year Balance	11,836.3	11,868.1	11,743.2	11,694.9	11,860.1	11,708.8	11,694.5	11,692.9	11,541.8	11,518.4	11,551.4	11,750.8	11,750.8
Change to Prior Year	(14.8)	178.6	387.5	405.4	378.3	481.1	495.4	497.0	648.1	671.5	638.6	439.2	439.2

Total Working Capital & Illiquid Investments:													
Total Bank Cash & Investments	219,299.4	245,326.5	259,066.3	252,614.7	245,631.6	251,567.6	273,489.6	268,740.7	266,915.4	252,531.7	238,005.4	234,368.3	234,368.3
Prior Year	190,484.0	214,200.2	228,283.1	223,423.5	213,898.0	221,768.7	241,151.8	244,015.6	245,518.8	234,801.1	225,599.7	224,948.0	224,948.0
Change to Prior Year	28,815.4	31,126.4	30,783.1	29,191.2	31,733.6	29,798.9	32,337.7	24,725.1	21,396.6	17,730.6	12,405.7	9,420.3	9,420.3

WRIGHT STATE UNIVERSITY



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Contracts and Expenditures

Facilities Operations and Maintenance

TBD	Road improvements to University Boulevard	\$2,500,000.00
	HVAC and mechanical equipment repair services	\$1,200,000.00
	Plumbing and related equipment repair services	\$1,200,000.00
	Snow removal services – Dayton campus academic core	\$500,000.00
	Snow removal services – Nutter Center and athletic fields	\$350,000.00



Division of Enrollment Management



Branded promotional products

\$700,000.00



Computing and Telecommunications (CaTS)



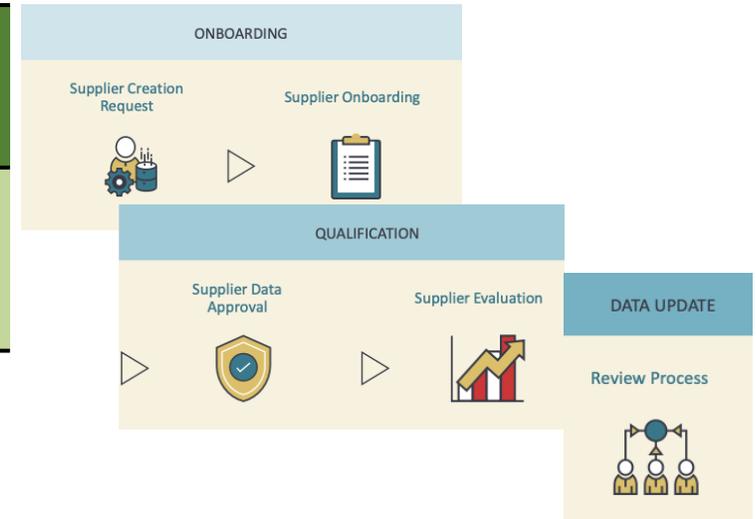
Fiber and cabling support services

\$400,000.00



Business, Finance, and Analysis

	eProcurement	\$1,290,000.00
	Professional services	\$350,000.00



Center for Civics, Culture, and Workforce Development

	Operational costs and fees associated with Aviation program	\$850,000.00
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