



**WRIGHT STATE UNIVERSITY
BOARD OF TRUSTEES**

**Academic and Student Affairs Committee Meeting
Thursday, September 16, 2021
8:30 a.m. – 11:30 a.m.**

**Wright State University
Boonshoft School of Medicine
White Hall, Room 101**

Minutes

Present: D. Conway, D. Fecher, M. Grunder, T. Gunlock, R. Kejriwal, B. Langos, R. Peters, A. Platt, R. Shah, B. Whiteside

Guests: B. Boyd, J. Ciero, S. Culley, S. Edwards, O. Evans, B. Grant, T. Littell, J. McCamis, S. Mickey-Boggs, G. Sample, C. Taylor, V. Weber

1. CALL TO ORDER

Trustee Ricky Peters, chair, called the meeting to order September 16, 2021, at 8:30 a.m. Trustee Peters welcomed everyone and thanked them for attending.

Trustee Peters asked the secretary, Shari Mickey-Boggs, to call the roll. There was a quorum (5,0,0).

2. PROOF OF NOTICE OF MEETING

Trustee Peters stated that the meeting had been called by written notification; a quorum was present. Mr. Peters read:

Chair's Statement

The Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the Board in its public session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the Board at the invitation of the Board and are subject to time limitations and other guidelines established to maintain the good order of the meeting.

3. CONFLICT OF INTEREST STATEMENT

Trustee Peters read the Conflict of Interest Statement:

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University, and take the steps you deem appropriate to perform your duties fairly and impartially.

4. Disposition of Minutes for June 18, 2021

Trustee Peters asked for a motion to accept the minutes of the June 18, 2021 meeting minutes as submitted; moved by Trustee Conway and seconded by Trustee Langos. Trustee Peters asked for any additions, corrections or deletions; there being none the motion was unanimously passed by voice vote.

5. Committee Chair's Comments

Trustee Peters made no comments at this time.

Trustee Peters asked Mr. Bob Grant, Director of Athletics to provide his report.

6. Athletics Report

Mr. Grant briefly updated the trustees on some of the activities of athletics:

Baseball made the NCAA ; third team to make it and they lost a heart-breaker to Tennessee #4 at Tennessee. Also, of note, a couple weeks before that game, Mike Mathile had his number retired, just the 4th baseball number to ever be retired.

Fall update – soccer and volleyball are rolling, volleyball picked up where they left off – they are rolling – just beat UD last week.

Fall Fest, Rowdy Raider sign ups- over 300 names – students want to get out, want to connect – hopefully this is a microcosm of what is to come all over campus.

Season ticket updates – Men's Basketball (MBB) renewals are at 65% - very good for mid-September.

Mr. Grant noted that NIL is a hot topic at the moment. He noted

- Fits PSA Mission – looking to be creative/entrepreneurial
- As of July, 90% of NIL deals are SOCIAL MEDIA related
- Football accounted for 80% of that market, MBB 10% and Volleyball 6%
- One student athlete earned \$210k in July
- Average was \$471
- Good thing from his perspective and Athletics will manage it properly

Grant Basile was Mr. Grant's special guest who spoke about his experience as both a Wright State student and an athlete.

Trustee Peters thanked Mr. Grant for his report and asked Dr. Chris Taylor, Dean of Students, to begin his report.

7. **Dean of Students Report**

Dr. Taylor distributed a Wright State University string backpack and swag, to each of the committee members present. The bag contained items given to incoming students at the Orientation session. Dr. Taylor began his PowerPoint presentation (PPT will be included with the minutes) highlighting students:

- Housing Move-In on August 18 and 19, 2021:
 - Took place over three days
 - By appointment
 - Volunteers back
 - Added a COVID checkpoint
 - All residential students either tested ahead or tested during move-in
 - Assessment of families and students was overwhelmingly positive
 - Many positive comments from students and families
- Housing and Residence Life
 - 1,559 students in housing this fall
 - 1,150 in fall 2020 and 1,898 in fall 2019
 - Roommates were reinstated this year if both parties were vaccinated
- First Weekend and Fall Fest
 - Focused programming
 - Creates connections

- More than 40 activities/events; creating over 5,000 touchpoints for new and returning students
- Some of the programming:
 - Have Fun and Stay Safe
 - It's all Greek to Me
 - Tips for Academic Success
 - Cultural and Identity Center Meet and Greet
- Fall Fest
 - Traditional Activities Fair
 - Departments/Club Tables totaled 172 and vendor participants =65
 - Bookstore sponsored t-shirts
 - Inflatable novelty games
 - WWSU provided the music
 - Six Food Trucks

Trustee Peters thanked Dr. Taylor and welcomed Mr. Jonathan Ciero, President of the Student Body. Trustee Peters asked Mr. Ciero to begin his report.

8. Student Government Report

Mr. Ciero thanked the trustees for the opportunity to present to them. Mr. Ciero presented a PowerPoint presentation (PPT will be included with the minutes) updating initiatives/activities of the Student Government Association (SGA):

Goals

- Increase student involvement on campus
 - Raider Nights in the City
 - Organization Collaboration
 - SGA On-Campus Events
- Continue diversity/inclusion efforts from previous SGA administrations
 - Dr. Matthew Chaney, Vice President of Inclusive Excellence
 - Culture and Identity Centers
 - National Pan-Hellenic Council Memorial Plots

Trustee Peters thanked Mr. Ciero for his presentation and on behalf of the board of trustees, stated that they looked forward to working with the SGA in the upcoming year.

Trustee Peters asked Dr. Oliver Evans, Interim Provost, to begin his report to the Committee.

9. Provost Report

Dr. Evans informed the Trustees that for the 2021-2022 academic year, the Provost's Office would establish a platform attractive to those who wish to serve Wright State University as its ongoing Provost. To achieve that goal, Academic Affairs will pursue the following initiatives—initiatives that will contribute to recruitment, retention, and relationships; and that will attract candidates through its potential for success.:

- *Conduct a search for and recommend the appointment of a Founding Dean for the College of Health, Education, and Human Services.* Chaired by Dr. Valerie Weber, Dean of the Boonshoft School of Medicine, and consisting of Dr. Huma Aman Bashir, Associate Professor and Chair, Human Services; Dr. Brian T. Boyd, Faculty President and Associate Professor in Teacher Education and in the Department of Mathematics and Statistics; Dr. Sherry Farra, Professor and Co-Assistant Chair, School of Nursing and Health Teaching; Dr. Andrew W. Froehle, Associate Professor, Kinesiology and Health and Orthopaedic and Plastic Surgery; Co-Director of the Sports Science Program; and Research Director of the Orthopaedic Residency Program; Dr. Jennifer Hughes, Professor, Social Work; Kim Paul, CEO, Wright State Physicians; Denise Porter, Manager of Business Operations, College of Health, Education, and Human Services; and Dr. Michelle Schultz, Associate Dean, School of Professional Psychology represent the inherent breadth and strength of the programs that make up the College, as well as the potential synergies of bringing the programs into proximity. Through the search, the University is seeking a person with appropriate disciplinary background and a vision for the potential of this College within Wright State University. Although without a Dean for the 2020-2021 academic year, the College established and implemented its Bylaws and put in place the staffing infrastructure that will ensure that the Founding Dean has a foundation upon which to build. Finally, and most importantly, significant programmatic initiatives that an ongoing Provost should welcome are already under development, including integrative professional courses, a number of transfer agreements with Community Colleges, and a three-year Bachelor of Science in Nursing.
- *Contribute to strengthened recruitment and retention.* The 2021-2022 academic year provides an opportunity to pursue several initiatives that address recruitment and retention. These initiatives reflect the responsibility we all share for enrollment. Although tempting to think that enrollments are the responsibility of admissions, we all live or die by the numbers—by whether sufficient numbers of students are attracted to Wright State in the first place, whether they find the process of gaining admission straightforward and competitive with similar processes at other institutions, whether they can find the courses they need at a time they need them, whether once finding the courses, they perceive value in the education Wright State offers, and whether the community of Wright State is genuinely welcoming, inclusive, and committed to the concept of student success.
- *Building on strong relationships* that exist with Admissions, Student Success, and Advising, Academic Affairs has the opportunity to develop scheduling strategies that enhance student persistence, to develop interdisciplinary initiatives that contribute to workforce development that strengthen the relationships Wright State is fortunate to have in the community. To name several

examples that seem promising, we are actively developing courses that prepare students for the world of federal contracting and acquisition; we are looking at ways to a clear major in Criminal Justice; we are developing, as noted earlier, a three-year option in nursing.

On the graduate level, the enrollment in some programs warrant examination, and the Graduate Dean will work with the Deans to evaluate all the graduate programs and to set enrollment goals for them.

A presidential initiative announced by President Edwards toward the end of the 2020-2021 academic year, Wright State Online, under the leadership of Dr. Sean Pollock, Associate Professor of History and Interim Special Assistant to the Provost, and Todd Pavlack, Manager of Distance Learning, Wright State University has been significantly expanding the number of potential courses and programs available for online delivery. Online education serves an institution's existing students by contributing to retention, persistence, and the time it takes for a student to complete a degree.

But any of Wright State's potential initiatives, including its expansion into an already highly competitive online market, are especially critical, since the University must expand the potential sources of students it can serve. To guide that expansion, the Provost's Office is committed to ensuring that Wright State University relies both on market analysis conducted by a marketing firm with proven expertise and on solid business plans that ensure the ongoing Provost does not find an institution trying to support programs that have little market potential.

There was a brief discussion following Dr. Evans' report.

10. Emeritus Requests

Dr. Evans presented the emeritus requests resolution to the committee for a vote to take to the full board for approval (September 17, 2021). Trustee Peters stated that the following resolution is presented to the committee for approval and recommendation to the Board of Trustees for appropriate action. Trustee Peters asked the secretary to read the resolution.

Emeritus Requests Resolution 22- 65

WHEREAS, faculty members who have served ten or more years as fully-affiliated and full-time members at Wright State University will automatically be granted the emeritus title upon retirement and upon written request by the faculty member to the provost; and

WHEREAS Jack Jean, Professor of Computer Science and Engineering, served the university from 1989 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS Robert W. Ritzi, Jr., Professor of Earth and Environmental Sciences, served the university from 1989 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Judy H. Ribak, Associate Professor of the College of Nursing and Health Social Work, served the university from 2008 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Amelia Hubbard, Associate Professor of Anthropology, served the university from 2012 in a fully-affiliated and full-time status and has requested emeritus status; therefore, be it

RESOLVED that the requests for emeritus status for the aforementioned faculty members, as submitted to this meeting be, and the same hereby are endorsed.

Trustee Peters asked for a motion to move this resolution to the Public Session for a vote. Moved by Trustee Kejriwal; seconded by Trustee Whiteside and unanimously passed by roll call vote (5,0,0).

Trustee Peters thanked Dr. Evans for his report. Trustee Peters welcomed Dr. Valerie Weber, Dean of the Wright State Boonshoft School of Medicine, and asked her to begin her overview of the Wright State BSOM.

11. **Presentation: Boonshoft School of Medicine (BSOM)**

Dr. Weber began her PowerPoint Presentation (PPT will be included with the minutes) with highlights of the BSOM:

- There are 155 allopathic medical schools currently in the United States
- Sixty-four are classified as community based medical schools
- Medical schools have vastly different structures
 - Differing models
 - Education shop only
 - +/- Practice Plan
 - +/- Hospital –owned by system vs not
 - +/- GME contributions
 - Extent of Research
- Wright State University School of Medicine
 - One of five medical schools funded via Teague Cranston Act (VA Medical School Assistance and Health Manpower Act) – 1972
 - Additional funds provided via Virginia Kettering, Fordham Foundation
 - Established in 1973 by the Ohio General Assembly
 - Charger class began in 1977 and graduated in 1980
 - In 2005, name change to WSU Boonshoft

- Mission/Vision
 - Mission: To progress as a preeminent community focused medical school that advances new models of academic excellence and community health care.
 - Vision: To educate culturally diverse students to become excellent physicians by focusing on generalist training that is integrated, supported, and strengthened by specialists and researchers, all of whom value patient focused care, community service, and research, and have passion for improving health in their communities.
- Admissions and Student Body (2021-21)
 - Total applicants – 8,974
 - Number interviewed – 430
 - Number accepted – 265
 - Total applications for 2022 matriculation 6,536 (as of 9/13/21)
- “Health Check”
 - Community Surveys
 - Town Halls
 - Review of Accreditation documents
 - Review of Educational Outcomes
 - External Reviews
- Strengths
 - Collaborative Culture ----“
 - Highly competent, dedicated faculty
 - Community focused partnerships
 - Alumni network
 - Innovative educational focus
 - Commitment to diversity
 - Graduate Medical Education
 - Excellent/stable departmental leadership
 - Wright State Physicians
- Opportunities for Improvement
 - Student experience with MD educational program
 - Dissatisfaction with some elements of curriculum
 - Receptiveness to student feedback, communication, cultural issues
 - Admissions Processes and Policies
 - Standardization of decision making, compliance with accreditation standards
 - Student Indebtedness above national average
 - Faculty Retention and Development
 - Notable turnover of foundational teaching faculty
 - Need for more faculty development/retention strategies
 - Dean’s office leadership team
 - Lack of staff in key areas

- Under-resourced in many areas (research support, marketing, IA, etc.)
- Threats
 - Ongoing stressors due to COVID-19
 - Number 1 concern of all medical school deans
 - Competition for clinical slots
 - Closures and consolidations of hospitals
 - Competition from other schools/allied health
- Major Initiatives – 2020-2021
- Vice Dean for Educational Affairs Begins 10/18/21 – Ngozi Anachebe, M.D.
- Class Size Expansion – rationale
- Barriers and Plans to Mitigate
- Board Scores/Pass Rates
- Percent Practicing in Primary Care, Rural Areas, In-State
- Underrepresented in Medicine Data
- Strategic Planning: The BSOM Vision – Best in Class

After a brief discussion, Trustee Peters thanked Dr. Weber for her presentation to the Committee.

Before adjourning, Trustee Peters informed the board members that after the break, the Finance, Audit, Governance and Compliance committee would meet at 1:30 p.m. in 101 Neuroscience Engineering Collaboration building.

12. **Good of the Order**

Trustee Peters asked for any further business to come before the board of trustees.

Adjourn

Trustee Peters, hearing no offer of further business, moved to adjourn the meeting; seconded by Trustee Whiteside. Trustee Peters asked for those in favor to say aye, there were no opposed, the meeting adjourned at 10:23 a.m. by voice vote.

Respectfully submitted by,
Fran Keeley & Shari Mickey-Boggs

Approved by BOT on December 9, 2021; Motion made by Trustee Langos and seconded by Trustee Conway with unanimous voice vote.

