

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES
OFFICIAL PROCEEDINGS OF THE
THREE HUNDRED AND SEVENTY-SEVENTH MEETING**

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September 18, 2020**

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	2. Finance, Audit, Governance and Compliance Committee Meeting, October 23, 2020, 9:00 a.m., Live Stream		
	3. Spring Virtual Commencement – October 24, 2020, 10:00 a.m.		
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**WRIGHT STATE UNIVERSITY
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Minutes

September 18, 2020

I. CALL TO ORDER – ROLL CALL

The meeting of the Wright State University Board of Trustees was called to order by Mr. Tom Gunlock, chair, on Friday, September 18, 2020, 9:01 a.m. via live stream. Mr. Gunlock welcomed everyone, and Ms. Shari Mickey-Boggs, Secretary to the Board of Trustees, called the roll:

Present

Michael Bridges
Douglas Fecher
Sean Fitzpatrick
Anuj Goyal
Tom Gunlock
Bruce Langos
William Montgomery
Andrew Platt
Dhishant Asarpota
Olivia Sneary

Absent

Martin Grunder
Vishal Soin

II. PROOF OF NOTICE OF MEETING

Mr. Gunlock reported that the meeting was called by written notification and a quorum was present.

Chair's Statement

The Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the Board in its public session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the Board at the invitation of the Board and are subject to time limitations and other guidelines established to maintain the good order of the meeting.

III. CONFLICT OF INTEREST STATEMENT

Mr. Gunlock read the following conflict of interest statement:

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

IV. DISPOSITION OF PREVIOUS MINUTES

Mr. Gunlock asked for a motion for approval of the minutes from June 19, 2020 as submitted. Mr. Platt moved for approval. Mr. Fecher seconded, and the motion was unanimously approved by voice vote.

V. EXECUTIVE SESSION

In accordance with amendments to the Ohio Open Meetings Law, the Board, after a majority of a quorum and by roll call vote, determined to hold an Executive Session. Ms. Mickey-Boggs read the resolution.

RESOLUTION 21-1

RESOLVED that the Wright State University Board of Trustees agreed to hold an Executive Session on Friday, September 18, 2020; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G)(5), the following issues may be discussed in Executive Session:

- Matters Required to be Kept Confidential by Federal Law or Regulations or State Statutes.

Mr. Gunlock asked for a motion to adopt the resolution. Mr. Fecher moved for approval. Mr. Langos seconded, and the motion was unanimously approved by roll call vote. The public meeting adjourned at 9:05 a.m.

VI. RECONVENE

The Executive Session ended at 9:34 a.m. and the Board reconvened via live stream.

VII. REPORT OF THE CHAIR

A. Recognition of New Board Member – Dhishant Asarpota

Mr. Gunlock explained that Wright State University has a total of nine trustees appointed by the Governor of Ohio. Voting trustees serve a nine-year term with staggered expirations coinciding with a yearly vacancy. Student trustees alternate two-year terms, also leaving a yearly vacancy.

Mr. Gunlock then acknowledged that Governor DeWine recently named Mr. Dhishant Asarpota, Student Trustee, for a two-year term, to replace Mr. Shaun Wenrick, whose term ended June 30, 2020.

Mr. Sean Culley, Deputy General Counsel, administered the oath of office. Mr. Gunlock congratulated Mr. Asarpota on his appointment and welcomed him to the Wright State University Board of Trustees.

Mr. Gunlock also welcomed everyone participating and viewing to the first meeting of the Wright State University Board of Trustees for the Fall 2020 Semester.

Despite the disruption of the ongoing pandemic, Mr. Gunlock, on behalf of the Board, recognized the perseverance of the Wright State team working extra hard to keep things moving in a positive direction as well as recognizing:

The Student Body: Enrollment showed your determination is the foundation of success and demonstrated an attitude of resilience that will underscore future success in life.

The Faculty and Staff: Working remotely for over six months added a complexity to everything that has been done. Communication has proven absolutely essential to maintaining a sense of community during these times. The messages the Board has seen are uplifting and encouraging in spirit and keep us connected as a Raider family.

Mr. Gunlock further recognized President Edwards for her commitment to holding regular Webex sessions with the Wright State family and noted the Board continues to hear very positive feedback from the community, business partners and Wright Patterson Air Force Base on the work of President Edwards and her team.

The Facilities Team: The results of the work these crews have put in is impressive, and the refreshed graphics bring new life to the campus.

Finally, the Academic and Administrative Teams: The development of the campus re-opening plans with the mix of in-person versus remote classes, student housing plan, and departmental remote-work schedules appear to be minimizing the effects of COVID-19 at Wright State. Mr. Gunlock encouraged everyone to keep up the great work and stated it is very much valued and appreciated.

B. Written Reports – WSU Board of Trustees, September 18, 2020

The Advancement, Communications, Foundation and Marketing written reports as presented to this meeting be, and the same hereby are accepted. The reports are contained in the appendix.

VIII. REPORT OF THE PRESIDENT

A. University Update

President Edwards welcomed everyone to the Public Session as well as new Student Trustee Dhishant Asarpota to the Board of Trustees and stated she looked forward to working with him.

Dr. Edwards commented 2020 has been one of the most challenging years in modern history and that she was incredibly proud how together as a community those challenges were faced. Provost Leaman, Faculty President Luehrmann and several groups were recognized for meeting every week over the summer besides other essential staff doing significant work to deliver a safe return to campus.

A special thank you was given to the facilities and marketing teams for the branding upgrades that transformed campus, and Dr. Edwards expressed she will be excited to see upgrades at Lake Campus in Phase 2.

Dr. Edwards also acknowledged faculty for their work over the summer to convert a face-to-face class into a remote-teaching experience, and the CTL team for all the incredible work with faculty to ensure students have an academically challenging and pedagogically sound classroom experience.

In July, Craig Woolley, Chief Information Officer, moved to Louisiana State University. President Edwards further thanked Michael Stankas and Kenny Coon, Associate Chief Information Officers, and the Computing and Telecommunications Services (CaTS) team for their dedication as they worked through all the challenging technical issues.

Students in the small number of classes, labs, studios and student-athlete training sessions occurring on campus were thanked for stepping up and conforming to the procedural guidelines and wearing face masks.

Dr. Edwards next gave an update on enrollment. Fortunately, Day 14 enrollment numbers showed a 12.9% increase with a headcount of 11,758, excluding medical students, over budget projection of 10,245. This is still a decrease in student numbers from 13,255 in 2019.

Even though high school students taking College Credit Plus (CCP) classes at Lake Campus significantly increased, all students are not funded at the same rate as general tuition. Classes taught at a high school are funded lower than classes taught by university instructors or university online instruction. Freshman students, Cohort 3, with a four-year fixed tuition rate, pay less tuition for a course at Lake Campus than at the Dayton campus.

President Edwards, noting Wright State's enrollment trends, stated student headcount peaked in 2015 at 18,059 students. Over the last five years, student headcount has declined by 34%; and freshmen have steadily declined by 51%, coinciding with declining high school graduates in the State of Ohio.

Due to Mr. Rob Durkle, Chief Recruitment and Admissions Officer, recovering from surgery, President Edwards highlighted marketing efforts: Wright State continues to be marketed as one of the lowest tuitions for a high-quality education in the State of Ohio. To attract students, a free class, the Jump Start Program, was offered over the summer. Seventy-eight students participated and 98% of those students enrolled this Fall. The Fall Semester application fee was dropped for undergraduate students; admission officers worked with high schools and community colleges partners that had not been visited for quite some time; and face-to-face campus visits began. One television ad highlighted student Dorian Pierce who, following The Wright Path program, transferred successfully, and will be finishing a degree in Exercise Science on a four-year track.

Retention efforts in the last twelve months resulted in the creation of the retention team working to ensure students have the tools they need to succeed; advisors continued to work the phones and handle any issues; and through Raider Strong, faculty and staff came together in the Spring and made over 9,000 phone calls to undergraduate students, and then graduate students, to check in with them. The retention rate has increased from last year.

Dr. Edwards shared good news:

The Bachelor of Science in Computer Science program was named among the best in the nation by U.S. News & World Report's 2021 ranking.

The same program's Master's Degree in Cyber Security also was designated by the National Security Agency and Homeland Security as a National Center of Academic Excellence in Cyber Defense Education.

Dr. Kunai Swani, Associate Professor of Marketing, was recognized by Dayton Business Journal's Forty under 40. He is an expert in business to business marketing communications.

Officer Zachary Norman was honored by the Knights of Columbus with the Officer of the Year Blue Coat Award.

Steve Bogner, an alumni of the year recipient, won an Oscar for Best Documentary Feature with Julia Reichert and this week won an Emmy for the same documentary. Wright State's film school is recognized nationally and internationally.

Wright State was nominated by the Federal Bureau of Investigation (FBI) field office in Cincinnati and received the 2020 InfraGard Regional Award in the category of Public/Private Partnership, honored for its strong partnership work with the FBI, hosting events that educated the public on antiterrorism efforts, criminal trends and disaster response.

Alumni Joy McKarns, '93, Master Degree in Education, is an Ohio Teacher of the Year finalist and currently teaching 8th Language Arts at Northmont Middle School. Joy also received the 2020 Henry Ford Innovative Teacher Grand Prize Award.

Alumni Tom Jenkins, '97, Elementary Education with a science concentration, '99 Master Degree in Science, is an Ohio Teacher of the Year finalist and currently teaching 8th Grade STEM at Greenon Junior/Senior High School. Tom is a first-generation student from Springfield.

President Edwards next spoke about changes to the organizational structure:

The Office of Inclusive Excellence will report to the President and the search process for a leader started this Fall. Previously, an office combined Title IX, Equal Employment Opportunity (EEO), Affirmative Action and Diversity and Inclusion.

The creation of a Chief Recruitment and Admissions Officer's position held by Mr. Rob Durkle temporarily reports to the President while Mr. Durkle is out.

The Office of Disability Services, Director Tom Webb, also now reports to the President. Elevating that direct report shows commitment to the students. Wright State has been notified of being in the top three in the country for students with disabilities, recognizing service to students with unique abilities.

Searches for cultural specialists to lead the following centers will be held: Bolinga Center, Asian and Native American Center, Latix and Hispanic Culture Center and LGBTQA Affairs. The Women's Center has a director.

President Edwards then highlighted several initiatives underway to promote campus Inclusive Excellence:

Kelli Tittle, Director of Compliance, will oversee Title IX and investigations; and a search for an investigator is being completed. Human Resources will be responsible for Affirmative Action and EEO reporting and waivers and, working with the new individual for Inclusive Excellence, overseeing and ensuring the diversity of our applicant pools.

President Edwards reiterated a renewed focus on Inclusive Excellence to ensure diversity and inclusion is embedded throughout the University. The strategy seeks to meld inclusive and academic excellence into one concept, shifts responsibility for diversity and inclusion to everyone on campus, and focuses on structural cultural transformation of the University community that instills diversity and inclusion throughout the institution.

The Director of Inclusive Excellence and Intracultural Affairs will be responsible for all inclusive excellence programing for faculty, staff and students. Inclusive Excellence employs a broad definition of diversity that includes disability, gender identity, gender expression, sexual orientation, race, ethnic orientation, religion, nationality, age, and other important social dimensions to form a university community. Diversity is a benefit to be actively, intentionally, and consistently engaged with, in the pursuit of achieving numerous learning and organizational outcomes. This Inclusive Excellence principle has been adopted as the official diversity and inclusion strategy.

This Fall, the President's Council on Inclusive Excellence and a Student's Presidential Advisory group was formed. Several short-term goals include creating a sustained dialogue program that facilitates difficult conversations for the campus community and a bias incident reporting team; unconscious and implicit bias training for administrators, faculty, staff and board members; reconceptualizing the cultural identity centers; and partnering opportunities with the African-American Alumni Society to create mentoring opportunities for African-American students.

Longer-term goals include curriculum audits; cultural competency assessment of the institutional community; faculty and staff recruitment initiatives; and the possibility of faculty exchange programs.

Dr. Edwards ended her remarks stating that higher education is about creating a better future. Wright State is committed to creating a culture that puts students at the center to produce culturally, competent graduates who are critical thinkers and key problem solvers. Education is key; interpreting data is key; and then communicating that interpretation is key. Wright State has a responsibility to be leaders who create the culture of society for the future.

Trustee Fecher congratulated President Edwards on the diversity and inclusion effort and commented that diversity allows the inclusiveness. The inclusion part is the really difficult part and having the different communities represented on campus is a start. This is the right thing in the right direction. Wright State becomes a stronger University when together as a campus everybody is respected equally across all cultural lines.

B. Approval of Tenure

Ms. Mickey-Boggs read the resolution.

RESOLUTION 21-2

The individual recommended for hire with tenure at the current rank of Associate Professor has gone through a thorough and effective process, beginning with the department level, the college(s), the dean(s), and approved by the Provost before being presented to the Board. Faculty with associate professorial rank have also been reviewed by the University Promotion and Tenure Committee.

The following will be effective September 18, 2020.

Tenure at the Current Rank of Associate Professor

COLLEGE OF LIBERAL ARTS

Elizabeth Talbot, Ph.D.

Social Work

Mr. Gunlock asked for a motion to adopt the resolution. Mr. Platt moved for approval and Mr. Bridges seconded. Provost Leaman commented on Dr. Talbot's qualifications, and the motion was unanimously approved by roll call vote.

C. Confirmation of Academic & Administrative Appointments and Changes

Faculty New Hires

Jay R. Bernstein, M.D., has been appointed Assistant Professor, Emergency Medicine, Boonshoft School of Medicine, effective May 1, 2020.

Katelyn J. Booher, D.O., has been appointed Assistant Professor, Medicine, Boonshoft School of Medicine, effective August 1, 2020.

Danielle Gainer, M.D., has been appointed Assistant Professor, Psychiatry, Boonshoft School of Medicine, effective July 1, 2020.

Kari S. Harper, M.D., has been appointed Assistant Professor, Psychiatry, Boonshoft School of Medicine, effective July 1, 2020.

Melissa Renee Holmes, B.A., has been appointed STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2020.

Jinhwan Jo, Ph.D., has been appointed Assistant Professor, Management, Raj Soin College of Business, effective August 1, 2020.

Kyre D. Lahtinen, Ph.D., has been appointed Assistant Professor, Finance, Raj Soin College of Business, effective August 1, 2020.

Jean Michael Lamoine, M.Phil., has been appointed Instructor, Modern Languages, College of Liberal Arts, effective August 1, 2020.

Keith M. Reisinger-Kindle, D.O., has been appointed Instructor, Obstetrics and Gynecology, Boonshoft School of Medicine, effective July 20, 2020.

Elizabeth Pepper Talbot, M.S.W., Ph.D., has been appointed Associate Professor and Chair, Social Work, College of Liberal Arts, effective July 1, 2020.

Neisha Ginae Wiley, Ph.D., has been appointed Instructor, Social Work, College of Liberal Arts, effective August 1, 2020.

Faculty Promotions

Christa Preston Agiro, Ph.D., has been appointed Professor, Teacher Education, College of Education and Human Services, effective August 1, 2020.

Kuppuswamy Arumugam, Ph.D., has been appointed Associate Professor, Chemistry, College of Science and Mathematics, effective August 1, 2020.

Scott Baird, Ph.D., has been appointed Professor and Chair, Biological Sciences, College of Science and Mathematics, effective July 1, 2020.

Tanvi Banerjee, Ph.D., has been appointed Associate Professor, Computer Science, College of Engineering and Computer Science, effective August 1, 2020.

Craig M. Baudendistel, Ph.D., has been appointed Lecturer, Mechanical and Materials Engineering, College of Engineering and Computer Science, effective August 1, 2020.

Mindy Rose Bettinger, M.Ed., M.A., has been appointed Lecturer, Lake Campus, effective August 1, 2020.

Chad Campbell, Ph.D., has been appointed Lecturer, Biochemistry and Molecular Biology, College of Science and Mathematics, effective August 1, 2020.

Jeffrey A. Cigrang, Ph.D., ABPP, has been appointed Professor, School of Professional Psychology, effective July 1, 2020.

Travis Brady Clark, Ph.D., has been appointed Lecturer, Chemistry, College of Science and Mathematics, effective August 1, 2020.

John Alie Conteh, Ed.D., has been appointed Associate Professor, Human Services, College of Education and Human Services, effective August 1, 2020.

Amy Elizabeth Elston, Ph.D., has been appointed Lecturer, Teacher Education, College of Education and Human Services, effective August 1, 2020.

Amir Abbas Farajian, Ph.D., has been appointed Professor, Mechanical and Materials Engineering, College of Engineering and Computer Science, effective August 1, 2020.

Joshua D. Francis, Ph.D., has been appointed Associate Professor, Human Services, College of Education and Human Services, effective August 1, 2020.

Mindy Fulks, B.S., M.S., has been appointed Lecturer, Lake Campus, effective August 1, 2020.

Subhashini Ganapathy, Ph.D., has been appointed Associate Professor and Chair, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective August 1, 2020.

Pamela Garverick, Ph.D., has been appointed Lecturer, Psychology, College of Science and Mathematics, effective August 1, 2020.

Stephen Forest Gorman, Ph.D., has been appointed Lecturer, Electrical Engineering, College of Engineering and Computer Science, effective August 1, 2020.

Elizabeth Ashley Hall, Ph.D., has been appointed Associate Professor, English Language and Literatures, College of Liberal Arts, effective August 1, 2020.

Assaf Harel, Ph.D., has been appointed Associate Professor, Psychology, College of Science and Mathematics, effective August 1, 2020.

John R. Haight, Ph.D., has been appointed Professor, English Language and Literatures, College of Liberal Arts, effective August 1, 2020.

Stacey Hundley, Ph.D., has been appointed Senior Lecturer, Earth and Environmental Sciences, College of Science and Mathematics, effective August 1, 2020.

Stephen Jacquemin, Ph.D., has been appointed Professor, Lake Campus, effective August 1, 2020.

Shulin Ju, Ph.D., has been appointed Associate Professor, Biological Sciences, College of Science and Mathematics, effective August 1, 2020.

Leonard Kenyon, M.A.T., has been appointed Lecturer, Biological Sciences, College of Science and Mathematics, effective August 1, 2020.

Lisa Orvik Kenyon, Ph.D., has been appointed Professor, Biological Sciences, College of Science and Mathematics, effective August 1, 2020.

Naila Khalil, Ph.D., has been appointed Professor, Population and Public Health Sciences, Boonshoft School of Medicine, effective July 1, 2020.

Brenda Elaine Kraner, Ph.D., has been appointed Senior Lecturer, Leadership Studies in Education, College of Education and Human Services, effective August 1, 2020.

Hong Lee, Ph.D., has been appointed Associate Professor, Finance, Raj Soin College of Business, effective August 1, 2020.

Yi-Hui Lee, Ph.D., has been appointed Professor, Nursing, College of Nursing and Health, effective August 1, 2020.

Renard Marciano, M.B.A., has been appointed Lecturer, Communications, College of Liberal Arts, effective August 1, 2020.

Audrey McGowin, Ph.D., has been appointed Professor, Chemistry, College of Science and Mathematics, effective August 1, 2020.

Ginger R. Minneman, B.M., has been appointed Lecturer, Music, College of Liberal Arts, effective August 1, 2020.

Michelle Newsome, M.Ed., M.S., has been appointed Lecturer, Chemistry, College of Science and Mathematics, effective August 1, 2020.

Leslie Nicole Neyland-Brown, Ph.D., has been appointed Associate Professor, Human Services, College of Education and Human Services, effective August 1, 2020.

Ioana Emilia Pavel, Ph.D., has been appointed Professor, Chemistry, College of Science and Mathematics, effective August 1, 2020.

Jeffrey Peters, Ph.D., has been appointed Professor, Biological Sciences, College of Science and Mathematics, effective August 1, 2020.

Drew Pringle, Ed.D., FASCM, has been appointed Professor and Chair, Kinesiology and Health, College of Education and Human Services, effective July 1, 2020.

Saiyu Ren, Ph.D., has been appointed Professor, Electrical Engineering, College of Engineering and Computer Science, effective August 1, 2020.

Vance McMillian Saunders, M.S., has been appointed Lecturer, Computer Science, College of Engineering and Computer Science, effective August 1, 2020.

Jeremiah A. Schumm, Ph.D., ABPP, has been appointed Professor, School of Professional Psychology, effective July 1, 2020.

Courtney Wayne Simons, Ph.D., has been appointed Associate Professor, Lake Campus, effective August 1, 2020.

Patrick Sonner, Ph.D., has been appointed Lecturer, Neuroscience, Cell Biology, and Physiology, College of Science and Mathematics, effective August 1, 2020.

Raghavan Srinivasan, Ph.D., has been appointed Associate Professor and Chair, Mechanical and Materials Engineering, College of Engineering and Computer Science, effective August 1, 2020.

Keiichiro Susuki, Ph.D., has been appointed Associate Professor, NeuroSci Cell Bio Physiology-SOM, Boonshoft School of Medicine, effective August 1, 2020.

Sarah Tebbins has been appointed Professor, Physics, College of Science and Mathematics, effective August 1, 2020.

Geoffrey D. Towers, M.D, has been appointed Associate Professor, Obstetrics and Gynecology, Boonshoft School of Medicine, effective July 1, 2020.

Jinju Wang, Ph.D., has been appointed Research Assistant Professor, Pharmacology and Toxicology, Boonshoft School of Medicine, effective July 1, 2020.

Doyle Watts, Ph.D., has been appointed Professor, Earth and Environmental Sciences, College of Science and Mathematics, effective August 1, 2020.

Ann Marie Welch, M.A., has been appointed Lecturer, Human Services, College of Education and Human Services, effective August 1, 2020.

Quan Zhong, Ph.D., has been appointed Associate Professor, Biological Sciences, College of Science and Mathematics, effective August 1, 2020.

Faculty Separations

James Anthony Adamitis, Ph.D., Senior Lecturer, Sociology and Anthropology, College of Liberal Arts, effective June 30, 2020.

Beth Basista, Ph.D., Associate Professor, Physics, College of Science and Mathematics, effective June 30, 2020.

Robert G. Carlson, Ph.D., Professor, Population and Public Health Sciences, Boonshoft School of Medicine, effective April 30, 2020.

Alan S. Chesen, M.S., Senior Lecturer, Information Systems and Operations Management, Raj Sooin College of Business, effective July 31, 2020.

Sally Anne DeThomas, M.A., Senior Lecturer, English Language and Literatures, College of Liberal Arts, effective June 30, 2020.

Stephanie Dickey, M.A., Senior Lecturer, English Language and Literatures, College of Liberal Arts, effective June 30, 2020.

Melinda Diesslin, M.S., Senior Lecturer, Mathematics and Statistics, College of Science and Mathematics, effective June 30, 2020.

Haili Du, M.B.A., B.S., Senior Lecturer, Modern Languages, College of Liberal Arts, effective June 30, 2020.

Jarhal Duncan, M.S.W., Instructor, Family Medicine, Boonshoft School of Medicine, effective June 30, 2020.

Margaret M. Dunn, M.D., Professor, Surgery, Boonshoft School of Medicine, effective July 31, 2020.

Frank Eguaroje, Ph.D., Senior Lecturer, Sociology and Anthropology, College of Liberal Arts, effective July 31, 2020.

Ann Farrell, Ph.D., Professor, Mathematics and Statistics, College of Science and Mathematics, effective June 30, 2020.

Elliot Gaines, Ph.D., Professor, Communications, College of Liberal Arts, effective June 30, 2020.

David Goldstein, Ph.D., Professor and Chair, Biological Sciences, College of Science and Mathematics, effective June 30, 2020.

David Grossie, Ph.D., Associate Professor and Chair, Chemistry, College of Science and Mathematics, effective June 30, 2020.

Daniel Ketcha, Ph.D., Professor, Chemistry, College of Science and Mathematics, effective June 30, 2020.

Jerri Killian, Ph.D., Professor, School of Public and International Affairs, College of Liberal Arts, effective June 30, 2020.

Myron Levine, Ph.D., Professor, School of Public and International Affairs, College of Liberal Arts, effective June 30, 2020.

Stuart McDowell, Ph.D., Professor, Theatre Arts, College of Liberal Arts, effective June 30, 2020.

Mill Miller, Ph.D., Professor, Biological Sciences, College of Science and Mathematics, effective June 30, 2020.

Penny Park, M.F.A., Associate Professor, Art and Art History, College of Liberal Arts, effective June 30, 2020.

Nicholas V. Reo, Ph.D., Professor and Vice Chair for Education, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective June 30, 2020.

Michelle Sampson, M.F.A., Visiting Assistant Professor, Theatre Arts, College of Liberal Arts, effective July 31, 2020.

Thomas E Skinner, Ph.D., Professor, Physics, College of Science and Mathematics, effective June 30, 2020.

Mark M. Suazo, Ph.D., Associate Professor, Management, Raj Soin College of Business, effective June 30, 2020.

Thomas Svobodny, Ph.D., Professor, Mathematics and Statistics, College of Science and Mathematics, effective June 30, 2020.

Robert J. Sweeney, Ph.D., Professor, Finance, Raj Soin College of Business, effective July 31, 2020.

Janz Timothy, M.D., Professor, Emergency Medicine, Boonshoft School of Medicine, effective June 30, 2020.

James H. Tomlin, Ed.D., Professor and Associate Dean, College of Education and Human Services, effective June 30, 2020.

Larry B. Weinstein, Ph.D., Professor, Information Systems and Supply Chain Management, Raj Soin College of Business, effective June 30, 2020.

Mary T. White, Ph.D., Professor, Population and Public Health Sciences, Boonshoft School of Medicine, effective June 30, 2020.

Jerome L. Yaklic, M.D., Associate Professor and Chair, Associate Dean for Clinical Affairs, Obstetrics and Gynecology, Boonshoft School of Medicine, effective June 5, 2020.

Donna Zengel, M.S., Clinical Instructor, Nursing, College of Nursing and Health, effective June 30, 2020.

Unclassified New Hires

Kyla Arroyo, M.A., has been appointed Disability and STEM Resource Specialist, Chief Diversity Office, effective May 4, 2020.

Benjamin Bengfort, Ph.D., has been appointed WSRI Research Scientist, Wright State Research Institute, effective June 15, 2020.

Christina Elise Borchers, M.D., has been appointed Research Associate, Pharmacology and Toxicology, Boonshoft School of Medicine, effective July 6, 2020.

Angela Castle, M.A., has been appointed Program Director, Health Care Transformation, Family Medicine, Boonshoft School of Medicine, effective July 1, 2020.

Amanda Christensen, Ph.D., has been appointed Senior Research Scientist, Wright State Research Institute, effective July 20, 2020.

Natasha Lynette Day has been appointed Health Services Coordinator, Dayton Regional STEM School, College of Education and Human Services, effective August 17, 2020.

Paul Dungan, B.S., has been appointed WSRI Contract Specialist, Wright State Research Institute, effective July 6, 2020.

Robert Frederick Durdle, M.Ed., has been appointed Chief Recruitment and Admissions Officer, Enrollment Management Division, effective June 1, 2020.

Daniel Foose, M.S., has been appointed WSRI Data Scientist, Wright State Research Institute, effective May 4, 2020.

Kathleen Gilpin, Ph.D, has been appointed APEX Chief Scientist, Wright State Research Institute, effective June 15, 2020.

Leon M. Hardin, M.B.A., has been appointed Project Manager, Substance Abuse Resources and Disabilities Issues Program (SARDI), Boonshoft School of Medicine, effective June 1, 2020.

Danielle Marie Heeter, M.S., has been appointed Academic Services Director, Dean's Office, College of Engineering and Computer Science, effective April 20, 2020.

Tara D. Hill, M.S., has been appointed Administrative Assistant, Dayton Regional STEM School, College of Education and Human Services, effective August 6, 2020.

David Karlsberger has been appointed Wright Copy Supervisor, Computing and Telecommunications Services, effective July 1, 2020.

John Kovachich, B.S., has been appointed WSRI Senior Research Analyst, Wright State Research Institute, effective July 6, 2020.

Olivia Kriel, B.S., has been appointed WSRI Talent Specialist, Wright State Research Institute, effective July 20, 2020.

Othalia Larue, Ph.D., has been appointed WSRI Senior Systems Engineer, Wright State Research Institute, effective July 20, 2020.

Darrell Lochtefeld, Ph.D., has been appointed APEX Chief Scientist, Wright State Research Institute, effective May 26, 2020.

Lauren A. MacGregor, B.S., has been appointed Admissions Recruiter, Undergraduate Admissions, Enrollment Management Division, effective June 15, 2020.

Whitney McAllister, B.S., has been appointed Director, Human Research Protection Program, Research and Sponsored Programs, effective May 4, 2020.

Wallace Neikirk, B.S., has been appointed Systems Analyst, Computing and Telecommunications Services, effective May 1, 2020.

Pike Pernsteiner has been appointed WSRI Intelligence Research Analyst, Wright State Research Institute, effective July 1, 2020.

David Rude, Ph.D., has been appointed APEX Director of Education and Training, Wright State Research Institute, effective August 17, 2020.

Amanda Smith, M.M., has been appointed WSRI Executive Assistant, Wright State Research Institute, effective June 15, 2020.

Rhonda Jean Vickery, Ph.D., has been appointed Research Scientist, Electrical Engineering, College of Engineering and Computer Science, effective April 20, 2020.

Samantha Warren, A.A.S., has been appointed Multimedia Director, Center for Teaching and Learning, effective July 6, 2020.

Mary Williams, Ed.D., has been appointed APEX Director of Creativity and Innovation, Wright State Research Institute, effective July 6, 2020.

Unclassified Promotions

Lindsey Rae Bedford, B.S., has been appointed College Enrollment Coordinator, Raj Soin College of Business Admin, effective August 3, 2020.

Sean M. Culley, J.D., has been appointed Associate General Counsel, Office of General Counsel, effective May 1, 2020.

Diana L. France, B.A., has been appointed Accountant, VP-Business and Fiscal Affairs, effective May 1, 2020.

Joan A Hendricks, M.Ed., has been appointed Coordinator of Orientation, Student Academic Success Center, effective April 1, 2020.

Mary Jean Henry, A.A., has been appointed Assistant Vice President, Corporate and Community Relations, University Development, effective September 1, 2019.

Mary Cecliy Holland, Ph.D., has been appointed University Registrar, Office of the Registrar, effective August 12, 2020.

Rene Kaas Jewett, M.A., has been appointed Enrollment Services Coordinator, Enrollment Management Division, effective June 8, 2020.

Molly C. Johnson, A.D., has been appointed STEM Senior Data Reporting Specialist, Dayton Regional STEM School, College of Education and Human Services, effective May 1, 2020.

Paige Nicollette Smith, B.S.B., has been appointed Admissions Events Program Manager, Undergraduate Admissions, Enrollment Management Division, effective June 1, 2020.

Nita Louise Teeters, MBA, M.S.Ed., has been appointed Associate Registrar, Student Academic Services and Operations, Office of the Registrar, effective July 1, 2020.

Unclassified Separations

Walter J. Branson, M.S.I.A., Vice President for Finance and Operations and Chief Business Officer, President Administration, effective April 15, 2020.

Ryan M. Centini, D.V.M., Clinical Veterinarian, Research Affairs, Boonshoft School of Medicine, effective July 14, 2020.

Larry Y. Chan, J.D., Vice President for Legal Affairs and General Counsel, Office of General Counsel, effective June 30, 2020.

David A. Cherolis, Simulation Center Technician, Emergency Medicine, Boonshoft School of Medicine, effective April 3, 2020.

Elizabeth In Cho, M.A., Academic Advisor, Advising, Student Academic Success Center, effective May 31, 2020.

Lisa M. Danner, B.S., Administrative Assistant, STEM School, College of Education and Human Services, effective June 12, 2020.

Pamela E. Proeschel Davis, B.A., Business Manager, Student Affairs, effective June 30, 2020.

Shane E. DeGarmo, M.S.Ed., Associate Director for Career-Technical Transfer Initiatives, Ohio Articulation and Transfer Network, effective March 1, 2020.

Aytac Demirkiran, Ph.D., Postdoctoral Researcher, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective May 31, 2020.

Jane Dockery, M.B.A., Associate Director, Applied Policy Research Institute, effective June 30, 2020.

Trevor John Doll, M.B.A., Associate Athletics Director, Internal Operations, Intercollegiate Athletics, effective April 27, 2020.

Justin Paul Fiehrer, B.A., Admissions Events Program Manager, Undergraduate Admissions, Enrollment Management Division, effective May 13, 2020.

Jackie Frederick, Director, Pre-Award, Research and Sponsored Programs, Research and Sponsored Programs, effective April 30, 2020.

Paige Fruechnicht-Ponchak, Galleries Coordinator, University Art Galleries, College of Liberal Arts, effective July 13, 2020.

Angela Jean Griffith, M.S., Assistant Dean, Academic Affairs, College of Engineering and Computer Science, effective January 20, 2020.

Gilbert L. Gwinnup, B.A., Manager, Materials and Logistics, Materials Management, effective July 16, 2020.

Ron Huelskamp, Senior Programmer/Analyst, Computing and Telecommunications Services, effective March 31, 2020.

Rebekah J. Hutcherson, B.S., Research Assistant, Pharmacology and Toxicology, Boonshoft School of Medicine, effective July 15, 2020.

Delores A. James, B.S., Director of Major Gifts, Office of Advancement, Boonshoft School of Medicine, effective June 30, 2020.

Christopher Jones, Men's Basketball Coach, Lake Campus, effective April 10, 2020.

Daniel R. Kelly, B.S.J., Writer and Editor, Marketing and Communications, Boonshoft School of Medicine, effective July 17, 2020.

Logan Lanier, B.A., Women's Basketball Coach, Lake Campus, effective April 10, 2020.

Curtis S. Liska, M.P.A., Emergency Management Director/Clery Compliance, University Police Department, effective May 8, 2020.

Connor Patrick Morris, Research Apprentice, Pharmacology and Toxicology, Boonshoft School of Medicine, effective March 6, 2020.

Shaquetta Angelique Morris, M.Ed., Enrollment Services Advisor, Raider Connect, Enrollment Management Division, effective June 30, 2020.

Wallace Neikirk, B.S., Systems Analyst, Computing and Telecommunications Services, effective April 1, 2020.

Jeanne M. Schlater, A.S., Program Coordinator, Faculty and Clinical Affairs, Boonshoft School of Medicine, effective April 16, 2020.

Angela Susan Shoen, B.S.N., Clinical Trials Manager, Clinical Trials Research Alliance-SOM, Boonshoft School of Medicine, effective July 6, 2020.

Martha J. Sonner, B.S., Research Associate, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective July 19, 2020.

Trevin Dane Sonnier, B.A.S., Assistant Baseball Coach-Hitting, Intercollegiate Athletics, effective June 30, 2020.

Whitney L. Stone, B.S., Research Coordinator, School of Professional Psychology, effective May 31, 2020.

Tracey Tichnell, B.S., Analyst 3 Data, Applied Policy Research Institute, Applied Policy Research Institute, effective June 30, 2020.

David E. Toller, M.S., Program Manager for Life Coaching, Counseling and Wellness Services, effective June 30, 2020.

Jeremy P. Trim, Network Administrator, Population and Public Health Sciences, Boonshoft School of Medicine, effective July 14, 2020.

Stephanie J. Van Meeveren, M.S., Research Program Manager, Psychiatry, Boonshoft School of Medicine, effective June 30, 2020.

Wray D. VanVoorhis, B.S., Associate Director, Residence Life and Housing, effective March 31, 2020.

Diana Whatmough, WSRI Senior Subcontracts Administrator, Wright State Research Institute, effective March 3, 2020.

Tetyana Zhelay, Ph.D., Postdoctoral Researcher, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective June 30, 2020.

Classified New Hires

Mark T. Alderman has been appointed Maintenance Worker, Physical Plant, Facilities Management and Services, effective April 6, 2020.

Classified Promotions

Julie D. Perry has been appointed Casualty Prevention Worker, Physical Plant, Facilities Management and Services, effective May 2, 2020.

Danielle Quach has been appointed Grounds Maintenance Worker 2, Grounds Maintenance, Facilities Management and Services, effective April 4, 2020.

Classified Separations

Robert P. Billing, Materials Handler II, Lab Stores, effective May 29, 2020.

Shirley Jean Claxton, Custodial Service Worker, Physical Plant, Facilities Management and Services, effective March 27, 2020.

Cory O. Collins, Facilities Supervisor, Facilities Operations, Physical Plant, effective July 31, 2020.

Stephen C. Drake, Maintenance and Repair Worker, Physical Plant, Facilities Management and Services, effective April 30, 2020.

Shelley B. Gravenstine, Office Assistant II, Accountancy, Raj Soin College of Business, effective August 20, 2020.

Kevin B. Kaney, Casualty Prevention Worker, Facilities Operations, Physical Plant, effective May 2, 2020.

Kurt T. Klaus, B.B.A., Administrative Support Coordinator, School of Professional Psychology, effective July 1, 2020.

Kevin J. Long, Police Officer, University Police Department, Student Affairs, effective June 10, 2020.

Geraldine Lynch, A.A.S., Account Clerk 3, Theatre Arts, College of Liberal Arts, effective July 25, 2020.

Daniel W. McNeil, A.A.S., Program Support Coordinator, School of Professional Psychology, effective May 1, 2020.

Constance E. Nunamaker, Student Services Coordinator, Career Center, effective July 10, 2020.

Kelly D Tribble, Custodial Floor Care Tech, Physical Plant, Facilities Management and Services, effective March 11, 2020.

Pamela J. Webb, Custodial Services Worker, Environmental Services, Physical Plant, effective April 23, 2020.

Ms. Shari Mickey-Boggs read the resolution.

RESOLUTION 21-3

RESOLVED that the academic and administrative appointments, changes, retirements, departmental reporting, resignations and terminations submitted to this meeting be, and the same hereby are approved.

Mr. Gunlock asked for a motion to adopt the resolution. Mr. Fitzpatrick moved for approval. Mr. Fecher seconded, and the motion was approved (6-0-1) with Mr. Bridges recused.

D. Report of Investments

Since the last Board meeting, the investment report for July 31, 2020 has been received. This report has been distributed to the Trustees and will be filed with the official Board of Trustees' records.

E. Ratification of Contracts and Grants

Ms. Shari Mickey-Boggs read the summary and resolution.

Wright State University ended its fiscal year 2020 with a total of \$103,495,187 in external funding representing 333 awards.

Recent funding received by the University includes \$511,437 from Ohio Department of Higher Education to Dr. Raghu Srinivasan (Mechanical and Materials Engineering Department) to purchase equipment for additive and robotic manufacturing that will be used to develop curriculum for hands-on advanced manufacturing education to the next generation of the manufacturing workforce.

RESOLUTION 21-4

RESOLVED that the contracts and grants submitted to this meeting be, and the same hereby are ratified.

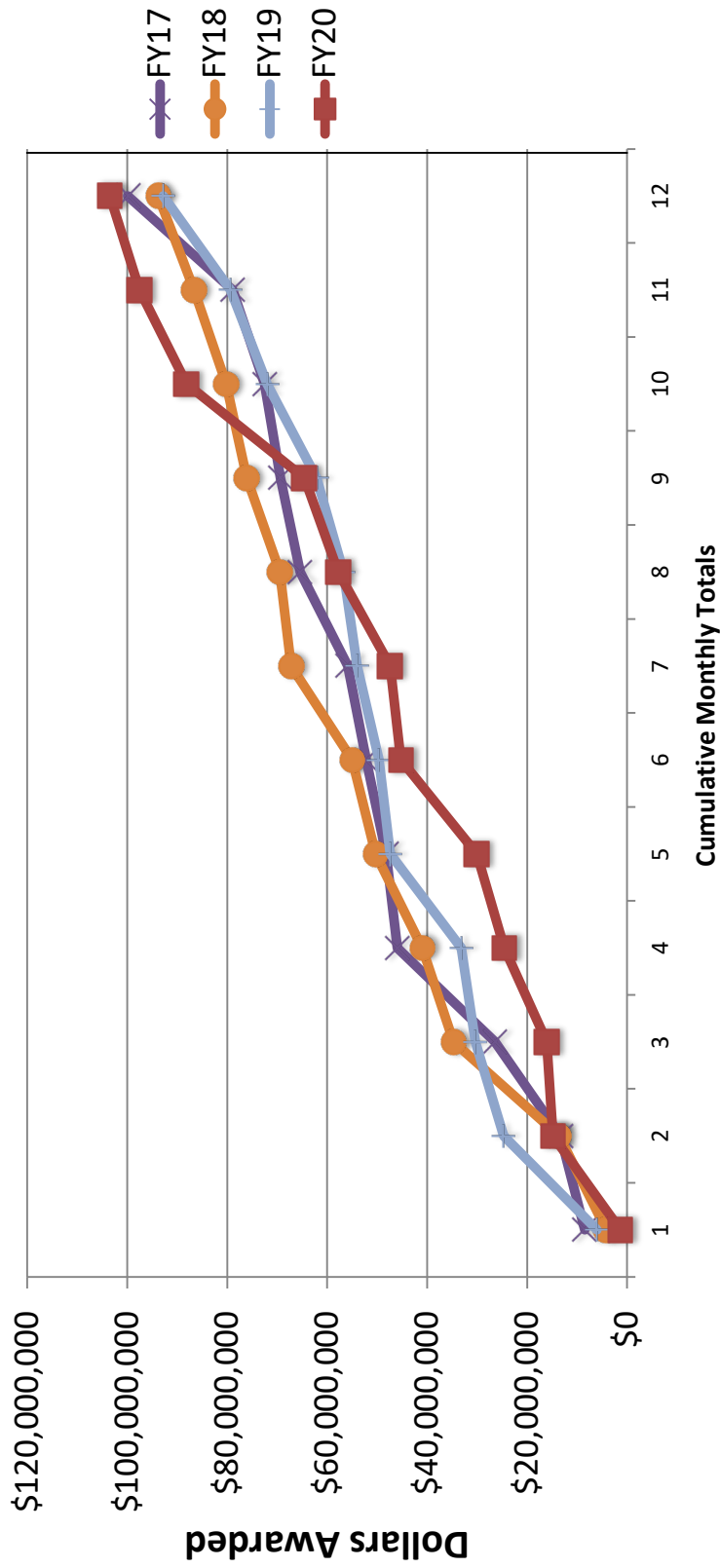
Mr. Gunlock asked for a motion to adopt the resolution. Mr. Montgomery moved for approval. Mr. Platt seconded, and the motion was approved (6-0-1) with Mr. Bridges recused.

Attachments Follow

WRIGHT STATE UNIVERSITY

Cumulative Grant and Contract Awards

Comparison with Previous Three Fiscal Years through June



FY20 through 6/30/20: \$103,495,187
FY19 through 6/30/19: \$92,817,133
FY18 through 6/30/18: \$93,778,464
FY17 through 6/30/17: \$99,885,322

**WRIGHT STATE UNIVERSITY
GRANT AND CONTRACT AWARDS**

**PREPARED FOR
BOARD OF TRUSTEES MEETING
September 18, 2020***

TYPE	NEW AWARDS		ONGOING AWARDS**		TOTAL AWARDS	
	Number	Dollars	Number	Dollars	Number	Dollars
Research	24	\$1,341,842	39	\$8,996,864	63	\$10,338,706
Instruction	8	\$1,254,405	3	\$198,477	11	\$1,452,882
Institutional Support	2	\$5,073,423	1	\$499,427	3	\$5,572,850
Public Service	3	\$47,040	2	\$859,242	5	\$906,282
Student Aid	10	\$179,953	8	\$9,733,262	18	\$9,913,215
TOTAL	47	\$7,896,662	53	\$20,287,273	100	\$28,183,935

* Figures include total support for awards made since the May 2020 Board of Trustees Meeting.

** Ongoing awards include renewals, continuations, supplements and amendments.

This report was prepared by the Office of Research and Innovation.

September 18, 2020
Wright State University
Grants and Contracts Awarded
Since the May 1, 2020 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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Boonshoft School of Medicine

Continuation Federal Grant	Peer Movement Project (PMP)	09/30/2019 09/29/2021	DHHS, Substance Abuse and Mental Health Services Administration	Kinzeler, Nicole	\$259,598	To address the substance abuse and HIV challenges for African American college students, the SARDI program will collaborate with community partners to create the Peer Movement Project (PMP) with a goal to use a multi-level approach to prevent the onset and reduce substance use, HIV and viral hepatitis C infection in African American college students ages 18 to 24.
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Basic Research

Amendment Non-Profit Subagreement	Identification of Electrophysiological Markers for Early Diagnosis of Amyotrophic Lateral Sclerosis	04/01/2020 02/28/2021	National Academy of Sciences	Elbasiouny, Sherif M.	\$71,745	This project aims to combine computational modeling with animal experiments to identify early irregular patterns in nerve recordings for early diagnosis of Amyotrophic Lateral Sclerosis.
Amendment Educ. Inst. Subagreement	Pharmacokinetics of Oral L-citrulline in Infants at High Risk of Developing Pulmonary Hypertension Associated with Bronchopulmonary Dysplasia	07/01/2020 06/30/2021	University of Utah	Turner Sherwin, Catherine M	\$18,900	The researchers will be responsible for all aspects of pharmacometric modeling and related data analysis by 6 months after obtaining data on the final patient.
Continuation Federal Grant	Precision High Intensity Training through Epigenetics (PHITE)	06/01/2020 05/31/2020	DoD, Office of Naval Research	Broderick, Timothy J. Kadakia, Madhavi P. Paliy, Oleg	\$1,494,329	Consistent with Defense Science Board 2030 recommendations for warfighter performance, the PHITE program will explore the link between physical training and epigenetics.

September 18, 2020
Wright State University
Grants and Contracts Awarded
Since the May 1, 2020 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Federal Grant	Novel Approaches to Therapy of Muscle Ion Channelopathies	04/01/2020 03/31/2021	DHHS, National Institute of Arthritis and Musculoskeletal and Skin Diseases	Rich, Mark M. Voss, Andrew A.	\$537,978	The researchers aim to identify novel electrical currents responsible for the muscle dysfunction in diseases of electrical signaling. If successful, our studies will result in the development of novel therapies for patients with a number different skeletal muscle diseases.
Continuation Federal Grant	Differential clearance of the pyroglutamate abeta through arachnoid and meningeal lymphatics in Alzheimer Disease.	07/01/2020 06/30/2021	DHHS, National Institute on Aging	Janson, Christopher G	\$376,763	The research is focused on alternative routes or mechanisms of clearance to resolve the problem of impaired AB brain clearance and to provide invaluable tools for the research community and to enable therapeutic discovery.
Continuation Federal Grant	Development of novel therapy for hypokalemic periodic paralysis	04/01/2020 03/31/2021	DHHS, National Institute of Arthritis and Musculoskeletal and Skin Diseases	Rich, Mark M.	\$62,849	The researchers will test the hypothesis that a novel current we discovered during studies of the muscle diseases myotonia congenita and hyperkalemic periodic paralysis also plays a central role in triggering attacks of weakness in the muscle disease hypokalemic periodic paralysis.
Continuation Federal Grant	Veterans Affairs Medical Center IPA Agreement - Zhelay	04/01/2020 09/30/2020	Veterans Affairs Medical Center	Zhelay, Tetyana	\$21,447	The reserachers will be involved in the subject recruitment, study visit and all correspondence and follow-up per protocol guidelines.
Continuation Federal Grant	Veterans Affairs Medical Center IPA Agreement - Zhelay	02/01/2020 03/31/2020	Veterans Affairs Medical Center	Zhelay, Tetyana	\$7,058	The researchers will be involved in the subject recruitment, study visit and all correspondence and follow-up per protocol guidelines.

September 18, 2020
Wright State University
Grants and Contracts Awarded
Since the May 1, 2020 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Federal Grant	Veterans Affairs Medical Center IPA Agreement - Zhelay	01/01/2020 01/31/2020	Veterans Affairs Medical Center	Zhelay, Tetyana	\$3,529	The researchers will be involved in the subject recruitment, study visit and all correspondence and follow-up per protocol guidelines.
New Federal Grant	Sodium Influx Assay for Measurement of TRPM7 Channel Activity in Intact Cells	06/01/2020 05/31/2021	DHHS, National Institute of Allergy and Infectious Diseases	Kozak, Juliusz Ashot	\$221,000	The researchers propose to develop new tools for cell based assays of TRPM7 ion channel activity.
New Non-Profit Grant	ALS and AD - common neurodegenerative mechanisms?	05/01/2020 10/31/2020	Wright State Applied Research Corporation	Elbasiouny, Sherif M.	\$68,469	Amyotrophic lateral sclerosis (ALS) and Alzheimer's Disease (AD) show similarities in symptomatology and pathology. Focusing on identifying cellular neurodegenerative mechanisms common to ALS and AD, I will show how novel transgenic and conditional animal models allow us to study similar, potentially interactive pathologies of AD and ALS within the same animals.
New Non-Profit Grant	Circadian Clock Modulating Drugs in Cancer Prevention and Treatment	07/01/2020 06/30/2021	Ohio Cancer Research Associates	Kemp, Michael	\$30,000	The researchers will study and identify new treatment strategies that may be useful in the prevention and/or treatment of cancer.
Supplement Federal Grant	ER stress mediates methylglyoxal-evoked AIS shortening and neuronal dysfunction	01/01/2020 07/31/2020	DHHS, National Institute of Neurological Disorders and Stroke	Susuki, Keiichiro	\$40,577	This diversity supplement application together with the parent R01 grant will elucidate the mechanisms of how methylglyoxal affects axon initial segment and neuronal function by identifying a critical cellular mechanism involved in this process.

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Wright State University
Grants and Contracts Awarded
Since the May 1, 2020 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Applied Research						
Amendment Non-Profit Subagreement	NCI Award Under DCOP Fiscal Agency Agreement	08/15/2019 12/31/2019	Dayton Clinical Oncology Program	Paul, Kimberly A.	\$24,766	WSU will continue to serve as the fiscal agent for Dayton Clinical Oncology Program (DCOP) funding in FY2019-2025 per the agreement (with effective date of December 23, 2001).
Amendment Industrial Contract	CTRA - EQUINOX	04/06/2016 12/31/2021	AbbVie Inc.	Talbot, Ted	\$22,163	CTRA - EQUINOX
Amendment Non-Profit Grant	Miscellaneous Awards Under DCOP Fiscal Agency Agreement	08/01/2019 12/31/2019	Dayton Clinical Oncology Program	Paul, Kimberly A.	\$3,916	This amendment will allow supplemental funding for WSU to act as the fiscal agent for the Dayton Clinical Oncology Program (DCOP) for managing Non-NIH NCI funds per master agreement Addendum #1 having an effective date of May 12, 2005.
Continuation Federal Grant	Veterans Affairs Medical Center IPA Agreement - Williams	01/01/2020 09/30/2020	Veterans Affairs Medical Center	Williams, Amy R	\$37,137	This study is designed to test whether FLR treatment of one forearm, wrist and dorsal hand will decrease the number of actinic keratosis and skin cancers developed on that arm over the next 5 years, in comparison to the untreated arm.
Continuation Federal Grant	Veterans Affairs Medical Center IPA Agreement - Knisely	04/01/2020 09/30/2020	Veterans Affairs Medical Center	Knisely, Christina B	\$35,766	The researchers will test whether FLR treatment of one forearm, wrist and dorsal hand will decrease the number of actinic keratosis and skin cancers developed on that arm over the next 5 years, in comparison to the untreated arm.

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Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Federal Grant	Veterans Affairs Medical Center IPA Agreement - Knisely	01/01/2020 03/31/2020	Veterans Affairs Medical Center	Knisely, Christina B	\$17,661	The researchers will test whether FLR treatment of one forearm, wrist and dorsal hand will decrease the number of actinic keratosis and skin cancers developed on that arm over the next 5 years, in comparison to the untreated arm.
New Industrial Subagreement	CTRA - VERISMO	12/04/2019 11/30/2029	Genentech, Inc.	Eicher, Tracy J	\$278,420	CTRA - VERISMO
New Industrial Grant	CTRA - cvMOBIUS	01/28/2020 12/31/2025	Amgen, Inc.	Daniels, Jennifer L	\$100,734	CTRA - cvMOBIUS
Instruction						
Continuation Federal Grant	Wright MAT	09/30/2020 09/29/2021	DHHS, Substance Abuse and Mental Health Services Administration	Hershberger, Paul J. Leeds, Frederic Stuart Crawford, Timothy Jacobson, Michael D	\$149,980	The purpose of this program is to expand/enhance access to medication-assisted treatment (MAT) services for persons with an opioid use disorder (OUD) seeking or receiving MAT through ensuring the education and training of students in the medical, physician assistant and nurse practitioner fields.
Continuation State Grant	Family Practice Program	07/01/2018 10/30/2020	Ohio Department of Higher Education	Paul, Kimberly A.	\$28,497	This award will support the WSU Family Practice Program.
Continuation State Grant	Residency Traineeship Program for Psychiatric Residents in Dual Diagnosis - MI/DD	07/01/2020 09/30/2020	Ohio Department of Developmental Disabilities	Gentile, Julie P. Cowan, Allison Gainer, Danielle M Harper, Kari S	\$20,000	This funding will provide FY2018-FY2019 funds for faculty positions for training in psychiatric services to the mentally disabled.

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Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New State Grant	Family Practice Program	07/01/2019 06/30/2020	Ohio Department of Higher Education	Paul, Kimberly A.	\$394,494	This project will support the WSU Family Practice Program.
New State Grant	Primary Care Residencies	07/01/2019 06/30/2020	Ohio Department of Higher Education	Paul, Kimberly A.	\$242,676	This project will support primary care residencies.
New Educ. Inst. Subagreement	Diabetes Quality Improvement Project	07/03/2019 06/30/2020	Case Western Reserve University	Lamb, James F Solomon, Glen D.	\$19,965	The researchers will oversee WSU's involvement in the creation of a diabetes change package for practices and in recruiting practices to participate in the diabetes quality improvement project.
New Educ. Inst. Subagreement	Diabetes Quality Improvement Project (QIP) (State)	07/03/2019 06/30/2020	Case Western Reserve University	Lamb, James F Solomon, Glen D.	\$9,833	WSU personnel will work with CWRU, ODM and project partners to meet the goal of improving diabetes outcomes in high volume Medicaid primary care practices across the state.
Public Service						
Supplemental Industrial Contract	Clinical Research Affiliation and Operations Agreement CY18	01/01/2018 12/31/2018	Premier Health Partners	Kadakia, Madhavi P.	\$49,797	These funds will be used to support the operations through which medical clinicians and scientists can bring clinical research to the university and clinical setting that will benefit the community at large.

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Wright State University
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Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Academic Support						
Continuation Federal Grant	Accelerating Primary Care Transformation Wright (APCT-Wright)	07/01/2020 06/30/2021	DHHS, Health Resources and Services Administration	Binder, Stephen Bruce Hershberger, Paul J. Reynolds, Peter L. Burke, Ann E. Conway, Katharine M. Crawford, Timothy	\$499,427	The project team will accelerate the transformation of primary care at Wright State in Family Medicine, Pediatrics, Internal Medicine and the Pediatric and Family Medicine NP programs through faculty development for community preceptors, enriched curriculum for residents and NP students, and the creation of an academic primacy care fellowship.
Student Aid						
Continuation State Grant	Ohio Innovation Partnership Choose Ohio First Scholarship Program	07/01/2020 06/30/2021	Ohio Department of Higher Education	Dunn, Margaret M.	\$90,000	This multi-site project seeks to increase the number of primary care physicians in the State of Ohio. The sites will work with the Chancellor of Higher Education to develop a detailed plan for spending curriculum enrichment grant funds.

September 18, 2020
Wright State University
Grants and Contracts Awarded
Since the May 1, 2020 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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College of Education and Human Services

Basic Research

Amendment Educ. Inst. Subagreement	Exploring an Expanded Theory of Multimedia Learning for Supporting Distributed Learning	02/13/2019 04/30/2021	Arizona State University	Schroeder, Noah L.	\$154,141	The project will explore an expanded theoretical model of multimedia learning that is relevant to adult learners when learning environments may contain interactive or personalized learning materials.
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Instruction

New Non-Profit Contract	Jennings Educator Institute	01/06/2020 12/23/2020	Martha Holden Jennings Foundation	Kramer, Tracey	\$12,000	The Jennings Educator Institute will provide free professional development to 80-100 local teachers over the course of three Saturday workshop sessions in the fall of 2020.
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Wright State University
Grants and Contracts Awarded
Since the May 1, 2020 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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College of Engineering and Computer Science

Basic Research

Amendment Federal Coop. Agrmt.	Science, Technology and Research for Exploiting Sensor Systems (STRESS)	03/20/2018 04/22/2022	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D.	\$1,240,000	Wright State University proposes to continue operation of a collaborative, student-based research center, nominally the Center for Autonomy Technology Research, for the execution of a variety of interconnected research projects that will extend the state of the art in sensor phenomenology, understanding, exploitation, and architectures with special application to anti-access/area-denied environments.
Amendment Federal Contract	Synthesis, Exploitation, Analysis, and Belief for Autonomous Sensor Systems (SEABASS)	04/14/2020 09/30/2021	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D. Palmer, Luther R.	\$735,000	Through a multi-university collaboration, WSU proposes to execute a variety of interconnected research projects that will extend the state of the art in sensor performance, understanding, exploitation, and architectures.
Amendment Federal Contract	SIRCUS TO2: Comprehensive Learning Objectives for Warfighter Needs (CLOWN)	06/02/2020 01/04/2021	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D. Palmer, Luther R. Garber, Fred D. Saville, Michael Shaw, Arnab K. Wischgoll, Thomas	\$404,000	The WSU team will undertake a multi-year effort to explore the development of methods to advance the state of the art in a variety of sensor exploitation research areas.
Amendment Federal Grant	A Holistic Automatic Deep Understanding and Protection of Technical Documents	04/01/2018 03/31/2021	DoD, Office of Naval Research	Bourbakis, Nikolaos G.	\$250,000	The researchers will conduct research for the generation of a holistic approach for deep understanding of technical documents.

September 18, 2020
Wright State University
Grants and Contracts Awarded
Since the May 1, 2020 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment Educ. Inst. Subagreement	SCH: INT: Collaborative Research: Development and Analysis of Integrative Models for Chronic Pain	09/01/2018 08/31/2020	Northwestern University	Banerjee, Tanvi	\$80,657	The researchers will develop new mathematical and statistical models for the dynamics of subjective pain in patients suffering from chronic pain.
Amendment Industrial Subagreement	Object Physics for Exploitation and Recognition Advancements (OPERA)	07/27/2015 04/01/2021	Leidos, Inc.	Rigling, Brian D.	\$65,000	The researchers will provide research support to the sponsor related to bi-static radar systems.
Continuation Educ. Inst. Subagreement	Shear forces regulate endothelial and fibroblast cross talk via inflammation to produce fibrosis	06/01/2020 05/31/2021	William Marshall Rice University	Sucosky, Philippe	\$74,999	The researchers will investigate if mechanical abnormalities in the left ventricle promote DSS formation.
Continuation Non-Profit Subagreement	An Experimental Investigation into the Effect of Inlet Swirl on the Compression System of a Jet Engine	05/13/2019 11/30/2021	Dayton Area Graduate Studies Institute	Wolff, J. Mitch Acton, Marcus J	\$52,260	The researchers will explain the need for a study into the effects of swirl and how they plan to study these effects.
Continuation Non-Profit Subagreement	Clustering and Visualization of Geotagged Text Data for Crisis Management	08/27/2018 11/30/2021	Dayton Area Graduate Studies Institute	Chung, Soon M. Crossman, Nathaniel	\$52,260	The researchers will develop efficient clustering algorithms based on the content of geotagged text messages in order to facilitate the identification of the topics of each cluster and visualize the topics.
Continuation Educ. Inst. Subagreement	Additively Manufactured Embedded Electronics	10/01/2019 12/31/2020	Southwestern Ohio Council for Higher Education	Mian, Ahsan Akm	\$30,360	The overall goal of this project is to investigate additively manufactured embedded electronics for harsh environment applications.

September 18, 2020
Wright State University
Grants and Contracts Awarded
Since the May 1, 2020 Board of Trustees Meeting

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Continuation Educ. Inst. Subagreement	Stochastic Metamodeling for Design Validation	12/24/2019 12/31/2020	Southwestern Ohio Council for Higher Education	Bae, Harok	\$19,855	The goal of this project is to streamline the adaptive and interactive computational framework of addressing the verification and validation in the design exploration.
Continuation Industrial Subagreement	Composite Materials Computational & Experimental Analysis	05/01/2020 06/21/2022	Alion Science and Technology	Wolff, J. Mitch	\$9,095	The researchers will model various composite lay up materials and perform a non-linear analysis to identify how the material fails and to obtain a plot of displacement vs load strength.
New Educ. Inst. Subagreement	Machine Learning Based Control Development Methodology	05/01/2020 11/30/2021	Southwestern Ohio Council for Higher Education	Roberts, Rory A. Ellicott, Andrew	\$52,260	Methodology using machine learning will be defined for controls system development.
New Educ. Inst. Subagreement	Assessing Humans as a Complex Model System through Multi- Omic Data Analysis over Diverse Timescales to Predict and Enhance Human Performance	05/01/2020 11/30/2021	Southwestern Ohio Council for Higher Education	Rizki, Mateen M. Davidson, Christina	\$52,260	The researchers will use cutting edge artificial intelligence techniques in high-dimensional biological data to understand and predict effects on performance within a military cohort.
New Educ. Inst. Subagreement	The Influence of Additive Manufacturing Surface Roughness on Fatigue	08/01/2020 11/30/2021	Southwestern Ohio Council for Higher Education	Gockel, Joy E.	\$52,260	The researchers will characterize, model, and test the influence of surface roughness on fatigue.
New Educ. Inst. Subagreement	Design and Optimization of a Scramjet Fuel Delivery System	05/11/2020 11/30/2021	Southwestern Ohio Council for Higher Education	Wolff, J. Mitch Centlivre, Francis A	\$44,130	The researchers will design and analyze a combustor geometry being used by AFR/LRQH for the Quicksat vehicle to enable the improved performance of the vehicle.

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Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Educ. Inst. Subagreement	A fully-printed omnidirectional antenna	08/01/2020 11/30/2021	Southwestern Ohio Council for Higher Education	Mian, Ahsan Akmal Becker, Lucas E	\$44,130	The researchers will develop a fully-printed omnidirectional antenna.
New Educ. Inst. Subagreement	Development of gene regulatory elements for biosensing applications	05/11/2020 11/30/2021	Southwestern Ohio Council for Higher Education	Goswami, Tarun Bates, Mallory N	\$44,130	The researchers will work on the development of gene regulatory elements for biosensing applications to help understand a new part of the human body.
New Industrial Subagreement	Hypersonic Onboard Power and Thermal Management System	05/05/2020 08/05/2020	Industrial, Corporations, Companies, Miscellaneous	Roberts, Rory A.	\$15,000	The researcher will work to develop the SOFC Hyperpower technology ideal for producing power onboard a hypersonic vehicle.
Applied Research						
Continuation Industrial Subagreement	Autonomous Remote Piloted Cirrus SR22 Aerial Surveillance Platform and Personnel Air Vehicle "Air Uber" System	08/01/2018 06/15/2020	Persistent Surveillance	Pei, Yong	\$149,999	The researchers from WSU, OU, and industry partners will work to enable remote pilot assisted, remote pilot, and full autonomous operation of aircraft for both UAS Surveillance operations and PAV operations and to build a command center for operations and demonstration capability throughout southwest Ohio.
Continuation Non-Profit Subagreement	APEX Analytics	09/30/2019 09/29/2021	Wright State Applied Research Corporation	Raymer, Michael L. Banerjee, Tanvi	\$100,000	The researchers will develop visual and statistical analytics to aid in the characterization of an organization's research and development competencies and their changes over time.

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Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Educ. Inst. Subagreement	Machine Learning Controls for Reconfigurable Transceiver Array	05/04/2020 11/30/2021	Southwestern Ohio Council for Higher Education	Saville, Michael Stamper, Corey M	\$57,663	The goal of this project is to show how machine learning technologies apply to transceiver arrays where the array and radio frequency circuits are reconfigurable. The technology applies to communications, radar, and electronic warfare systems.
New Industrial Subagreement	fNIRS Operational Readiness Estimation	03/30/2020 09/23/2020	Aptima, Inc.	Sunar, Ulas Fendley, Mary E. Harel, Assaf	\$50,000	At the end of the Phase I, we propose to develop fORE (fNIRS Operational Readiness Estimation), a proof of concept fNIRS system that is portable, usable by warfighters in operational or training, and capable of providing reliable and online state assessments of mission readiness.
New Non-Profit Subagreement	The Dayton MedTech Nexus Initiative	09/01/2019 08/31/2022	Wright State Applied Research Corporation	Foster, Brandy	\$20,000	The researchers will create infrastructure to match student interns with MedTech startups in the Dayton region to support entrepreneurial endeavors related to medical technology.
New State Grant	Ohio West Consortium on Additive and Robotic Manufacturing	04/21/2020 06/30/2022	Ohio Department of Higher Education	Srinivasan, Raghavan Mian, Ahsan Akm Gockel, Joy E.	\$511,437	The funds will be used for the acquisition of equipment for additive and robotic manufacturing that will be used to develop curricular for hands-on advanced manufacturing education to the next generation of the manufacturing workforce.

Instruction

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Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Student Aid						
New State Contract	Choose Ohio First Scholarship Program Computer Science FY20	04/01/2020 03/31/2021	Ohio Department of Higher Education	Meyer, Karen	\$69,383	WSU will provide Choose Ohio First Scholarship to students in the STEM disciplines.
New State Subagreement	OSGC STEM State of Ohio Awards	01/13/2020 04/30/2021	Ohio Space Grant Consortium	Wolff, J. Mitch Sucosky, Philippe	\$30,750	These funds are to support 7 undergraduate students and one graduate student with STEM Education Scholarship and Fellowship Awards.
New State Subagreement	SAE Aero Design	01/07/2020 05/31/2020	Ohio Space Grant Consortium	Thomas, Scott Keith	\$5,000	The goal of this project is to design and build a remote-controlled aircraft with certain limitation that will meet mission requirements.

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College of Liberal Arts

Applied Research

New Non-Profit Contract	Northeast Ohio OCTF Parent Leadership Focus Group Analysis	05/29/2020 06/30/2020	Stark County Educational Service Center	Tichnell, Tracey Ann	\$3,744	The Applied Policy Research Institute (APRI) will code into Dedoose transcripts created from video clips or tapes provided by the client for focus groups on Parent Leadership. The client will provide the relevant categories for analysis. APRI will create a report summarizing the findings of this qualitative analysis.
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Public Service

Amendment State Subagreement	Southwest Ohio Regional Prevention Coordinator Proposal	07/01/2020 06/30/2021	Ohio Department of Job and Family Services	Murray, Carol S. Wiehe, Michael R.	\$809,445	The Applied Policy Research Institute will oversee the administrative functions of the Southwest Ohio Regional Prevention Council and, in partnership with stakeholders, operationalize activities to address child abuse and neglect in the region.
New Educ. Inst. Subagreement	Greater Ohio Workforce Board COVID Impact	04/15/2020 05/06/2020	Clark State Community College	Dockery, Jane L. Murray, Carol S.	\$20,117	The purpose of this study is to provide quantitative insights about the Area 7 industry sector and occupational needs as the economy recovers from the pandemic.

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College of Science and Mathematics

Basic Research

Amendment Educ. Inst. Subagreement	MAVEN Extended Mission Phase E	07/01/2011 12/15/2022	University of Colorado	Fox, Jane Lee	\$73,000	The WSU Principal Investigator will participate in additional activities during Phase E for the Mars Atmosphere and Volatile Evolution (MAVEN) mission.
Amendment Industrial Subagreement	Electrical and Optical Characterization	09/01/2016 05/19/2021	Wyle Laboratories	Look, David C.	\$68,350	The purpose of this project is to provide electrical and optical characterization of materials and devices of interest to the Sensors Directorate of the AFRL.
Amendment Non-Profit Contract	Dairymen"s Natural Resources Stewardship	05/01/2019 04/30/2021	Dairymen's, Inc.	Rooney, Thomas	\$1,478	This study advances forest and wildlife conservation in the Great Lakes region.
Continuation Federal Grant	Discovery of germline genes and regulatory networks in planarians	04/15/2020 03/31/2023	DHHS, National Institute of Child Health and Human Development	Rouhana, Labib	\$447,441	The proposed line of research seeks to identify genes involved in germline development with conserved function in mammals.
New Educ. Inst. Subagreement	Assessing nitrogen dynamics in a closed, integrated aquaponics system.	02/01/2020 01/31/2021	Ohio State University	Newell, Silvia Elena	\$60,003	The researchers will measure the rates of nitrogen cycling processes within the closed aquaponics system to optimize growth of yellow perch, freshwater prawns, and hydroponic lettuce/herbs to develop a model to optimize nitrogen levels.

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Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Educ. Inst. Subagreement	Research Initiation Award: Search for the Epigenomic Mechanisms of Paternal Inheritance of Aggression in Social Honeybees	05/01/2020 04/30/2022	Central State University	Peters, Jeffrey L.	\$35,928	The main goal of this project is to determine how paternal inheritance and modifications in gene expression relate to aggressive behavior of honeybees.
New Federal Grant	RAPID: Collaborative Research: Faculty Social Networks Supporting Crisis Transitions to Online Physics Teaching	05/15/2020 04/30/2021	NSF, Miscellaneous	Traxler, Adrienne L.	\$15,083	The researchers will study the social networks of physics faculty during the transition of moving to online courses.
New Educ. Inst. Subagreement	Evaluating the importance of dredged sediment age for agricultural uses in Northwest Ohio	04/01/2020 03/31/2020	Ohio State University	Rua, Megan A.	\$10,000	The main objective of this proposal is to evaluate differences in sediment quality for dredge material from Lake Erie to understand its potential as a beneficial-use amendment to agriculture soils in the Toledo basin.
New Educ. Inst. Subagreement	Rapid mobilization to establish baseline conditions and assess post-treatment effects of an imminent alum application (April 2020) at West Beach, Grand Lake St. Mary's	04/01/2020 03/31/2021	Ohio State University	McCarthy, Mark J.	\$10,000	ODNR is planning an application of aluminum sulfate (alum) in April 2020 within the new West Beach swimming enclosure at Grand Lake St. Mary's. The researchers propose to mobilize immediately to establish baseline conditions before the alum treatment and assess post-treatment effects on nutrient cycling.
New Non-Profit Grant	Wright State Geophysical Field Camp	06/01/2020 12/31/2020	SEG Foundation	Hauser, Ernest C.	\$7,660	The researchers seek funding from SEG for logistical support (mileage, hotel and food) for seismic data collection.

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Applied Research						
Amendment	Human-Centered	01/13/2020	Wright State	LaHuis, David	\$28,750	The purpose of the Human-Centered Science Laboratory (HCSL) is to support research and development activities to advance the mission of the Human Trust and Interaction Branch (711 HPW/RHXS), Human Insight and Trust (HIT) Team, to foster human-robot teaming, methods to calibrate trust, and methods to foster transparency in human-machine contexts.
Non-Profit	Science Laboratory	07/12/2021	Applied Research			
Subagreement	(HCSL) Support of AFRL Activities		Corporation			

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Lake Campus

Basic Research

New	Nutrient and Sediment	02/01/2020	Ohio Farm Bureau	Jacquemin, Stephen	\$61,468	The overarching objective of this project is to expand the body of knowledge regarding the volume and nutrient reduction potential of these systems in the soils and topography typical of northwest Ohio
Non-Profit	Retention Potential of	07/01/2023	Federation	James		
Subagreement	a Saturated Buffer in Grand Lake St Marys Watershed					

Applied Research

Amendment	A Hybrid Fuel Cell-	01/02/2020	Kent State	Attariani, Hamed	\$143,711	The objective of this project is to develop an onboard power source to address the lightweight onboard energy requirements of UAS for extended flight time and payload.
Educ. Inst.	Battery-Capacitor	06/15/2021	University			
Subagreement	Power Source for UAS					

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Library

Institutional Support

New	State Library of Ohio	07/21/2020	State Library of	Polanka, Sue	\$3,000	The State Library of Ohio CARES Act Mini
State	CARES Act Mini	06/30/2021	Ohio			Grant will provide funds to purchase PPE,
Grant	Grants					signage, and cleaning supplies in order for
						the library to safely provide services for
						reopening campus in August.

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Raj Soin College of Business

Basic Research

New	Curbing Corruption: A	12/01/2019	University of	Sturm, Rachel E.	\$7,500	The goal of this project is to show (via
Non-Profit	Neurological	12/01/2021	Western Ontario			behavioral outcomes and neurological
Grant	Investigation of the					indicators) how powerful leaders can
	Effects of Leader					optimize their decision-making judgment
	Character and Power					when they activate on character strengths
						while making decisions.

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School of Professional Psychology

Instruction

New Industrial Contract	SOPP Internship: Dayton Children's Hospital 2019-2020	07/01/2019 06/30/2020	Dayton Children's Hospital (Dayton)	Warfield, Janeece	\$32,000	The sponsor will provide training and fiscal support for external rotations in the SOPP Doctoral Internship program during the 2019 -2020 training year.
New Industrial Contract	SOPP Internship: Dayton Children's Hospital 2020-2021	07/01/2020 06/30/2021	Dayton Children's Hospital (Dayton)	Warfield, Janeece	\$32,000	The sponsor will provide training and fiscal support for external rotations in the SOPP Doctoral Internship program during the 2019 -2020 training year.

Student Aid

New Industrial Contract	SOPP Practicum: Cordell Associates, LLC FY2021	07/01/2020 06/30/2021	Cordell & Associates	Cigrang, Jeffrey A.	\$18,000	The sponsor will provide direct client services training for three SOPP practicum students.
New Non-Profit Contract	SOPP Practicum: National Youth Advocate Program, Inc. FY2021	07/01/2020 06/30/2021	National Youth Advocate Program	Cigrang, Jeffrey A.	\$15,000	The sponsor will provide direct client services training for two SOPP practicum students.
New Other Gov't. Contract	SOPP Practicum: Summit Behavioral Healthcare	07/01/2020 06/30/2021	Summit Behavioral Healthcare	Cigrang, Jeffrey A.	\$13,500	The sponsor will provide training and fiscal support for external rotations in the SOPP Doctoral Internship program during the 2019 -2020 training year.
New Educ. Inst. Contract	SOPP Practicum: University of Cincinnati FY2021	07/01/2020 06/30/2021	University of Cincinnati	Cigrang, Jeffrey A.	\$12,000	The sponsor will provide direct client services training for one SOPP practicum student.

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Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Industrial Contract	SOPP Practicum: Compdrug, Inc.	07/01/2020 06/30/2020	CompDrug	Cigrang, Jeffrey A.	\$8,320	The sponsor will provide training and fiscal support for external rotations in the SOPP Doctoral Internship program during the 2019-2020 training year.
New Industrial Contract	SOPP Practicum: Kidslink. FY2021	07/01/2020 06/30/2021	Kidslink Neurobehavioral Center	Cigrang, Jeffrey A.	\$6,500	The sponsor will provide direct client services training for one SOPP practicum student.
New Industrial Contract	SOPP Practicum: Transitional Life Counseling 2019-2020	07/01/2019 06/30/2020	Transitional Life Counseling	Cigrang, Jeffrey A.	\$1,500	The sponsor will provide training and fiscal support for external rotations in the SOPP Doctoral Internship program during the 2019-2020 training year.

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Universitywide

Public Service

New Federal Grant	Veterans Affairs Annual Reporting	03/25/2020 03/24/2031	Veterans Affairs	Gordon, Seth E. Holdheide, Sandi	\$13,530	Schools are provided a reporting fee based on the number of students who were certified to VA at least once during the year and who received VA educational benefits.
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New State Contract	Scaling Guided Pathways	03/01/2020 09/30/2020	Ohio Department of Higher Education	Brun, Carl F.	\$13,393	The researchers work will answer specific questions on aspects of transfer behavior and graduation rates of students attending as first-time students Ohio's public two-year institutions.
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Institutional Support

New Federal Grant	CARES ACT Higher Education Relief Fund Institutional Portion	05/18/2020 05/17/2021	U.S. Department of Education	Kawosa, Burhan	\$5,070,423	These funds will be used for the institutional portion of expenses related to the disruption of campus operations due to coronavirus.
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Student Aid

Amendment Federal Grant	Pell Grant Program 2019-2020	04/01/2019 06/30/2020	U.S. Department of Education	Everhart, Kim	\$6,858,386	These funds support PELL grants for students.
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Amendment State Contract	Wright State Choose Ohio First Program	07/01/2017 06/30/2021	Ohio Department of Higher Education	Littell, Timothy Jason	\$942,500	Wright State's Choose Ohio First Scholarship program will support the economic growth of the Dayton, the Miami Valley, and Southwest Ohio regions by enhancing the production of graduates in the critical STEM areas needed by industry.
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Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Amendment State Grant	Choose Ohio First Continuing Scholar Program FY21	07/01/2020 06/30/2021	Ohio Department of Higher Education	Littell, Timothy Jason Gallagher, John C.	\$33,534	Wright State University will continue to provide Choose Ohio First Scholarships to current scholarship recipients in order for them to finish their degrees within the STEMM disciplines.
Amendment Federal Grant	PELL Grant Program 2018/2019	04/01/2018 06/30/2019	U.S. Department of Education	Everhart, Kim	\$5,396	These funds support PELL grants for students.
Amendment Federal Grant	Supplemental Educational Opportunity Grant Program (SEOG) 2020/2021	06/01/2020 06/30/2021	U.S. Department of Education	Everhart, Kim	\$26	These funds support SEOG grants for students.
Continuation Federal Grant	College Work Study Program	07/01/2020 06/30/2021	U.S. Department of Education	Everhart, Kim	\$940,830	These funds help support the college work- study program at WSU.
Continuation Federal Grant	Pell Grant Program 2020-2021	04/01/2020 06/30/2021	U.S. Department of Education	Everhart, Kim	\$862,590	These funds support PELL grants for students.

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VP for Research and Dean of the Graduate School

Basic Research

Amendment	Adaptive Goal-Driven	12/01/2019	Lehigh University	Cox, Michael T.	\$100,000	The focus of this project is the automated learning and elicitation of knowledge needed for autonomous agents to operate robustly.
Educ. Inst. Subagreement	Autonomous Agents	11/30/2021				

Applied Research

Non-Profit	WSARC/WSRI Collaborative Project	05/01/2020 07/31/2020	Wright State Applied Research Corporation	Andersh, Dennis J.	\$1,939,924	These funds denote the portion of the FY20 WSARC funding portfolio recorded through the month of May - July 2020.
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Total Funded \$28,443,533

IX. REPORTS OF THE COMMITTEES OF THE BOARD

A. Academic Affairs and Student Affairs Committee

Mr. Bridges, chair, reported on the committee meeting of September 17, 2020.

Mr. Bob Grant, Athletic Director, introduced two athlete-students, who shared their stories.

Dr. Chris Taylor, Dean of Students, explained that Mr. Ivan Mallett, Student Government President, was on national guard duty. Samantha Baxter and Adrian Williams, both candidates for Student Government President, gave excellent presentations.

Provost Doug Leaman covered a broad range of topics, including the great work this summer by the CaTs team, faculty and staff to create remote-learning content, a Herculean effort.

Mr. Mark Anderson, Director of Marketing, reported on the Chief Recruitment and Admissions Officer Update in place of Mr. Rob Durdle, who is out this week, and showed the many facility changes that have greatly enhanced the look of the University.

Mr. Tim Littell, Associate Vice Provost, Student Success, provided an Academic Support, Orientation and Student Success Update.

Dr. Kathy Engisch, Interim Dean of the College of Science and Mathematics, gave a presentation of the college activities and efforts and invited three students and one former student to share their stories on how Wright State played an important role in their personal and professional growth education.

Mr. Bridges then read the Emeritus Requests Resolution.

1. Emeritus Requests

The Academic Affairs and Student Affairs Committee heard requests for emeritus status and presented the following resolution for full Board consideration and approval. Trustee Gunlock asked Trustee Bridges to read the resolution.

RESOLUTION 21-5

WHEREAS, faculty members who have served ten or more years as fully-affiliated and full-time members at Wright State University will automatically be granted the emeritus title upon retirement and upon written request by the faculty member to the provost; and

WHEREAS, Theresa Myadze, Professor of Social Work, served the university from 1995 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Timothy G. Janz, Professor of Emergency Medicine, served the university from 1986 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Stephanie Dickey, Senior Lecturer of English Language & Literatures, served the university from 1996 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Haili Du, Senior Lecturer of Modern Languages, served the university from 2008 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Suzanne Franco, Professor of Leadership Studies in Education, served the university from 2006 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Elliot Gaines, Professor of Communication, served the university from 2000 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Mary White, Professor of Population and Public Health Science, served the university from 1995 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Bobbe Ann Gray, Associate Professor of Nursing and Health, served the university from 1985 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Ann M. Farrell, Professor of Mathematics and Statistics, served the university from 1989 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Jim Adamitis, Senior Lecturer of Crime and Justice Studies Program, served the university from 2008 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Nicholas V. Reo, Professor of Biochemistry and Molecular Biology, served the university from 1985 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, David Grossie, Associate Professor of Chemistry, served the university from 1986 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, David L. Goldstein, Professor of Biological Sciences, served the university from 1986 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Daniel M. Ketcha, Professor of Chemistry, served the university from 1985 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Mill W. Miller, Associate Professor of Biological Sciences, served the university from 1995 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Beth Basista, Associate Professor of Physics and Teacher Education, served the university from 1995 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Thomas E. Skinner, Professor of Physics, served the university from 1993 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Margaret M. Dunn, Professor of Surgery, served the university from 1982 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Thomas P. Svobodny, Professor of Mathematics and Statistics, served the university from 1989 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Bud Baker, Professor of Management, served the university from 1991 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, James H. Tomlin, Professor of Biology and Chair of Teacher Education, served the university from 1994 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Robert J. Sweeney, Professor of Finance and Financial Services, served the university from 1989 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Frank O. Eguaroje, Senior Lecturer of Sociology and Anthropology, and of Art and Art History, served the university from 2004 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Alan S. Chesen, Senior Lecturer of Information Systems and Supply Chain Management, served the university from 1993 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Jerri Killian, Professor of Public Administration, served the university from 2000 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Kristine Anne Scordo, Professor of Nursing and Health, served the university from 1995 in a fully-affiliated and full-time status and has requested emeritus status; therefore, be it

RESOLVED that the requests for emeritus status for the aforementioned faculty members, as submitted to this meeting be, and the same hereby are endorsed.

Mr. Bridges offered the motion to adopt the resolution. Mr. Gunlock then stated since the motion came from a Committee, it did not need a second. Ms. Mickey-Boggs called the roll, and the motion was unanimously passed.

Report Out of the September 17, 2020 Meeting:

Chair's Comments

After welcoming everyone to the first committee meeting this year, Mr. Bridges recognized new Student Trustee Dhishant Asarpota.

Athletics Report

Mr. Bob Grant, Director of Athletics, gave a quick update. The National Collegiate Athletic Association (NCAA) announced a suggested start date for men's basketball of November 25th, but there are a lot of unknowns.

Athletics' PSA cultural model is, "people first." The biggest challenge during the pandemic, Mr. Grant remarked, has been not being around the student-athletes. The teams are as good as they've ever been in Wright State history and they want to play.

Mr. Jason Franklin, Associate Athletics Director for Sports Health, presented an overview of what was done to keep the athletes safe as they returned this summer. Starting with a phased approach, athletes had meetings with team physicians, Dr. Corey Ellis and Dr. Matt Lawless; limited testing; met with counselor, Allison Newlin, for any mental health needs; scheduled training sessions; mask wearing; monitoring and limiting time with coaches; worked in pods; proper conditioning levels; and followed all NCAA and Centers for Disease Control and Prevention (CDC) guidelines. The number of people on road trips will be limited and grouped. Trustee Montgomery asked how many athletes have tested positive, and Mr. Franklin responded that there were six positives. President Edwards commended the students for complying with mask wearing.

Ms. Lainey Stephenson, a junior, from Park Hills, Kentucky, majoring in communications with a minor in deaf studies, indicated most of her classes being online has been a challenge. Lainey is on the Student Athlete Advisory Council (SAAC) and a student-athlete representative for the Horizon League. She has voted on many tough decisions regarding the upcoming sports. The athletic program makes Lainey feel important and supported. The teams are like family and Lainey is excited to play volleyball in the spring. After graduation, Lainey wants to be a graduate assistant and volleyball coach at Wright State and then continue to work up to the Division 1 level.

Mr. Tanner Holden, a sophomore playing men's basketball, is from Wheelersburg, Ohio, majoring in business. Tanner stated it has been a huge adjustment since last year and appreciates the help from the academic advisors and staff. After graduation, Tanner wants to open a business in his home town and help give kids the same opportunities academically and athletically that he has had. Tanner's decision to come to Wright State was based on the family feeling. The support from everyone has been a blessing.

Trustee Gunlock asked if there was any talk from the Horizon League of playing fall sports, and Mr. Grant replied fall sports will not be played but, hopefully, the League will play spring sports.

Dean of Students Report

Dr. Chris Taylor, Wright State's first Dean of Students, introduced himself, noting he served as the Director of Community Standards and Student Conduct for the last seven years.

The presentation shared by Dr. Taylor showed how during the pandemic the Division of Student Affairs refocused their efforts and accepted the challenge to engage students in various ways.

Reporting on Housing and Residence Life, Dr. Taylor discussed that Move-In was extended to four days of scheduled appointments, which allowed for distancing, and permitted only two people helping. Even without volunteers and golf carts, the assessments from families and students were overwhelmingly positive; and they were thankful for the safety measures taken. Students received donated safety kits and families received masks.

Dr. Taylor discussed that occupancy was down due to the pandemic, 1150 vs. 1700 last year, but allowed students to have private bedrooms.

With regards to Student Involvement and Recreation, First Weekend provided a hybrid of virtual and in-person events to introduce new students to campus and the tradition of what it is to be a Raider. Student volunteers supported the events, and all in-person activities complied with state protocols.

Student organizations provided required online training for officers of organizations, virtual meetings and events, and on-line office hours for members. Campus Recreation offered many exercise sessions online, virtual programming, and small group, in-person intramural sports and outdoor activities.

In terms of student mental health, Counseling and Wellness Services, quickly transitioned to remote service operations. Counseling and Wellness Services is staffed each weekday to ensure walk-in crisis coverage, and a small number of clients receive in-person services.

Dr. Taylor highlighted the Raider Food Pantry and the gift card program to purchase groceries and donation drives to restock the pantry and purchase emergency totes that include basic items to prepare food.

The Wright Step Program that originated from the Department of Justice, Office of Violence Against Women to provide power-based violence education to every incoming student was described and includes a bystander empowerment program and outreach by a survivor advocate.

Student Conduct violation numbers are low compared to other campuses, due to declining enrollment and the culture of Wright State students.

COVID-19 policies focused on mask wearing, banning guests in student housing and large gatherings were prohibited. Warnings and education were employed as campus reopened to make sure students knew what was expected. Additional restrictions can be imposed if a student continues to be a risk. Reported COVID-19 violations are very low.

Lastly, Student Legal Services are wholly supported by student fees and operated remotely for the most part. There was a slight decline in cases during the spring and summer.

Trustee Montgomery asked about student services offered at the Lake Campus, and President Edwards informed the Board that the same student services are available but in a smaller manner.

Student Government Presentation

Mr. Adrian Williams, Vice President for Student Body Government, informed the BOT that Student Government had been involved in the Racial Equity Task Force. The task force was made up of Wright State University faculty, staff and students. Various working groups were formed to address systemic and institutionalized racism. There was also a very productive Town Hall, with Chief Finnie, and was well attended. Students were able to ask questions about policing, escalation tactics at Wright State University and how students can become more involved. Mr. Williams further informed the board members that the task force also worked to establish the George Floyd Scholarship.

Student Government has also been working with the WSU Foundation to establish an endowed scholarship that will support three students for the duration of their education at Wright State University and will provide mentorship and networking opportunities through various university offices. Student Government has pledged that in the next 18-months they will have raised the \$10,000 needed to make the endowment official.

Trustee Bridges praised the work of the Student Government and stated it does a great service and has been built by the efforts of these students donating great time and energy. A great thank you from the Board.

Provost Report

Provost Leaman updated the trustees on the reopening of campus this fall. He shared the WSU COVID-19 webpage and stated that this has been an ongoing easily accessible format to help our students, faculty, staff, and any members of the public that are interested in learning more about the health and safety of our campus community. Provost Leaman praised the work of the Campus Reopen Steering Committee's immense amount of work that they undertook to facilitate the return to campus. Seven ad hoc committees: Research Working Group, Academics Reopen, Administrative & Operations, Policies and Procedures, Community Wellness and Health, Student Life, and Contact Tracing and Testing made it happen. Dayton and Lake campuses were represented on all ad hoc committees.

Provost Leaman informed the BOT of the many procedural changes that the committee implemented:

- 70% of courses are delivered remotely
- 5% are in-person only (mostly clinical courses)

- 25% are 'flexible delivery', where students can participate in person, remotely with live-video conferencing, or via recordings and other remote activities
- COVID-19 Dashboard online to give an overview of active confirmed cases
- Extensive training opportunities offered for faculty, related to remote instruction
- Classrooms were outfitted with sanitation stations to allow cleaning at the end of each session, with daily deeper disinfection
- Classroom technology upgraded for the flexible delivery and clear safety protocols emphasized throughout summer and lead up to fall reopen

Provost Leaman praised the employees in facilities also for all they have done to get campus ready and keeping the campus disinfected/clean for the safety of our students and employees.

Wright State University now has a COVID-19 testing facility located on campus in lot #20. This is targeted surveillance testing only and a doctor's order from a Wright State Physicians provider is required. Theatre, Dance and Motion Pictures is engaging in community service by a mask-making project that included current and former students across the Miami Valley, making PPE for local front-line workers. CECS and BSOM have partnered with the 711th Human Performance Wing, the NIH, Ginkgo Bioworks and the Air Force LCMC to look at numbers of people with SARS-CoV-2 antibodies and advanced scalable methods to detect the virus. Too numerous to list here.

Provost Leaman also discussed the Center for Teaching and Learning and their role to provide faculty support for instructional design, Pilot, teaching strategies, remote delivery, etc. Holding remote teaching virtual summits with focus on delivering material remotely/online with an emphasis on solid pedagogy, useful technologies, and overall best practices.

Provost Leaman discussed the classroom upgrades that have occurred. He stated that 150 classrooms will be upgraded to be fully digital with digital cameras, ceiling mounted microphones, digital projection systems and Cisco codecs panels. The over two-million investment into these classrooms has positioned us to meet Wright State's needs, regardless of teaching mode, for years to come. Also, \$300,000 was spent to purchase 271 Dell laptops that were available to loan to students. Mobile hotspots are also available to loan; decreasing the barrier to learning.

Provost Leaman also gave a brief update on the New Health College. The budgets of the three colleges have been combined. The three deans met throughout the summer to discuss critical topics for consideration:

- Health college budget and finance structures created and operationalized
- FY 20-21 budget built as a combined health college with emphasis on resource and staff sharing
- Restructured staffing positions have been proposed
- Provisional college structure designed and ready for feedback
- Faculty, staff, stakeholder workgroups refined, charges crafted

Next steps: key university systems will be engaged to plan required infrastructure changes, combined staffing and supervision assignments finalized, search committee selected and charged for new college dean, social work department transition, and external stakeholder groups identified and invited to participate as steering committee.

Emeritus Requests

Trustee Bridges informed the Board of Trustees that there were a considerable number of faculty members that have requested Emeritus status. The motion to grant Emeritus status was unanimously voted by the committee to present to you today.

Trustee Gunlock asked Trustee Bridges to read the resolution:

ERMITUS REQUESTS Resolution 21-5

WHEREAS, faculty members who have served ten or more years as fully-affiliated and full-time members at Wright State University will automatically be granted the emeritus title upon retirement and upon written request by the faculty member to the provost; and

WHEREAS, Theresa Myadze, Professor of Social Work served the university from 1995 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Timothy G. Janz, Professor of Emergency Medicine served the university from 1986 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Stephanie Dickey, Senior Lecturer of English Language & Literatures served the university from 1996 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Halli Du, Senior Lecturer of Modern Languages served the

university from 2008 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Suzanne Franco, Professor of Leadership Studies in Education served the university from 2006 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Elliot Gaines, Professor of Communication served the university from 2000 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Mary White, Professor of Population and Public Health Science served the university from 1995 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Bobbe Ann Gray, Associate Professor of Nursing and Health served the university from 1985 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Ann M. Farrell, Professor of Mathematics and Statistics served the university from 1989 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Jim Adamitis, Senior Lecturer of Crime and Justice Studies Program served the university from 2008 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Nicholas V. Reo, Professor of Biochemistry and Molecular Biology served the university from 1985 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, David Grossie, Associate Professor of Biological Sciences served the university from 1986 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, David L. Goldstein, Professor of Biological Sciences served the university from 1986 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Daniel M. Ketcha, Professor of Chemistry served the university from 1985 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Mill W. Miller, Associate Professor of Biological Sciences served the university from 1995 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Beth Basista, Associate Professor of Physics and Teacher

Education served the university from 1995 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Thomas E. Skinner, Professor of Physics served the university from 1993 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Margaret M. Dunn, Professor of Surgery served the university from 1982 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Thomas P. Svobodny, Professor of Mathematics and Statistics served the university from 1989 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Bud Baker, Professor of Management served the university from 1991 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, James H. Tomlin, Professor of Biology and Chair of Teacher Education served the university from 1994 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Robert J. Sweeney, Professor of Finance and Financial Services served the university from 1989 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Frank O. Eguaroje, Senior Lecturer of Sociology and Anthropology and of Art and Art History served the university from 2004 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Alan S. Chesen, Senior Lecturer of Information Systems and Supply Chain Management served the university from 1993 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Jerri Killian, Professor of Social Work served the university from 2000 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Kristine Anne Scordo, Professor of Nursing and Health served the university from 1995 in a fully-affiliated and full-time status and has requested emeritus status; therefore, be it

RESOLVED that the requests for emeritus status for the aforementioned faculty members, as submitted to this meeting be, and the same hereby are endorsed.

Chief Recruitment and Admissions Officer Update

Trustee Bridges stated that Ms. Jennifer McCamis, director of admissions, reported that students can now apply to Wright State for free (transfer and undergraduate), test optional admissions policy (for next two years) and re-aligned application deadlines to be more aligned with scholarship deadlines. Also offered a Jump Start Program – allowing high school seniors to take a summer general education course before the fall semester. There is a 97% persistence rate of these students beginning WSU in fall semester. More than 100 families attended collaborative chats that informed them on housing, dining, business services, student success advising, RaiderConnect, etc.

Trustee Bridges informed the Board of Trustees that a review of our international recruiting agents; including new payment tiers and diversification has been conducted – according to Ms. Streeter-Ferrari, Director, University Center for International Education (UCIE). UCIE has also participated in recruitment fairs in Education USA events in several markets (Brazil, Central Asia, China, etc.). UCIE has begun using social media for some marketing efforts—faculty talks, student interviews and through a partnership with the Ohio International Consortium.

Trustee Bridges informed the Board of Trustees that it was reported that the pandemic has allowed WSU to greatly accelerate some marketing efforts that have been discussed before. Mr. Mark Anderson, Director of Marketing, reported to the committee that Facilities and the Sign Shop were instrumental in making these changes happen. The improvements increase the vibrancy of both Dayton and Lake campuses. There is more to do for both Dayton and Lake Campuses.

Academic Support, Orientation, and Student Success Report

Trustee Bridges informed the Board of Trustees that throughout the country enrollment is down. However, Wright State University is only down 11% -- not the 40% that had been predicted when the pandemic began its assault. Our orientation program was completely transformed from in-person to online in less than eight weeks reported Mr. Tim Littell, Associate Vice Provost for Student Success. There was a great deal of praise for the new coordinator of orientation, Ms. Joanie Hendricks in designing the program. More than 1,000 students from May to August benefitted from the program. Also done with only 12 orientation peer mentors.

College of Science and Mathematics Presentation

Trustee Bridges informed the Board of Trustees that Dean, Kathy Engisch gave an informative presentation for the College of Science and Mathematics.

The mission of the college is to create passion for science and mathematics through evidence-based discovery, advancing knowledge of the natural world. “We are teaching the students to think like mathematicians and scientists,” stated Dr. Engisch.

Dr. Engisch high-lighted the undergraduate education. College has first and second year seminars, putting majors together early, classes with less than 40, faculty and students get to know each other, focus on freshman/sophomore needs, and focus on major-specific topics. The goal is for every student to have the opportunity to be in an active learning course in their first/second semester.

Dr. Engisch introduced three students and asked them to give a brief description of their experience/s at Wright State University. The students, Kalyani Chattopadhyay (sophomore, neuroscience major); Tara-Yesomi Wenegieme (senior, biological sciences major); and Tina Davis (senior, biochemistry and molecular biology) gave compelling stories. (Summaries are on September 17, 2020-committee minutes)

Trustee Bridges stated that as reported by Dr. Engisch, every student has a work experience—undergraduate research, health-related job and/or an internship. Wright State University is partnered with many local employers-WPAFB, local hospitals/clinics, etc. This experience gives students/graduates marketable skills, solidify what is learned in class and to build problem solving, critical thinking and communication skills. Twelve WSU students per year receive a stipend to perform research from the National Science Foundation.

Dr. Engisch informed the BOT that graduate students are the life-blood of the college’s research and teaching missions. Graduate students design and perform experiments, assist with publications, train undergraduate students and teach undergraduate classes.

Trustee Gunlock stated that internships should be available to all WSU students. Dr. Engisch agreed and asked that all the trustees use their influence and connections to make that happen.

B. Finance, Audit, Governance, and Compliance Committee

Mr. Langos, chair, reported on the committee meeting of September 17, 2020.

Monthly Financial Performance Reports were covered including the cash flow, monthly reporting and year-to-date financial performance by Ms.

Sommer Todd, Director of University Fiscal Services, and Mr. Steve Sherbet, University Bursar. Mr. Sherbet presented the investment reports.

Several resolutions were offered for committee approval including the Sale of Private Equity Investments, COVID-19 Expenses, and other approvals of expenditures for marketing activity and technology.

One contract was approved for the amount between \$150,000 and \$250,000.

The Governance and Compliance Update was completed by Trustee Fecher and Mr. Greg Sample, Chief Information Officer.

The Enterprise Risk Management Update was received from Ms. Beth Axthelm, Internal Auditor; and Ms. Kelli Tittle, Director of Compliance, presented the Affiliated Entity Update.

The Insurance Update was given by Ms. Lura Clapper, Director of Risk Management, which had some significant increases from vendors and suppliers in our insurance structure.

There was discussion around Real Estate Conveyance as well as some transfer of certain property to a municipality and then the sale of a couple pieces of property.

1. Sale of Private Equity Investments Resolution

Mr. Langos pointed out that the Sale of Private Equity Investments Resolution was tabled by the Committee and did not come to resolution.

2. COVID-19 Expenses Resolution

Mr. Langos read the COVID-19 Expenses Resolution.

RESOLUTION 21-6

WHEREAS, in order for the University to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore, be it

RESOLVED that the Wright State University Board of Trustees authorizes the expenditure of up to \$5,437,011 in Coronavirus Relief Funds granted to the University by the Ohio Department of Higher Education for use in offsetting University expenses incurred as a result of addressing COVID-19.

Mr. Langos offered the motion to adopt the resolution. Mr. Gunlock then stated that since the motion came from a Committee, it did not need a second. Ms. Mickey-Boggs called the roll, and the motion was unanimously passed.

3. Approval of Expenditures \$500,000 and Above

Mr. Langos presented contracts for medical resources to Elsevier for \$507,702.31; and media buying services to The Ohlmann Group for \$3,000,000 and Ring Ltd. for \$2,000,000 and then read the resolution.

Full details of the expenditures can be accessed here:

http://www.wright.edu/sites/www.wright.edu/files/uploads/2020/Sep/meeting/FAI%2016_Contracts%20and%20Expenditures%20%24500%2C000%20and%20Above.pdf

RESOLUTION 21-7

WHEREAS, in order for the University to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore, be it

RESOLVED that authorization is granted for the accompanying contracts now before the Board of Trustees be, and hereby are approved.

Mr. Langos offered the motion to adopt the resolution. Mr. Gunlock then stated that since the motion came from a Committee, it did not need a second. Ms. Mickey-Boggs called the roll, and the motion was approved (6-0-1) with Mr. Fitzpatrick recused.

4. Beavercreek Real Estate Conveyance

Mr. Langos read the resolution.

RESOLUTION 21-8

WHEREAS, the Wright State University Board of Trustees owns a certain parcel of real property in Greene County, Ohio, known as Greene County Auditor's Parcel No. B42-0001-0010-00001, which consists of approximately 9.916 acres (the "Parcel") on the southwestern side of the University's Dayton Campus, partially unused and partially used as a parking lot; and

WHEREAS, the City of Beavercreek is renovating and improving Colonel Glenn Highway along the edge of the Parcel, and desires to permanently acquire 0.107 acres of the Parcel, described more particularly in the appended legal descriptions 4WD-1 and 4WD-2 (the "Land") as part of that project; and

WHEREAS, the Trustees have determined (a.) that the Land is not necessary for the University's future strategic plans, and (b.) that the Land will be unsuitable for development or use by the University upon completion of the City's project, and (c.) that the City's project will contribute to the aesthetics and accessibility of the Dayton Campus, and (d.) that the Land has no significant independent value; now, therefore, be it

RESOLVED that the Trustees authorize and direct the Chief Operating Officer or his designee to take all actions necessary and proper to donate the aforementioned Land to the City for the purposes described herein.

Mr. Langos offered the motion to adopt the resolution. Mr. Gunlock then stated that since the motion came from a Committee, it did not need a second. Ms. Mickey-Boggs called the roll, and the motion was unanimously passed.

5. Acceptance of Transfer of Certain Real Property Resolution

Mr. Langos read the resolution.

RESOLUTION 21-9

RE: Acceptance of transfer of (1) certain real property commonly known as 15/17 Grimes Street, Dayton, Montgomery County, Ohio and 23/25 Grimes Street, Dayton, Montgomery County, Ohio, consisting of Auditor's Parcel Nos. R72084030032 and R72084030029 (collectively, together with all appurtenant rights, privileges and easements, the "Grimes Street Property"), (2)certain real property commonly known as 506 E. Xenia Drive, Beavercreek, Greene County, Ohio, consisting of Auditor's Parcel No. A02000100210006700 (together with all appurtenant rights, privileges and easements, the "Calamityville Property"), and (3) certain real property on or about 7610 Lake Campus Drive, Jefferson Township, Mercer County, Ohio and 7660 St Rt 703, Jefferson Township, Mercer County, Ohio, consisting of Auditor's Parcel Nos. 261416000200 and 261416000000 (collectively, together with all appurtenant rights, privileges and easements the "Lake Campus Property").

WHEREAS, this Board of Trustees (the "Board") of Wright State University (the "University") has determined that it is in the best interest of the University to acquire the Grimes Street Property, the Calamityville Property and the Lake Campus Property (collectively, the "Properties") from the Properties' owners, Double Bowler Properties Corp., an Ohio non-profit corporation ("Double Bowler"), and Double Bowler's wholly owned subsidiary, 506 East Xenia Drive, LLC, an Ohio nonprofit limited liability company ("506 East Xenia Drive, LLC"), in order that the Properties may be owned and managed by the Board for the exclusive benefit of the University; and

WHEREAS, Double Bowler and 506 East Xenia Drive have determined that

it is in their interest, and consistent with their non-profit purpose, to donate the Properties to the University; and

WHEREAS, the Board, on behalf of the University, intends by this Resolution to authorize the taking of all appropriate action on its part in connection with the acceptance of the transfer and conveyance of the Grimes Street Property and the Lake Campus Property from Double Bowler to the University and from 506 East Xenia Drive, LLC as to the Calamityville Property; and now, therefore, be it

RESOLVED by the Board of Trustees of Wright State University that:

1. This Board hereby authorizes and directs the President of the University (or her delegate), acting alone and without further authorization by the Board, to take such actions as are appropriate in her judgment to consummate the acceptance of the transfer and conveyance of the ownership and management of the Properties from Double Bowler and 506 East Xenia Drive, as applicable, including the acceptance and recording of one or more deeds conveying the Properties to the Board, provided that such conveyance shall be without charge to the University except as described herein.

2. The President (or her delegate) is hereby further authorized and directed to sign any certifications, affidavits, agreements and other documents and instruments, and to take such other actions as she in her discretion may deem commercially reasonable and in the University's interest to consummate the transactions contemplated by this resolution, without further authorization by the Board. All actions taken by the President of the University prior to the date hereof in connection with the foregoing proposed transactions are ratified and approved to the extent they were otherwise lawful, in accordance with the University's policies, in good faith, and in the University's best interest.

3. The University is authorized to pay without further authorization by the Board the reasonable administrative costs and fees related to the transfer of the Properties, including professional fees, title commitment and/or policy fees and premiums, recording fees and such other administrative fees and costs as are necessary and incurred in connection with the execution, delivery and performance by the agreements and documents contemplated herein. Such expenditures shall be procured in accordance with the University's policies, except to the extent such policies require further authorization by the Board.

4. This resolution shall take effect and be in force immediately upon its adoption. This Board shall have authority to approve any and all additional matters, documents and actions related to the transactions described herein as may be necessary or appropriate as the University's plan of land development, utilization and management is further developed.

5. The President shall notify the Board's Chair in writing of the essential terms of any agreement or other instrument she intends to execute under the authority of this Resolution, and provide such other information as the Chair may require; such notification shall be provided, and such information exchanged, not less than five (5) days in advance of the President's execution of such agreements or other instruments.

Mr. Langos offered the motion to adopt the resolution. Mr. Gunlock then stated that since the motion came from a Committee, it did not need a second. Ms. Mickey-Boggs called the roll, and the motion was unanimously passed.

6. Cox Resolution

Mr. Langos read the resolution to authorize the sale of property rights and to expend funds for relocation of certain facilities.

RESOLUTION 21-10

WHEREAS: The Wright State University Board of Trustees is the lessee, and Kettering Medical Center is the lessor, under a ground lease for land on the Kettering Medical Center campus, upon which the Cox Center is erected, and where the University operates the Boonshoft School of Medicine Departments of Population and Public Health Sciences, Geriatrics, and Emergency Medicine; and

WHEREAS: Kettering Medical Center desires to re-acquire the Cox Center land for its own use; and

WHEREAS: The University has previously executed an agreement to sell the property more commonly known as 3171 Research Park Boulevard: and

WHEREAS: The University desires to more efficiently use its existing on-campus physical space, and

WHEREAS: The sales price of both transactions is estimated to be Three Million Five Hundred Thousand Dollars (\$3,500,000.00), and now, therefore, be it

RESOLVED:

FIRST: That the President or her designee is hereby authorized and directed to sell the University's real property interests associated with the Cox Center upon the terms currently reached with Kettering Medical Center and in the University's interest; and

SECOND: That after the aforementioned transaction is in contract, the President or her designee is authorized and directed to expend a total of up

to One Million Two Hundred Thousand Dollars (\$1,200,000.00) to renovate space for the aforementioned programs, and pay the costs of relocating those programs to the renovated space; and

THIRD: That notwithstanding any contrary resolution, regulation, policy, or other requirement or prohibition, the President is authorized and directed to review, approve, and execute the agreements described in this Resolution, including without limitation an assignment or sale of the University's real property rights in the Cox Center, and purchase contracts for goods and services associated with the renovation and relocation, without further authorization by the Board of Trustees, provided that the President shall notify the Board's Chair in writing of the essential terms of such agreements at least five (5) days in advance of the execution thereof. The contract shall, however, otherwise be awarded in compliance with the University's procurement policies.

Mr. Langos offered the motion to adopt the resolution. Mr. Gunlock then stated that since the motion came from a Committee, it did not need a second. Ms. Mickey-Boggs called the roll, and the motion was unanimously passed.

Report Out of the September 17, 2020 Meeting:

Mr. Langos called the meeting to order at 1:30 p.m. and read the Conflict of Interest Statement.

Committee Chair's Comments

Mr. Langos, Chair, welcomed everyone to the first Finance, Audit, Governance, and Compliance Committee meeting. Shari Mickey-Boggs called roll and a quorum was present. Mr. Langos read the Conflict of Interest Statement and Chair's Statement.

Chief Operating Officer's Comments

Greg Sample, Chief Operating Officer, also welcomed everyone to the combined committee meeting.

Monthly Financial Performance Reports

FY2021 Financial Analysis

Ms. Sommer Todd, Director of University Fiscal Services, provided monthly financial updates. For FY2020, despite tuition and fees being \$6M over,

revenue was \$2.5M lower than budgeted. Expenses were \$4.4M lower than budgeted, so the year-end net result was \$1.9M operating surplus.

For FY2021, the Board approved an annual budget with a \$31M use of reserves. Tuition and fees were budgeted at a 22% decline in headcount enrollment and actually came in at an 11.6% decline, which has amounted to about \$6M of revenue over what was budgeted for fall 2020. The Ohio Department of Higher Education projected state appropriations at \$82.7M, however, recommended an expected cut of 20% related to the pandemic which equated to a budgeted amount of \$66M for FY2021. In July, projected state appropriations were updated to a 4.5% cut or \$79M, with a warning that it could be further reduced. With those two changes, the budget transitioned from a \$31M use of reserves to a \$12M use of reserves.

FY2020 to FY2021 Actual Comparison

Total revenues and expenses are tracking similarly. Sales and Service categories were budgeted down about \$6.7M. Work will continue with auxiliaries and other departments to see if it is necessary to further reduce those categories. Some revenue is lagging, related to the pandemic. Interest income is going to fluctuate throughout the year with actual market conditions. Other expenses, which includes insurance, and library periodicals and subscriptions, are down, and related to timing differences.

FY2020 to FY2021 Single Month Comparison

Tuition and fees while \$6M over budget for fall, are still down from FY2020. Expenses are down in compensation and will be each month because the compensation budget was reduced. The compensation budget from FY2020 to FY2021 is down a little over \$17M, nearly \$9M of that being related to reduced benefits rates.

Investment Reports

Monthly Cash Report as of June 30, 2020

Steve Sherbet, University Bursar, reported the actual cash inflows and outflows results for FY2020 were \$314.5M in Cash Sources compared to \$303.9M in Cash Uses, roughly a \$10M favorable variance in the cash balance. A lot of that was contributed to the University community managing expenses to achieve a positive increase in reserves. About \$2.6M in Total Investment Income was earned to achieve \$1M additional in Investment Income over budgeted. Capital Calls were almost \$356,000, but over \$2.2M in distributions from the private equity investments was returned back to the University. The Net Transfer from Restricted of \$1,865,000 was the difference that was moved back up to the Working Capital.

As of June 30, 2020, total Cash and Investment Balances ended at \$84M vs. a balance of \$72M in FY2019. FY2019 ended the year with 83 days Cash on Hand vs. 106 days Cash on Hand in FY2020.

Monthly Cash Report as of July 31, 2020

For FY2021, the Cash Forecast, under Cash Sources totaled \$284.5M against expected Cash Uses of \$297M. The approved budget plan from June indicated reserves were going to decrease in FY2021. Total Working Capital and Illiquid Investments indicated reducing reserves by \$13.5M, largely due to less enrollment and less tuition revenue and a decrease in subsidy.

Monthly Cash and Investment Balance at the end of January 2021 is forecasted at \$108M vs. in January 2020, cash reserves of \$111M. A further decline in the remaining five months is expected; and at the end of June 30, 2021, \$71M in Cash and Investment Balance is projected vs. \$84M in FY2020, and slightly lower than the \$72M in FY2019. In June 2021, forecasted Days Cash on Hand is 91 days vs. FY2020 ending at 106 Days Cash on Hand.

Mr. Sherbet then gave a brief analysis of the executive summary to the Committee on bond refunding, focusing on the 2011 Series A bonds, to lower the debt service cost. A net savings in the amount of \$3M plus savings over ten years is a possibility, with costs around \$600,000. The risks are possible interest rate increases from the present market condition and possible downgrade in the Moody's rating and negative publicity. After further discussion with Trustees, Mr. Sherbet will pursue the process of the bond refunding.

Investment Reports

The investment return ending July 31, 2020 is lower due to lower rates. Investment Income of almost \$27,000 was earned for July and \$78,000 for August, totaling \$105,000 in Investment Income for the first two months of this fiscal year, significantly lower than the past years. There is no change in allocation.

Sale of Private Equity Investments Resolution

On the sale of the two private equity investments to the Foundation, Mr. Sherbet gave an update on conversations with the Foundation over the summer. After researching the purchase of the equity investments, the

Foundation concluded they would want a 5% discount, which would amount to a loss of \$450,000. By taking this action and after investment earnings in the amount of \$105,000 in July and August, there would be a net investment loss in the range of \$275,000-\$300,000 for FY21.

Previously, the sale of the two private equity investments was to reduce risk of the portfolio. Both of these investments are quality investments. There is now a high likelihood that these investments will continue to receive distributions over time and, therefore, may benefit the University to hold onto these two investments rather than sell them and take a 5% loss. After additional discussion and no objections, the resolution for the Sale of Private Equity Investments was tabled.

COVID-19 Expenses Resolution

Mr. Burhan Kawosa, Interim Associate Vice President, Financial Operations, explained that in July, the University received notification from the Ohio Department of Higher Education (ODHE) that as part of the CARES Act, Wright State's allocation of the relief effort from the higher ed sector was in the amount of \$5.43M. Wright State applied for it and received it on August 27, 2020. The resolution is asking the Board to authorize the University to expend these funds to reimburse the University, under the guidance of the U. S. Treasury, ODHE, Ohio Auditor and Wright State's auditor, for eligible COVID-19 related expenses incurred.

Ms. Shari Mickey-Boggs read the resolution.

RESOLUTION 21-

WHEREAS, in order for the university to conduct business on an ongoing basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore, be it

RESOLVED that the Wright State University Board of Trustees authorizes the expenditure of up to \$5,437,011 in Coronavirus Relief Funds granted to the University by the Ohio Department of Higher Education for use in offsetting university expenses incurred as a result of addressing COVID-19.

With a motion from Mr. Langos and a second from Mr. Platt, the Committee moved the resolution to the full Board for consideration.

Approval of Expenditures of \$500,000 and Above

Mr. Sample presented three contracts for the Committee's review, two with respect to media buying and one with respect to medical resources for the

library. Ms. Shari Mickey-Boggs read the resolution.

Full details of the expenditures can be accessed here:

https://www.wright.edu/sites/www.wright.edu/files/uploads/2020/Sep/meeting/FAI%2016_Contracts%20and%20Expenditures%20%24500%2C000%20and%20Above.pdf

With a motion from Mr. Langos and a second from Mr. Fecher, the Committee moved the resolution to the full Board for consideration.

RESOLUTION 21-

WHEREAS, in order for the university to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore, be it

RESOLVED that authorization is granted for the accompanying contracts now before the Board of Trustees be, and hereby are approved.

Approval of Contracts \$250,000 - \$499,999

Mr. Sample presented one contract in the range of \$250,000 to \$500,000 for the Committee's review and approval. The contract covered interpreting services for deaf and hard of hearing students. Ms. Shari Mickey-Boggs read the resolution.

Full details of the contract expenditures presented:

https://www.wright.edu/sites/www.wright.edu/files/uploads/2020/Sep/meeting/FAI%2018_Contracts%20and%20Expenditures%20%24250%2C000%20to%20%24499%2C000.pdf

Mr. Langos moved for approval. Mr. Platt seconded, and the motion was unanimously approved by roll call vote of the Finance, Audit, Governance, and Compliance Committee.

RESOLUTION – Approved by the FAGC Committee

WHEREAS, in order for the university to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may amount to greater than \$250,000 and less than \$500,000; therefore, be it

RESOLVED that authorization is granted for the accompanying contracts now before the Finance, Audit, Governance, and Compliance Committee of the Board of Trustees be, and hereby are approved.

Approval of Contracts \$150,000 - \$249,999

Mr. Sample presented one contract for the Committee's information and review with respect to printed materials. No contract approval was necessary according to the Financial Governance Policy.

Full details of the contract expenditures can be accessed here:

https://www.wright.edu/sites/www.wright.edu/files/uploads/2020/Sep/meeting/FAI%2020_Contracts%20and%20Expenditures%20%24150%2C000%20to%20%24249%2C000.pdf

X. STUDENT TRUSTEE'S REPORT

Ms. Olivia Sneary, Student Trustee, introduced Mr. Dhishant Asarpota, new Student Trustee, who is a medical student also. College experiences are different with COVID-19, Ms. Sneary stated. Operation Move In was a success with volunteers directing a touchless, drive-through process. Students received safety starter kits and voter registration information. Student life has not stopped for the approximate 1200 new and returning students that moved in.

Mr. Asarpota highlighted some events held on campus such as Greek Life organizations having created virtual recruitment efforts through Zoom, online social events, and social distanced or virtual philanthropy events. Campus Recreations adapted outdoor events with social distancing and limited students in the gym.

Ms. Sneary added that We Serve You held a virtual event to connect volunteers to organizations to get students involved in the community and further reported on intramural opportunities. The University Activities Board (UAB) still plans on Homecoming happening on September 28 with many safe events, games and drive-in movie night. Everyone is invited to attend the Homecoming events.

Trustee Fecher asked Dhishant to tell the Board more about himself, why he chose Wright State, and what he is studying.

Mr. Asarpota stated he is from New Hampshire and graduated from Boston University. He spent a couple of years doing some biomedical research and time in industry and then went to Case Western for his Master's in Physiology and MBA. Mr. Asarpota consulted with McKenzie in the farm industry and is now a third-year medical student. Mr. Asarpota related that he is at Wright State because of the patient-centered medical approach versus a research focus.

XI. FACULTY SENATE PRESIDENT'S REPORT

Dr. Laura Luehrmann, Faculty Senate President, expressed she continues to hold hope for the University students, faculty, alumni and administration and optimistic

after seeing everyone come together over the past few very difficult months.

First, Dr. Luehrmann presented a slide showing each college's representation on the Faculty Senate. Faculty serve two-year rotating terms, represent all faculty and hold monthly meetings. Another slide listed the various faculty committees, some meeting once a week.

Next, Dr. Luehrmann highlighted major initiatives that happened over the summer including emergency remote teaching and flooding the food pantry with gift cards. Faculty re-opening survey results are posted on the website. During the pandemic, Faculty Senate hosted seven Shelter in Place (SIP) virtual lectures by faculty experts addressing relevant issues. Other highlights were: Racial Equity Task Force, Cisco classrooms; test optional plan with Admissions; new flexible delivery teaching modality; new Curriculum deadlines; and additional special meetings in June and August to hear from President Edwards and Provost Leaman about all the significant changes.

Dr. Luehrmann ended her report by inviting the board members to visit the Faculty Senate website to review the minutes and attachments from the meetings. Recordings of the SIP lectures are also posted. Faculty are dedicated to the success of the Wright State community and focused on their commitment to teaching, research, service and the students' success.

Trustee Platt thanked Dr. Luehrmann for the relationship created over the last year. He has a better understanding of what faculty do. Dr. Luehrmann appreciated the outreach and efforts of the Board to work more closely with faculty.

XII. UNFINISHED BUSINESS

None offered.

XIII. NEW BUSINESS

1. Homecoming Weekend, September 29 – October 3, 2020
<http://www.wright.edu/event/homecoming>
2. Finance, Audit, Governance and Compliance Committee Meeting, October 23, 2020, 9:00 a.m., Live Stream
3. Spring Virtual Commencement – October 24, 2020, 10:00 a.m.
4. Raidersgiving, November 26, 2020, (TBD)
5. Board of Trustees' Committee Day, December 10, 2020, 8:30 a.m., Live Stream
6. Board of Trustees' Public Session, December 11, 2020, Live Stream

XIV. CONTINUATION OF EXECUTIVE SESSION

In accordance with amendments to the Ohio Open Meetings Law, the Board, after a majority of a quorum and by roll call vote, determined to continue the Executive Session. Ms. Mickey-Boggs read the resolution.

RESOLUTION 21-1

RESOLVED that the Wright State University Board of Trustees agreed to hold an Executive Session on Friday, September 18, 2020; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- **Personnel Matters:** to consider the appointment, employment, dismissal, discipline, promotion, demotion, or compensation of a public employee or official and to prepare for, conduct, or review negotiations or bargaining sessions with public employees concerning their compensation or other terms and conditions of their employment.
- **Pending or Imminent Court Action:** to confer with an attorney for the Board concerning disputes involving the Board that are the subject of pending or imminent court action.
- **Sale of Real Estate:** to consider the purchase of property for public purposes, and the sale of property at competitive bidding if premature disclosure of information would give an unfair competitive or bargaining advantage to a person whose personal, private interest is adverse to the general public interest.

Mr. Gunlock asked for a motion to adopt the resolution. Mr. Fitzpatrick moved for approval. Mr. Bridges seconded, and the motion was unanimously approved by roll call vote. The public meeting adjourned at 11:10 a.m. to go into Executive Session.

XV. ADJOURNMENT

The Executive Session ended at 11:32 a.m., and the Board returned to Public Session via live stream. Mr. Gunlock asked for a motion to adjourn. Mr. Platt moved to adjourn; Mr. Langos seconded; and the motion was unanimously approved by voice vote. The meeting adjourned at 11:35 a.m.

XVI. APPENDIX (WRITTEN REPORTS)

- A. Advancement Report
- B. Communications Report
- C. Foundation Report
- D. Marketing Report

Respectfully submitted,
Fran Keeley

**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES**

**Advancement Report
August 2020**

1. Advancement Report Overview
2. Alumni Relations Report
3. Development Report
4. Office of Corporate and Community Engagement (OCCE) Update
5. Fundraising Report

Advancement Report Overview

August 2020

Despite the challenges presented by the current pandemic and the remote work environment, the Advancement Division concluded the 2020 Fiscal Year in strong fashion. We had our best fundraising year in terms of gifts and pledges since closing out the Rise.Shine Campaign in 2016.

Even though we continue to work remotely and have had limited face-to-face interaction with donors we have been active in engaging donors and alumni in other fashion. We are encouraged by the gift conversations that we continue to have with individuals and organizations that want to assist our students and partner with Wright State.

As we look to the remainder of this calendar year, our activities and our work have adapted to allow us to work toward the same objectives, but in a different way. For example, we have taken our alumni events to a virtual mode, which has allowed us to continue to engage alumni and opened up our participation to an even broader audience.

We are excited about the year ahead and look forward to overcoming the challenges presented by Covid 19 and impacting current and future students through our work.

Alumni Relations Report

August 2020

Alumni Survey

The Alumni Association completed a full alumni survey in Spring 2020. We are in the process of reviewing the survey data and how that relates to our programming and events. Several reports have already been delivered to COSM, CECS and COLA about their particular alumni response. A full executive summary will be available in the fall.

Wright State Magazine

The Fall 2020 issue of the Wright State Magazine will hit mailboxes in September. The content includes:

COVER STORY: Dr. Edwards profile, her first months in office

FEATURE #1: Bolinga Center celebrates 50 years

FEATURE #2: Brigid's Path founder, alumna

FEATURE #3: COVID-19—The shift to online learning

FEATURE #4: Two BSOM students who are working on the front lines in New Orleans and NYC.

STUDENT PROFILE: Brittany Urwin, corporate scholarship recipient

ALUMNI PROFILE: Alumni Achievement Award winners

Networks and Societies

Started a new model for Network and Society budget funding and launched an updated website for groups to request funds for events and projects. We hope this will help make better use of the funds and encourage groups to plan ahead and get creative!

'67 Society and Student Engagement

The 67 Society welcomed new students to campus with a short video explaining on-campus traditions and resources. The video will be posted on Engage as part of First Weekend.

Past Events:

We have been holding a series of virtual events including:

- Virtual Alumni Career Fair
- Virtual Music Bingo
- Virtual Trivia
- Raider on the Rocks: Virtual Mixology Class

UPCOMING EVENTS:

*The Alumni Association cancelled or postponed all **in-person** alumni and student events scheduled between March 12th and September 30th due to COVID-19.*

Homecoming week (Sept. 29-Oct. 3, 2020) schedule:

- Tuesday 5:30 p.m. - Virtual Town Hall meeting with President Edwards
- Wednesday 5:30 p.m. - Virtual Alumni Speaker Series with Eddie McClintock '91
- Thursday all day - Wright Day to Give
- Thursday 5:30 p.m. - Raider on the Rocks Virtual Mixology Class
- Friday (time TBD) - Virtual Trivia Night
- Saturday 8:00 p.m. - Drive-In Movie in lot 4

2021 events:

1/16/21- Sapphire Jubilee

2/27/21- Rowdy Gras

3/20/21- Amigos Latinos Gala

6/6/21- Wright State Day at Kings Island

6/10/21- Alumni Legacy Scholarship Golf Outing

4/17-26/21- Sunny Portugal Alumni Tour

See more details at WrightStateAlumni.com

Development Report August 2020

Planned Giving Update

FY20 Planned Giving Results:

- ☐ Four bequest intentions were documented with a total value of \$631,000. There was one bequest intention where the donor chose not to disclose the value of the gift.
- ☐ Six planned gifts were realized. The total value of these six planned gifts realized was just shy of \$2,650,000.
- ☐ We have four gift expectancies in process. The total value of these four estates is \$2,066,000.
- ☐ We are in conversation with twelve donors as they finalize their estate plans. The estimated known value for these bequest intentions is over \$12,000,000. One of these estate conversations should be finalized very soon. The value of this estate gift intention is \$72,500. Additionally, we have thirty individuals currently identified with active planned giving interests, but no bequest value has been determined.

Annual Giving Update

Annual gift solicitation (gifts of up to \$10,000), building off the momentum of the Rise. Shine. Campaign, engaging more and more donors with Wright State, increasing current individual giving levels, and identifying new major gift prospects.

Student Emergency Relief Campaign

Due to the circumstances of COVID-19, the Annual Giving office in collaboration with the WSU Foundation and Alumni Association, launched a 30-day emergency relief campaign for student emergency relief funds.

Results: \$67,287, 529 donors

Spring Direct Mail (FY20) Appeal

Spring Appeal featured President Edward's, this was the first appeal of its kind in many, many years as we didn't feature a student. Rather, with the continued COVID-19 environment, we shifted our appeal to focus on our student emergency needs and funds.

- 60 day results FY20 \$76,805 609 gifts
- 60 day results FY19 \$74,393 543 gifts
- 60 day results FY18 \$83,754 613 gifts

2020 CSIC – Campus Scholarship and Innovation Campaign

The 2020 faculty, staff, retiree campaign was originally scheduled to launch on Monday, March 16th, with the university news in the week of March 9th, we postponed the launch to Monday, April 6th. However, with the continued COVID-19 situation, the CSIC campaign was once again postponed and multiple contingency plans put in place. CISC ran as a digital campaign during the month of May, condensed from seven weeks to four.

- 6/30/2020 Results \$761,758 28% participation among Full-time Staff & Faculty
 - Includes a significant gift from Wright State Physicians
- 6/30/2019 Results \$311,625 40% participation among Full-time Staff & Faculty
- 6/30/2018 Results \$348,917 47% participation among Full-time Staff & Faculty

2020 results will be calculated through December 31, 2020.

The Wright Day to Give – October 1

Wright State will host its fourth annual giving day, a digital philanthropic challenge to our alumni, friends, parents, students, faculty and staff. Engaging with their alma mater, Wright State, for a day that will bring together ALL Raiders. Priority funds for WDTG will be two of our student emergency relief funds, diversity and inclusion, and a scholarship fund.

Additionally, we are incorporating a College Challenge that supports each colleges emergency fund.

- Remote Phonathon September 10 – October 1
- Digital launch: September 30
- Digital Day of Giving: October 1
- Virtual Events: Virtual events being planned for the week of September 28 – October 1

Use a tactical marketing campaign (Phonathon, direct mail, email, and videos) to solicit donations.

Fall Direct Mail Appeal

The annual fall direct mail appeal will mail around November 9, focusing on student emergency relief funds.

Office of Corporate and Community Engagement (OCCE) Update August 2020

Corporate/foundation support to the university

- **FY 20 Data**
 - \$6,014,374 in gifts and pledges—representing 65% of all FY20 commitments
 - 119% increase in gifts and pledges from the previous year
 - \$2,218,026 in gifts and pledges to 109 distinct scholarships across all academic units

- **Post Campaign Continued Corporate Support**

During the Rise.Shine. Campaign for Wright State University (2008-2017), the Advancement team worked with corporate partners to expand their support across additional campus units, and were able to secure several major multiyear gift commitments. Since that time, the team has focused on stewarding those relationships and renewing their gift commitments for additional years. Several of these top corporate donors have committed to renewals for a combined total in excess of \$2.37 million, which will support scholarships, recruitment, and student and university programs.

Quarterly Stewardship Messages

Quarterly stewardship messages continue to be emailed to Wright State corporate/foundation/community partners as an engagement tool, thanking them for their support of the university and providing news about current university activities.

- The June message was sent to 112 individuals at 98 organizations, and featured the Student Emergency Relief Campaign and the WSU Foundation Annual Impact Report. The email had an impressive open rate of 23%.
- The August message is scheduled to go out the week of August 24 to approximately 230 individuals, and will feature campus reopening preparations, summary of FY 20 partnership support, and various newsroom articles about student/faculty activities.

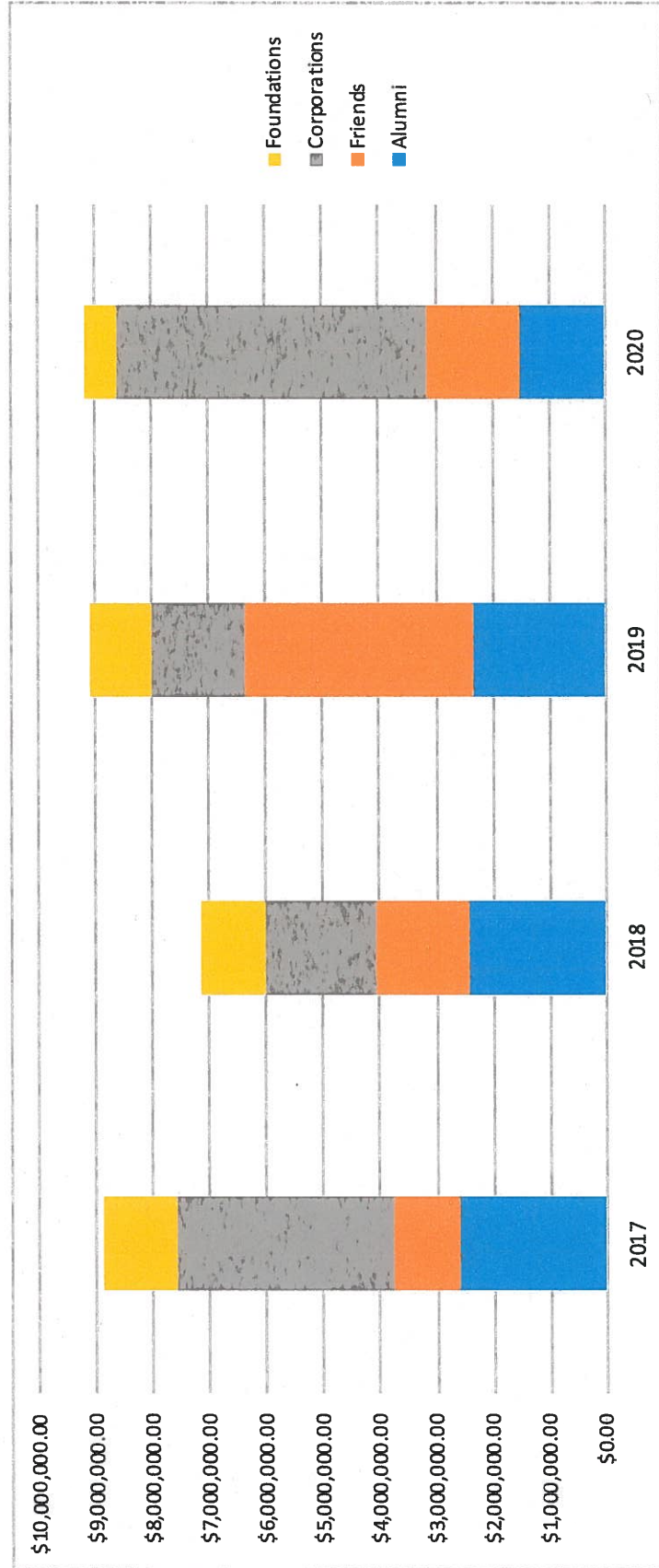


FOUNDATION

WRIGHT STATE
UNIVERSITY

Commitments per Fiscal Year by Source: Dollars July 1, 2016 - June 30, 2020

Fiscal Year	Alumni		Friends		Corporations		Foundations		Total Amount Given
	Amount Given	%	Amount Given	%	Amount Given	%	Amount Given	%	
2017	\$2,589,125.53	29.2%	\$1,177,834.68	13.3%	\$3,818,158.88	43.0%	\$1,294,123.81	14.6%	\$8,879,242.90
2018	\$2,427,219.14	34.0%	\$1,621,056.94	22.7%	\$1,971,859.79	27.6%	\$1,119,374.33	15.7%	\$7,139,510.20
2019	\$2,309,772.26	25.4%	\$4,029,970.02	44.4%	\$1,682,944.89	18.5%	\$1,063,206.81	11.7%	\$9,085,893.98
2020	\$1,506,357.64	16.4%	\$1,657,193.11	18.1%	\$5,439,279.95	59.3%	\$575,094.57	6.3%	\$9,177,925.27



This report includes all pledges and gifts to Wright State University Foundation, not pledge payments.



**WRIGHT STATE
UNIVERSITY**

FOUNDATION

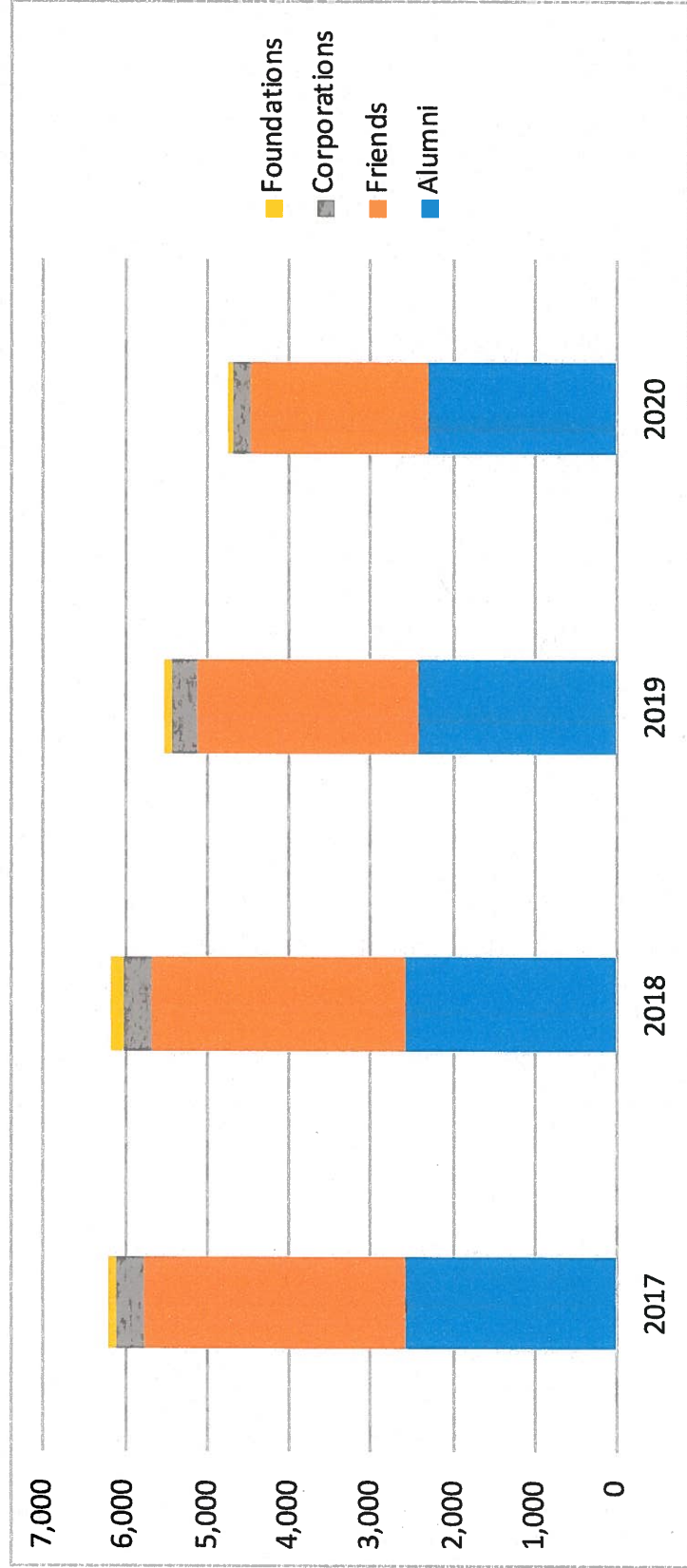
**Commitments per Fiscal Year by Area/Unit
July 1, 2016 - June 30, 2020**

Area/Program	2017	2018	2019	2020
Athletics	\$466,699.02	\$548,935.78	\$3,043,026.35	\$379,964.56
Colleges and Schools	\$6,367,823.77	\$4,826,333.73	\$4,811,925.10	\$4,914,303.21
CECS	\$994,639.68	\$1,465,399.23	\$524,682.79	\$874,622.76
CEHS	\$255,212.35	\$108,265.89	\$148,111.82	\$216,283.08
COLA	\$756,816.07	\$910,274.29	\$1,265,760.77	\$697,356.56
CONH	\$1,554,733.89	\$211,998.99	\$303,796.16	\$1,372,229.07
COSM	\$558,985.26	\$163,035.88	\$170,317.88	\$354,297.25
LAKE	\$255,659.92	\$227,019.92	\$309,280.08	\$101,400.61
RSCB	\$810,209.59	\$263,950.20	\$483,631.18	\$444,510.09
BSOM	\$1,181,537.01	\$1,476,389.33	\$1,606,294.42	\$853,603.79
SOPP	\$30.00		\$50.00	
Student Affairs	\$146,757.39	\$365,578.73	\$129,781.33	\$213,974.85
University Libraries	\$67,115.31	\$286,350.65	\$544,886.26	\$146,597.42
University Wide	\$1,804,747.41	\$1,098,545.41	\$543,174.94	\$3,522,985.23
Grand Total	\$8,853,142.90	\$7,125,744.30	\$9,072,793.98	\$9,177,825.27

This report includes all pledges and gifts to Wright State University Foundation, not pledge payments.

Commitments per Fiscal Year by Source: Donors
July 1, 2016 - June 30, 2020

Fiscal Year	Alumni		Friends		Corporations		Foundations		Total No of Donors
	No of Donors	%	No of Donors	%	No of Donors	%	No of Donors	%	
2017	2,591	41.7%	3,179	51.1%	344	5.5%	103	1.7%	6,217
2018	2,572	41.7%	3,119	50.6%	343	5.6%	127	2.1%	6,161
2019	2,417	43.7%	2,688	48.7%	318	5.8%	102	1.8%	5,525
2020	2,294	48.2%	2,173	45.7%	220	4.6%	72	1.5%	4,759



This report includes all pledges and gifts to Wright State University Foundation, not pledge payments.

Board of Trustees Report

Office of Communications

Public relations, media relations and internal communications play a vital role in university operations and branding. Communications staff view interactions in each of these disciplines as invaluable opportunities to strengthen Wright State University's brand.

Our strategy is to build our brand largely through aggressive and sustained, brand journalism-driven, digital content creation. This strategy is supported by the voluminous creation of high-quality content that's used to create repeated positive mentions in the external news (earned media), and increase university-wide awareness and brand advocacy through sharing and posting on internal channels (owned and social media).

Public Relations & Media Relations

Office of Communications staff fulfill this role in large part by highlighting brag points and feel-good stories about Wright State and its people through high-quality articles and videos that are posted to the [Wright State Newsroom](#), distributed across university websites, and on university social media channels. Newsworthy stories are identified by staff and leveraged as pitch tools to external media. Staff also aggressively respond to external media requests for faculty expertise on stories often unrelated to the university but integral to the "news of the day."

Data:

The June 18 — August 27, 2020 public relations metrics are as follows:

- *Total External Media Clips (+ and -): 287*
- *Positive External Media Clips: 259*
- *Positive Advertisement Value: over \$332,000*
Verbatim clips: During this period, at least 7 times the external media used stories and videos exactly as Communications staff created them.
- *Negative External Media Clips: 28*
- *Negative Advertisement Value: over -\$42,900*

Media clips: *Defined as external news stories about Wright State (most often) or stories that mention Wright State.*

Positive Advertisement value: *External media coverage that results in positive exposure for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendors Vocus/Cision, TV Eyes.)*

Negative Advertisement value: *The inverse of Positive Advertisement value. External media coverage that is unquestionably negative for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendors Vocus/Cision, TV Eyes.)*

Verbatim clips: *Stories or videos written/produced by Communications staff that were printed or broadcast by external news sources exactly as they were created by our staff.*

Communications (internal)

Communications staff members write, edit and distribute around 500 Newsroom stories each year that post to websites across campus and are shared via email and social media. Staff also distribute campus-wide email messages from the administration, crime warnings and emergency messages, among many others.

Data:

The Office of Communications made 86 original content story posts to the Wright State Newsroom from June 18 — August 27, 2020 distributing and pitching many as press releases.

Also, during this time, Communications sent 64 campus-wide email communications. 21 of those messages were on behalf of colleges, units and other campus organizations. 25 were sent on behalf of the president, the Board of Trustees, the administration or police. Zero Wright State Alert messages were sent. The rest were morning news roundup emails sent to all employees with links to university news.

University Initiative Participation

The Office of Communications is an active participant in university-wide strategic initiatives, university search committees and state associations including the President's Council, Campus Reopen Steering Committee and the Administrative and Operations sub-committee, Virtual Commencement Planning committee, Emergency Management Committee, IUC Chief Communicators group, University

Bookstore Advisory Committee, Social Media Managers Group and the Homecoming Steering Committee.

Report created by:
Seth Bauguess, MBA
Director of Communications
seth.bauguess@wright.edu

**WRIGHT STATE UNIVERSITY BOARD
OF TRUSTEES**

**Wright State University Foundation Report
September 2020**

1. President & CEO Report
2. Wright State Foundation Financial Report

Wright State University Foundation President & CEO Report

Updates from last report:

Immediate objectives being pursued by the Foundation include but are not limited to:

- New Board Members
 - The following trustees began their first terms on July 1, 2020:
 - Gary McCullough – Resides in Chicago and Los Angeles; Alum (B.S. Business '81); MBA from Northwestern; career has included roles as a Corporate Board Member, Chief Executive Officer, President, and Senior Executive in market-leading consumer and commercial companies; currently, an investor in and advisor to several private entities; on Board of Trustees of Chicago's Rush University Medical Center; in 2005 and 2009, named by *Black Enterprise* magazine as one of the "100 Most Powerful Executives in Corporate America."
 - Samia Borchers, M.D. – Resides in Dayton region; Alum (M.D. '80); private dermatology practice; serves on Wright State University Academy of Medicine Board of Trustees; speaks multiple languages, including Arabic.
 - Randy Phillips – Resides in northern Virginia; Alum (B.S. Computer Science '82); SVP for Corporate Development, Leidos, Inc.; was on *Rise.Shine* Campaign Cabinet; former 9-year Foundation Board Trustee; received Outstanding Alumni Award in 2005.
 - Sharon Rab – Resides in Dayton region; Alum (MEd in Curriculum and Supervision '75); received an Honorary Degree (Doctor of Humane Letters) 2015; retired educator (Miami University and Kettering Fairmont High School); 2018 YWCA Dayton Women of Influence Honoree; past *Dayton Daily News* Top Ten Women awardee and twice a finalist for Ohio Teacher of the Year.
 - Hernan Olivas – Resides in Dayton region; CEO/President of O'Neil & Associates; on Board of Trustees of Dayton Area Chamber of Commerce.
 - Student Representative – Lauren MacGregor, Graduate Assistant.
 - Nitin Kumbhani has agreed to serve as an ex-officio member of the investment committee.
- The Foundation board continues to pursue the Venture/Private Equity Fund purchase from the University
 - SEI will be providing an assessment of the PE funds for consideration by the Investment Committee and ultimate decision at our October meeting.
 - Terms of the purchase will likely include a modest discount.

- Emergence Center – the idea around the center continues to evolve, with the following to be noted:
 - A white paper on the Emergence Center as well as an opinion letter from Foundation counsel is attached.
 - The Emergence Center took on its first tenant at the beginning of August with potential new clients being shown the space almost weekly.
- Food Pantry
 - The process of the Foundation leading the Raider Food Pantry, Inc. (RFPI) is nearing completion.
 - An opinion letter from Foundation counsel is attached.
 - A three-person Board of Directors will be named and include Scott Rash, a WSUF Board Member, and TBD from WSU.
 - The slate of President, Treasurer, and Secretary will be appointed by the RFPI with this recommended slate to include Destinee Biesemeyer (President), Bob Batson (Treasurer), and Andrea Wall (Secretary).
 - CT Corporation System will serve as statutory agent, as it does for WSUF.
- Transition plan for University Advancement staff to Foundation
 - The Foundation instituted a 5% gift fee effective July 1, 2020 that would cover the transition of certain University Advancement functions to the Foundation.
 - The release regarding this fee as well as an FAQ regarding the fee is attached.
 - A key piece of financing these moves is releasing funds the Foundation approved for an Executive Director of Planned Giving that are being used to fund the Interim Vice President position.
- Affiliation Agreement and Shared Services Agreement with the University
 - Approved versions have been provided to the university.
- Student First Fund Awards
 - 12 projects were approved for Students First Fund grants, with awards ranging from \$2,000 to \$8,000.
 - The pandemic has affected the start and/or completion of projects. Grants Committee will decide in October how to respond to requests to delay funding until 2021.
- Board met virtually on July 31, 2020. Next meeting will be held virtually in October.

Wright State University Foundation Financial Report

September 2020

Financial markets, which experienced their greatest losses since the Great Recession of 2008-2009 in the first quarter of 2020, inexplicably roared back during the second quarter of the year. By the end of June, first quarter losses were almost completely erased, a feat subsequently achieved in July and August. Despite this extraordinarily positive performance, market watchers continue to be skeptical that such results are sustainable given the negative impacts suffered by many sectors of the economy. While temporary stimulus programs provided the intended boost in economic activity, it is less clear how long such efforts will be able to continue with the same effect.

The Foundation's endowment portfolio ended the fiscal year with a market value of \$87.7 million, a loss of \$1.4 million over the previous year-end value including net capital withdrawals of \$1.0 million. That translates into an earnings rate of minus 0.58%. Although a negative return on investments is never desirable, this result seems almost positive given the drastic losses experienced earlier in the year. As mentioned above, positive market performance has continued throughout the summer.

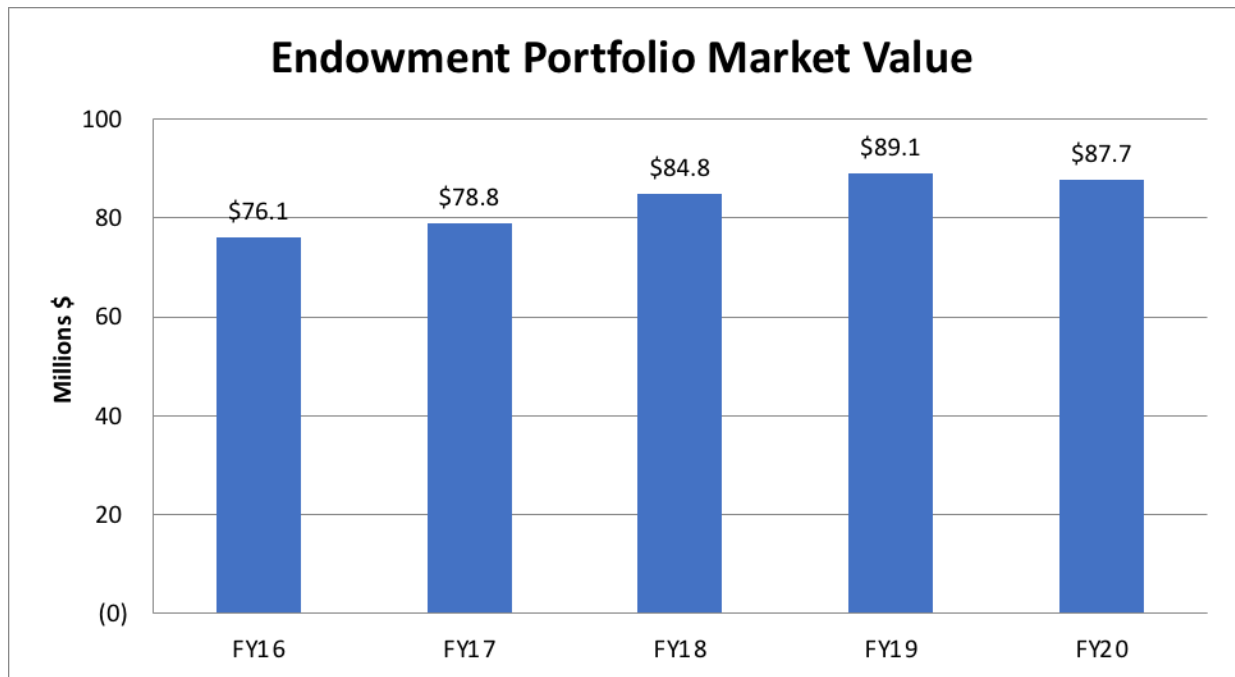
For the fiscal year, equity investments were mostly responsible for the slight loss our endowment portfolio experienced. They lost 0.8% for the year, with domestic securities outperforming international issues. Our global investments lost 12.1%, while international (excluding U.S.), lost 8.5%. Domestic issues did only slightly better losing 6.6% as a class. Domestic small cap was especially hard hit losing 14.4% in FY20. Positive performers for the year included large cap equity (+7.4%), core fixed income (+9.9%) and private equity. One of our alternatives, the Energy Debt fund lost nearly 35% for the year, as this particular industrial segment was decimated by the slowdown brought on by the pandemic.

The Foundation's current endowment portfolio composition, including target allocations, actual allocations, and market values, as of June 30, 2020, is presented below:

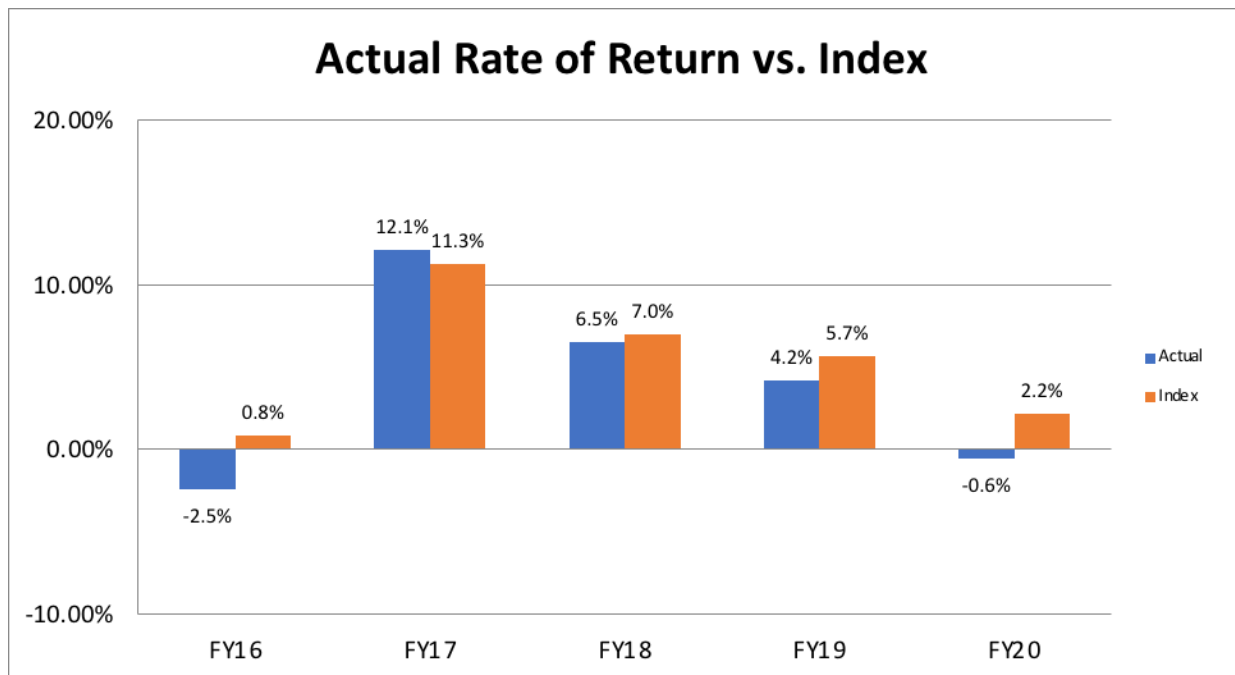
Endowment Portfolio Composition

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Actual Allocation</u>	<u>Market Value June 30, 2020</u>
Equity	54%	55%	\$47,957,799
Fixed income	23%	22%	19,688,987
Hedge funds	8%	8%	6,733,210
Private equity	6%	6%	5,289,680
Energy debt	3%	3%	2,413,072
Multi-asset strategy	6%	6%	5,609,289
Totals	100%	100%	\$87,692,037

Endowment Value



Endowment Historical Rates of Return



The index is composed of various market indices of like asset classes in the same proportion as the Foundation's approved asset allocation as defined in its Investment Policy Statement (IPS).

Attachments

Emergence Center

Located in the heart of the Vishal Soin Innovation Park just south of Wright State University's main entrance, the Emergence Center will be a place for the greater Dayton region to collaborate with Wright State faculty, students, and one another — where ideas can be unleashed, free from typical institutional and bureaucratic barriers that hinder innovation.

In addition to Wright State University resources, the Emergence Center will offer on-site access to The Entrepreneurs Center and the Small Business Development Center to support business planning, development, and advancement in support of commercializing ideas or products for the university and greater Dayton community.

This will be a one-stop destination where corporate and community partners who join the Emergence Center as tenants or members can access shared facilities and front-door service to the university's resources, including students, faculty, research, continuing education, and more.

- WSU's Entrepreneurship Club will provide concierge and business services to the Emergence Center's clients
- New Media Incubator, The ONEIL Center, and other campus-based, experiential-learning centers will benefit from a pipeline of new clients from the Emergence Center
- Career Services will match students to Emergence Center's clients for internships and co-ops

Features. Functions. Benefits.

Configured to include event spaces, conference rooms, drop-in workspaces, co-working, private offices, and leasable floorplates up to 10,000 square feet, the Emergence Center will offer a variety of space and place-making options and amenities for a vibrant mix of companies and start-ups to work alongside individual entrepreneurs and innovators.

The Emergence Center will have the latest technology infrastructure and next-generation wireless capabilities throughout the building, providing tenants with secure, seamless, turn-key solutions to meet their needs.

The Business Model

Brokerage

The Emergence Center will act as a broker for Wright State University resources that voluntarily opt in to being represented by the Center. Hours of accessibility, pricing, etc. will be determined by the Wright State entities and included in an asset map that will be put together in a menu-like offering for potential clients to consider.

As with any brokerage firm, the Emergence Center will keep a small portion of any fees collected to offset costs incurred.

Offerings, prices, and associated fees will all be spelled out in a memorandum of agreement and kept on file for the duration of the relationship. The Emergence Center will only accept MOUs ultimately signed

by persons/positions designated by the provost or president to ensure continuity in the offerings/pricings in their areas.

Host Site

Currently, the Emergence Center consists of 30,000 square feet located at 3070 Presidential Drive. The building will have incubator/start-up space, co-working space, and configurable space for existing companies that would like to be in close proximity to the resources available at Wright State University.

Much like the mission of the Wright State University Foundation, the Emergence Center exists to support the educational mission of the university. In keeping with this mission, the Emergence Center will only accept tenants that demonstrate a commitment to utilizing university resources and can do so at what would be considered “below market” rates because of this commitment.

Grants

The Emergence Center will pursue funding through grants related to economic development and other focus areas specific to its mission with a goal of complementing, not competing with, the university’s external funding opportunities.

Ancillary Services

Other revenue-generating opportunities include centralized printing opportunities for tenants who would pay a per copy/print fee, vending machines, coffee shop, etc.

Workshops & Certifications

The Emergence Center will partner with community and campus-based experts to offer workshops and certification programs covering entrepreneurial, technical, and special-interest topics within a revenue-sharing model.

Membership Model

With only 30,000 square feet available, the Emergence Center is limited in how it can reconfigure its space and the number/type of businesses it can serve. Because of this, there is a need to establish a model in which non-tenants can access the same Wright State resources as tenants. A membership model that is based on the size of a company and/or other criteria will be implemented so they, too, can be considered a “Wright State company.”

Expense Side

Because the Emergence Center will be located in an existing Wright State University Foundation asset that is not currently generating any revenue from its available space, there are no new expenses expected from this endeavor. Any physical improvements made for tenants will be recouped through increased lease rates for those tenants.

**MEMORANDUM OF UNDERSTANDING
BETWEEN THE WRIGHT STATE UNIVERSITY FOUNDATION
EMERGENCE CENTER AND
[SPECIFIC WSU ENTITY - ACADEMIC DEPARTMENT, LAB,
FACULTY MEMBER, etc....]**

1. Parties. This Memorandum of Understanding (hereinafter referred to as “MOU”) is made and entered into by and between the Emergence Center **WSU Entity**.

2. Purpose. The purpose of this MOU is to establish the terms and conditions under which the Emergence Center will be able to represent **WSU Entity** to parties external to the Foundation and University.

3. Term of MOU. This MOU is effective upon the day and date last signed and executed by the duly authorized representatives of the parties to this MOU. This MOU may be terminated, without cause, by either party upon **90 days** written notice, which notice shall be delivered by hand or by certified mail.

4. Responsibilities of Emergence Center.

- The Emergence Center will actively serve as a broker of described services to third parties.
- Funds received from third parties will be deposited in a Foundation account restricted for the **WSU entity**, less a brokerage fee.
- A brokerage fee of 10% will be assessed to all fees for service (equipment usage, consulting, etc.) received by the Emergence Center to offset operating expenses.

5. Responsibilities of WSU entity.

- **WSU entity** will provide the following services:
 - ie. Access to the **lab/piece of equipment/etc. located in room ## of the building name.**
 - ie. Between the hours of _____ and _____.
- Costs associated with access:
 - ie. **\$100/hour for lab/equipment access**
 - ie. **\$25/hour for graduate student supervision**
- The Emergence Center should contact the following to facilitate conversations:
 - **Person or unit and title**
 - **Phone number**
 - **Email address**
- Other specific instructions, limitations, etc. that the Emergence Center should know about in representing the **WSU entity**.

- WSU entity will provide training, insurance and/or any other coverage needed to ensure the safety of any visitors, third party representatives, space, equipment, etc. used in the execution of this MOU.

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6. Signatures. In witness whereof, the parties to this MOU through their duly authorized representatives have executed this MOU on the days and dates set out below, and certify that they have read, understood, and agreed to the terms and conditions of this MOU as set forth herein.

The effective date of this MOU is the date of the signature last affixed to this page.

Emergence Center

Brandy Foster, Executive Director, Emergence Center
[Name and Title]

Date

Signature

R. Scott Rash, President and CEO, WSU Foundation
[Name and Title]

Date

Signature

WSU Entity

Primary Contact
[Name and Title]

Date

Signature

Chair, Dean, Provost, President
[Name and Title]

Date

Signature

MEMORANDUM*Confidential Attorney/Client Privilege*

July 16, 2020

TO: Scott Rash

FROM: Nathan Holmes
Arik Sherk

RE: WSU Foundation -- Emergent Center

This memorandum briefly describes legal considerations for Wright State University Foundation, Inc. (the "Foundation") in connection with its planned creation of the "Emergent Center."

I. Background

The Foundation is an Ohio nonprofit corporation that is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code") and is classified as a public charity under Sections 509(a)(1) and 170(b)(1)(a)(vi) of the Code. The Foundation's Articles of Incorporation provide that it is to be operated exclusively for charitable and educational purposes, including (but not limited to): (i) receiving and holding gifts and grants of money and other property for the benefit of Wright State University ("WSU"); (ii) making gifts and grants to WSU, its faculty and students for educational and research purposes; (iii) otherwise assisting WSU, its faculty and students, and (iv) establishing, undertaking or participating in all manner of programs which accomplish any of the foregoing purposes, which may include the purchase, sale, transfer, exchange and holding of real and personal property.

In furtherance of its tax-exempt purposes as described above, the Foundation intends to create the "Emergent Center" as an innovation district at the "front door" of WSU that will provide educational and employment opportunities to WSU students through a business incubator program. It is expected that space in the buildings operated as part of the Emergent Center will be licensed, on a short-term basis and for favorable rental terms, to start-up companies and other businesses that might not otherwise locate in the area and that will provide educational and work opportunities to WSU students and promote collaboration between those businesses and WSU faculty and students. The Emergent Center is expected to be established and operated in a manner similar to innovation/business incubation facilities established by other colleges and universities (such as, for example, Purdue University's Convergence Center for Innovation and Collaboration).

II. Legal Considerations

Nathan.Holmes@ThompsonHine.com Fax: 937.443.6635 Phone: 937.443.6820

4829-4704-0963.3

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A. The Foundation currently holds its existing office building in a limited liability company of which it is the sole member. As part of the Emergent Center, the Foundation will license unused space in its existing office building to start-up companies. For that reason, that limited liability company, Fairborn Office Property LLC, may be re-named WSUF Emergent Center No. 1, LLC.

The Foundation may acquire additional office buildings to license space to start-up companies as part of the Emergent Center. These buildings may include two buildings presently owned by Double Bowler Properties Corp., an affiliate of WSU. If it acquires these buildings, each of them will also be owned in separate limited liability companies, to be named WSUF Emergent Center No. 2, LLC and so on.

Holding the real estate to be utilized for the Emergent Center in separate “single member” limited liability companies makes sense as they are inexpensive to form, simple to operate and will protect the Foundation against lawsuits and claims that may relate to the real estate owned inside the limited liability company.

B. Minimizing Risks of UBTI & Protecting the Foundation’s Tax-Exempt Status.

1. Unrelated Business Taxable Income.

While Section 501(c)(3) organizations such as the Foundation generally are exempt from federal income tax, they may still be subject to taxes on any unrelated business taxable income (or “UBTI”). Further, an organization’s tax-exempt status can be threatened if it receives a significant portion of its income or revenue from unrelated business activities or if a significant portion of its activities are unrelated business activities. Generally, UBTI is a tax-exempt organization’s net income from business activities that are regularly carried on that are not substantially related to the organization’s exempt purposes. Certain rents and other passive income may be excluded from UBTI, although that same passive income can also be included as UBTI if received from certain related parties or if it is derived from property acquired through debt financing. As such, the best way to minimize the risk of UBTI and to protect the Foundation’s tax exemption in connection with the proposed Emergent Center is to ensure that the activities of the Emergent Center are “substantially related” to the Foundation’s tax-exempt purposes. In this regard, it should be noted that while the single-member limited liability companies that will hold the real estate used in the Emergent Center will be treated as separate entities from the Foundation for state law purposes, those single-member liability companies will be disregarded for purposes of UBTI and the Foundation’s federal income tax exemption.

Based on our review of the published guidance and private letter rulings issued by the IRS in related situations, the most important factors in demonstrating that the activities of the Emergent Center are substantially related to the tax-exempt purposes of the Foundation are likely to be the following:

- Limiting the Emergent Center’s tenants/participating companies to businesses that will provide educational and work opportunities for WSU students and opportunities for collaboration with WSU faculty, and ensuring that those opportunities are actually used by WSU students and faculty;

Scott Rash
July 16, 2020
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- Demonstrating that the Emergent Center's tenants/participating companies provide a high educational value to WSU students; for example, because they are start-up companies that provide opportunities to learn entrepreneurial skills, because they will provide opportunities for scientific research by WSU students, because comparable opportunities are otherwise not readily available in the local area, because their businesses are a particularly good fit with WSU degree programs, etc.
- To the extent that rental terms at the Emergent Center are below market rates, demonstrating that the benefit to participating companies is important to serving educational and charitable purposes; for example, by providing educational opportunities for WSU students with start-up companies or other businesses that may have difficulty attracting capital, and by using short-term licenses, rather than longer-term commitments.

2. Transactions with Insiders.

To further protect its federal income tax exemption, the Foundation must take care in any transactions involving "insiders" to the Foundation, such as Foundation directors or officers and related persons. So, for example, any license of Emergent Center property to a business that is related to a Foundation insider should not be undertaken except in compliance with applicable Foundation conflict of interest policies, and the financial terms of any such license or other arrangement with an insider to the Foundation should be structured to ensure that the Foundation receives a fair market value rate for the services/goods provided under the arrangement.

C. IRS Form 990 Reporting.

In connection with its annual Form 990 information return filings, the Foundation and its tax return preparers will need to give attention to the disclosure of the activities of Emergent Center. Form 990 requires, among other things, that tax-exempt organizations disclose information regarding related parties (such as the single-member limited liability companies) and new activities of the organization. As such, the Form 990 filing process provides an opportunity for the Foundation disclose those activities to the IRS in a manner that highlights the importance of the Emergent Center to the achievement of the Foundation's tax-exempt purposes.

D. Ohio Commercial Activity Tax.

The State of Ohio imposes a "commercial activity tax" on the gross receipts of most businesses. Gross receipts received directly by the Foundation generally are not subject to the Ohio commercial activity tax. However, for purposes of the commercial activity tax, single-member LLCs owned by the Foundation are treated as separate business entities that may need to register with the Ohio department of taxation and pay commercial activity on rents and other gross receipts. The Foundation's tax return preparers may be best positioned to assist the Foundation with respect to Ohio commercial activity tax matters.

E. Real Property Tax Treatment.

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Ohio Revised Code Section 5709.12 provides for real estate owned by a by 501(C)(3) tax exempt charitable institution and used for its core activity to be exempt from real estate taxation.

On this basis, the Foundation applied for, and received, a real estate tax exemption for its existing office building, except for that portion of the building that it leases to a non-profit tenant that is not using its space in a manner that furthers the tax-exempt purposes of the Foundation.

With respect to space that is licensed to start-up companies as part of the Emergent Center, for that portion of any building owned by the Foundation to be exempt from real estate taxation, the Foundation will need to convince the Ohio Tax Commissioner, pursuant to Ohio Revised Code Section 5709.121(A)(2), that the space is made available by the Foundation to start-up companies under the direction or control of the Foundation for use in furtherance of or incidental to its tax-exempt purposes and not with the view to profit.

Within the confines of our discussion earlier, it appears that the Ohio Tax Commissioner could determine that the licensing by the Foundation of space to start-up companies is in furtherance of its tax-exempt purposes and, because the rents payable under the licenses will be below market rates, that the licensing of space is not with a view to profit. On the other hand, it is unclear that the use of the space by the start-up companies will, for purposes of the statute, be under the “direction or control” of the Foundation.

Note that the determination by the Ohio Tax Commissioner is primarily an issue of fact to which the Ohio courts will defer to the Ohio Tax Commissioner absent an abuse-of-discretion.

F. General Implications for WSU.

The Foundation is nonprofit corporation that operates independently from, and is not under the control of, WSU. However, under the current Code of Regulations of the Foundation, two representatives designated by the Chair of the WSU Board of Trustees from among the then current trustees of WSU are to serve as Trustees of the Foundation with voting rights and the President of WSU is designated as a nonvoting Trustees of the Foundation. In addition, it has been proposed that the WSU Vice President of University Advancement will serve as an ex-officio (voting) member of the Foundation’s Board of Trustees and will also serve as a voting member of the Foundation’s Executive Committee. While these arrangements give WSU some influence on the governance of the Foundation, WSU will not have the ability to control decisions made by the Board or Executive Committee, as the WSU Trustees will not have a majority of the votes in either case.

In addition, the employees of the Foundation are no longer paid or employed by the University, which serves to establish a greater deal of autonomy by the Foundation.

While the Foundation is an independent entity, the WSU leadership is concerned with the operations of the Foundation and the how the operations of the Foundation my impact WSU, as expressed in the lengthy negotiations between WSU and the Foundation over the Memorandum of Agreement governing the relationship between WSU and the Foundation.

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From a strictly legal perspective, the operation of the Emergent Center by the Foundation (including the licensing of space in various Foundation buildings through separate limited liability companies), as a separate legal entity, should shield WSU from direct legal responsibility for legal problems arising from the operation of the Emergent Center.

However, given that the Emergent Center will be operated by the Foundation for the benefit of WSU students and faculty, and that WSU will have Board and, perhaps, Executive Committee representation, it is not unfathomable that a creative lawyer might seek to bring the WSU into a lawsuit as a defendant in any action against the Foundation arising from the operation of the Emergent Center. On the other hand, this can be said about any operations of the Foundation.

The more likely concern that WSU may have is that the operation of the Emergent Center might, in some way, results in public embarrassment to WSU. It is hard to see that occurring if the Emergent Center is operated in a manner that protects the Foundation's tax-exempt status, as previously discussed, but WSU should be properly briefed as to the plans for the operation of the Emergent Center.

From: Holmes, Nathan <Nathan.Holmes@thompsonhine.com>

Sent: Tuesday, June 30, 2020 9:06 AM

To: Sherk, Arik <Arik.Sherk@thompsonhine.com>; Wall, Andrea <andrea.wall@wright.edu>; Rash, Scott <scott.rash@wright.edu>; Batson, Bob <robert.batson@wright.edu>

Subject: RE: Wright State University Foundation Employee Handbook

As a follow-up to Arik's note--

We reviewed the handful of private letter rulings issued by the IRS in connection with university-related business incubator programs, and few key considerations emerge from those rule. At a high level, those considerations include:

- Ensuring that the program is operated in a way that furthers the university's educational mission. Typically, this involves limiting the tenants/participating companies to businesses that will provide educational opportunities for the university's students (and in some cases, also opportunities for collaboration with university faculty), particularly where those opportunities would be difficult to find in the area, in the absence of the program.
- To the extent that lease terms will be below fair market value, it is important that the tenants not be "insiders" with respect to the foundation (e.g., companies related to foundation leadership), and it can also be helpful if any below-fair market terms are limited to start-up ventures or businesses that otherwise may face challenges in attracting capital.

I look forward to discussing in more detail when convenient.

Best,

Nathan E. Holmes | Partner | **Thompson Hine LLP**

Office: 937.443.6820 | **Mobile:** 937.307.9683

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MEMORANDUM

August 31, 2020

TO: Scott Rash

FROM: Nathan Holmes
Arik Sherk

RE: WSU Foundation – Raider Food Pantry, Inc.

This memorandum briefly describes legal considerations for Wright State University Foundation, Inc. (the “Foundation”) in connection with the planned formation of Raider Food Pantry, Inc.

I. Background

The Foundation is an Ohio nonprofit corporation that is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the “Code”) and is classified as a public charity under Sections 509(a)(1) and 170(b)(1)(a)(vi) of the Code. The Foundation’s Articles of Incorporation provide that it is to be operated exclusively for charitable and educational purposes, including (but not limited to): (i) receiving and holding gifts and grants of money and other property for the benefit of Wright State University (“WSU”); (ii) making gifts and grants to WSU, its faculty and students for educational and research purposes; (iii) otherwise assisting WSU, its faculty and students, and (iv) establishing, undertaking or participating in all manner of programs which accomplish any of the foregoing purposes, which may include the purchase, sale, transfer, exchange and holding of real and personal property.

For a number of years, a food pantry has been operated for the benefit of WSU students who are experiencing hunger or food scarcity. It has been proposed that, going forward, this food pantry activity will be operated by a new Ohio nonprofit corporation to be formed, which will be named Raider Food Pantry, Inc. (“RFP”). RFP will seek tax exempt status under Section 501(c)(3) of the Code and public charity status under Sections 509(a)(1) and 170(b)(1)(A)(vi) as an organization that derives a substantial portion of its support from gifts, grants and contributions from the general public, other publicly supported organizations and governmental sources. This approach has been approved by the Foodbank, a Section 501(c)(3) public charity that will provide vital support to RFP.

The Foundation will be the sole member of RFP and as such, the Foundation will elect all of the members of the Board of Directors of RFP, with the Board of Directors of RFP, in turn, electing RFP’s officers (President, Treasurer, Secretary). While some or all of the directors and officers of RFP may consist of individuals who are employees of the Foundation or of WSU, neither RFP’s organizational documents nor

any other binding arrangements will require any RFP directors or officers to have any relationship whatsoever with the Foundation or WSU. RFP will be operated as a separate nonprofit corporation and a separate charity from the Foundation, but at all times, the Foundation will maintain the authority to control the direction of RFP through the Foundation's power to elect RFP's Board of Directors.

II. Legal Considerations

A. RFP Corporate Governance. RFP will be established as an Ohio nonprofit corporation and will exist as an entity separate from both the Foundation and WSU. The Foundation, however, will maintain indirect control over RFP by electing RFP's Board of Directors. To maintain appropriate separation of legal entities it will be important for RFP to observe normal corporate formalities, such as holding regular meetings of RFP's Board of Directors and ensuring proper documentation of corporate actions. In their roles and directors and officers of RFP, the individuals occupying such positions will be subject to fiduciary duties of loyalty and care.

B. Steps for RFP Formation and Tax Exemption. The following briefly describes the basic steps necessary to form RFP as an Ohio nonprofit corporation and for RFP to apply for tax-exempt status:

1. File articles of incorporation with the Ohio Secretary of State to create RFP as an Ohio nonprofit corporation.

2. The Foundation elects the initial Board of Directors of RFP, and the duly elected Board of Directors appoints the following officers of RFP: president, treasurer and secretary.

3. Submit Form SS-4 to the IRS to get a tax ID number (EIN) for RFP.

4. Other basic organizational documents of RFP to be adopted, including RFP's Code of Regulations (bylaws) and conflict of interest policy.

5. Tax exemption application (Form 1023) to be filed electronically with the IRS to request tax-exempt status for RFP under Section 501(c)(3) of the Code and public charity status under Sections 509(a)(1) and 170(b)(1)(a)(vi) of the Code. Assuming that the IRS makes a favorable determination, RFP's tax-exempt status will relate back to the date it was incorporated (i.e., the date the articles of incorporation were filed with the Ohio Secretary of State).

6. Once a favorable determination letter has been received from the IRS, register RFP as a charity with the Ohio Attorney General (by an online filing through the OAG's website).

C. IRS Form 990 Reporting and Annual Charitable Reporting.

As a separate nonprofit corporation and tax-exempt charity, RFP will need to file its own annual Form 990 information returns with the IRS. The Ohio Attorney General will also require ongoing annual reporting, which is done online through the OAG's website).

D. General Implications for Liability of the Foundation and WSU.

RFP will be a nonprofit corporation separate from both the Foundation and WSU, but the Foundation will have indirect control over RFP through the Foundation's ability to elect the Board of Directors of RFP.

From a strictly legal perspective, the operation of the food pantry by RFP, a separate legal entity that is controlled by the Foundation, but not by WSU, should shield WSU from direct legal responsibility for legal problems that may arising from RFP's activities. RFP's status as a separate legal entity should also shield the Foundation from direct legal liabilities arising from the operation of the food pantry by RFP, but to a lesser extent due to the control the Foundation will have over RFP and the possibility of veil piercing claims.

However, as to WSU, given that RFP will be operated as a charity for the benefit of WSU students who are experiencing hunger or food scarcity, it is not unfathomable that a creative lawyer might seek to bring the WSU into a lawsuit as a defendant in any action against the Foundation arising from RFP's operations. It is hard to see that occurring if RFP is operated in a manner consistent with its tax-exempt status, as previously discussed, but WSU should be properly briefed as to the plans for the operation of the food pantry by RFP. Of course, if the Foundation cedes any control rights to WSU over RFP, WSU could become more susceptible to claims for liability.

Giving to Wright State

[Make a Gift](#)

News for Our Donors

July 29, 2020—Wright State University Foundation helps university during challenging times

The foundation takes an important step in reducing its reliance on Wright State for operating support

During the COVID-19 pandemic, higher education is facing unprecedented challenges and Wright State University is no exception. To help the university focus more of its resources on its core academic mission, the Wright State University Foundation Board of Trustees recently approved a five percent Gift Administration Fee on all non-endowed gifts.

The fee will allow the Wright State University Foundation, which is a separate 501(c)3, to begin reducing its reliance on university funding for its operations. Revenue from the fee will help offset the foundation's cost of doing business, which includes fundraising, donor stewardship, and gift management.

"Discussions about implementing a gift administration fee have been underway for several years now," said Scott Rash, president and CEO of the Wright State University Foundation. "With the university's desire to focus more of its resources on its core academic mission, which is being challenged by the COVID-19 pandemic, this is the right time to move forward. By providing less funding to the foundation for fundraising operations, the university can now shift these much-needed dollars into supporting and educating Wright State students."

According to Bill Bigham, interim vice president for advancement, implementing an administration fee on gifts is a common practice by various foundations for institutions of higher education, both nationally and in Ohio.

"The fee will help us to continue to provide a high-quality experience for all of our donors," said Bigham. "Our donors have been incredibly generous in supporting our students, and we want to ensure that they receive the very best in both service and accountability."

- ▶ [Frequently Asked Questions about the Gift Administration Fee \(PDF\)](#)
- ▶ [Gift Administration Fee Policy \(PDF\)](#)
- ▶ [Wright State University Foundation Gift Management and Fees \(PDF\)](#)

RIGHT HERE. WRIGHT STATE. THIS FALL.

COVID-19 information and resources. Visit our Coronavirus website.

WRIGHT STATE GIVING

Advancement, University

Location: 3070 Presidential Drive, Suite 300

Postal Address: Wright State University Founda
Foundation Building
3640 Colonel Glenn Hwy.
Dayton, OH 45435

Phone: 937-775-2251

Fax: 937-775-2736

Email: giving@wright.edu

CLOSE

[bbb.org](https://www.bbb.org)

Gift Administration Fee – Frequently Asked Questions

Q. What is the Wright State University Foundation's gift administration fee?

A. The assessment on non-endowment gifts is our cost of being accountable to you and our other donors. This accountability includes our commitment to provide timely gift receipts, accurate records, expert management of gift funds, and efficient disbursement of gift funds to programs at Wright State University.

Q. How much is the administration fee?

A. Each donation to the Wright State University Foundation is assessed a one-time administrative fee equal to 5% of donations to non-endowed funds.

Q. Why does the foundation have a gift administration fee?

A. The assessment allows the Wright State University Foundation to reduce its reliance on direct funding for its operations from Wright State University, thus freeing university funds for education. Revenue from the assessment is directly related to the foundation's cost of doing business. Effective fundraising, donor stewardship, and gift management requires deployment of financial resources to cover direct costs for the processing, accounting, and disbursement of donated funds.

Q. How are operations of the foundation funded?

A. Foundation operations are funded through a combination of revenue from earnings on short-term funds, endowment management fees, real estate/property management income, and gift assessments.

Q. Do other colleges and universities charge similar assessments? Nationally? In Ohio?

A. A gift assessment of 5% is not uncommon at university foundations throughout the country. While this is new for the Wright State University Foundation, many other institutions and their associated foundations have had a similar fee for some time. There are other foundations associated with public universities in Ohio that have similar assessments as well.

Q. The local non-profit organizations I support don't charge gift fees. What's the difference?

A. The difference is primarily one of terminology. All community organizations have operating costs. In general, revenue from contributions helps in part to support them—whether or not a formal gift "fee" is identified. There are a number of human service organizations, for example, which can charge fees of 15% or more.

In the non-profit sector, best practice standards hold that operating costs in the range of 15-20% are considered to be excellent, assuring that approximately \$.80 of every dollar contributed goes to providing direct services. By comparison, \$.95 (as of 7/1/2020) of each dollar you give to the Wright State University Foundation gets put to work by the university for the specific purpose you choose to support.

Q. How often does the gift assessment change?

A. The foundation's funding sources are recommended by our finance and investment committee

and approved by the Wright State University Foundation Board of Trustees. The finance and investment committee reviews the gift assessment on an annual basis. In order to assure budgetary and financial stability, it is changed only rarely.

Q. Can the gift assessment be waived?

A. If a gift is made by a private foundation that has a written policy stating it will not pay gift fees, the Wright State University Foundation will waive the fee.

Q. Does the Wright State University Foundation charge other fees?

A. Like the vast majority of other foundations, we charge an annual fee to manage endowed funds that are invested in perpetuity. Because we want to maximize our endowment's growth over time, we keep this annual management fee to a minimum, currently 1.5% of the market value of the endowment.

I. PUBLICATIONS AND ADVERTISING

COVID-19 Update - Mark

The Office of Marketing, working through a public health emergency during this critical recruiting period, has facilitated rapid changes in advertising, communications, websites, social media, video, and campus branding initiatives. Collaborations with offices and departments across campus have helped increase brand exposure during this time. Marketing has seen a dramatic increase in demand for services over the last month and the staff has risen to the occasion, working long and irregular hours to meet the university's needs.

Right here. Right now. Wright State. - Mark

Our multiyear awareness and recruitment campaign focused on Raider Country is well under way. We have prioritized previously planned outdoor spend towards digital channels due to the stay-at-home order. We will continue to adjust accordingly. The pandemic has accelerated our expansion to different counties including those around Lake.

Publications and Advertising Highlights

The Office of Marketing team has delivered 105 publications and advertising projects for our Wright State community partners since April 8, 2020. Below are just a few highlights of the many projects aimed at increasing enrollment and marketing the university.

- Raider Open House advertising
- Extensive high school advertising
- Student Success Stop-Out marketing
- Jump-Start Summer 2020
- Orientation 2020
- Orientation Resource Guide
- Yard Signs for high school graduates
- Transfer mailers/postcards
- Sidewalk decals for The Greene
- Skywriter ads
- DBJ Forty Under 40
- Streaming audio companion graphics
- ArtsUnGala 2020

Breakdown

- 53 Print Projects
- 42 Advertising Projects
- 7 Email Projects
- 3 Generals Projects

II. WEB

The Office of Marketing web team has completed 638 web support requests and is currently working on/completed 18 projects since April 8, 2020. Highlights include the following:

Highlights

- COSM Site update
- Residence Life and Housing website refresh
- Career Center website refresh
- Civic Learning and Civic Engagement web refresh
- Academic Affairs website refresh
- Lake Campus website refresh
- Student Government website refresh
- AFROTC website refresh
- College Credit Plus student online resource guide
- Raid Our Closet website
- Web design for faculty research website
- Lake landing page for RHRN ads
- Multiple murals throughout campus
- Merging OEI ADA content with ODS
- News website in Drupal 8
- Marketing Cloud content builder email templates

Breakdown

- 8 web projects completed
- 10 web projects in progress
- 632 web support requests completed

III. SOCIAL MEDIA - [Katie](#)

Metrics Jan. 1 to April 1, 2020:

Total followers: 166,511

Increase of 1,672 YTD

Click through: 28,214

We implemented bi-weekly virtual meetings to keep social media managers in touch with each other. Our goal is to discuss what is working for each unit and how we can be more effective in our remote work locations.

We removed Snapchat as an official outbound channel from the university. We are exploring the TikTok platform to see if it is feasible to implement with our current operations.

Impact of Challenges on Social Media

Year over year: January 1–April 5 (93 days/94 2020)

	2016	2017	2018	2019	2020
Total followers	50,892	60,245	67,393	156,480	163,365

Impressions	7,399,906	8,975,212	14,560,563	13,123,679	13,311,024
Engagements	280,432	358,697	290,951	497,325	250,077
—Average per day	2,983	3,857	3,129	5,348	2,660

A large jump in followers from 2018 to 2019 came from LinkedIn structural changes and the Instagram evolution.

The spike in engagements during 2017 was due to layoff and cuts questions and ire; during 2019 is due to the avalanche of comments on our social media from activists during the faculty strike.

Major events during each time period:

2016 = Presidential debate excitement, prior to canceling

2017 = President Hopkins' resignation, financial crisis

2018 = Financial crisis, layoffs

2019 = Faculty strike

2020 = Coronavirus

Analysis includes:

Twitter accounts: Wright State, Wright State News, Wright State Alert, Rowdy

Facebook accounts: Wright State, Wright State News, Wright State Alert

Instagram account: Wright State

LinkedIn account: Wright State

Pinterest account: Wright State

IV. PHOTOGRAPHY AND VIDEO

The Office of Marketing photography and video production team completed 146 photography requests, video projects, and internal/external digital imaging requests since April 8, 2020. Below are a few highlights of the work that has been accomplished during this timeframe.

Highlights

- Library online tour
- Student Success online tour
- WSUAA graduation congrats video
- Campus housing online tour
- Student Union online tour
- May 2020 Over the Top videos
- Cinema/Theatre video ads
- Wright Venture video
- Online courses video
- Raider Open House Summer 2020 video
- Graduate Together TV ad
- First Weekend videos for Student Success Centers
- Emergency fund thank you video
- Wright State magazine photography
- Urbana University recruitment photos
- Student housing exterior photography

- Move-in photography

Breakdown

- 21 location and studio photography sessions
- 27 Video production projects
- 98 internal digital imaging requests
- 6 external digital imaging requests

V. WINGS ANNOUNCEMENTS

From April 8 through August 25, 2020, the Office of Marketing has posted 66 announcements on the university's WINGS portal, serving numerous colleges, departments, and administrative areas with in-house announcements for cultural events, services, academic offerings, service opportunities, employee and faculty workshops, and about important messages from the administration. There is no cost to the requester.

AFRICAN AND AFRICAN AMERICAN STUDIES AND HISTORY

- The African Diaspora

ANTHROPOLOGY AND SOCIOLOGY

- Want a Course to Help You Process This Pandemic?

ART AND ART HISTORY & STEIN GALLERIES

- View our graduating students' Senior Art Show on social media

BOONSHOFT SCHOOL OF MEDICINE

- Join us virtually for Boonshoft School of Medicine Graduation 2020
- Population and Public Health Sciences offers new aerospace medicine course
- Master of Public Health Virtual Open House
- New Course for Fall 2020 – ASM 1717 Humans and Machines at Extremes
- Phi Rho Sigma BLOOD DRIVE

CAMPUS REC

- Join a FREE Virtual Workout in the Comfort of your Home [x2]
- Separation Recreation Virtual Game Week (with UAB)
- Virtual Bingo
- Driveway 5K

CENTER FOR TEACHING AND LEARNING

- CTL Drop-In Sessions
- Remote Teaching Tips and Sips [x2]
- Live Online Classes Using Collaborate Ultra Online Session
- Remote Teaching Plus
- Student Engagement and Success: Action, Assessment, and Dialogue
- Online Panopto Workshops Offered by CTL

COLLEGE OF EDUCATION AND HUMAN SERVICES

- Virtual Career Fair for Educators

DEPARTMENT OF ENGLISH LANGUAGE AND LITERATURES

- Study Abroad Canada: Stratford Shakespeare Festival
- ENG 3010: Books and Psychology

ENVIRONMENTAL HEALTH AND SAFETY

- Annual Consumer Confidence Report on Wright State's Drinking Water

FACILITIES MANAGEMENT AND CAMPUS OPERATIONS

- Fawcett Hall closure June 13 and 20
- Four Quad Locations to Close During Construction Project

FACILITIES MANAGEMENT AND SERVICES

- Shutdown of both Allyn Hall elevators April 21

GRADUATE SCHOOL

- Pass/Unsatisfactory Grading Option Available for Graduate Students

HISTORY

- Kings & Queens (HST 3100-01)
- The Art of War in Europe 1500–1800 (HST 4820-01, HST 6820-01)

INSTRUCTIONAL DESIGN FOR DIGITAL LEARNING

- IDDL for Online Development
- FACULTY: Instructional Design for Digital Learning (IDDL) Open House
- STAFF: Instructional Design for Digital Learning (IDDL) Open House

LATINX, ASIAN, AND NATIVE AMERICAN AFFAIRS

- Asian and Pacific Islander Heritage Month Celebration 2020

LEAP INTENSIVE ENGLISH PROGRAM

- LEP 0550 Pronunciation Improvement—NOW OFFERED ONLINE!
- LEP 0480 Test Preparation for IELTS & TOEFL—NOW OFFERED ONLINE!

MATHEMATICS AND STATISTICS

- MTH 3120—Mathematical Theory of Interest

MIDDLE EASTERN AND ISLAMIC STUDIES

- Minor in Middle Eastern and Islamic Studies
-

MINI UNIVERSITY

- Mini University Open with New Safety Protocols

PHARMACOLOGY AND TOXICOLOGY

- New Master's Concentration for Pharmacology and Toxicology

POLITICAL SCIENCE

- Study the 2020 Presidential Election This Fall

PRESIDENT'S OFFICE

- Schedule Change for President Edwards' Webex Drop-Ins
- President Sue Edwards to host live chats on Webex
- Chat with President Edwards on Webex

RaiderConnect

- Disclosure of Student Consumer Information

RAIDER FOOD PANTRY

- Apply for a RAIDER FOOD PANTRY Food Gift Card

RAJ SOIN COLLEGE OF BUSINESS

- M.B.A. Virtual Open House
- Advance Your Career with an M.B.A.

REGISTRAR

- Keep All Letter Grades

RELIGION, PHILOSOPHY, AND CLASSICS

- Want to study world religions? Learn about Greek warfare or the Dead Sea scrolls?

RESEARCH AND SPONSORED PROGRAMS

- Applications Open—Venture Lab Pre-Accelerator 7-Week Program

SCHOOL OF PROFESSIONAL PSYCHOLOGY

- Looking for LGB couples with military experience to help with practice interviews for research

SCHOOL OF PUBLIC AND INTERNATIONAL AFFAIRS (SPIA)

- Interested in Organizing for Change?

SCIENCE AND MATHEMATICS

- Pre-Professional Health Remote Appointments Available

SOCIOLOGY AND ANTHROPOLOGY

- Sociology of Work (SOC 3320-01/5320-01)
- Urban Sociology (SOC 4310-01/6310-01)

STAFF COUNCIL

- Staff Senate Elections Now Open

STUDENT INVOLVEMENT AND LEADERSHIP

- Virtual Student Leadership Awards Ceremony

STUDENT AFFAIRS

- Volunteers Needed for Campus Food Distribution this Thursday

UNIVERSITY CENTER FOR INTERNATIONAL EDUCATION

- International Internships Available This Summer
- Join the Study Abroad Team for Our First Travel Talk Tuesday TODAY!
- International Summer Business Courses
- Study Abroad in FRANCE
- Study Abroad—VIRTUALLY!
- 2020 HERITAGE SCHOLARSHIPS AVAILABLE

UNIVERSITY LIBRARIES

- Return, Request, and No-Contact Pick-Up of Library Materials
- University Libraries Virtual Book Discussion

WOMEN'S CENTER

- Share Your Stories with the Women's Center