



SUBJECT: Monthly Cash Report as of December 31, 2020

PRESENTED BY: Don Borowy

The cash forecast and accompanying graphs are attached for reference. Cash balances and activity includes both unrestricted and restricted university funds.

The beginning balance of cash and investments for FY2021 was \$11.7 million higher than the beginning of FY2020 (\$84.1 vs. \$72.4). Ending cash and investments as of December 31, 2020 was \$111.1 million, an increase of \$25.3 million over December 31, 2019. The \$111.1 million includes approximately \$1.7 million of Nutter Center advance ticket sales for events which will be paid out in FY21/FY22.

The chart below shows a comparison to the prior year through December (in millions):

	<u>FY2021</u>	<u>FY2020</u>	<u>Fav <Unfav></u>
Cash Inflows	\$153.9	\$167.2	<\$13.3>
Cash Outflows	<133.6>	<154.4>	20.8
Investment Income	7.3	1.2	6.1
Perkins Reserve	<0.6>	<0.6>	0.0
Net Increase in Cash	27.0	13.4	13.6

FY2021 YTD cash inflows includes \$12.2 million in COVID-19 institutional funds and \$3.0 million sale of Cox Institute which helped offset lower tuition, SSI funding, gifts/other and sales & service collections. Cash outflows positively impacted by lower payroll/benefit outflows and operational costs compared to the prior year. Payroll/benefit outflows lower due to faculty VRIP, natural attrition and position reductions. Operational costs lower primarily due to the continued freeze on procurement cards and reduced discretionary spending. Investment income \$6.1 million favorable mainly due to the \$6.7 million 9/30 Venture Investment Associates (VIA) private equity valuation increase.

For the full fiscal year, ending cash and investment balance at June 30, 2021 is projected to be \$105.6 million, up \$21.5 million to the prior year. The chart below shows a full year comparison to the prior year (in millions):

	<u>Forecast</u> <u>FY2021</u>	<u>Actual</u> <u>FY2020</u>	<u>Fav <Unfav></u>
Cash Inflows	\$282.8	\$314.6	<\$31.8>
Cash Outflows	<267.2>	<304.0>	36.8
Investment Income	7.4	2.6	4.8
Perkins Reserve	<1.5>	<1.5>	0.0
Net Increase in Cash	21.5	11.7	9.8

Full year cash inflow forecast includes \$15.2 million in one-time cash inflows which helped offset lower tuition, gifts/other and sales & service collections. Full year cash outflows positively impacted by lower payroll/benefit outflows and operational costs compared to the prior year. Investment income favorable due to private equity unrealized gains.

Days cash on hand as of June 30, 2021 is projected to be 147 days, an increase of 41 days over FY2020. The 41 days increase is attributable to positive operating cash flows (23.2 days); the shift of illiquid investments to working capital (4.7 days) and lower FY2021 forecasted operating expenses (base) (12.9 days). Days cash on hand is calculated on working capital only.

BOARD RESOLUTION REQUESTED: No action is required. For information only.