

FURTHER
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WRIGHT STATE
UNIVERSITY

Board of Trustees



WRIGHT STATE
UNIVERSITY

President's Report

June 20, 2025



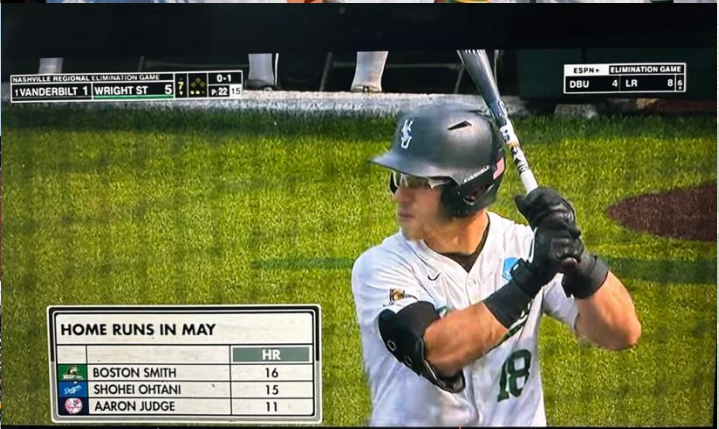
WRIGHT STATE UNIVERSITY | Senator Moreno / LG Tressel Meetings



WRIGHT STATE UNIVERSITY | NATO



WRIGHT STATE UNIVERSITY | RAIDERGANG



A baseball player in a white uniform is running on the field. The background shows a green wall with "San Antonio TACO CO." and a Wright State logo.

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WRIGHT STATE 5

RAIDERS WIN

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WRIGHT STATE

NIKE



Jason Bickford
Campus Impact
Award



Dr. Lee Hannah
Faculty Excellence
Award



**Catherine
Hernandez Hogan**
Staff Excellence
Award



Strategic Ohio Council for Higher Education



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**WRIGHT STATE
UNIVERSITY**

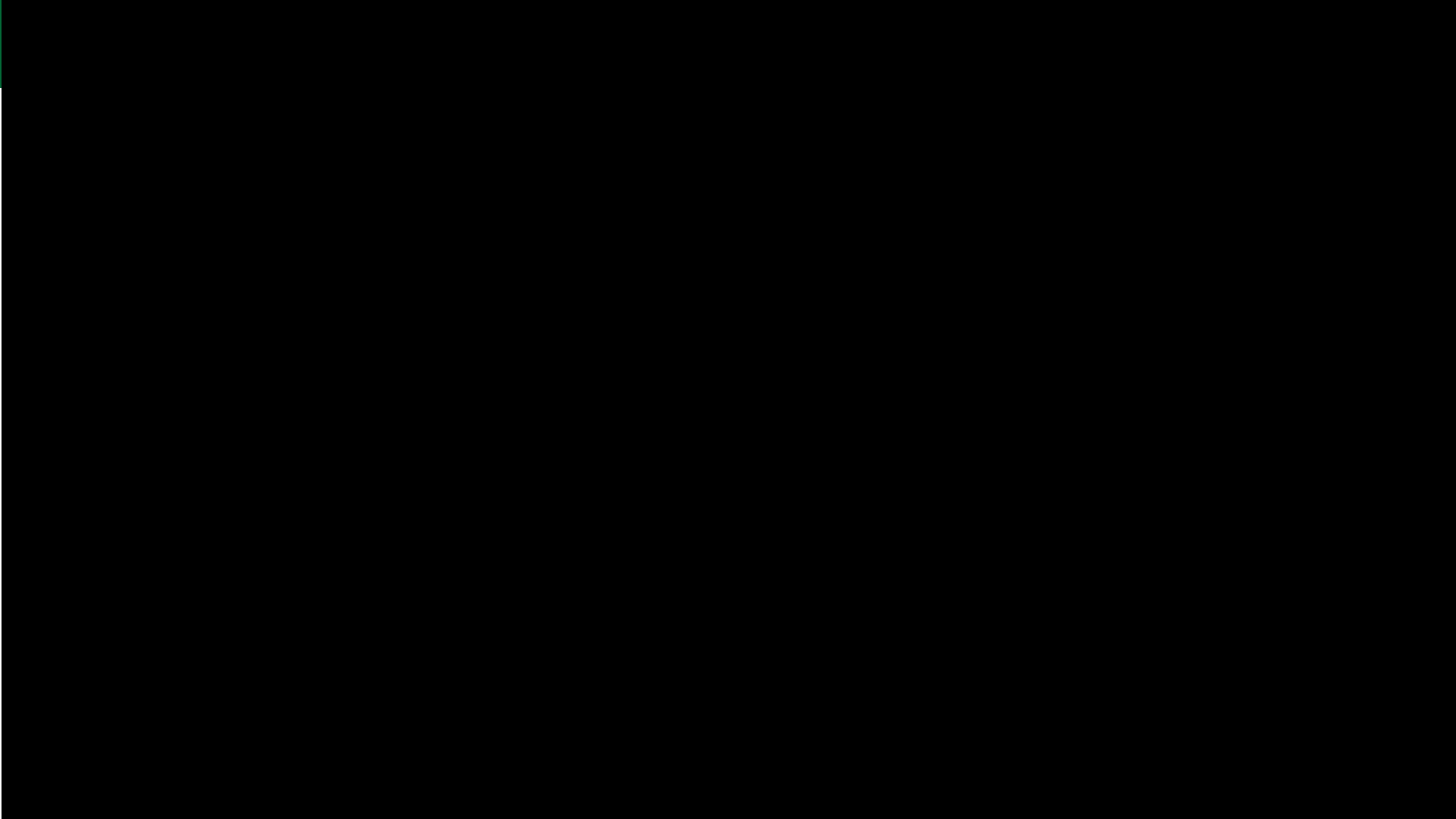
Board of Trustees

GO FURTHER

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STRATEGIC PLAN 2030

ENHANCING WRIGHT STATE UNIVERSITY'S ROLE
AS THE ECONOMIC DRIVER FOR THE REGION



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WRIGHT STATE
UNIVERSITY

**Center for Civics, Culture,
and Workforce
Development**

Bachelor of Applied Science in Leadership and Operational Readiness Reduced Credit Hour Program

- Launch no later than Fall 2027
- Free: Tuition Assistance (\$750 TA + “Go Further” Active Duty Military Undergraduate Scholarship)
- Fast: Integrates Prior Learning Assessment (PLA) and transfer pathways
- Functional: Provides an interdisciplinary curriculum for future military-affiliated and public service learners; Air University Associate to Baccalaureate Cooperative setup
- Self-sustaining model with 10 students per course
- Fulfills both State Legislative demand for Reduced Credit Hour Program, Workforce + Civics



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WRIGHT STATE
UNIVERSITY

Board of Trustees

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**WRIGHT STATE
UNIVERSITY**

**Finance, Audit, Governance,
and Compliance**

June 20, 2025

GO
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Operating, Cash, and Investments Reports

June 20, 2025

WRIGHT STATE UNIVERSITY

Description	FY2024		
	Annual Budget	To Date	Year End Final

Revenues:

Tuition and Fees	\$ 133,531,559	\$ 159,162,339	\$ 146,009,238
State Appropriations	74,323,678	61,089,581	73,323,864
Facilities and Administration	5,330,115	3,646,541	4,883,539
Sales and Service	8,961,930	12,786,610	13,565,515
Gifts, Contributions, and Other Revenues	3,680,698	3,402,021	8,128,220
Operating Revenues excl Interest	\$ 225,827,980	\$ 240,087,092	\$ 245,910,376

Expenses:

Compensation	\$ 157,949,000	\$ 130,422,330	\$ 149,776,971
Contracted Labor/Professional Services	10,066,762	8,821,437	10,464,776
Supplies	4,365,373	3,607,231	4,621,211
Travel & Events	2,753,183	2,296,446	2,781,990
Information & Communications	6,867,989	6,932,459	7,922,068
Maintenance & Repairs & Utilities	15,820,442	13,949,322	16,253,928
Scholarships & Fellowships	24,529,189	26,266,616	26,765,522
Debt	6,823,728	6,823,528	6,823,528
Transfers & Other Expenses	8,371,471	5,793,718	12,191,276
Operating Expenses	\$ 237,547,137	\$ 204,913,087	\$ 237,601,270

Reserves	(11,719,157)	\$ 42,587,411	\$ 18,024,750
Total Expenses	\$ 225,827,980	\$ 180,761,633	\$ 255,626,020

Interest Income	-	7,413,406	9,715,644
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Net Operating	\$ (11,719,157)	\$ 35,174,005	\$ 8,309,106
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FY2025		
Annual Budget	To Date	Anticipated Year End as of:

4/30/2025

\$ 147,769,841	\$ 174,607,555	\$ 160,924,591
70,304,449	58,587,040	70,304,449
4,797,184	3,353,623	4,797,184
12,567,893	12,485,031	13,147,671
18,351,676	19,016,157	19,171,783
\$ 253,791,043	\$ 268,049,406	\$ 268,345,678

\$ 150,265,663	\$ 126,952,241	\$ 150,472,347
10,770,481	8,360,979	10,320,229
5,740,445	5,094,560	6,493,539
2,916,530	2,524,884	3,169,686
8,029,565	7,057,819	9,010,585
16,762,915	13,125,299	18,026,472
27,096,516	30,734,629	31,031,423
6,665,078	6,665,078	6,665,078
27,207,735	9,030,391	20,467,963
\$ 255,454,928	\$ 209,545,880	\$ 255,657,322

(1,663,885)	\$ 67,492,883	12,688,356
\$ 253,791,043	\$ 191,033,873	\$ 266,445,904

-	8,989,357	
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\$ (1,663,885)	\$ 58,503,526	\$ 12,688,356
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WRIGHT STATE UNIVERSITY

Description	Annual Budget	Anticipated Year End	Update	Anticipated Year End	Update	Anticipated Year End	Update	Anticipated Year End	Update	Update
	07/01/2024	as of 10/31/2024		as of 12/31/2024		as of 3/31/2025		as of 4/30/2025		Year to Date
Revenues:										
Tuition and Fees	\$ 147,769,841	\$ 153,110,618	\$ 5,340,777	\$ 160,424,702	\$ 7,314,084	\$ 160,924,591	\$ 499,889	\$ 160,924,591		\$ 13,154,750
State Appropriations	70,304,449	70,304,449		70,304,449		70,304,449		70,304,449		
Facilities and Administration	4,797,184	4,797,184		4,797,184		4,797,184		4,797,184		
Sales and Service	12,567,893	12,567,893		12,567,893		13,147,671	579,778	13,147,671		579,778
Gifts, Contributions, and Other Revenues	18,351,676	18,351,676		18,351,676		19,171,783	820,107	19,171,783		820,107
Operating Revenues excl Interest	253,791,043	259,131,820	5,340,777	266,445,904	7,314,084	268,345,678	1,899,774	268,345,678		14,554,635
Expenses:										
Compensation	\$ 150,265,663	\$ 150,265,663		\$ 150,265,663		\$ 150,472,347	\$ (206,684)	\$ 150,472,347		\$ (206,684)
Contracted Labor/Professional Services	10,770,481	10,770,481		10,770,481		10,320,229	450,252	10,320,229		450,252
Supplies	5,740,445	5,740,445		5,740,445		6,231,641	(491,196)	6,493,539	(261,898)	(753,094)
Travel	2,916,530	2,916,530		2,916,530		2,938,904	(22,374)	3,169,686	(230,782)	(253,156)
Information & Communications	8,029,565	8,029,565		8,029,565		9,010,585	(981,020)	9,010,585		(981,020)
Maintenance & Repairs & Utilities	16,762,915	16,762,915		16,762,915		18,026,472	(1,263,557)	18,026,472		(1,263,557)
Scholarships & Fellowships	27,096,516	29,306,233	(2,209,717)	32,079,416	(2,773,183)	31,031,423	1,047,993	31,031,423		(3,934,907)
Debt	6,665,078	6,665,078		6,665,078		6,665,078		6,665,078		
Transfers & Other Expenses	27,207,735	27,207,735		27,207,735		23,809,666	3,398,069	20,467,963	3,341,703	6,739,772
Operating Expenses	255,454,928	257,664,645	(2,209,717)	260,437,828	(2,773,183)	258,506,345	1,931,483	255,657,322	2,849,023	(202,394)
Reserves	(1,663,885)	1,467,175	3,131,060	6,008,076	4,540,901	9,839,333	3,831,257	12,688,356	2,849,023	14,352,241
Total Expenses	253,791,043	259,131,820		266,445,904		268,345,678		268,345,678		
Interest Income	-	-		-		-		-		
Net Operating	\$ (1,663,885)	\$ 1,467,175		\$ 6,008,076		\$ 9,839,333		\$ 12,688,356		

WRIGHT STATE UNIVERSITY

Description	FY2024			FY2025		
	Year End Final	Actual to Date	% of Year End	Annual Budget	Actual to Date	% of Budget
Revenues:						
Tuition and Fees	\$ 146,009,238	\$ 159,162,339	109%	\$ 147,769,841	\$ 174,607,555	118%
State Appropriations	73,323,864	61,089,581	83%	70,304,449	58,587,040	83%
Facilities and Administration	4,883,539	3,646,541	75%	4,797,184	3,353,623	70%
Sales and Service	13,565,515	12,786,610	94%	12,567,893	12,485,031	99%
Gifts, Contributions, and Other Revenues	8,128,220	3,402,021	42%	18,351,676	19,016,157	104%
Operating Revenues excl Interest	\$ 245,910,376	\$ 240,087,092	98%	\$ 253,791,043	\$ 268,049,406	106%
Expenses:						
Compensation	\$ 149,776,971	\$ 130,422,330	87%	\$ 150,265,663	\$ 126,952,241	84%
Contracted Labor/Professional Services	10,464,776	8,821,437	84%	10,770,481	8,360,979	78%
Supplies	4,621,211	3,607,231	78%	5,740,445	5,094,560	89%
Travel	2,781,990	2,296,446	83%	2,916,530	2,524,884	87%
Information & Communications	7,922,068	6,932,459	88%	8,029,565	7,057,819	88%
Maintenance & Repairs & Utilities	16,253,928	13,949,322	86%	16,762,915	13,125,299	78%
Scholarships & Fellowships	26,765,522	26,266,616	98%	27,096,516	30,734,629	113%
Debt	6,823,528	6,823,528	100%	6,665,078	6,665,078	100%
Transfers & Other Expenses	12,191,276	5,793,718	48%	27,207,735	9,030,391	33%
Operating Expenses	\$ 237,601,270	\$ 204,913,087	86%	\$ 255,454,928	\$ 209,545,880	82%
Reserves	18,024,750	43,166,056		(1,663,885)	67,492,883	
Total Expenses	\$ 255,626,020	\$ 248,079,143	97%	\$ 253,791,043	\$ 277,038,763	109%
Interest Income	9,715,644	7,992,051	82%	-	8,989,357	
Net Operating	\$ 8,309,106	\$ 35,174,005		\$ -	\$ 58,503,526	

WRIGHT STATE UNIVERSITY

Description	FY2024			FY2025		
	Annual Budget	Actual to Date	% of Year End	Annual Budget	Actual to Date	% of Budget
Revenues:						
Tuition and Fees	\$ 133,531,559	\$ 159,162,339	119%	\$ 147,769,841	\$ 174,607,555	118%
State Appropriations	74,323,678	61,089,581	82%	70,304,449	58,587,040	83%
Facilities and Administration	5,330,115	3,646,541	68%	4,797,184	3,353,623	70%
Sales and Service	8,961,930	12,786,610	143%	12,567,893	12,485,031	99%
Gifts, Contributions, and Other Revenues	3,680,698	3,402,021	92%	18,351,676	19,016,157	104%
Operating Revenues excl Interest	\$ 225,827,980	\$ 240,087,092	106%	\$ 253,791,043	\$ 268,049,406	106%
Expenses:						
Compensation	\$ 157,949,000	\$ 130,422,330	83%	\$ 150,265,663	\$ 126,952,241	84%
Contracted Labor/Professional Services	10,066,762	8,821,437	88%	10,770,481	8,360,979	78%
Supplies	4,365,373	3,607,231	83%	5,740,445	5,094,560	89%
Travel	2,753,183	2,296,446	83%	2,916,530	2,524,884	87%
Information & Communications	6,867,989	6,932,459	101%	8,029,565	7,057,819	88%
Maintenance & Repairs & Utilities	15,820,442	13,949,322	88%	16,762,915	13,125,299	78%
Scholarships & Fellowships	24,529,189	26,266,616	107%	27,096,516	30,734,629	113%
Debt	6,823,728	6,823,528	100%	6,665,078	6,665,078	100%
Transfers & Other Expenses	8,371,471	5,793,718	69%	27,207,735	9,030,391	33%
Operating Expenses	\$ 237,547,137	\$ 204,913,087	86%	\$ 255,454,928	\$ 209,545,880	82%
Reserves	(11,719,157)	43,166,056		(1,663,885)	67,492,883	
Total Expenses	\$ 225,827,980	\$ 248,079,143	110%	\$ 253,791,043	\$ 191,033,873	109%
Interest Income	-	7,992,051		-	8,989,357	
Net Operating	\$ -	\$ 35,174,005		\$ -	\$ 58,503,526	

WRIGHT STATE UNIVERSITY

Description	Actuals		Variance	
	FY24	FY25	%	\$
Revenues:				
Tuition and Fees	\$ 2,443,815	\$ 2,739,336	112%	\$ 295,521
State Appropriations	6,101,346	5,858,704	96%	(242,642)
Facilities and Administration	422,065	273,215	65%	(148,850)
Sales and Service	1,079,988	655,594	61%	(424,394)
Gifts, Contributions, and Other Revenues	265,180	(115,913)	-44%	(381,093)
Operating Revenues excl Interest	\$ 10,312,394	\$ 9,410,936	91%	\$ (901,458)
Expenses:				
Compensation	\$ 13,878,067	\$ 13,462,113	97%	\$ 415,954
Contracted Labor/Professional Services	865,474	668,161	77%	197,313
Supplies	216,547	595,428	275%	(378,881)
Travel	263,455	351,212	133%	(87,757)
Information & Communications	303,960	128,903	42%	175,057
Maintenance & Repairs & Utilities	1,547,575	928,549	60%	619,026
Scholarships & Fellowships	207,716	1,744,194	840%	(1,536,478)
Debt	6,823,528	-		6,823,528
Transfers & Other Expenses	45,132	633,448	1404%	(588,316)
Operating Expenses	\$ 24,151,454	\$ 18,512,008	77%	\$ 5,639,446

WRIGHT STATE UNIVERSITY

As of April 30, 2025

Actual										Forecast		
July	August	September	October	November	December	January	February	March	April	May	June	Total Year
180,987.8	178,647.7	202,332.0	216,540.0	211,728.6	202,037.9	210,059.9	229,457.3	232,322.6	233,977.0	223,282.7	213,390.6	180,987.8
24,125.2	44,551.0	34,449.4	19,589.5	14,584.3	32,642.0	41,722.5	22,569.5	23,551.1	16,059.6	19,490.7	21,882.0	315,217.0
(27,766.5)	(21,919.8)	(21,393.7)	(24,082.3)	(25,151.5)	(25,257.6)	(23,262.5)	(20,904.4)	(22,875.8)	(28,029.3)	(29,382.7)	(25,518.0)	(295,544.2)
1,301.1	1,053.1	1,152.2	(318.6)	876.6	637.7	937.3	1,200.3	979.0	1,275.3	-	-	9,094.0
178,647.7	202,332.0	216,540.0	211,728.6	202,037.9	210,059.9	229,457.3	232,322.6	233,977.0	223,282.7	213,390.6	209,754.6	209,754.6
147,984.0	172,998.5	171,621.9	166,683.0	165,651.2	161,341.8	192,132.1	189,811.7	182,097.7	178,227.7	177,395.9	180,987.8	180,987.8
30,663.7	29,333.5	44,918.1	45,045.6	36,386.7	48,718.1	37,325.2	42,510.9	51,879.3	45,055.0	35,994.7	28,766.8	28,766.8
	255	289	309	302	288	300	328	332	334	319	305	299
	227	266	264	256	254	248	295	292	280	274	273	278

Illiquid Investments (2):

Beginning Balance	11,662.3	11,836.3	11,868.1	11,743.2	11,694.9	11,860.1	11,708.8	11,694.5	11,692.9	11,541.8	11,518.4	11,518.4	11,662.3
Change in Investments	174.0	31.8	(125.0)	(48.3)	165.2	(151.3)	(14.3)	(1.6)	(151.1)	(23.4)	-	-	(143.8)
Ending Balance	11,836.3	11,868.1	11,743.2	11,694.9	11,860.1	11,708.8	11,694.5	11,692.9	11,541.8	11,518.4	11,518.4	11,518.4	11,518.4
Prior Year Balance	12,179.9	12,031.3	11,988.5	11,832.3	11,976.8	12,570.8	12,570.8	12,608.2	12,869.0	12,687.8	12,880.1	11,662.3	11,662.3
Change to Prior Year	(343.6)	(163.2)	(245.4)	(137.4)	(116.7)	(862.0)	(876.3)	(915.3)	(1,327.2)	(1,169.4)	(1,361.6)	(143.8)	(143.8)

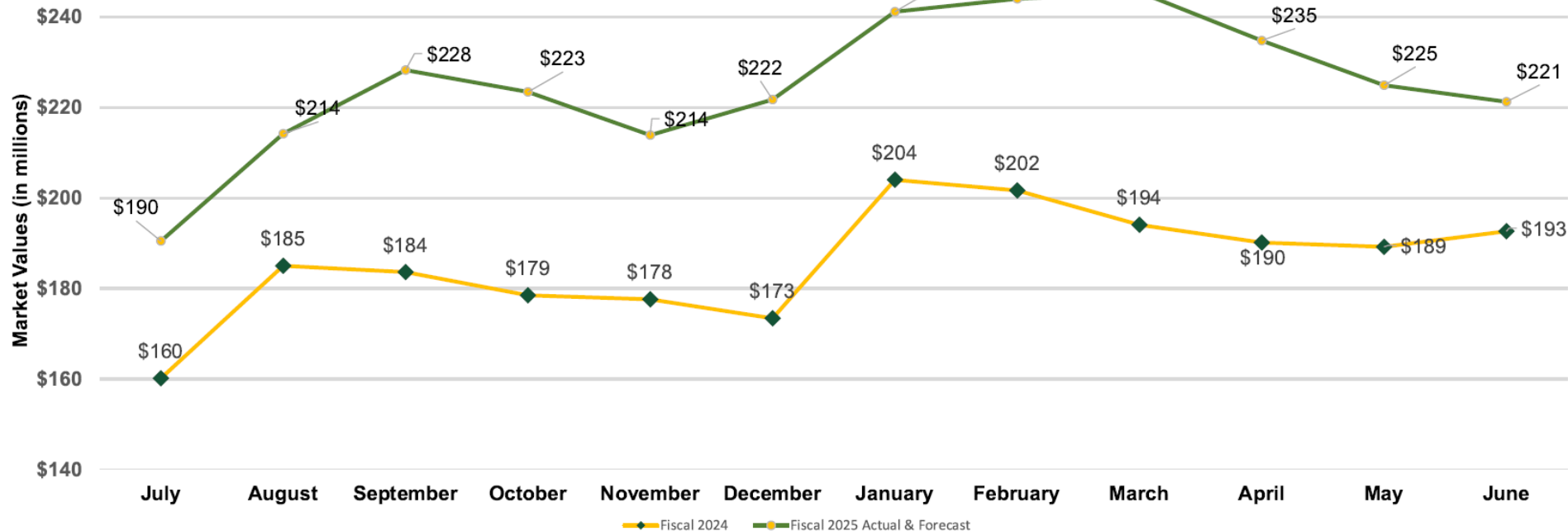
Total Working Capital & Illiquid Investments:

Total Bank Cash & Investments	190,484.0	214,200.2	228,283.1	223,423.5	213,898.0	221,768.7	241,151.8	244,015.6	245,518.8	234,801.1	224,909.0	221,273.1	221,273.1
Prior Year	160,163.9	185,029.8	183,610.4	178,515.3	177,628.0	173,912.6	204,702.9	202,419.9	194,966.7	190,915.5	190,276.0	192,650.1	192,650.1
Change to Prior Year	30,320.1	29,170.4	44,672.7	44,908.2	36,270.0	47,856.1	36,448.9	41,595.7	50,552.1	43,885.6	34,633.0	28,622.9	28,622.9

WRIGHT STATE UNIVERSITY

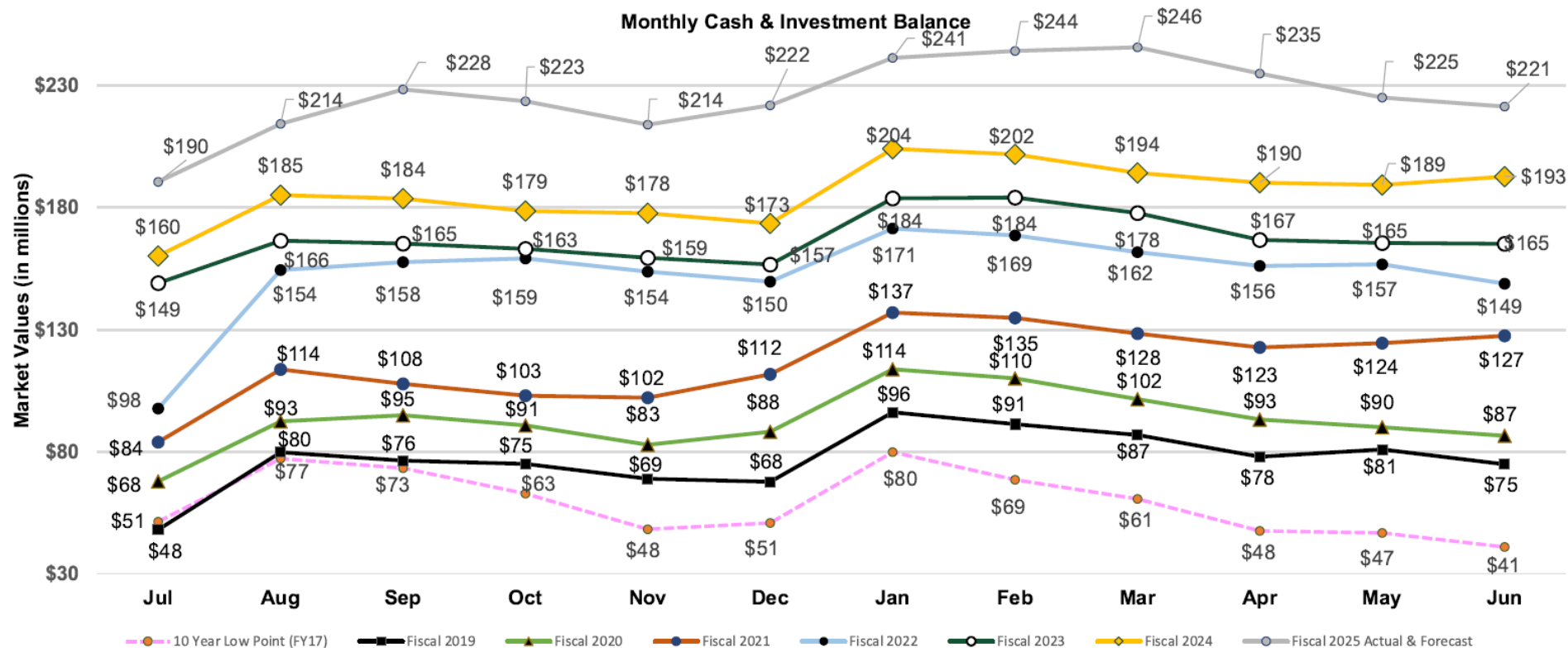
As of April 30, 2025

Monthly Cash & Investment Balance



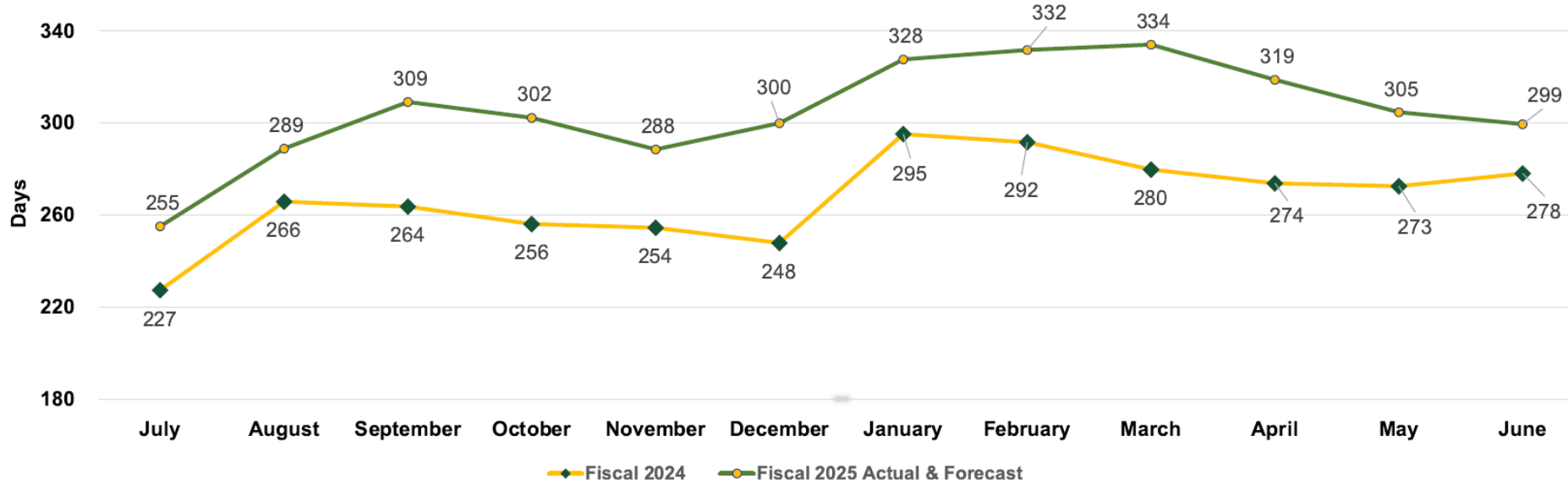
WRIGHT STATE UNIVERSITY

As of April 30, 2025



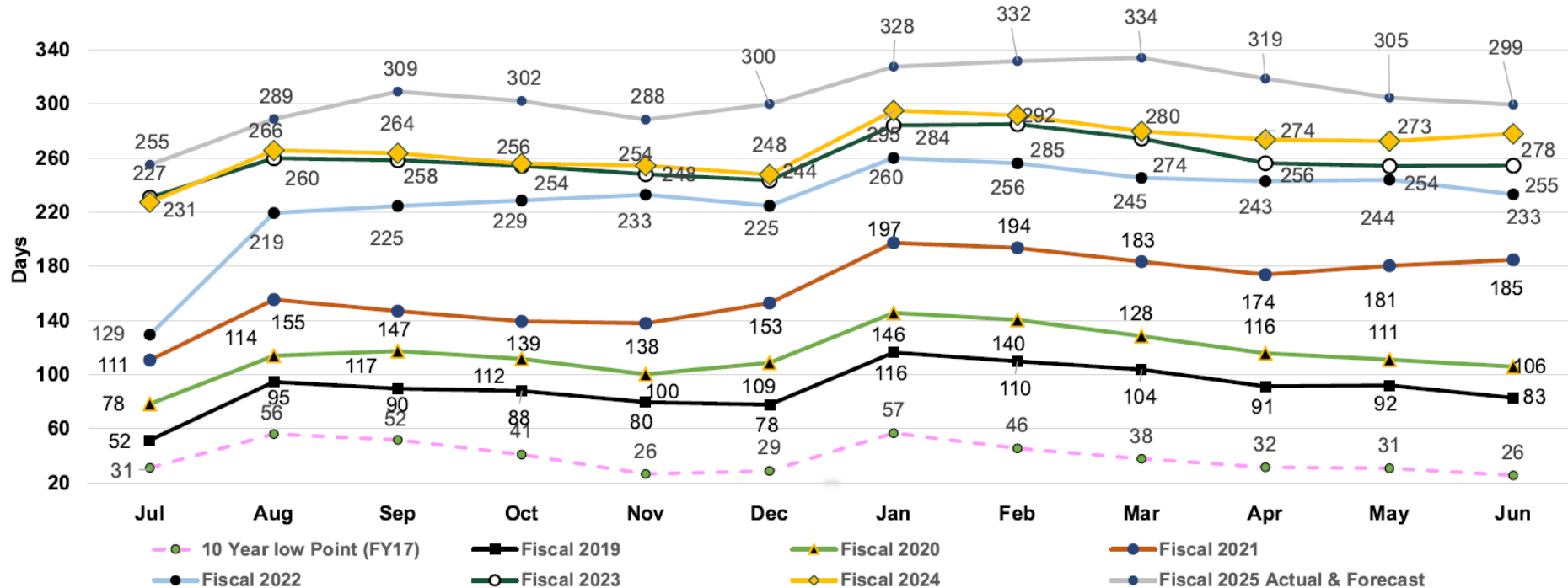
As of April 30, 2025

Days Cash on Hand



As of April 30, 2025

Days Cash on Hand



WRIGHT STATE UNIVERSITY

Cash and Investments Report: For period ending: 04/30/2025

Portfolio Holdings	Ending Balance \$	Weight %	IPS Target %	Target Range %	Current Month Income \$	YTD Income \$	1 Month %	3 Months %	Fiscal YTD %	1 Year %	3 Years %
Cash Pool											
Cash at Bank	1,264,524	0.5			4,393	39,217	0.00	0.00	2.17	2.17	
Star Ohio	110,345,378	47.0			425,532	4,277,004	0.40	1.13	4.21	5.18	4.63
Total Cash Pool	111,609,901	47.6	35.0	20-70	429,924	4,316,221	0.40	1.12	4.18	5.13	4.48
<i>ICE BofA ML 1-3 Year Treasury Index</i>							0.34	1.00	3.96	4.88	4.35
Liquidity Pool:											
Ultra Short Duration Fund	39,469,855	16.8			151,001	1,807,257	0.39	1.28	4.88	5.97	4.71
<i>Bloomberg Barclay 9-12 Month Short Treas Index</i>							0.42	1.18	4.45	5.41	3.96
Short-Duration Government Fund	13,809,946	5.9			92,153	716,755	0.71	1.93	5.88	7.32	3.79
<i>ICE BofA ML 1-3 Year Treasury Index</i>							0.79	1.95	5.28	6.60	3.27
SEI Fixed Income Managed Portfolio	27,765,711	11.8			238,863	1,437,394	0.97	2.17	5.46	6.68	-
<i>50% Blm US Trs 1-3Y / 50% Blm Sh Trs 9-12M</i>							0.62	1.59	4.89	6.05	-
Treasury Zero Coupon Portfolio	30,545,975	13.0			317,553	450,600	0.87	2.45			
<i>ICE BofA ML 1-3 Year Treasury Index</i>							0.79	1.95			
Total Liquidity Pool	111,591,487	47.5	60.0	20-70	799,570	4,412,005	0.72	1.93	3.93	5.12	3.90
Total Cash and Liquidity Pool	223,201,389	95.1	95.0	75-97.5	1,229,494	8,728,226					
Student Managed Pool:											
Raider Asset Management	5,463,529	2.3			(29,435)	211,619	-0.54	-2.05	4.03	4.87	8.05
<i>50% Barclays Agg / 50% S&P 500</i>							-0.14	-2.50	4.25	10.16	7.15
Total Student Managed Pool	5,463,529	2.3	5.0	2.5-10	(29,435)	211,619					
Strategic Pool											
Venture Investment Associates VI, L.P.	4,240,163	1.8			0	81,672				3.80	-10.00
SEI GPA III Private Equity Fund	1,814,779	0.8			6,195	(11,086)				-4.73	-3.93
Total Strategic Pool	6,054,942	2.6	0.0	0-15	6,195	70,586				0.93	-8.19
Total Portfolio Holdings	234,719,860	100.0			1,206,254	9,010,431	0.52	1.41	3.76	4.81	3.57

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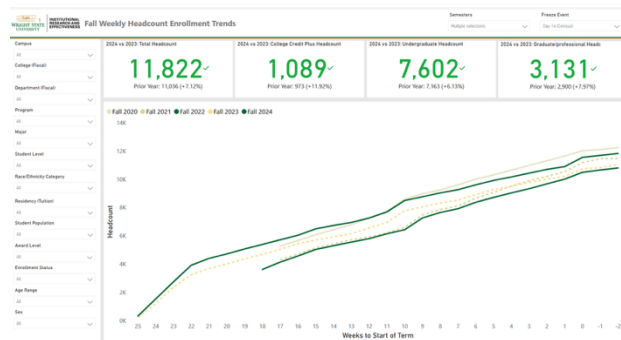
**WRIGHT STATE
UNIVERSITY**

Contracts and Expenditures

June 20, 2025

Computing and Telecommunications Services (CaTS)

	Grant Management software	\$864,880.87
	Database for ERP	\$344,000.00
	Enterprise Microsoft services	\$239,588.00
	Service for voice network equipment and integrated peripherals	\$238,483.00
	Enterprise video platform services	\$232,920.00
	Suite of software tools to support the generation of enhanced documents	\$152,463.00



Boonshoft School of Medicine



Staff and Faculty effort to support
Medical Education

\$4,500,000.00



Staff and Faculty effort to support
Medical Education

\$1,405,000.00



Wright State Physicians

Staff and Faculty effort to support
Medical Education

\$354,000.00



Division of Student Affairs



Dayton campus student housing

\$11,100,000.00



Student health insurance

\$5,900,000.00




Furniture for student housing

\$203,339.74










Facilities Operations and Maintenance

TBD	Chiller beam repair in NEC	\$3,000,000.00
TBD	Nutter Center roof repair	\$1,000,000.00
TBD	Creative Arts Center repairs	\$1,000,000.00
	Supplement Moat Project	\$500,000.00






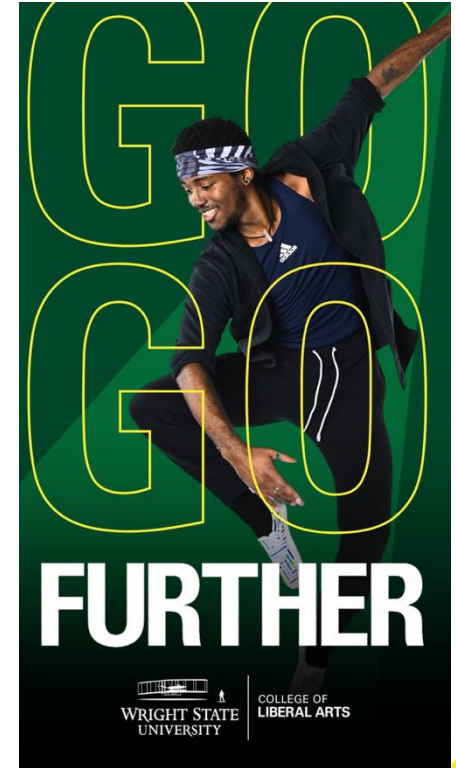
Facilities Operations and Maintenance

	Electric generation service	\$3,500,000.00
	Electric distribution	\$700,000.00
	Water & Sewer Services: Dayton	\$400,000.00
	Mechanical and HVAC services	\$500,000.00
	Fire and life safety system support	\$320,000.00
	Water treatment in HVAC systems	\$250,000.00
	Water & Sewer Services: Lake	\$200,000.00



Division of Enrollment Management

	Media buying services	\$1,500,000.00
	Printed materials	\$1,200,000.00
	International recruitment services	\$300,000.00
	Marketing support	\$250,000.00



University Library



Ohio library consortium
membership

\$2,200,000.00



Electrical engineering
content subscription

\$1,200,000.00



Medical and research
content subscription

\$560,000.00

EBSCO

Electronic journal
subscription

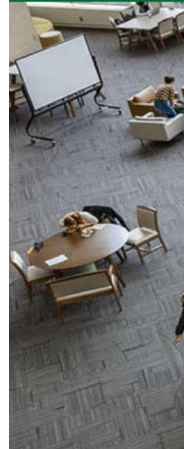
\$210,000.00

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Research ▲

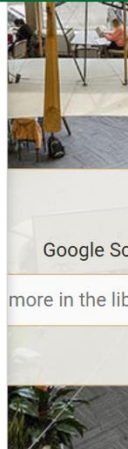
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Subject Guides
Course Guides



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Audit, Risk, and Compliance



IUC-Insurance Consortium

Consortium-based
insurance coverages

\$2,103,00
0.00

Human Resources



People you can count on™

Temp staffing and payrolling
services

\$1,250,000.00

Office of the Provost



Operational costs and fees
associated with Aviation
program

\$600,000.00



College of Engineering and Computer Science



advanced clustering
technologies, inc.

High-Performance Computer
(HPC) system upgrade

\$490,557.85



Athletics



Catastrophic injury coverage
for student athletes

\$210,000.00



Lake Campus

Western Ohio
Educational
Foundation

Student Housing

\$450,000.00



Recreational
facility

\$216,360.00



WRIGHT STATE UNIVERSITY

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**WRIGHT STATE
UNIVERSITY**

Policy Revisions

June 20, 2025

Financial Governance Policy

K. Use of Unrestricted Support from the Wright State University Foundation

The Wright State University Foundation provides, annually, an amount of unrestricted financial support to the University to be used at the discretion of the president. Use of unrestricted foundation support is subject to the policies and directives of the University Board of Trustees.

Upon receipt of these funds the president shall provide the board with a general framework for how the funds are to be used for the benefit of students. In general, the board desires these funds to be used to support student scholarships, student groups, student events, and related purposes.

To ensure appropriate oversight of these funds, the university president shall also provide an annual report to the board of trustees showing how such funds were used. Further, the president must obtain prior approval from the board of trustees before directing any use of unrestricted support from the foundation for a purpose not related to the support of students.

Investment Policy

7.03 The approved Custodians and Financial Institutions for the University's investment program are:

A. SEI Investments Company

B. ~~TD Ameritrade~~ Charles Schwab

C. STAR Ohio

D. JP Morgan

E. KeyBank

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Board of Trustees

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