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WRIGHT STATE UNIVERSITY

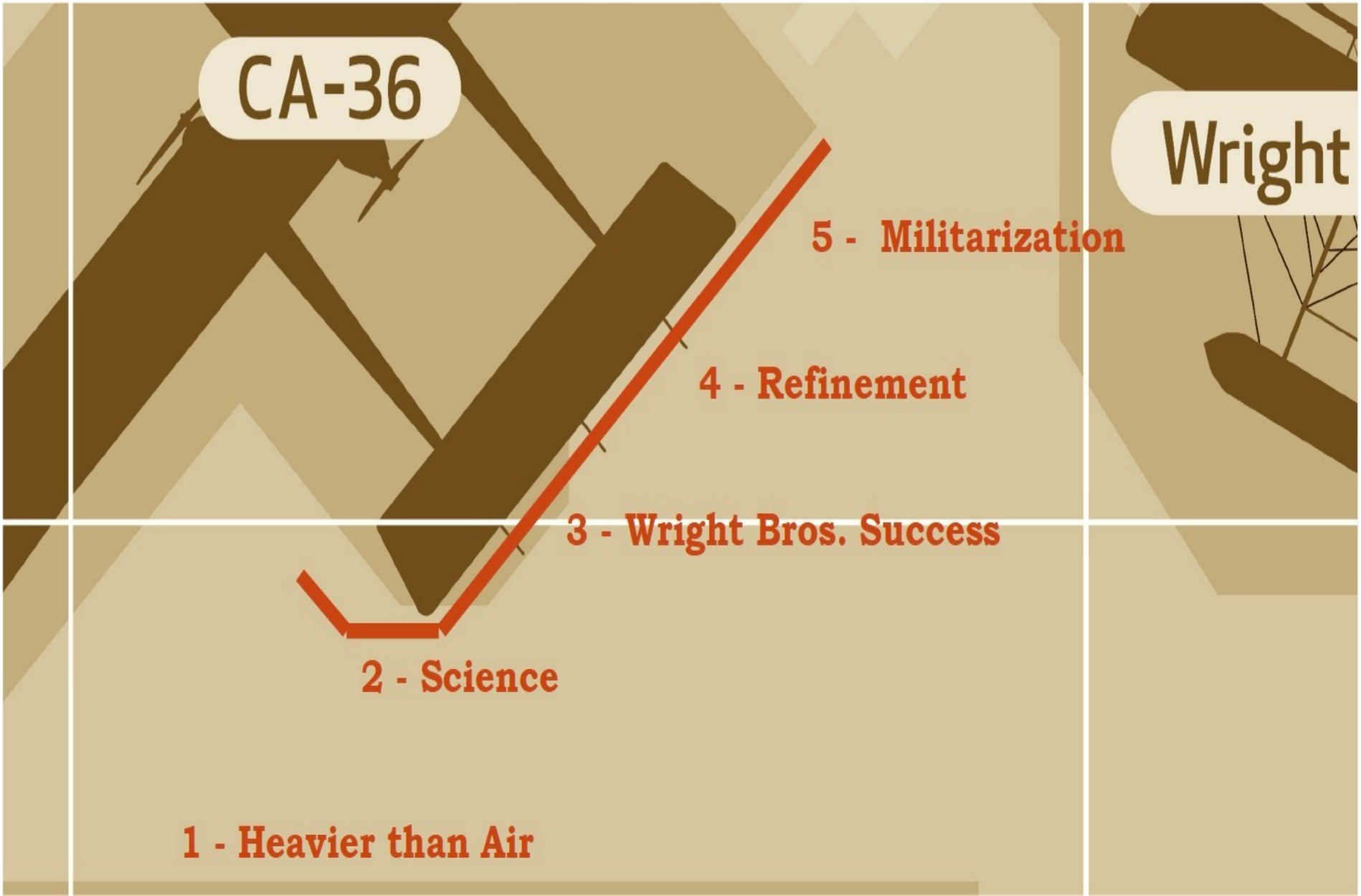

4
NMUSAF Wright Bros. Exhibit
By Alex Buchheit and Alex Seigrist
WILBUR-WRIGHT_AU CAMP D'AUVOURS
W. WRIGHT

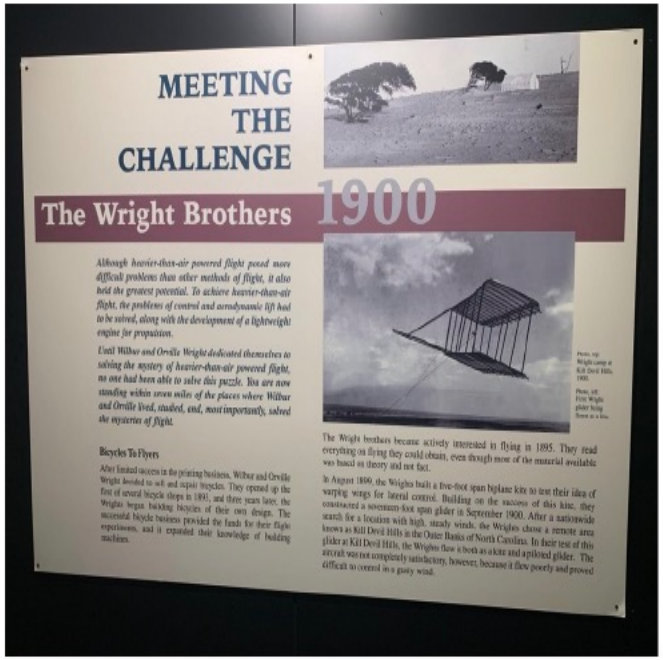

NATIONAL MUSEUM
UNITED STATES AIR FORCE

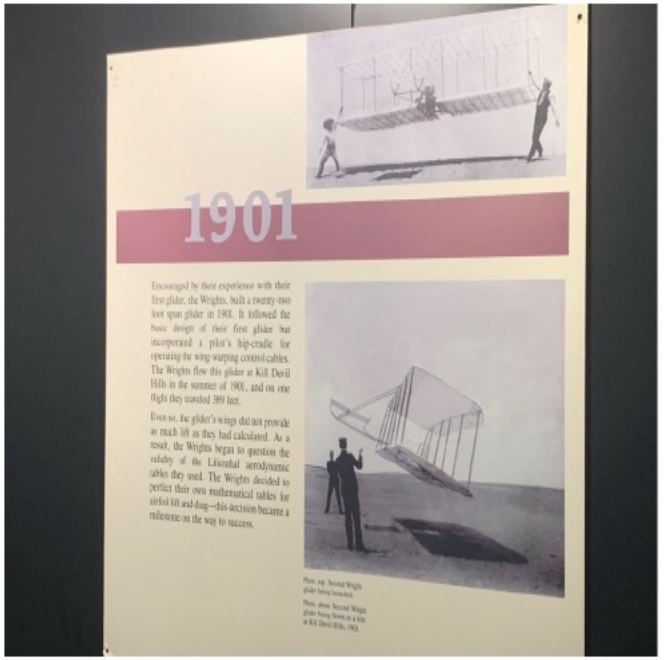
5 Major Sections:

1. Heavier-than-Air Flight before the Wright Brothers
2. The Science behind Heavier-than-Air Flight
3. The Wright Brothers and Their Success
4. Refinement of the Wright Flyer
5. The Militarization of the Early Airplane

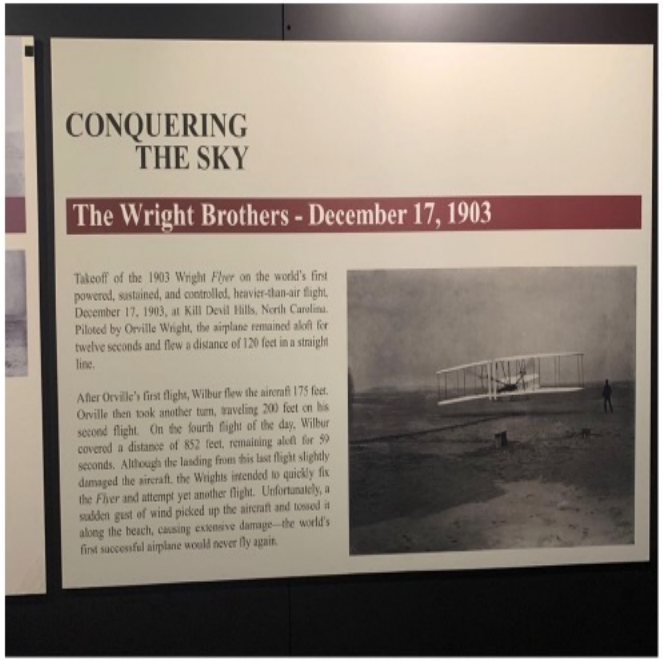
Proposed Exhibit Location:







This is the old exhibit currently on display.



Our mission is to completely overhaul the aesthetic and content within this particular exhibit

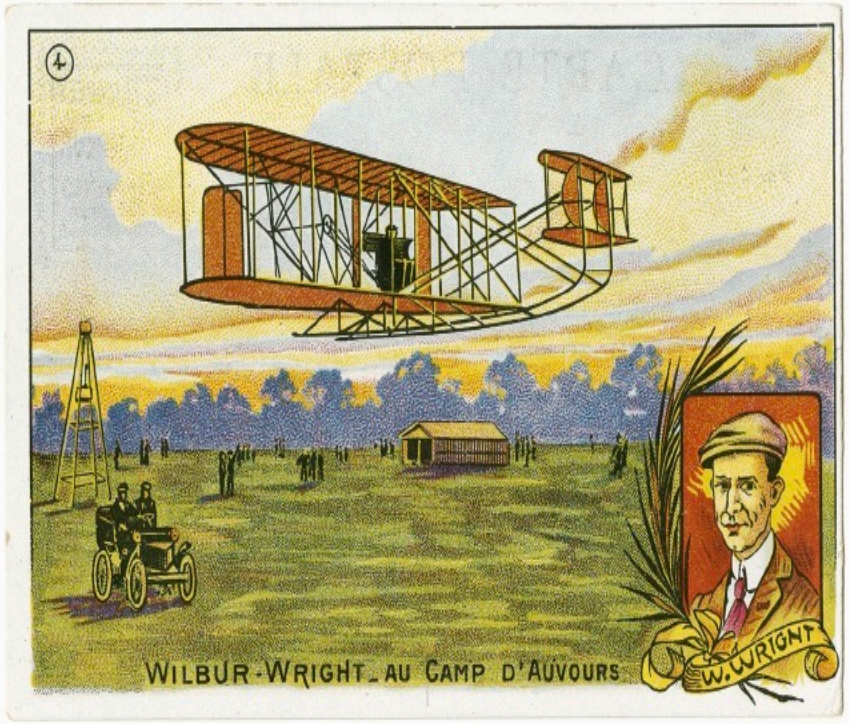
Color Palette and Font

Font: Bookman Old Style, released in 1901.

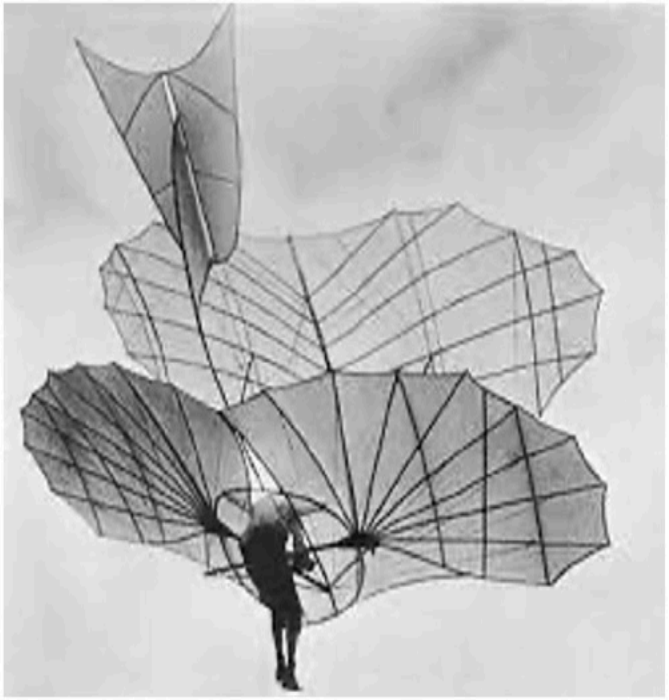
Colors: Chosen from the Au Camp D'Auvours postcard.

Intent: Reminiscent of the early 1900s postcards and advertisements.

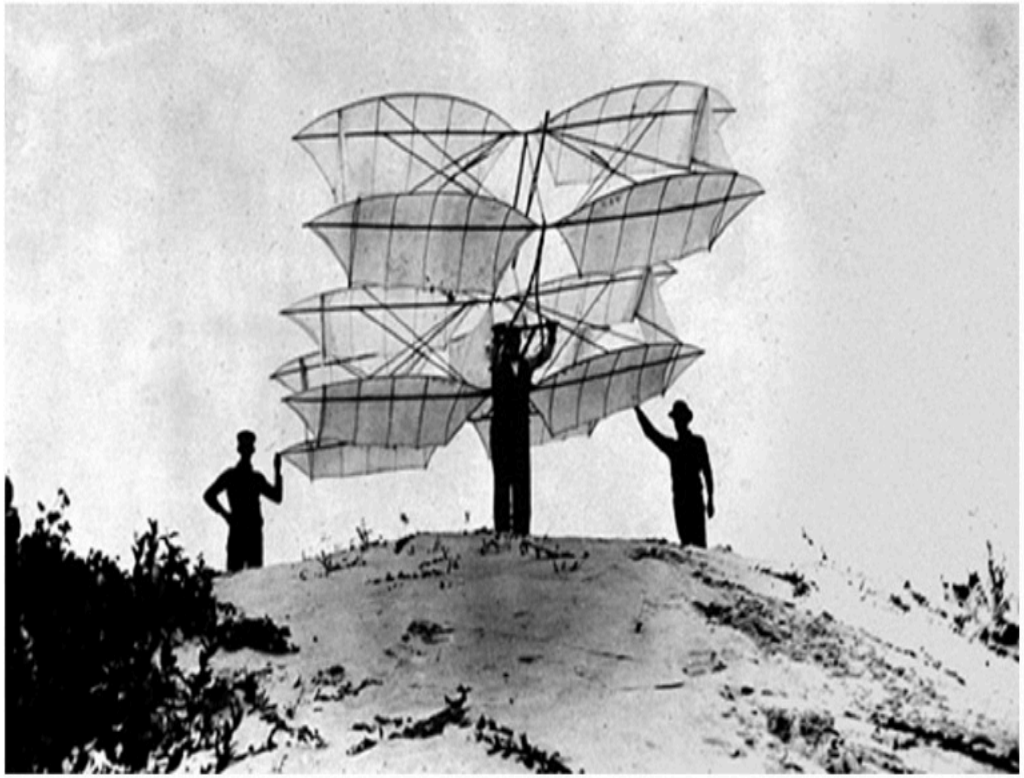
The blue and cream will be our primary colors with the green and red acting as accents.



1. Heavier-than-Air Flight Before The Wrights



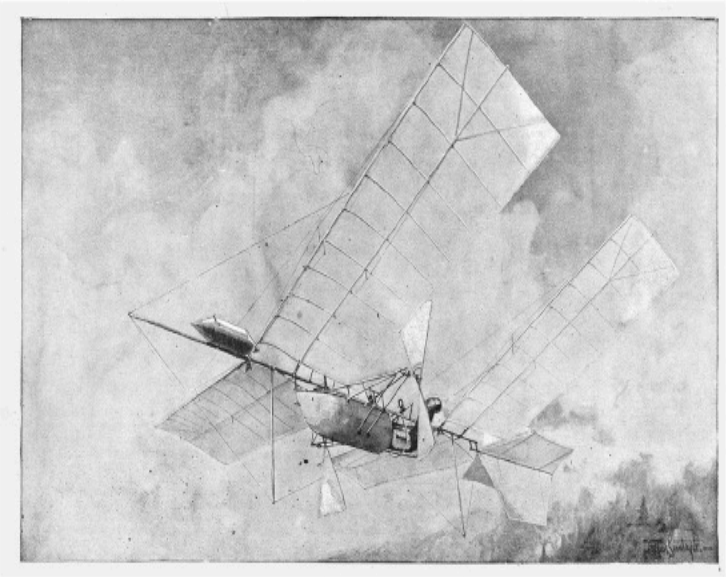
Lilienthal's glider, circa 1895



Octave Chanute's Katydid Flyer, circa 1896

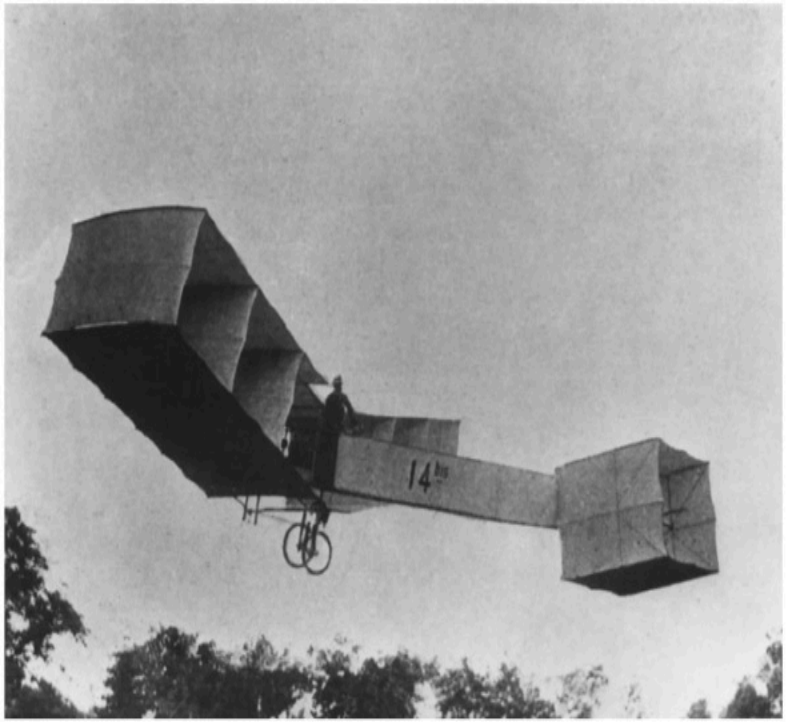
Fascination and experimentation with Heavier-than-Air flying existed well before the Wright Brothers began their work in the latter half of the nineteenth century.

1. Heavier-than-Air Flight Before The Wrights



Langley's Aerodrome No. 5, Circa 1896

Samuel Langley's experiments inspired the Wright Brothers to pursue aviation, while other aviators, such as Santos Dumont, were in competition with the Wright Brothers.

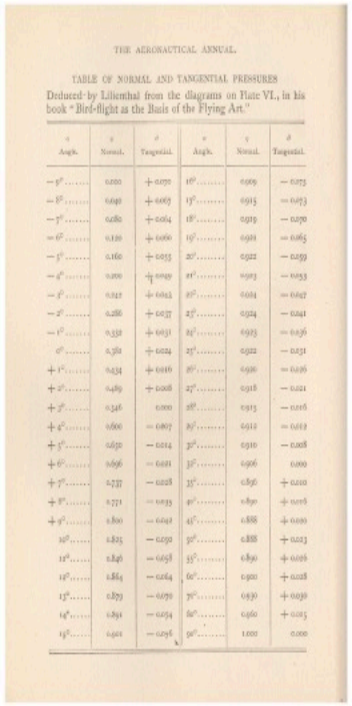


Dumont's 14-bis, Circa 1906

1. Heavier-than-Air Flight Before The Wrights

The calculation used by early Heavier-than-Air pioneers were all based off of a faulty table created by Otto Lilienthal. The Wright Brothers discovered this and performed corrections for their own tables.

Taking on Heavier-than-Air flight as a problem that needed to be solved was not a straightforward endeavour.

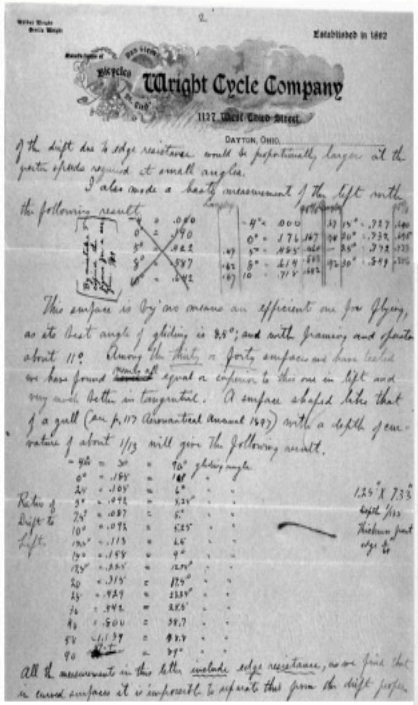


THE AERONAUTICAL ANNUAL.

TABLE OF NORMAL AND TANGENTIAL PRESSURES

Deduced by Lilienthal from the diagrams on Plate VI., in his book "Bird-flight as the Basis of the Flying Art."

α Angle.	c Normal.	d Tangential.	α Angle.	c Normal.	d Tangential.
−5°.....	0.010	+0.075	10°.....	0.909	−0.075
−4°.....	0.040	+0.067	11°.....	0.915	−0.073
−3°.....	0.080	+0.054	12°.....	0.918	−0.070
−2°.....	0.120	+0.036	13°.....	0.921	−0.065
−1°.....	0.160	+0.015	14°.....	0.922	−0.059
0°.....	0.200	+0.009	15°.....	0.923	−0.053
+1°.....	0.241	+0.034	16°.....	0.924	−0.047
+2°.....	0.286	+0.057	17°.....	0.924	−0.041
+3°.....	0.332	+0.051	18°.....	0.923	−0.036
+4°.....	0.381	+0.074	19°.....	0.922	−0.031
+5°.....	0.434	+0.016	20°.....	0.920	−0.026
+6°.....	0.489	+0.008	21°.....	0.918	−0.021
+7°.....	0.546	0.000	22°.....	0.915	−0.016
+8°.....	0.606	−0.007	23°.....	0.912	−0.012
+9°.....	0.670	−0.014	24°.....	0.910	−0.008
+10°.....	0.696	−0.021	25°.....	0.906	0.000
+11°.....	0.737	−0.028	26°.....	0.896	+0.010
+12°.....	0.771	−0.035	27°.....	0.890	+0.016
+13°.....	0.800	−0.042	28°.....	0.888	+0.020
14°.....	0.825	−0.050	29°.....	0.888	+0.023
15°.....	0.846	−0.058	30°.....	0.890	+0.026
16°.....	0.864	−0.064	60°.....	0.920	+0.028
17°.....	0.879	−0.070	70°.....	0.930	+0.030
18°.....	0.891	−0.074	80°.....	0.960	+0.025
19°.....	0.901	−0.076	90°.....	1.000	0.000

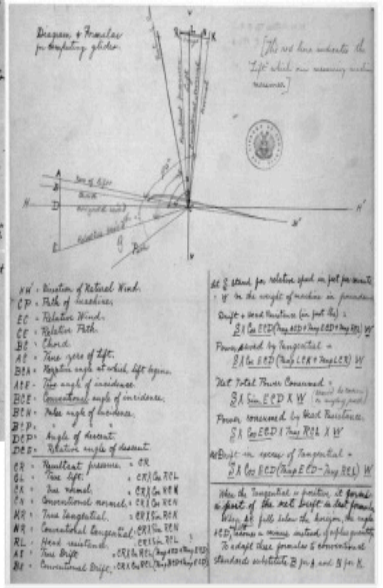


Wright Cycle Company

1127 West Third Street

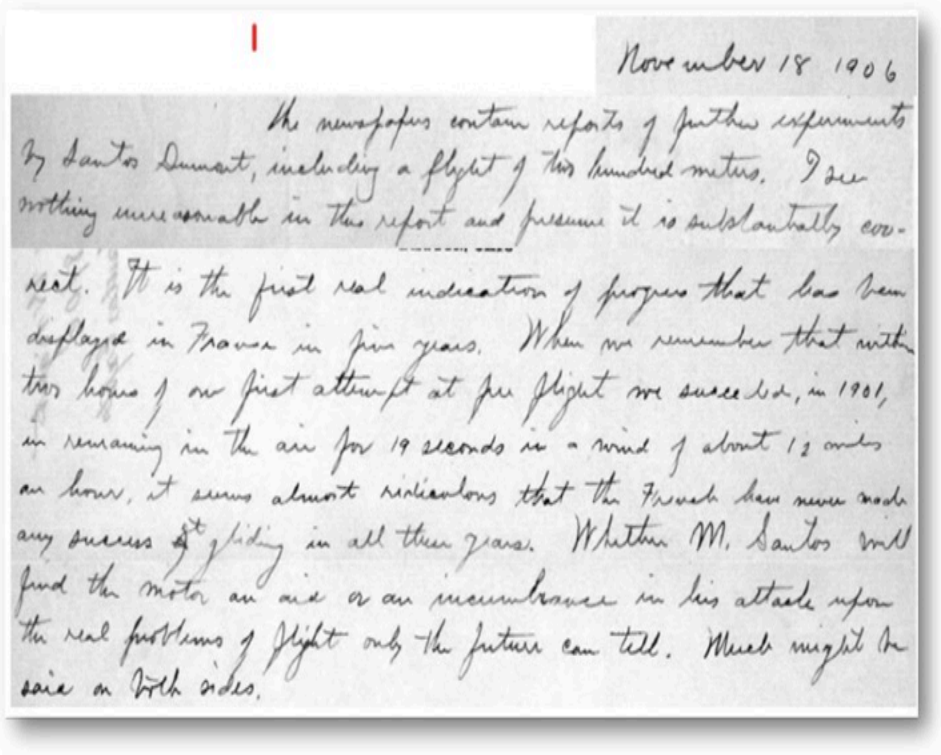
DAYTON, OHIO.

Established in 1892



Formulas and calculations hand written by Orville Wright. Through experimentation the Wright Brothers discovered that Lilienthal's coefficient table was incorrect.

1. The Early Ideas: Correspondence



November 18 1906

The newspapers contain reports of further experiments by Santos Dumont, including a flight of two hundred meters. I see nothing unreasonable in the report and presume it is substantially correct. It is the first real indication of progress that has been displayed in France in five years. When we remember that within two hours of our first attempt at free flight we succeeded, in 1901, in remaining in the air for 19 seconds in a wind of about 12 miles an hour, it seems almost ridiculous that the French have never made any success at gliding in all these years. Whether M. Santos will find the motor an aid or an encumbrance in his attack upon the real problems of flight only the future can tell. Which might be said on both sides.

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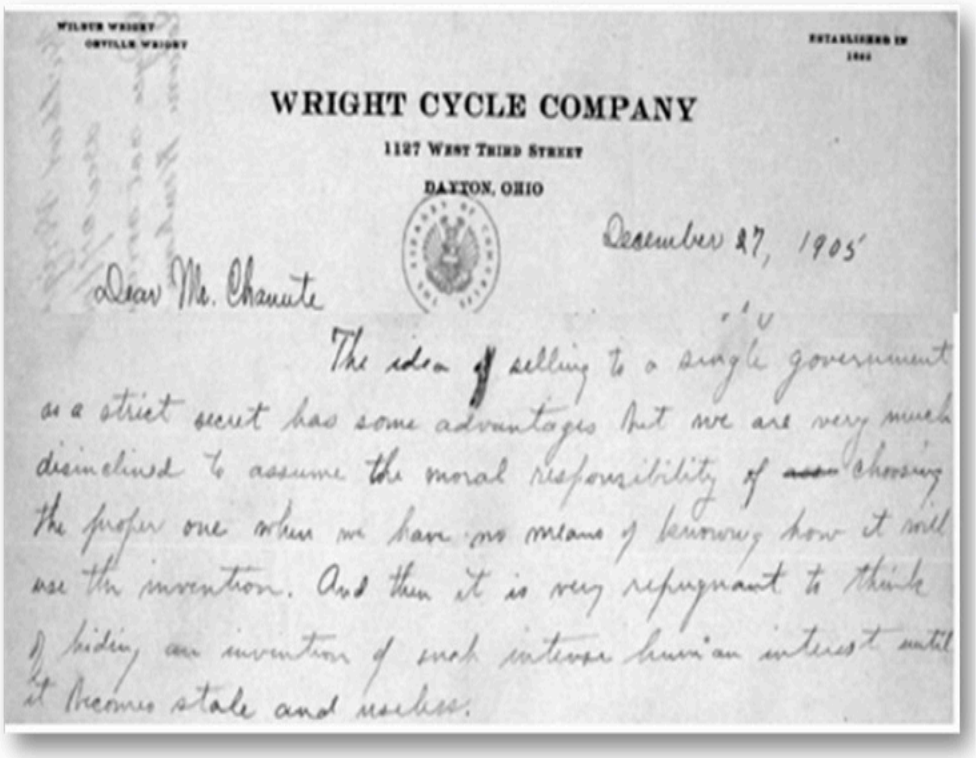

WILBUR WRIGHT
ORVILLE WRIGHT

ESTABLISHED IN
1892

WRIGHT CYCLE COMPANY

1127 WEST THIRD STREET

DAYTON, OHIO

December 27, 1905

Dear Mr. Chanute

The idea of selling to a single government as a strict secret has some advantages but we are very much disinclined to assume the moral responsibility of choosing the proper one when we have no means of knowing how it will use the invention. And then it is very repugnant to think of hiding an invention of such intense human interest until it becomes stale and useless.

"December 27, 1905
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The idea of selling to a single government as a strict secret has some advantages but we are very much disinclined to assume the moral responsibility of choosing the proper one when we have no means of knowing how it will use the invention. And then it is very repugnant to think of hiding an invention of such intense human interest until it becomes stale and useless."

One Problem Became Three:

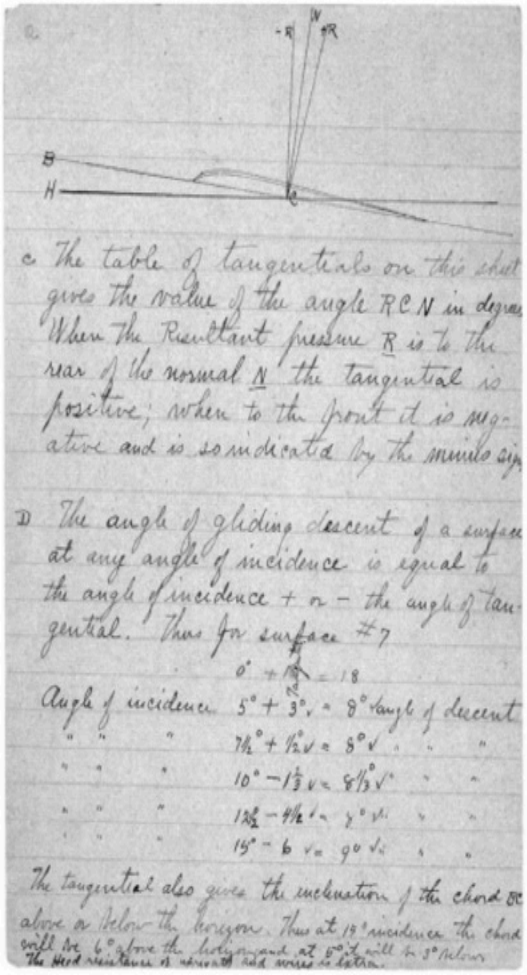
1. Lift

1. Control

1. Propulsion

2. The Science behind Heavier-than-Air Flight

A key challenge that presented itself to the pioneers of aviation was how to keep the aircraft in the air.



Tables and calculations by the Wright Bros. included in their letters to Octave Chanute

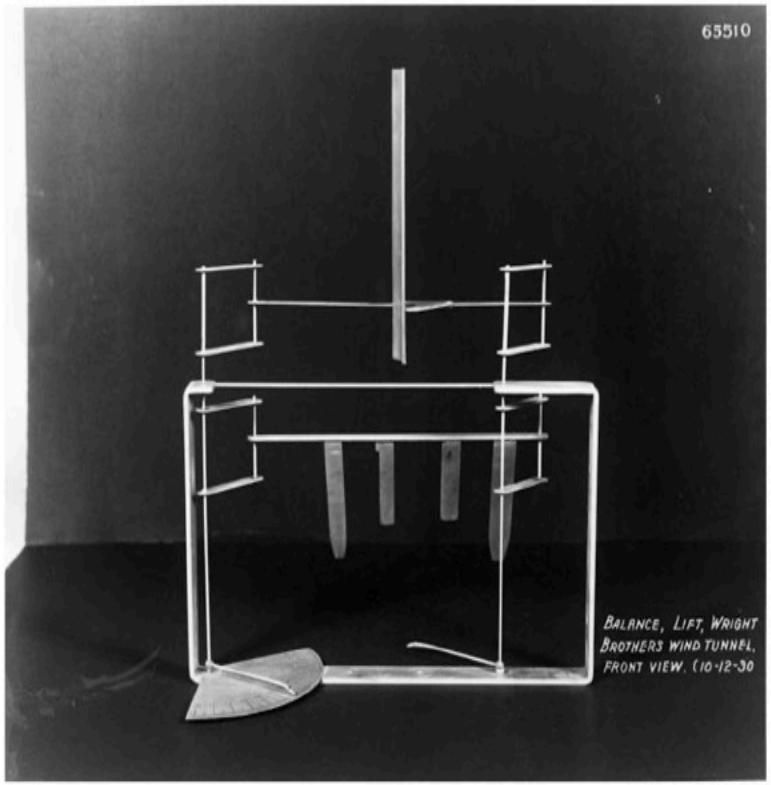
2. The Science behind Heavier-than-Air Flight

Another problem that needed to be solved was establishing reliable control over where and how the aerial vehicle came back to earth.

How could heavier-than-air machines break themselves loose from being tied to the wind for control?

Crashed *Wright Flyer* at Kill Devil Hills, NC, 1900

2. The Science behind Heavier-than-Air Flight

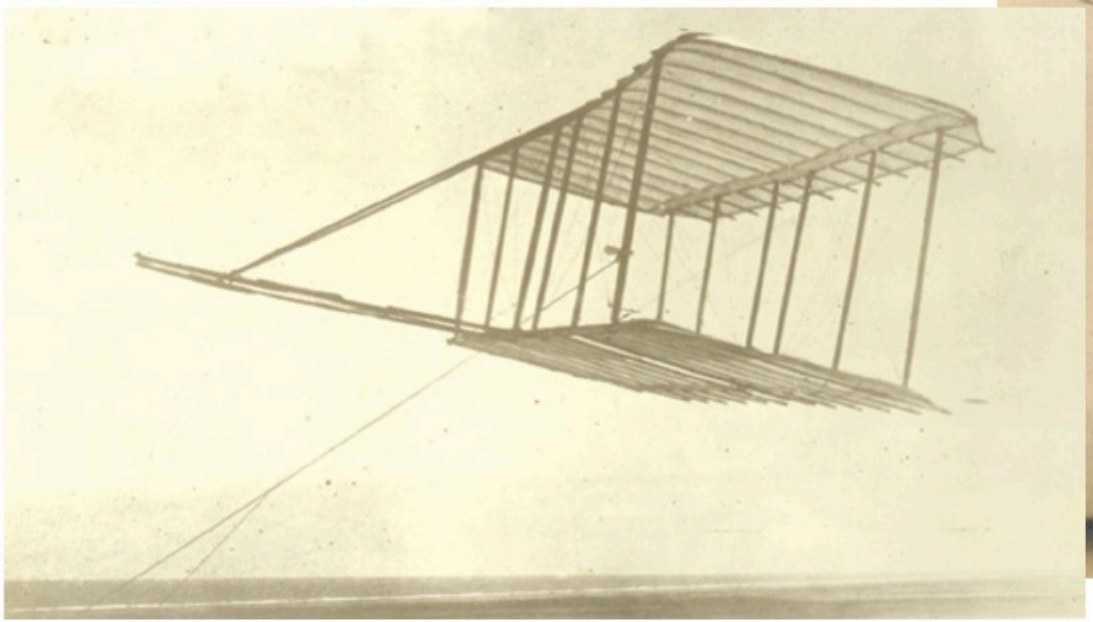


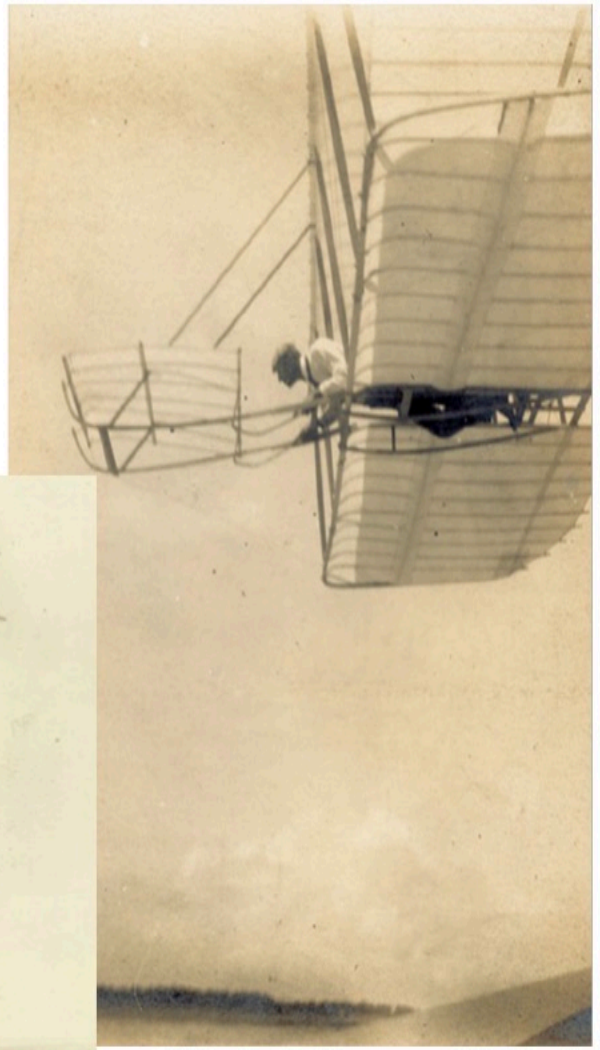
Wright Brothers' Wind Tunnel Lift Balance.

The Wright Brothers discovered the airplane could be directed using movable rudders with fixed airfoils that enabled them to move both horizontally and vertically.

3. Enter the Wright Brothers and Their Success

The Wright Brothers first began their experiment with a non-powered glider, running hundreds of tests at their station on Kill Devil Hill, NC, far away from the prying eyes in Dayton.





The Wright kite and glider circa 1901-1902

3. Enter the Wright Brothers and Their Success

They made several adjustments to the wings and the front rudder, only crashing once. Due to the crash, they decided to add a tail rudder for steering right and left while the front rudder continued to be for upward and downward mobility.

With this addition, they now had full control over the aircraft, which enabled them to move more freely in the air than their competitors. They were able to conduct around 1,000 flights with the longest distance being 623 feet.

Updated Wright glider, circa 1903

3. Enter the Wright Brothers and Their Success

Upon the success of their glider, the Wright Brothers motorized the glider. Charlie Taylor built a gasoline motor that had a modest 12 horsepower, and they attached it, along with aerodynamic propellers, to the plane. On December 17, 1903, Orville Wright piloted the first heavier-than-air airplane for 12 seconds over a distance of 120 feet. Orville wrote to their father of the momentous occasion, "I got on the machine at 10:35 for the first trial . . . Mr. Daniels took a picture just as it left the tracks."

Man finally controlled the air!

December 17, 1903, Orville Wright looks on as Wilbur Wright takes the first ever heavier-than-air powered flight.

All these artifacts are scattered throughout the first hangar.

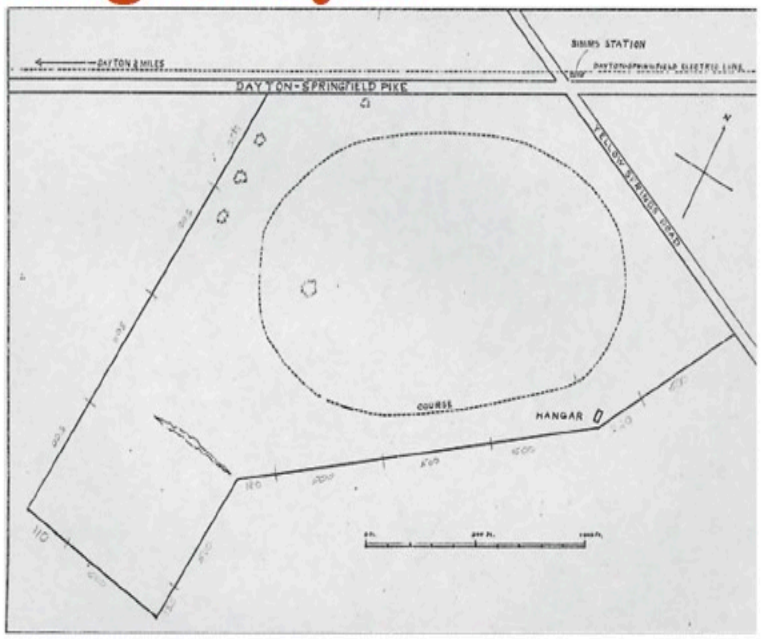
We want to consolidate them into one exhibit.

4. Refinement of the Wright Flyer

The Wrights never quit improving their machines. This included everything from the modification of wing panels to improving the controls.

With the early tests and the first flight at Kill Devil Hills successful, the Wright Brothers returned home to Ohio in 1904 and started flying their *Flyer* at Huffman Prairie.

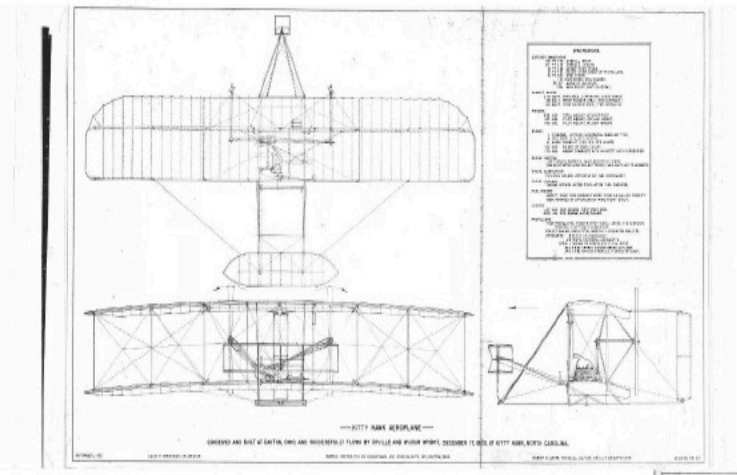
Here, they spent hundreds of hours circling the field, testing and figuring out problems to ensure the airplane operated smoothly before showing it to the world.



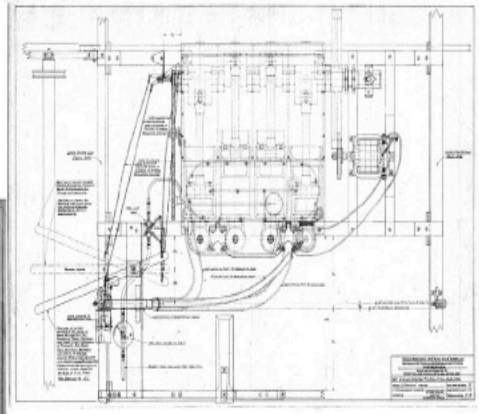
Orville Wright's hand drawn map of Huffman Prairie

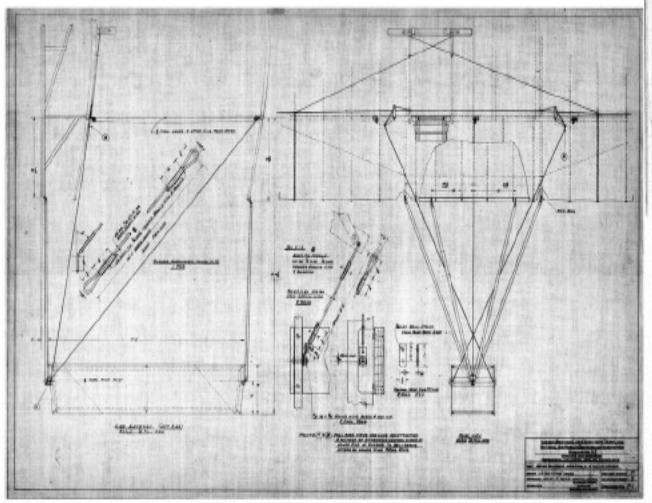
Picture of the Wright Brothers flying at Huffman Prairie, circa 1904

4. Refinement of the Wright Flyer



More technical drawings of the original *Wright Flyer*





With a fully functional aircraft, the Wrights intended to make a deal with the US government before any of their competitors could catch up.

However, the US did not believe the Wrights had successfully created a heavier-than-air vehicle.

The Wrights stopped their tests while they patiently awaited confirmation of their patent of the *Flyer* between the end of 1905 and the middle of 1906.

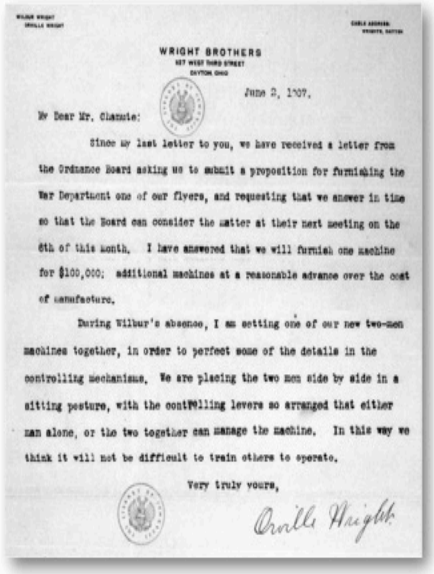
After 1906, the Wrights began touring the world, showing off their flying machine to everyone, including several European monarchs.

5. Militarization of the Early Airplane

Before the early airplane could be militarized, it needed to make it through the patent office.

Following the first successful flight, the Wrights split their attention between pursuing these patents and refining the designs of their aircraft. They thought the airplane could be used for scouting.

The Wright Brothers sought patents and subsequent contracts with the governments of Britain, Germany, France and the United States, who in turn militarized their new airplanes.



WRIGHT BROTHERS
HT WEST THIRD STREET
DAYTON, OHIO

June 2, 1907.

My Dear Mr. Chanute:

Since my last letter to you, we have received a letter from the Ordnance Board asking us to submit a proposition for furnishing the War Department one of our flyers, and requesting that we answer in time so that the Board can consider the matter at their next meeting on the 6th of this month. I have answered that we will furnish one machine for $100,000; additional machines at a reasonable advance over the cost of manufacture.

During Wilbur's absence, I am setting one of our new two-men machines together, in order to perfect some of the details in the controlling mechanisms. We are placing the two men side by side in a sitting posture, with the controlling levers so arranged that either man alone, or the two together can manage the machine. In this way we think it will not be difficult to train others to operate.

Very truly yours,

Orville Wright

Orville Wright to Octave Chanute, 1907.

Above is the German version of the Wright B Flyer circa 1911-1912.

.

The Wright Brothers tried to sell their Flyer to the U.S. military but to little success.

Thank You

Board of Trustees

academic and student affairs

WRIGHT STATE UNIVERSITY

Academic Affairs

Provost Remarks

February 15, 2024

WRIGHT STATE UNIVERSITY

Outstanding Scholarly Creative Activity & Public Impact Awards

Graduate Programs Open House

University Policy 2020
Faculty Workload

Background on Policy Revision

- Faculty workload requirements must be set forth in a faculty workload policy, providing clarity and transparency.
- WSU students should have sufficient opportunity to learn from our highly qualified professorial and instructional faculty throughout their university experience.
- The former MOUs on Workload, dating from 2011-14 are no longer in effect.

Goals of The Policy

- To bring WSU faculty teaching load expectations in line with those at most other Ohio public R-2 universities
- To ensure that all WSU faculty avail themselves of significant service opportunities in support of the principle of shared governance
- To provide consistency and clarity to faculty and management in calculating the impact of faculty service, research, and other assigned or approved effort on teaching assignments

Comparative Faculty Teaching Loads

Institution	Tenured and Tenure Eligible	Non-tenure Eligible ("Teaching" faculty)
University of Akron	**Standard:** 24 c.h. per year	Not specified
University of Toledo	**Maximum:** 24 c.h. per semester	**Maximum:** 30 c.h. per year
Kent State University	**Standard:** 24 c.h. per year	**Standard:** 15 c.h. per semester
Youngstown State University Shawnee State University Central State University Cleveland State University	**Standard:** 24 c.h. per year	**Standard:** 30 c.h. per year
WSU (new policy) WSU (former practice)	**Standard:** 24 c.h. per year **Standard:** 15-16 c.h. per year	**Standard:** 30 c.h. per year **Standard:** 21-24 c.h. per year

TET teaching loads may be adjusted due to Scholarly productivity/non-productivity

- "Reasonable" scholarly productivity over a 3-year period = - 3 c.h. per semester
- "Acceptable" scholarly productivity over a 3-year period = - 3 c.h. per year
- Less than acceptable scholarly productivity over a 3-year period = + 3 c.h. per year

A probationary TET will be assumed to have been "reasonably productive" for probationary years 1-2 and will have a base teaching load of nine (9) credit hours per semester in years 1 and 2.

TET and NTE teaching loads may be adjusted due to a significant level of service

- Level of anticipated and documented service meets criteria for routine service plus exceeds the criteria for significant service demonstrating active engagement and productive leadership (approx. 7-9 hours per week of effort) = - up to 3 c.h. per year for TET, -up to 6 c.h. per year for NTE.

- Level of anticipated and documented beyond routine service is negligible = + 3 c.h. per year

Various Examples

Examples of Scholarship

- Publishing a peer reviewed article or book
- Producing a creative work of art
- Receiving a funded grant

Examples of Service

- Chairing a college curriculum committee
- Serving on a University Retention Committee
- Leading program accreditation efforts
- Serving on the Faculty Senate
- Profession Association Leadership

Additional Offsets, Course Releases and Credits may reduce teaching load

- Administrative, Performance, and Discretionary Offsets may be assigned by chair with approval of dean and provost, or by dean with permission of provost, or by provost.
- Funded research course releases may be purchased in accordance with University's current procedure.
- Teaching credits for graduate or undergraduate research supervision or for-credit mentoring may be earned and used

Restrictions

- No more than 6 c.h. per semester of Offsets, Course Releases and Teaching Credits permitted unless there is a course buyout.
- Unless authorized in writing by dean, no overloads may be assigned to faculty using an Offset, Release or Credit in a given semester.
- Offsets and credits are forfeited if not used before separation, cannot be “cashed out,” and are non-assignable.

Wright State University
Academic Efficiency and Effectiveness

Prioritizing and Strengthening Mission & Vision

Academic Efficiency & Effectiveness Process

- Designed to be data driven and inclusive.
- Review Committee members were representative from across both campuses.
- Guided by an Executive Committee.

Data-Informed and Evidence-Informed

- Quantitative data set and methods for applying data were designed by IR and Budget & Finance who provided professional development in data interpretation as applied to program evaluation.
- Qualitative data was collected from programs and used to inform the Review Committee's evaluative process.

Evaluative Considerations

Criteria

- Margin
- Market
- Mission
- Outcome

Categories

- Enhancement
- Maintenance
- Improvement
- Deactivation

The Review Committee

- Considered quantitative and qualitative data.
- Consulted department chairs and program directors when questions arose or clarifications were needed.
- Recommendations were then opened to campus for feedback.

The Review Committee

- Review Committee recommendations to the Executive Committee:
  - **Further Review: 43** programs, ***including 22 previously identified for deactivation.***

The Executive Committee

- Thoroughly examined the Review Committee's report and recommendations.
- Solicited feedback from deans, associate deans, chairs, program directors, faculty, and staff on the Review Committee's report.
- Reviewed the quantitative and qualitative data.

The Executive Committee

- Executive Committee recommendations to Dr. Edwards:
  - Accept the Review Committee's recommendation regarding the 22 programs in some form of deactivation and complete those deactivations.
  - Reduce the number of new deactivations from 20 to 12. Thus, there are 34 total programs recommended for deactivation.
  - Continue reviewing programs recommended for enhancement, maintenance, and improvement, working with units on creating academic business plans.

Programs Recommended for Deactivation

1. Classroom Teacher - MED (Dayton)
2. Nursing Alt Pre-Licensure-BSN (Dayton)*
3. Nursing Completion - BSN (Dayton)
4. Public Health Education - BSED (Dayton)*
5. Principalship - MED (Dayton)*
6. Rehabilitation Counseling -MRC (Dayton)*
7. Elec Egr Pre-Law - BSEE (Dayton)*
8. Elec Egr Pre-Med - BSEE (Dayton)*
9. Egr Innov and Entrprnship-MEIE (Dayton)*
10. Engineering Physics - BSEP (Dayton)*
11. Selected Graduate Studies - MA (Dayton)
12. Selected Graduate Studies - MS (Dayton)
13. Art History - BA (Dayton)
14. Music - MM (Dayton)
15. German - BA (Dayton)*
16. Greek - BA (Dayton)*
17. Latin - BA (Dayton)*
18. Urban Affairs - BA (Dayton)*
19. Applied Math - MS (Dayton)
20. Applied Statistics - MS (Dayton)
21. Bio Sci: Enviro Sciences - MS (Dayton)*
22. Chem: Enviro Sciences - MS (Dayton)*
23. Interdisc Science+Math - MST (Dayton)*
24. Physics - MST (Dayton)
25. Physics & Math Dual - BS (Dayton)
26. Earth + Environmental Sci - MS (Dayton)*
27. Organizational Leadership - BS (Lake)
28. Accountancy - MACC (Dayton)*
29. Multi-Age – MED (Dayton)
30. Chemistry – AA – (Lake)*
31. Communication Studies – AA – (Lake)*
32. History – AA – (Lake)*
33. Social Work – AA – (Lake)*
34. Sociology – AA – (Lake)*

Next Steps

- Complete the 22 program deactivations already in progress.
- Suspend admissions in association with 12 programs—Fall 2024.
- Communicate with students and remove these programs from our application and common app process.
- Deans work with faculty to create a teach out plan for these 12 programs (can require up to four years).

Next Steps

- Executive Committee will continue its review and make subsequent recommendations in association with continuing programs:
  - Enhancement:
  - Maintenance:
  - Improvement (including consolidations):
- Assist academic units in creating an academic business plan for each program, including metrics for success and sustainability.

Questions?

Board of Trustees

academic and student affairs

WRIGHT STATE UNIVERSITY

Enrollment Update

WRIGHT STATE
UNIVERSITY

Enrollment & Application Trends

Spring 2024

Spring 2024: Enrollments

New Student Enrollments by Level & Citizenship

	Spring 2023	Spring 2024	Δ 23-24
College Credit Plus*	**1036**	**1095**	**5.7%**
First-Time Undergraduate	**74**	**99**	**33.8%**
Domestic	60	67	11.7%
International	14	32	128.6%
Transfer	**285**	**260**	**-8.8%**
Domestic	275	249	-9.5%
International	10	11	10.0%
Graduate	**359**	**439**	**22.3%**
Domestic	149	175	17.4%
International	210	264	25.87%

*Numbers reflect total student enrollment for College Credit Plus (CCP). Due to school closings and delays in early January, some CCP Spring 2024 enrollments are not yet reflected in the numbers provided at Day 14. Data includes students for both Dayton and Lake campuses as of Day 14 for the term indicated. *Institutional Research and Effectiveness*

Spring 2024: Enrollments

Total Student Headcount

	Spring 2023	Spring 2024	Δ 23-24
College Credit Plus	1,036	1,095	5.7%
Undergraduate	6,524	6,507	- 0.3%
Graduate/Professional	2,759	2,972	7.7%
All Students	**10,319**	**10,574**	**2.5%**

Data includes students for both Dayton and Lake campuses as of Day 14 for the term indicated. *Institutional Research and Effectiveness*

Take Flight Program

Fall-to-Spring Retention	Fall 2022 Cohort	Fall 2023 Cohort
Dayton First-Time Cohort	82%	85%
Take Flight Cohort	90%	93%

Data includes students for the Dayton campus as of Day 14 for the term indicated. *Institutional Research and Effectiveness*

Fall 2024


Federal
Student
Aid
BETTER
FAFSA®
BETTER FUTURE

National Impact: FAFSA Simplification

The Washington Post

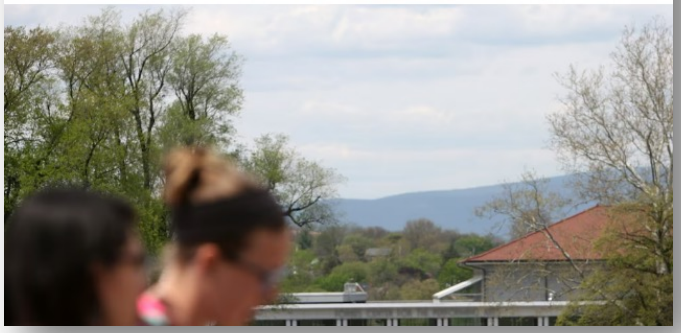
HIGHER EDUCATION

FAFSA glitches and delays leave students, states, institutions in limbo

The Education Department's rollout of a simplified financial aid form has b
from easy

By Danielle Douglas-Gabriel

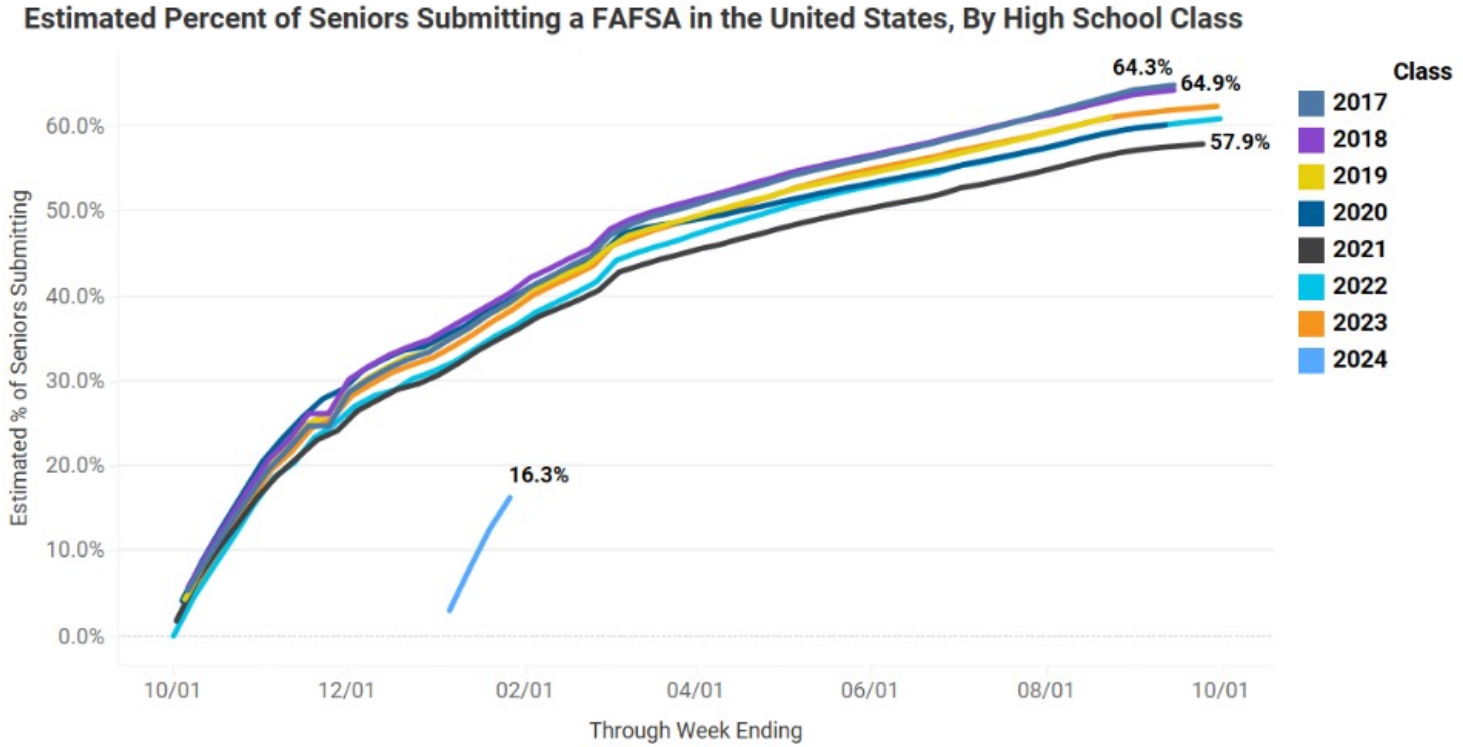
Updated February 12, 2024 at 10:48 a.m. EST | Published February 11, 2024 at 4:3
EST



Angel B. Pérez, NACAC CEO
from NACAC's statement on FAFSA processing delay

"We are devastated by this news. All of the challenges presented by the new FAFSA rollout have the potential to harm the very students the FAFSA aims to serve — those who need federal financial aid to make higher education affordable."

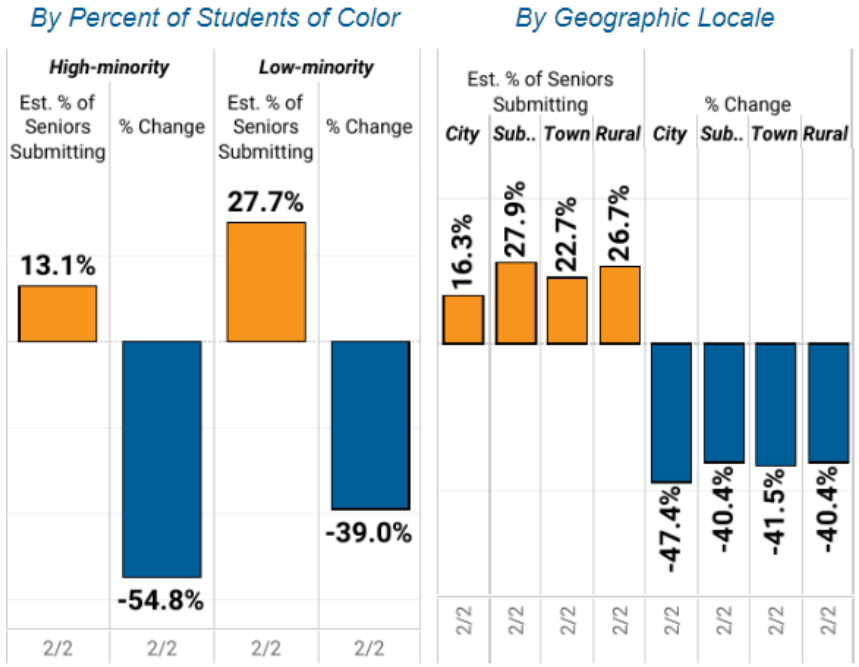
National Impact: FAFSA Simplification



Data includes FAFSAs submissions for the year and date indicated. *National College Access Network*

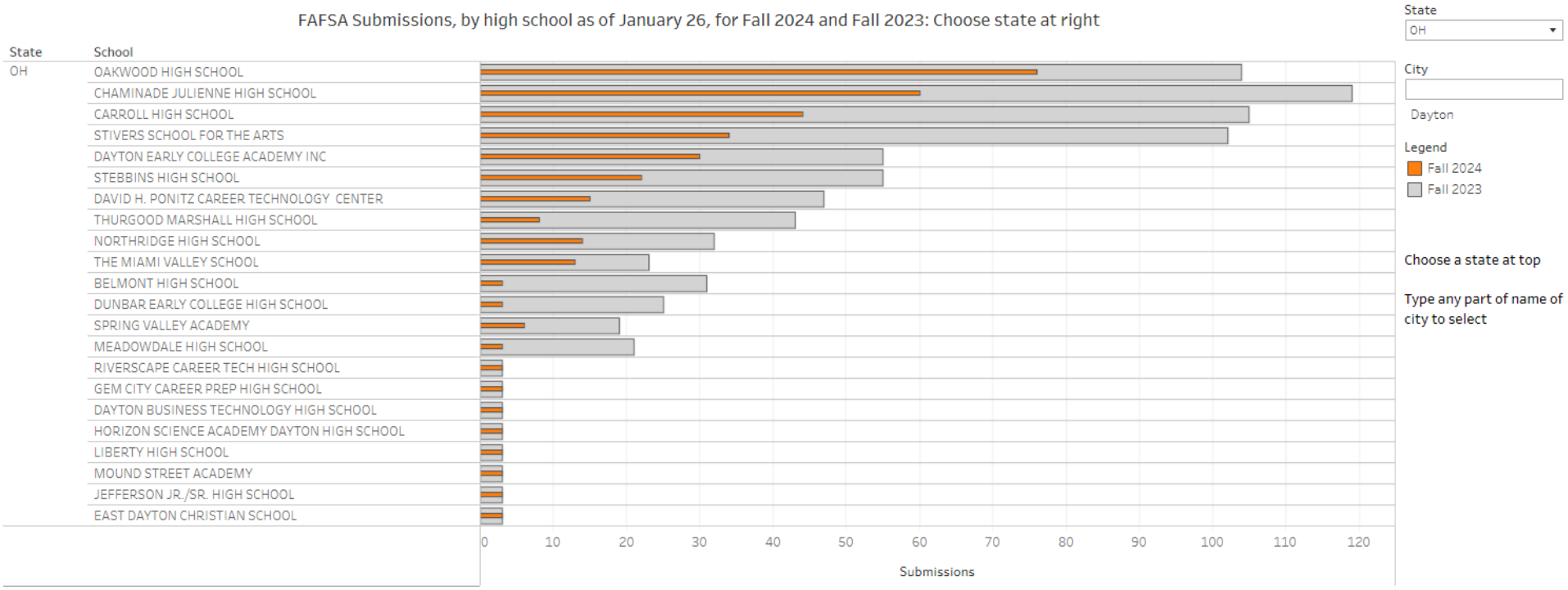
Ohio Impact: FAFSA Simplification

- Through February 2, 2024, **25.5% of the high school Class of 2024** in Ohio has submitted a FAFSA.
- There have been 33,243 submissions in Ohio, **a -40.9% change compared to last year.**



Data includes FAFSAs submitted as of February 2, 2024 compared to the same date for 2023. *National College Access Network*

Local Impact: FAFSA Simplification



Data includes FAFSAs submitted as of January 26 for the year indicated. *Public Tableau, Jon Boeckenstedt*

Wright State Action: FAFSA Simplification

- Extended FAFSA Priority Deadline to March 1
- Extended *Intent to Enroll* Deadline to June 1
- Financial Aid 101: Enrollment Services will be holding a series of workshops throughout February for both current and prospective students and families
- FAFSA 101: Enrollment Services will be providing individualized, virtual and in-person appointments for students and families to assist with completing the new FAFSA

Wright State Action: FAFSA Simplification

- Email campaigns
- Calling campaigns: Automated and individualized
- Texting campaigns
- Social media campaigns
- Postcards to homes

Fall 2024: Applicants & Admits

Trends by Level & Citizenship

Student Population	Applicants		Admits		Δ Admits
	2023	2024	2023	2024	
First-Time	8,534	7,815	5,967	6,031	**1.07%**
Domestic	*7,308*	*7,375*	*5,776*	*5,814*	0.66%
International	*1,348*	*543*	*197*	*321*	62.94%
Transfer	596	523	282	269	**-4.61%**
Graduate	2,265	1,538	431	709	**64.50%**
Domestic	*291*	317	*156*	145	-7.05%
International	*1,974*	*1,221*	*275*	*564*	105.09%

Note: Includes new First-Time, Transfer, and Graduate students for both Dayton and Lake campuses as of 28 Weeks Prior to the term indicated. *Institutional Research and Effectiveness*

Fall 2024: First-Time Applicants & Admits

By College

Student Population	Applicants		Admits		Δ Admits
	2023	2024	2023	2024	
Education, Health & Human Services	1,774	1,732	1,311	1,351	**3.05%**
Engineering & Computer Science	1,734	1,333	1,075	1,105	**2.79%**
Liberal Arts	1,485	1,412	1,166	1,175	**0.77%**
Science & Mathematics	1,405	1,278	1,073	1,077	**0.37%**
Lake Campus	547	563	410	375	**-8.54%**
College of Business	1069	1,029	641	814	**26.99%**
School of Medicine (Public Health)	78	50	49	40	**-18.37%**

Note: Includes new First-Time students for both Dayton and Lake campuses as of 28 Weeks Prior to the term indicated. *Institutional Research and Effectiveness*

Partnerships, Programs & Events

Partnership with Dayton Public Schools

- 20 Student from Belmont HS
- 20 Students from Thurgood Marshall HS
- February 1 Kick-Off Event with Students and Families at the Premier Health YMCA
- In-School Weekly Engagement: February 14

Scholars Event

Yield Activities

- **Admitted Student Notecards:** February

- **On-Campus Events**
  - **Raiders & Roundball:** February 17, March 2
  - **Raider Open House:** March 9
  - **Admitted Student Night:** April 3

- **Virtual Events**
  - **Raider Life:** March 13
  - **Partnering in Your Student's Success (Presentation for Parents):** March 27
  - **Make a Smart Investment:** April 18

Financial Wellness Workshops

- Monthly Workshops
- Radio Show
- Budgeting
- Scholarships
- Debt Management
- Insurance

Career Services Events

Employer Speaker Series with Wright-Patterson Air Force Base

- Tuesday, February 20
- 11 AM – 2 PM
- Student Union Atrium

Spring Internship & Career Fair

- Wednesday, March 13
- 1-4 PM
- 70 Employers

Wright State Employer Speaker Series to host Wright-Patterson Air Force Base representatives Feb. 20

By Seth Bauguess
seth.bauguess@wright.edu, 937-775-3626
February 14, 2024

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Wright State University students can learn about internships and full-time job opportunities that help the U.S. Air Force negotiate contracts, buy equipment, and manage the life cycle of anything an airman might fly, fuel, transport, drive, wear, shelter in, communicate with or drop on targets.

Wright State's 2024 Employer Speaker Series continues on Tuesday, Feb. 20, in the Student Union's Apollo Room from 11 a.m. to 2 p.m. with a visit from representatives from multiple divisions at Wright-Patterson Air Force Base.

Career Success for Every Student

- JCPenney at Fairfield Commons Mall
- Open to Wright State students, faculty, and staff
- Receive a 30% off Coupon upon check-in at the Career Services table
- 30% off is in addition to any other sale prices

National and Global Recognition

Questions

Retention Update

WRIGHT STATE
UNIVERSITY

Fall-to-Spring Retention

First-Time, Full-Time, Bachelor's Degree-Seeking						
Cohort Campus	Fall 2022			Fall 2023		
		Enrolled Spring			Enrolled Spring	
	Total	Count	Pct	Total	Count	Pct
Dayton	1233	1020		1426	1206	
Lake	201	170		171	153	
Both Campuses	1434	1190	**83%**	1597	1359	**85%**

Includes students for both Dayton and Lake campuses as of Day 14 for the Spring term indicated. *Institutional Research and Effectiveness*

Fall-to-Spring Retention

	Fall 2022 Cohort	Fall 2023 Cohort
Fall Term, Average GPA Dayton First-Time Cohort	2.39	2.50

Includes first-time, full-time students for Fall 2023 for the Dayton campus.
Institutional Research and Effectiveness

Questions

Board of Trustees

academic and student affairs

WRIGHT STATE UNIVERSITY

Board of Trustees

Finance, Audit, Governance, and Compliance

Wright State University

International Association of Chiefs of Police

Shaping the Future of the Policing Profession

IACP
International Association of Chiefs of Police

CERTIFICATE OF COMPLETION

This Document Recognizes

Wright State University Police Department

For Fulfilling the Goals of the

ONE MIND
COMMUNITY • PUBLIC SAFETY • MENTAL HEALTH

One Mind Campaign Pledge

December 4, 2023
Date

Vincent Talucci, CAE
Executive Director/Chief Executive Offi

Wright State police recognized for completing One Mind Campaign, earn valuable mental health training certification

By Seth Bauguess
seth.bauguess@wright.edu, 937-775-3626
December 14, 2023

Patrol staff and communication operators in the Wright State Police Department completed crisis intervention training as part of the One Mind Campaign.

Grand Opening of the Premier Health YMCA

Board of Trustees

Finance, Audit, Governance, and Compliance

Wright State University

WRIGHT STATE UNIVERSITY

FY2024 Financial Analysis
Unrestricted Funds Including Auxiliaries
Through December 31, 2023

Description	FY2023 Annual Budget	FY2023 To Date	FY2023 Year End	FY2024 Annual Budget	FY2024 To Date	FY2024 Anticipated Year End As of 12/31/2023
Revenues:						
Tuition and Fees	$ 134,448,489	$ 131,096,519	$ 136,328,382	$ 133,531,559	$ 141,499,337	$ 145,682,421
State Appropriations	76,988,019	38,456,552	76,913,103	74,323,678	36,684,196	73,210,343
Facilities and Administrative	5,000,000	2,639,733	5,617,548	5,330,115	2,150,374	5,330,115
Sales and Service	7,726,458	6,477,399	9,604,606	8,961,930	10,367,243	13,960,942
Interest Income		1,005,884	3,916,093		5,157,115	
Gifts and Contribution and Other Revenues	3,299,220	2,273,072	5,403,468	3,680,698	2,061,774	3,680,698
Operating Revenues	**$ 227,462,186**	**$ 181,949,159**	**$ 237,783,200**	**$ 225,827,980**	**$ 197,920,039**	**$ 241,864,519**
Expenses:						
Compensation	$ 161,818,078	$ 75,395,934	$ 144,570,537	$ 157,949,000	$ 76,212,152	$ 156,267,790
Contracted Labor/Professional Services	7,407,808	3,629,694	8,598,063	10,066,762	5,291,346	10,585,256
Supplies	4,643,625	2,194,307	4,515,124	4,365,373	2,285,628	4,365,373
Travel and Events	2,530,136	1,171,631	2,844,461	2,753,183	1,149,984	2,753,183
Information and Communications	7,410,132	3,994,717	7,911,632	6,867,989	3,583,905	6,867,989
Maintenance and Repairs and Utilities	14,818,565	9,090,577	15,821,377	15,820,442	8,590,976	15,820,442
Scholarships and Fellowships	27,833,413	13,519,555	24,475,201	24,529,189	14,517,884	26,272,374
Debt	6,831,079	-	6,831,079	6,823,728	-	6,823,728
Other Expenses	9,466,105	3,284,721	2,605,688	8,371,471	3,478,941	12,393,227
Operating Expenses	**$ 242,758,940**	**$ 112,281,136**	**$ 218,173,162**	**$ 237,547,137**	**$ 115,110,816**	**$ 242,149,362**
Reserves	$ (15,296,754)		$ 19,610,038	$ (11,719,157)		$ (284,843)
Total Expenses	**$ 227,462,186**	**$ 112,281,136**	**$ 237,783,200**	**$ 225,827,980**	**$ 115,110,816**	**$ 241,864,519**
Net	**$ -**	**$ 69,668,023.00**	**$ -**	**$ -**	**$ 82,809,223.00**	**$ -**

WRIGHT STATE UNIVERSITY

FY2024 Anticipated Year End
Unrestricted Funds Including Auxiliaries
Through December 31, 2023

Description	Annual Budget	Anticipated Year End As of 7/31/2023	Anticipated Year End As of 10/31/2023	*Update*	Anticipated Year End As of 12/31/2023	*Update*	*Update*
	7/1/2023						*Year to Date*
Revenues:							
Tuition and Fees	$ 133,531,559	$ 133,531,559	$ 137,386,597	*3,855,038*	$ 145,682,421	*8,295,824*	*12,150,862*
State Appropriations	74,323,678	74,323,678	73,210,343	*(1,113,335)*	73,210,343		*(1,113,335)*
Facilities and Administrative	5,330,115	5,330,115	5,330,115		5,330,115		
Sales and Service	8,961,930	8,961,930	8,961,930		13,960,942	*4,999,012*	*4,999,012*
Interest Income	-	-	-		-		
Gifts and Contribution and Other Revenues	3,680,698	3,680,698	3,680,698		3,680,698		
Total Revenues	**$ 225,827,980**	**$ 225,827,980**	**$ 228,569,683**	***$2,741,703***	**$ 241,864,519**	***$13,294,836***	***$16,036,539***
Expenses:							
Compensation	$ 157,949,000	$ 157,949,000	$ 156,267,790	*1,681,210*	$ 156,267,790		*1,681,210*
Contracted Labor/Professional Services	10,066,762	10,066,762	10,585,256	*(518,494)*	10,585,256		*(518,494)*
Supplies	4,365,373	4,365,373	4,365,373		4,365,373		
Travel and Events	2,753,183	2,753,183	2,753,183		2,753,183		
Information and Communications	6,867,989	6,867,989	6,867,989		6,867,989		
Maintenance and Repairs and Utilities	15,820,442	15,820,442	15,820,442		15,820,442		
Scholarships and Fellowships	24,529,189	24,529,189	25,745,879	*(1,216,690)*	26,272,374	*(526,495)*	*(1,743,185)*
Debt	6,823,728	6,823,728	6,823,728		6,823,728		
Other Expenses	8,371,471	8,371,471	8,371,471		12,393,227	*(4,021,756)*	*(4,021,756)*
Total Expenses	**$237,547,137**	**$237,547,137**	**$237,601,112**	***($53,975)***	**$242,149,362**	***($4,548,251)***	***($4,602,225)***
Reserves	(11,719,157)	(11,719,157)	(9,031,429)		(284,843)		
Net	**$0**	**$0**	**$0**		**$0**		

WRIGHT STATE UNIVERSITY

FY2023 To FY2024 Actual Comparison
Unrestricted Funds Including Auxiliaries
Through December 31, 2023

Description	FY2023 Year End	FY2023 To Date	FY2023 % of Year End	FY2024 Annual Budget	FY2024 To Date	FY2024 % of Budget
Revenues:						
Tuition and Fees	$ 136,328,382	$ 131,096,519	96%	$ 133,531,559	$ 141,499,337	106%
State Appropriations	76,913,103	38,456,552	50%	74,323,678	36,684,196	49%
Facilities and Administrative	5,617,548	2,639,733	47%	5,330,115	2,150,374	40%
Sales and Service	9,604,606	6,477,399	67%	8,961,930	10,367,243	116%
Interest Income	3,916,093	1,005,884		0	5,157,115	
Gifts and Contribution and Other Revenues	5,403,468	2,273,072	42%	3,680,698	2,061,774	56%
Total Revenues	**$ 237,783,200**	**$ 181,949,159**	**77%**	**$ 225,827,980**	**$ 197,920,039**	**88%**
Expenses:						
Compensation	$ 144,570,537	$ 75,395,934	52%	$ 157,949,000	$ 76,212,152	48%
Contracted Labor/Professional Services	8,598,063	3,629,694	42%	10,066,762	5,291,346	53%
Supplies	4,515,124	2,194,307	49%	4,365,373	2,285,628	52%
Travel and Events	2,844,461	1,171,631	41%	2,753,183	1,149,984	42%
Information and Communications	7,911,632	3,994,717	50%	6,867,989	3,583,905	52%
Maintenance and Repairs and Utilities	15,821,377	9,090,577	57%	15,820,442	8,590,976	54%
Scholarships and Fellowships	24,475,201	13,519,555	55%	24,529,189	14,517,884	59%
Debt	6,831,079	0	0%	6,823,728	0	0%
Other Expenses	2,605,688	3,284,721	126%	8,371,471	3,478,941	42%
Operating Expenses	**$ 218,173,162**	**$ 112,281,136**	**51%**	**$ 237,547,137**	**$ 115,110,816**	**48%**
Reserves	19,610,038			(11,719,157)		
Total Expenses	**$ 237,783,200**	**112,281,136**	**51%**	**$ 225,827,980**	**115,110,816**	**51%**
Net	**$ -**	**$ 69,668,023**		**$ -**	**$ 82,809,223**	

WRIGHT STATE UNIVERSITY

FY2023 To FY2024 Actual Comparison
Unrestricted Funds Including Auxiliaries
Through December 31, 2023

Description	FY2023 Annual Budget	FY2023 To Date	FY2023 % of Budget	FY2024 Annual Budget	FY2024 To Date	FY2024 % of Budget
Revenues:						
Tuition and Fees	$ 134,448,489	$ 131,096,519	98%	$ 133,531,559	$ 141,499,337	106%
State Appropriations	76,988,019	38,456,552	50%	74,323,678	36,684,196	49%
Facilities and Administrative	5,000,000	2,639,733	53%	5,330,115	2,150,374	40%
Sales and Service	7,726,458	6,477,399	84%	8,961,930	10,367,243	116%
Interest Income		1,005,884			5,157,115	
Gifts and Contribution and Other Revenues	3,299,220	2,273,072	69%	3,680,698	2,061,774	56%
Total Revenues	**$ 227,462,186**	**$ 181,949,159**	**80%**	**$ 225,827,980**	**$ 197,920,039**	**88%**
Expenses:						
Compensation	$ 161,818,078	$ 75,395,934	47%	$ 157,949,000	$ 76,212,152	48%
Contracted Labor/Professional Services	7,407,808	3,629,694	49%	10,066,762	5,291,346	53%
Supplies	4,643,625	2,194,307	47%	4,365,373	2,285,628	52%
Travel and Events	2,530,136	1,171,631	46%	2,753,183	1,149,984	42%
Information and Communications	7,410,132	3,994,717	54%	6,867,989	3,583,905	52%
Maintenance and Repairs and Utilities	14,818,565	9,090,577	61%	15,820,442	8,590,976	54%
Scholarships and Fellowships	27,833,413	13,519,555	49%	24,529,189	14,517,884	59%
Debt	6,831,079		0%	6,823,728		0%
Other Expenses	9,466,105	3,284,721	34.7%	8,371,471	3,478,941	42%
Operating Expenses	**$ 242,758,940**	**$ 112,281,136**	**46%**	**$ 237,547,137**	**$ 115,110,816**	**48%**
Reserves	(15,296,754)			(11,719,157)		
Total Expenses	**$ 227,462,186**	**112,281,136**	**46%**	**$ 225,827,980**	**115,110,816**	**51%**
Net	**$ -**	**$ 69,668,023**		**$ -**	**$ 82,809,223**	

WRIGHT STATE UNIVERSITY

FY2023 to FY2024 Single Month Comparison
Unrestricted Funds Including Auxiliaries
For the Month of December

Description	FY23 Dec 2022 Actual	FY24 Dec 2023 Actual	Variance %	Variance $
Revenues:				
Tuition and Fees	$ 17,545,968	$ 18,024,589	103%	$ 478,621
State Appropriations	6,409,425	6,101,346	95%	(308,079)
Facilities and Administrative	422,366	327,393	78%	(94,973)
Sales and Service	547,660	102,069	19%	(445,591)
Interest Income	411,595	1,208,624		797,029
Gifts and Contribution and Other Revenues	156,847	408,965	261%	252,118
Total Revenues	**$ 25,493,861**	**$ 26,172,986**	**103%**	**$ 679,125**
Expenses:				
Compensation	$ 16,034,461	$ 15,650,380	98%	$ 384,081
Contracted Labor/Professional Services	823,603	794,081	96%	29,522
Supplies	199,902	240,362	120%	(40,460)
Travel and Events	137,667	223,545	162%	(85,878)
Information and Communications	58,377	362,642	621%	(304,265)
Maintenance and Repairs and Utilities	496,399	808,109	163%	(311,710)
Scholarships and Fellowships	1,611,010	300,085	19%	1,310,925
Debt	-	-		-
Other Expenses	409,124	134,487	33%	274,637
Total Expenses	**$ 19,770,543**	**$ 18,513,691**	**94%**	**$ 1,256,852**
Net	**$ 5,723,318**	**$ 7,659,295**	**134%**	**$ 1,935,977**

WRIGHT STATE CASH FORECAST (In Thousands)
As of December 31, 2023

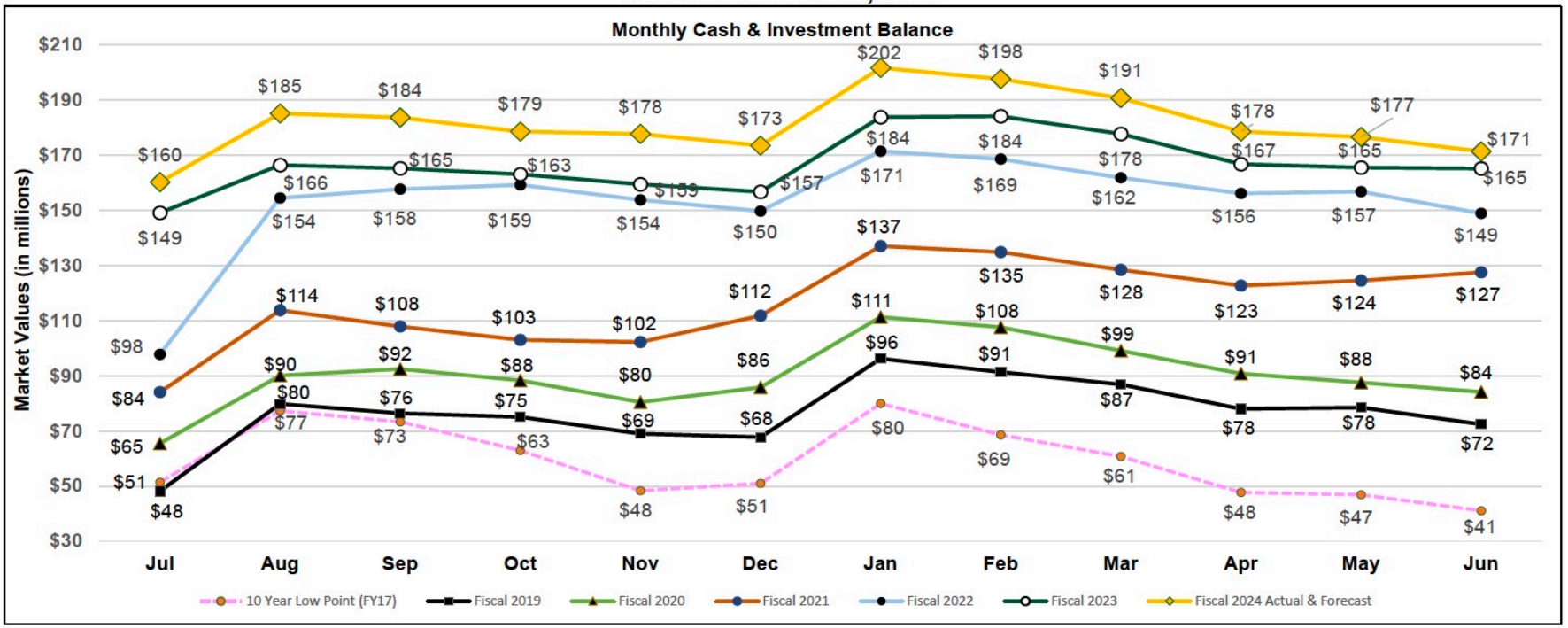
	Actual						Forecast						
	July	August	September	October	November	December	January	February	March	April	May	June	Total Year
Working Capital (1):													
Beginning Balance	152,839.9	147,984.0	172,998.5	171,621.9	166,683.0	165,651.2	161,341.8	189,537.3	185,453.7	178,576.0	166,410.4	164,443.9	152,839.9
Cash Sources	20,046.3	46,287.1	19,363.8	18,289.9	21,505.1	23,380.7	53,090.4	21,601.6	19,908.0	17,020.4	22,238.1	21,781.3	304,512.9
Cash Uses	(25,898.0)	(22,033.2)	(21,366.3)	(23,914.2)	(23,695.0)	(28,949.2)	(24,894.9)	(25,685.2)	(26,785.7)	(29,186.1)	(24,204.6)	(26,973.2)	(303,585.5)
Change in Investments	995.7	760.6	625.9	685.4	1,158.1	1,259.1	-	-	-	-	-	-	5,484.8
Net Transfer from Illiquid	-	-	-	-	-	-	-	-	-	-	-	-	-
Ending Balance	147,984.0	172,998.5	171,621.9	166,683.0	165,651.2	161,341.8	189,537.3	185,453.7	178,576.0	166,410.4	164,443.9	159,252.0	159,252.0
Prior Year Balance	137,981.3	155,360.4	154,442.2	152,036.2	148,301.0	145,577.3	169,847.5	170,383.1	164,056.3	153,185.2	151,916.9	152,124.9	152,124.9
Change to Prior Year	10,002.7	17,638.0	17,179.7	14,646.8	17,350.2	15,764.5	19,689.8	15,070.6	14,519.7	13,225.2	12,527.0	7,127.1	7,127.1
Days Cash on Hand-FY2024 (3)(5)	***223***	***261***	***259***	***251***	***250***	***243***	***286***	***280***	***269***	***251***	***248***	***240***	***240***
Days Cash on Hand-FY2023 (4)(5)	***231***	***260***	***258***	***254***	***248***	***244***	***284***	***285***	***274***	***256***	***254***	***255***	***255***

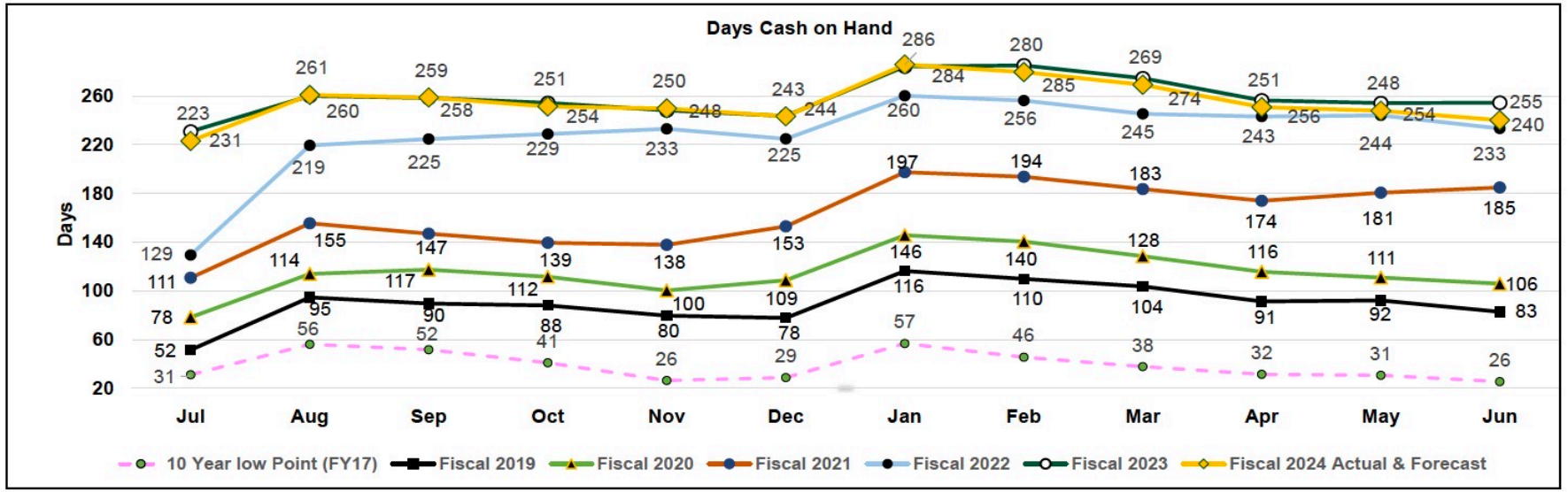
Illiquid Investments (2):													
Beginning Balance	12,262.4	12,179.9	12,031.3	11,988.5	11,832.3	11,976.8	12,075.5	12,075.5	12,075.5	12,075.5	12,075.5	12,075.5	12,262.4
Change in Investments	(82.5)	(148.6)	(42.8)	(156.3)	144.5	98.7	-	-	-	-	-	-	(187.0)
Capital Calls													-
Cash Distributions	-		-										-
Transfer from Working Capital		-	-				-						-
Ending Balance	12,179.9	12,031.3	11,988.5	11,832.3	11,976.8	12,075.5	12,075.5	12,075.5	12,075.5	12,075.5	12,075.5	12,075.5	12,075.5
Prior Year Balance	11,050.0	10,995.4	10,737.7	10,965.6	11,077.9	11,049.8	13,863.3	13,675.2	13,613.6	13,531.2	13,520.0	12,977.4	12,977.4
Change to Prior Year	1,129.9	1,035.9	1,250.9	866.7	898.9	1,025.6	(1,787.8)	(1,599.7)	(1,538.1)	(1,455.8)	(1,444.6)	(902.0)	(902.0)

Total Working Capital & Illiquid Investments:													
Total Bank Cash & Investments	160,163.9	185,029.8	183,610.4	178,515.3	177,628.0	173,417.3	201,612.7	197,529.2	190,651.5	178,485.9	176,519.4	171,327.5	171,327.5
Prior Year	149,031.3	166,355.9	165,179.9	163,001.7	159,379.0	156,627.1	183,710.8	184,058.2	177,669.9	166,716.4	165,436.9	165,102.3	165,102.3
Change to Prior Year	11,132.5	18,673.9	18,430.5	15,513.5	18,249.1	16,790.2	17,901.9	13,471.0	12,981.5	11,769.4	11,082.5	6,225.1	6,225.1

(1) Bank and investment accounts which are available for daily operating needs.
(2) Private equity and student managed accounts. Student managed accounts included since their purpose is educational and not considered liquid to the University.
(3) Forecast based on total operational costs of $242.149 million per the most recent FY2024 Analysis- Unrestricted Funds including Auxiliaries forecast. Based only on Working Capital cash.
(4) Based on total operational costs of $218.173 million. Based only on Working Capital cash.
(5) Target: Minimum 180 Days

WRIGHT STATE UNIVERSITY
As of December 31, 2023





Cash and Investments Report: For period ending: 12/31/2023

Portfolio Holdings	Ending Balance $	Weight %	IPS Target %	Target Range %	Current Month Income $	YTD Income $	1 Month %	3 Months %	Fiscal YTD %	1 Year %	3 Years %
Cash Pool											
Cash at Bank	4,686,412	2.7			9,006	38,048	0.33	0.87	1.37		
Star Ohio	81,796,821	47.2			416,049	2,422,089	0.47	1.42	2.83	5.06	2.27
Total Cash Pool	**86,483,233**	**49.9**	**35.0**	**20-70**	**425,055**	**2,460,136**	**0.49**	**1.47**	**2.76**	**4.83**	**2.18**
ICE BofA ML 1-3 Year Treasury Index							*0.47*	*1.37*	*2.70*	*5.01*	
Liquidity Pool:											
Ultra Short Duration Fund	36,309,257	20.9			293,905	1,072,071	0.82	2.06	3.60	6.33	1.89
Bloomberg Barclay 9-12 Month Short Treas Index							*0.70*	*1.79*	*3.10*	*5.02*	*1.51*
Short-Duration Government Fund	12,644,538	7.3			158,636	577,250	1.31	2.82	3.57	4.60	-0.03
ICE BofA ML 1-3 Year Treasury Index							*1.11*	*2.48*	*3.24*	*4.25*	*-0.04*
SEI Fixed Income Managed Portfolio	25,905,737	14.9			209,205	817,162	0.78	1.94	3.29	5.21	-
50% Blm US Trs 1-3Y / 50% Blm Sh Trs 9-12M							*0.93*	*2.17*	*3.19*	*4.66*	-
Total Liquidity Pool	**74,859,532**	**43.2**	**60.0**	**20-70**	**661,746**	**2,466,484**	**0.89**	**2.15**	**3.49**	**5.64**	**1.26**
Total Cash and Liquidity Pool	**161,342,765**	**93.0**	**95.0**	**75-97.5**	**1,086,801**	**4,926,620**					
Student Managed Pool:											
Raider Asset Management	5,153,660	3.0			159,904	319,745	3.20	4.58	6.61	18.01	7.23
50% Barclays Agg / 50% S&P 500							*4.19*	*9.26*	*5.73*	*15.58*	*3.38*
Total Student Managed Pool	**5,153,660**	**3.0**	**5.0**	**2.5-10**	**159,904**	**319,745**					
Strategic Pool											
Venture Investment Associates VI, L.P.	4,658,335	2.7			0	0				-14.17	43.23
SEI GPA III Private Equity Fund	2,263,518	1.3			(38,080)	(79,867)				-6.40	6.63
Total Strategic Pool	**6,921,853**	**4.0**	**0.0**	**0 -15**	**(38,080)**	**(79,867)**				-7.31	9.83
Total Portfolio Holdings	**173,418,277**	**100.0**			**1,208,624**	**5,166,498**	**0.80**	**1.84**	**3.10**	**4.80**	**2.75**

Monthly Investment Income Breakdown

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	Total
Dividend Income	*$552,025*	*$ 598,003*	*$ 676,966*	*$ 718,059*	*$ 666,499*	*$ 699,104*							$ 3,910,656
Realized Gain (Loss)	*26,779*	*42,284*	*14,380*	*1,563*	*1,546*	*23,205*							109,757
Unrealized Gain (Loss)	*326,268*	*(7,213)*	*(91,025)*	*(165,332)*	*597,072*	*486,316*							1,146,086
Total (before fees)	905,072	633,073	600,321	554,290	1,265,117	1,208,624	-	-	-	-	-	-	5,166,498
Fees					(9,832)	-							(9,832)
Total (after fees)	$ 905,072	$ 633,073	$ 600,321	$ 554,290	$1,255,284	$1,208,624	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,156,666

Cash at Bank: University receives interest in excess of what is required to offset bank fees.

Board of Trustees

Finance, Audit, Governance, and Compliance

Wright State University

WRIGHT STATE UNIVERSITY

BOARD OF TRUSTEES

FY 2024 Contracts and Expenditures Exceeding $500,000
February 16, 2024

$500,000 and Above (Full Board Approval Required)	
Contract Information	**Description of Services**
Vendor: Delta Dental **Committed Contract Period (3 YEARS):** 1/1/2024 – 12/31/2026 **Approval Amount:** $3,360,000.00 **Contract Options:** N/A **Last Bid Date:** 2019 (IUC) **WSU Point of Contact:** Emily Hamman, CHRO	Wright State offers self-funded dental benefits for all full-time employees (75% FTE or higher) who elect coverage for themselves and qualifying dependents. The university reimburses Delta for all dental claims and pays them to administer the plan. The total dental claims are partially offset by premiums paid by employees. Delta committed to hold admin fees at the 2023 level for the duration of this extension.
Contract Information	**Description of Services**
Vendor: Consolidus **Committed Contract Period (1 YEAR):** 3/1/2024 - 2/28/2025 **Approval Amount:** $900,000.00 **Contract Options:** One, 2-year **Last Bid Date**: 2022 (IUC) **WSU Point of Contact:** Susan Schaurer, VP Enrollment Management	Consolidus provides promotional and branded merchandise to Wright State employees and student organizations.

WRIGHT STATE UNIVERSITY

BOARD OF TRUSTEES

FY 2024 Contracts and Expenditures $150,000 - $249,999
February 16, 2024

$150,000 - $249,999 (FAGC Notification Required)	
Contract Information	**Description of Services**
Vendor: RefQuest, LLC	RefQuest provides assigning services and electronic payment services for game officials. The Horizon League now requires all payments to game officials be made via an electronic payment method. The Horizon League conference has chosen RefQuest for assigning all game officials for volleyball, baseball, men's and women's soccer, and men's basketball.
Committed Contract Period (1 YEAR): 7/1/2023 - 6/30/2024	
Approval Amount: $243,000.00	
Contract Options: N/A	
Last Bid Date: N/A	
WSU Point of Contact: Bob Grant, Director of Athletics	

Board of Trustees

Finance, Audit, Governance, and Compliance

Wright State University