

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND EIGHTY-SECOND MEETING**

Friday, June 18, 2021 at 9:30 a.m.
WebEx/Live Stream: <http://wright.edu/bot-stream>

Minutes

Present: D. Conway, D. Fecher, S. Fitzpatrick, M. Grunder, T. Gunlock,
B. Langos, B. Montgomery, A. Platt, R. Peters, B. Whiteside

Guests: S. Culley, D. Borowy, S. Edwards, O. Evans, B. Kawosa,
S. Mickey-Boggs, B. Milligan, G. Sample, L. Sidor, S. Todd

I. CALL TO ORDER – ROLL CALL

Trustee Gunlock, Chair, called to order the June 18, 2021 Wright State University Board of Trustees meeting and welcomed everyone.

Trustee Gunlock asked the secretary, Shari Mickey-Boggs, to call the roll.

II. PROOF OF NOTICE OF MEETING

Trustee Gunlock stated that the meeting was called by written notification; a quorum was present. Trustee Gunlock read the chair's statement.

Chair's Statement

The Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the Board in its public session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the Board at the invitation of the Board and are subject to time limitations and other guidelines established to maintain the good order of the meeting.

III. CONFLICT OF INTEREST

Trustee Gunlock read the conflict of interest statement.

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University, and take the steps you deem appropriate to perform your duties fairly and impartially.

Trustee Gunlock reminded the trustees, because of the remote setting, each trustee should identify themselves when making a motion. It will assist the secretary in keeping the minutes correctly.

IV. DISPOSITION OF PREVIOUS MINUTES

Trustee Gunlock asked for a motion to approve the minutes of the April 30 Public Session. Moved by Trustee Grunder, seconded by Trustee Langos. Trustee Gunlock asked for additions, corrections, deletions or discussion of the minutes as submitted. There being none, Trustee Gunlock asked for those in favor to say aye, those opposed to say no; minutes were unanimously passed by voice vote.

V. EXECUTIVE SESSION

Trustee Gunlock stated that in accordance with amendments to the Ohio Open Meetings Law, the Board, after a majority of a quorum and by roll call vote, determines to hold an Executive Session by offering the following resolution. Trustee Gunlock asked the secretary to read the resolution.

Resolution 21 - 61

RESOLVED that the Wright State University Board of Trustees agreed to hold an Executive Session on Friday, June 18, 2021; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22(G), the following issues may be discussed in Executive Session:

- Matters Required to be Kept Confidential pursuant to federal law or state statute pursuant to Revised Code Section 121.22(G)(5); and
- To consider the appointment, employment, dismissal, discipline, promotion, demotion, or compensation of a public employee or official pursuant to Revised Code Section 121.22(G)(1).
- Conference with the Board's attorney on pending and imminent litigation.

Trustee Gunlock asked for a motion to adopt the resolution. Moved by Trustee Fitzpatrick; seconded by Trustee Platt. Trustee Gunlock asked for any discussion; hearing none he asked the secretary to call the roll. The resolution was

unanimously adopted by rollcall vote (8,0,0).

VI. RECONVENE

Trustee Gunlock stated that the board members had returned from Executive session at 10:52 a.m.

VII. REPORT OF THE CHAIR

- **Committee Members Assignment for 2021-2022**
Trustee Gunlock stated that committee assignments would be sent to each trustee. Any trustee wishing to advocate for a certain committee should email their requests to Trustee Gunlock for assignment. He further stated that the 2022-2023 meeting dates are being set and would be sent to each trustee for their planning purposes.

Trustee Gunlock asked Trustee Montgomery for the Academic & Student Affairs Committee report.

VIII. COMMITTEE REPORTS

- **Academic & Student Affairs**
Trustee Montgomery reported that the committee had met in the morning and voted to forward the Master of Science in Athletic Training Resolution to the full board for a vote.

Trustee Gunlock asked Trustee Montgomery to please read the resolution.

MASTER OF SCIENCE IN ATHLETIC TRAINING

RESOLUTION 21 - 55

WHEREAS Wright State University is proposing a new Master of Science in Athletic Training that will replace the existing Bachelor of Science in Athletic Training; and

WHEREAS, the need to replace the undergraduate with a graduate program in Athletic Training results from the decision by the Athletic Training Strategic Alliance to recognize only graduate degrees as the minimum professional degree in Athletic Training; and

WHEREAS, as a member of that Alliance, the Commission on Accreditation of Athletic Training Education (CAATE) established in 2015 that it will only accredit Master's degrees effective in 2021, meaning that the accreditation of Wright State's undergraduate program will end; and

WHEREAS, this change has led Wright State to conduct an extensive period of review of the current program, including a consideration of the revised standards of accreditation; and

WHEREAS, a thorough process of developing and approving curriculum, has resulted in a Master of Science in Athletic Training; and

WHEREAS, the Master of Science must have Wright State Board's approval before seeking approval by the Ohio Department of Education and CAATE's approval; and

WHEREAS, Wright State's proposed Master's meets CAATE's requirements; and

WHEREAS, administratively, the Master of Science in Athletic Training will be housed with Nursing, Kinesiology and Health, Human Services, Teacher Education, Leadership, Social Work, and the School of Professional Psychology in the newly-formed College of Health, Education, and Human Services; and

WHEREAS, employment statistics support the need for this graduate program; and

WHEREAS, Wright State's current undergraduate program has enjoyed healthy enrollments, which Wright State expects to continue in its graduate program; and

WHEREAS, the proposed Master of Science in Athletic Training is unique in this area of Ohio; and

WHEREAS, the program requires no new faculty, facilities, or equipment; and

WHEREAS, the operating costs for the Program are expected to remain stable; and

WHEREAS, the Program has been approved by the Faculty Senate and the Provost; therefore, be it

RESOLVED that the Master of Science in Athletic Training as submitted to the meeting be, and the same hereby is approved.

Trustee Gunlock stated that because this was coming from a committee it did not need a second. Trustee Gunlock asked for any discussion; there being none he asked the secretary to call the roll. The resolution was unanimously adopted by rollcall vote (8,0,0).

Trustee Gunlock asked Trustee Langos to begin his report for the Finance, Audit, Governance and Compliance committee.

- **Finance, Audit, Governance and Compliance (FAGC)**

Trustee Langos reported that the FAGC met in the morning to discuss and will now present the following to the full board of trustees for voting as warranted:

- Bond Refinancing
- Bond Refinancing Resolution (full resolution will be included with the minutes)

Trustee Gunlock asked Trustee Langos to read the resolution.

Bond/Sale

Resolution 21 - 56

RESOLVED that the Bond/Sale resolution as submitted to this meeting be, and the same hereby is approved.

Trustee Gunlock stated that this was coming from a committee and did not need a second. Trustee Gunlock asked for any discussion, there being none he asked the secretary to call the roll. The resolution was adopted by rollcall vote (7,1,0). Trustee Fitzpatrick voted no.

- COVID-19 American Rescue Plan (ARP) Resolution

COVID-19 – American Rescue Plan

RESOLUTION 21 – 57

WHEREAS, in order for the university to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore,

BE IT RESOLVED that the Wright State University Board of Trustees authorizes the use of \$14,508,548 in Higher Education Relief Funds allocated to the University by the Department of Education for financial aid grants to students in accordance with and authorized by the American Rescue Plan (ARP), 2021.

BE IT FURTHER RESOLVED that the Wright State University Board of Trustees

authorizes the use of \$14,213,093 in Higher Education Relief Funds granted to the University by the Department of Education to defray expenses associated with coronavirus and in accordance with and authorized by the American Rescue Plan (ARP), 2021.

Trustee Gunlock stated that because this was coming from a committee it did not need a second. Trustee Gunlock asked for any discussion; there being none he asked the secretary to call the roll. The resolution was unanimously adopted by rollcall vote (8,0,0).

- Approval of Contracts over \$500K and Above
- Approval of Contracts over \$500K and Above Resolution

Trustee Gunlock asked trustee Langos to read the resolution.

Approval of Expenditures \$500,000 and Above

RESOLUTION 21 - 58

WHEREAS, in order for the university to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore, be it

RESOLVED that, subject to the approval of the fiscal year 2022 university budget, authorization is granted for the accompanying contracts now before the Board of Trustees be, and hereby are approved.

Trustee Gunlock stated that because this was coming from a committee it did not need a second. Trustee Gunlock asked for any discussion; there being none he asked the secretary to call the roll. The resolution was adopted by rollcall vote (6,2,0). Trustees Fitzpatrick and Langos voted no.

Trustee Langos also reported that an approval of Contracts \$250,000 - \$499,000 were made during the committee meeting and administration informed the committee of additional contracts from \$150,000-\$249,999 were provided in public materials.

Trustee Gunlock asked Mr. Greg Sample, Executive Vice President and Chief Operating Officer, to begin the Wright State University Academic 2021-2022 Budget presentation.

IX. PRESENTATION OF THE 2021-2022 UNIVERSITY BUDGET

Mr. Sample stated that President Sue Edwards would begin by briefly reviewing the first few informational slides of the PowerPoint presentation (will be included with the minutes).

President Edwards stated that she wanted to discuss why we chose to focus on relationships, recruitment and retention over 18 months ago. Her true belief that a culture that is truly focused on understanding and meeting the needs of our students will always be one of success, not just for our students, but for every member of the Wright State University community and the region in which we serve.

While we have seen major disruptions, she is hopeful for the future. The impact of COVID-19 has been dramatic on our K-12 system and something we will be addressing over the next decade. But, at Wright State University we are standing together to meet our students where they are and to provide them with access to an affordable high-quality education with experiential learning opportunities. This education sets them apart from all other graduates and puts them on a path to success.

President Edwards is incredibly hopeful as we have the largest number of registrants for our most recent Open House; over 300 potential students and their families- visiting our Dayton campus (6/18/2021). She is hopeful because we are creating a culture of students first; hopeful because we are back engaging with our community partners in meaningful ways; hopeful because we have momentum and included in the budget recommendations we are focusing on providing our students with additional financial assistance. Provided in the budget recommendations we have included an additional \$1,000 President's Welcome Scholarship. This scholarship will be awarded by financial need, new direct from high school students and Ohio residents. This scholarship will impact over 34% of our new direct from high school students. We have made difficult decisions that will ensure Wright State University continues to be a central place in the region. She is proud that we serve both traditional and non-traditional students and that we are military friendly. She is proud of the work the faculty and staff do each day to support our students, our region and the state of Ohio. We are the region's state university and she thanked the board of trustees and the community for their continued support.

President Edwards reviewed the degree programs:

- Degree types—Undergraduate 50%, Graduate 46%, Doctoral/Professional 4%
 - 131,075-Degrees awarded
 - 102,821-Raider Country Residents
 - 114,457-Number of Graduates
- Top Five Undergraduate Majors
 - Nursing
 - Psychology
 - Mechanical Engineering
 - Biological Sciences
 - Elementary Education P-5
- Top Five Graduate Majors
 - Business
 - Clinical Psychology
 - Computer Science
 - Counseling
 - Nursing

President Edwards asked Mr. Sample to continue with the presentation. Mr. Sample noted that as Raider Country (16 Ohio counties in southwest Ohio) is discussed, it is notable that of the 88 counties in Ohio, Wright State University has 84 counties represented in its student population. Mr. Sample stated that the Governor and others at the state want to ensure that the resources they are putting into public universities are successful in graduating students and having them remain in the state for employment. Wright State University is currently leading with 96% remaining in Ohio and 4% moving out of state. He reviewed the projected direct from high school graduates and industry trends. Mr. Sample stated that the history of Wright State University with regard to enrollment, beginning in 2014 – 18,000 students. Due to external and some internal issues, our enrollment began a dramatic decline in 2017 to our current 2021 enrollment of ~12,000 students. Wright State University consistently remains the second lowest cost of instruction in the state of Ohio. Mr. Sample stated that if the 2021-2022 budget is approved today, Wright State University will remain the second lowest (unsubsidized) public university in the state.

Mr. Burhan Kawosa, Interim Associate Vice President for Financial Operations, stated that as the university returns to normal operations for the upcoming academic year and as we welcome our students to a vibrant and thriving environment, it is reflected in the fiscal year 2022 expenditure budget. The 2021-

2022 expenditure budget is very similar to the fiscal year 2020-2021. Key assumptions that are built into the budget:

- Reduction in fall headcount
- Increase in the state appropriation
- Decline in research activity

Mr. Kawosa further stated that recovery is going to be slow and we will keep our diligent focus on critical expenses. A 2.5% cost of living increase is also in the new budget.

Ms. Sommer Todd, Director of University Fiscal Services, began the detailed presentation of the 2021-2022 budget. She concurred that the proposed budget for 2021-2022 is very similar to what we had in place last fiscal year.

The university expects revenue to increase from \$210 million in FY21 to nearly \$227.7 million in FY22. The 2022 budget projects that state financial support will increase by 1% to \$83 million. Wright State has budgeted for a reduction in fall enrollment of 9.4% to 10,600 students. The budget includes a 2.5% cost of living increase for all employees who were not contractually guaranteed increases this year.

The university also announced that it received \$14.5 million in new Higher Education Relief Funds for financial aid grants for students as part of the 2021 American Rescue Plan. This is the the third round of federal emergency grant funding and the university will distribute to students for expenses associate with COVID-19.

Ms. Todd stated that the PowerPoint slide that summarized the proposed budget and stated that the trustees will be asked to vote on a resolution to adopt the budget shortly. She stated the slide shown breaks out the budget for general operating funds, auxiliary funds and restricted funds. There being no questions for Ms. Todd, she asked Mr. Sample to review the three-year plan with the trustees.

Mr. Sample stated that the three-year budget plan projects the university will serve 10,000 students by fall 2024. University expenses are projected to decline from \$241 million in FY21 to nearly \$238.6 million in FY22. Expenses are expected to outpace revenue during FY22 by \$10.8 million. The university's three-year budget plan achieves a balanced university budget in fiscal year 2024 and includes the continuation of strategies to restructure and resize operations to successfully serve 10,000 students.

Mr. Sample asked for any questions for himself or the team. There being no questions, Trustee Gunlock asked the secretary to read the resolution.

FY2022 Current Funds Budget

RESOLUTION 21 - 59

WHEREAS, the university's current funds budget has been developed capitalizing on fiscal stewardship to deliver student success; and

WHEREAS, comprehensive planning and consultation within the university and with key stakeholders has been accomplished; and

WHEREAS, state funding is projected to increase; and

WHEREAS, enrollment levels are anticipated to decrease; and

WHEREAS, the current state budget proposal allows for undergraduate tuition increases; and

WHEREAS, Wright State University has developed a three-year budget plan to guide operations, realigning expenditures with revenues, to support the university's Mission, Vision and Values beginning fiscal year 2022; and

WHEREAS, said budget includes an array of other rates and fees, in addition to tuition; and

WHEREAS, the current funds budget will be reviewed in August 2021 and adjusted, if necessary, when enrollment is more certain; therefore, be it

RESOLVED that the President may allow expenditures within projected income levels, may limit the expenditures of funds within any given category, may transfer funds within the major budget categories, and take such other actions as may be in the interest of the university; and be it further

RESOLVED that the university's current funds budget as described in the accompanying schedules and tables now before the Board of Trustees be and, hereby are approved.

Trustee Gunlock asked for a motion to adopt the resolution. Moved by Trustee Fecher; seconded by Trustee Platt. There being no discussion, the resolution was unanimously adopted by rollcall vote (8,0,0).

Trustee Gunlock asked for any further business to be brought before the board. The secretary, Ms. Shari Mickey-Boggs, stated that Dr. Barry Milligan, Vice Provost, Academic Affairs and Dean of the Graduate School, had business for the board of trustees.

X. UNFINISHED BUSINESS

Dr. Milligan thanked the board of trustees and reviewed a resolution for Grad Tuition for OH Bachelors Graduates Renewal. This tuition reduction was approved by the board last year and applies to graduates receiving bachelor degrees from Ohio institutions that are otherwise non-resident students. Dr. Milligan reported that over the last year this discount was offered and used by a total of 14 students (5-domestic and 5-international). The total discount was \$84,685 and total tuition generated was \$211,061. Net tuition collected as \$126,375. This initiative is to attempt to keep students who have come to Ohio, from out of state, in Ohio upon graduation.

There being no questions for Dr. Milligan, Trustee Gunlock asked the secretary to read the resolution.

**In-State WSU Graduate Tuition for OH Bachelor's Graduates
RESOLUTION 21 – 60**

WHEREAS, the Governor of the State of Ohio and the Chancellor of Higher Education have asked colleges and universities to adopt policies to provide in-state tuition rates to graduate students who received their bachelor's degrees in Ohio; and

WHEREAS, a reduction in the current nonresident surcharge will help to attract and retain graduate students in the State of Ohio and contribute to the State's economic future; and

WHEREAS, §381.170 of Am. Sub. House Bill 166 of the 133rd General Assembly requires any waiver of tuition for a student, or class of students, not otherwise permitted by law at a state-assisted institution of higher education be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University has determined that all of its graduate programs, excluding the professional degrees of the M.D and Psy.D., are suited to satisfy the Governor's and Chancellor's request; and

WHEREAS, the University desires to request a fee reduction of 99% of the non-Ohio resident surcharge for graduate students who completed their bachelor's degrees in Ohio and are enrolled in the eligible graduate programs, a group that has included an average of 30 students per semester over the past three years; and

WHEREAS, the University in 2021-2022 and 2022-2023 charges a \$465 per-credit-hour surcharge for non-Ohio-resident students in graduate programs, meaning a 99% reduction would result in an adjusted per-credit-hour surcharge of \$4.65; and

WHEREAS, Wright State University is requesting the non-Ohio-resident surcharge reduction for graduate students who completed their bachelor's degrees in Ohio be approved beginning in the Fall 2021 semester, and

WHEREAS, this request is for a renewal of this tuition reduction which was approved by the Wright State University Board of Trustees on June 19, 2020, and the Chancellor of the Ohio Department of Higher Education on August 10, 2020, Directive 2020-043; and

WHEREAS, the current approved tuition waiver expires on June 30, 2021;

NOW, THEREFORE, BE IT RESOLVED, that, beginning Fall 2021, the Board of Trustees of Wright State University authorizes the administration to offer a 99% reduction of the non-Ohio-resident surcharge (currently from \$465 per credit hour to \$4.65 per credit hour) to non-Ohio-resident students who completed their bachelor's degrees in Ohio and are enrolled in the eligible graduate programs; and

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction renewal, as required by law.

Trustee Gunlock asked for a motion to adopt the resolution. Moved by Trustee Montgomery; seconded by Trustee Fitzpatrick. There being no discussion, the resolution was unanimously adopted by rollcall vote (8,0,0).

Trustee Gunlock thanked the Finance Team and the Institutional Research and Effectiveness Team for all the hard work putting the budget together.

Trustee Gunlock asked for any further business to be brought before the board.

ADJOURN

Hearing none, Trustee Gunlock asked for a motion to adjourn. Moved by Trustee Fitzpatrick; seconded by Trustee Langos and unanimously passed by voice vote.

Respectfully submitted by,
Fran Keeley

Approved by Full Board of Trustees on September 17, 2021