

**WRIGHT STATE UNIVERSITY  
BOARD OF TRUSTEES  
OFFICIAL PROCEEDINGS OF THE  
THREE HUNDRED AND SIXTY-SECOND MEETING**

**May 2 and 3, 2019**

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**WRIGHT STATE UNIVERSITY  
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THREE HUNDRED AND SIXTY-SECOND MEETING**

**May 2 and 3, 2019**

**I. CALL TO ORDER**

The meeting of the Wright State University Board of Trustees was called to order by Mr. Douglas Fecher, chair, on Thursday, May 2, 2019, 4:03 p.m., in the Wright Brothers Room, Student Union. In the absence of Mr. Larry Chan, secretary to the Board of Trustees, Ms. Deborah Kimpton, director of executive office operations, called the roll:

**Present**

Michael Bridges  
Douglas Fecher  
Sean Fitzpatrick  
Anuj Goyal  
Stephanie Green  
Bruce Langos  
C.D. Moore  
Grace Ramos

**Absent**

William Montgomery

**II. CONFLICT OF INTEREST STATEMENT**

Mr. Fecher read the following conflict of interest statement:

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University, and take the steps you deem appropriate to perform your duties fairly and impartially.

**III. PROOF OF NOTICE OF MEETING**

Mr. Fecher reported that the meeting was called by written notification and a quorum was present.

**IV. DISPOSITION OF PREVIOUS MINUTES**

Mr. Fecher moved to approve the February 22, 2019 and March 21, 2019

minutes as submitted. Dr. Goyal seconded, and the motion was unanimously approved by voice vote.

**V. EXECUTIVE SESSION**

In accordance with the Ohio Open Meetings Law, the Board, after a majority of a quorum and by roll call vote, determined to hold an Executive Session by offering the following resolution:

**RESOLUTION 19-52**

RESOLVED that the Wright State University Board of Trustees agreed to hold an Executive Session on Thursday, May 2, 2019; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Personnel, employment

Mr. Fecher moved for approval. Ms. Ramos seconded, and the motion was unanimously approved by roll call vote.

**VI. RECESS**

The Board returned to Public Session at 5:58 p.m. and adjourned at 5:59 p.m.

**VII. RECONVENE – ROLL CALL**

The Wright State University Board of Trustees reconvened on Friday, May 3, 2019, 9:00 a.m., in the Berry Room of the Wright State Nutter Center. Mr. Chan called the roll:

**Present**

Michael Bridges  
Douglas Fecher  
Stephanie Green  
Bruce Langos  
C.D. Moore  
Grace Ramos  
Shaun Wenrick

**Absent**

Sean Fitzpatrick  
Anuj Goyal  
William Montgomery  
Austin Rains

Mr. Fecher stated that the Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the board in its Public Session should submit a written request to the Board of Trustees'

office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the board at the invitation of the board and are subject to time limitations and other guidelines established to maintain the good order of the meeting.

## **VIII. CONFLICT OF INTEREST STATEMENT**

Mr. Fecher read the conflict of interest statement and asked if there were any conflicts with the agenda items before the Board. Hearing none, he asked to be notified should one develop as the meeting progressed.

## **IX. REPORT OF THE CHAIR**

### **A. Chair's Comments**

Mr. Fecher indicated that this would be his last meeting as chair of the Wright State University Board of Trustees and extended his thanks to everyone with whom he has had an occasion to have held a conversation or a dialogue with over the last two years. He mentioned that he really appreciated the perspectives he had been given as chair, and while there was not always agreement, the respectfulness with which those conversations and interactions were held was truly appreciated.

### **B. Election of Board of Trustees' Officers for 2019-2020**

In accordance with the amendment to Article II, Section 2 of the Board of Trustees' Bylaws, election of officers was held during this meeting.

#### **1. Chair**

General Moore nominated Mr. Fitzpatrick; Ms. Ramos seconded, and Mr. Fitzpatrick was unanimously elected chair of the Board by voice vote.

#### **2. Vice Chair:**

Mr. Bridges nominated Ms. Green; General Moore seconded, and Ms. Green was unanimously elected vice chair of the Board by voice vote.

#### **3. Secretary of the Board:**

General Moore nominated Ms. Ramos, Ms. Green seconded, and Ms. Ramos was unanimously elected secretary of the Board by voice vote.

In accordance with Article III, Section 1, of the Bylaws, the newly elected chair will appoint the Standing Committees of the Board within thirty days after the last scheduled meeting of the year and after consultation with his/her fellow trustees.

**C. Recognition of Anuj Goyal**

In appreciation and recognition of Anuj Goyal's service to the Board of Trustees, the following resolution was offered:

**RESOLUTION 19-53**

WHEREAS, Anuj Goyal was appointed to the Wright State University Board of Trustees in 2013 by Governor John R. Kasich, to fulfill the unexpired term of Dr. Jagdish Kulkarni, and has faithfully served in that capacity for six years; and

WHEREAS, Dr. Goyal provided exemplary leadership to the Board of Trustees as their vice chair from 2017-2018, as the chair of the Building and Grounds Committee from 2015-2017, and has served on the Academic Affairs Committee, the Compensation Committee, the Executive Committee and the Student Affairs Committee over the last six years; and

WHEREAS, Dr. Goyal has served as the chair for the Special Committee on Medicine and Health for the last two years and been instrumental in its creation to assist Wright State in meeting the healthcare education needs of our students and the region; and

WHEREAS, Dr. Goyal has promoted college affordability and the reduction of student debt through the implementation of the Reducing College Costs Plan and the Textbook Affordability Plan; and

WHEREAS, Dr. Goyal is board certified in internal medicine, pulmonary diseases, critical care, and sleep medicine, and maintains a private practice in the Dayton area treating pulmonary diseases and sleep disorders; and

WHEREAS, Dr. Goyal has provided senior level leadership in the medical community as Chief of Staff and President of the Medical Staff for Good Samaritan Hospital and currently serves as Medical Director of Respiratory Care at Atrium Medical Center; and

WHEREAS, Dr. Goyal's vision and leadership have helped shape the

future of Wright State and contributed to the educational foundation that supports the university's mission; be it therefore

RESOLVED, that the Wright State University Board of Trustees does hereby express its sincere appreciation and heartfelt commendation to Anuj Goyal for his commitment, service, and leadership on behalf of the university.

Mr. Fecher moved for approval. Ms. Green seconded, and the motion was unanimously approved by voice vote.

**D. Recognition of Austin Rains**

In appreciation and recognition of Austin Rains' service to the Board of Trustees, the following resolution was offered:

**RESOLUTION 19-54**

WHEREAS, Austin Rains was appointed to the Wright State University Board of Trustees in July 2017 by Governor John R. Kasich, and has faithfully performed his duties as a student trustee and maintained excellent academic standards while pursuing an MBA in Healthcare Management; and

WHEREAS, his commitment to the university and the surrounding community during his tenure on the Board of Trustees, and throughout his academic career, has distinguished Mr. Rains as a dedicated public servant; and

WHEREAS, Mr. Rains has elevated and further defined the role of Student Trustee and has been instrumental in incorporating best practice research on student trustee responsibilities into a recent revision of the Trustees Bylaws, and

WHEREAS, Mr. Rains has provided leadership and support to Wright State's Greek community and Student Government Association, and

WHEREAS, Mr. Rains has given back to his community through volunteerism with TedxYouth and St. Vincent De Paul Homeless Shelter, and has served as a tutor and mentor for homeless children; and

WHEREAS, Mr. Rains will carry forward his social consciousness and acquired knowledge throughout his professional career; be it therefore



RESOLVED, that the Wright State University Board of Trustees expresses its sincere appreciation to Austin Rains and extends its best wishes for his future success.

Mr. Fecher moved for approval. Ms. Green seconded, and the motion was unanimously approved by voice vote.

Trustee Fecher recognized Austin Rains as an exemplary student trustee and commended him for his efforts to enhance the role of the student trustee and to bring the perspective of students to decisions before the Board. The audience offered a round of applause even though Austin was unable to personally acknowledge it due to work travel.

On behalf of Trustee Sean Fitzpatrick who was unable to be present, Ms. Ramos shared the following written remarks from the newly elected chair.

“I am pleased to have been selected as the next chair of the Wright State University Board of Trustees. First, I would like to congratulate all those students who are graduating this week. Your hard work and perseverance have gotten you through and your future is bright. I would like to thank chairman Fecher for his leadership over the past two very challenging years. I would also like to thank my fellow trustees for their contributions to the university and their support. Wright State is a tremendous asset for the state of Ohio. We have ambitious students, engaged faculty, and strong leaders. Like the many students that are graduating this week, our future as a university is bright and our greatest accomplishments are ahead of us. Go Raiders.”

**E. Written Reports – Wright State University Board of Trustees**  
**March 29, 2019**

The Advancement and Communications written reports as presented to this meeting be, and the same hereby were accepted. The reports are contained in the appendix at the end of the minutes.

**X. REPORT OF THE PRESIDENT**

**A. University Update**

Dr. Cheryl B. Schrader welcomed everyone and remarked that as the academic year comes to a close, our Wright State family will come together to celebrate the Class of 2019. With 2,082 students graduating, 22 associate degrees, 1,457 bachelor's, 592 masters, and 32 doctoral degrees will be awarded. The graduates hail from 27 states and 62 Ohio

counties (including 1,913 students from Raider Country). The class includes 146 international students with India boasting the largest number at 55. Ages range from 19 to 70 and the majority of the graduates are women (1,118).

President Schrader highlighted a number of pridesworthy achievements that occurred over the last year.

- Wright State's Model United Nations team maintained their 40<sup>th</sup> consecutive year of excellence by winning top honors at the National UN Conference in New York City. Competing with 193 teams from universities around the world, Wright State's was one of only 27 schools to receive an "Outstanding Delegation Award", the highest recognition possible. Individuals on the team also garnered six "Outstanding Position Paper Awards" and two peer-selected "Outstanding Delegate in Committee Awards".
- The Wright State University School of Professional Psychology (SOPP) recently celebrated its 40<sup>th</sup> anniversary, and the Ellis Human Development Institute celebrated its 30<sup>th</sup>. SOPP was among the nation's first doctoral programs to develop the practitioner model and to confer the Doctor of Psychology degree. With the most diverse faculty and student body of any doctoral psychology program in the region, the school embraces its mission of serving the underserved and promoting culturally competent care and scholarship.
- A State Department program designed to make international study more accessible and inclusive named Wright State among the institutions showing the greatest growth in sending students overseas. The university was recognized for greatest growth in overseas study by students with disabilities.
- Wright State's Women's Basketball team won the Horizon League championship and advanced to the NCAA tournament. The Golf team won its sixth Horizon League title, and first since 2004. The Baseball team continues to have a successful

season and currently ranks at the top of the Horizon League standings.

- Overall for fiscal year 2019 to date, Athletics garnered \$14.2 million in positive earned media. Without Athletics, the university has earned \$2.8 million in positive earned media coverage even with all the news coverage of the faculty strike. Positive earned media is up from \$2 million in FY2018, \$1.88 million in FY2017, and \$1.62 million in FY2016.

President Schrader indicated that enrollment continues to be our top priority for Fall. Applications are up 7.5% and admits are up 5.5% for direct from high school students. Admits from Raider Country are ahead by 3% over last year. Wright State's incoming class will be a very diverse group of students. Diversity accounts for a 37% representation of the applicant pool and 32% of the admitted pool compared to 26% of apps and 24% in admissions in 2018.

Efforts will be focused on recruiting and retaining students as enrollment continues to be a key component for Wright State's financial recovery. Enrollment initiatives are focused on the development of a comprehensive, coordinated enrollment management plan, expanded online offerings, an improvement of the transfer student admission process, new articulation agreements, the optimization of scholarship awards and use, the development of continuing education and micro-credentials offerings, and enhanced marketing of programs.

President Schrader thanked everyone for their patience, encouragement, and support over the past year. While it has not been an easy journey, together we continue to move the university forward to a bright future.

**B. Honorary Degree Recipient**

Wright State will present an honorary Doctorate of Humane Letters to Amanda Wright Lane, the great grandniece of the University's namesakes Wilbur and Orville Wright, during the Commencement ceremony on May 4, 2019.

**Honorary Degree: Amanda Wright Lane**

**RESOLUTION 19-55**

WHEREAS, Wright State University established in 1976 a process by which individuals of outstanding achievement may be honored by the University to recognize constructive value to the University and society; and

WHEREAS, the Honorary Degree Subcommittee and the Executive Committee of the Board of Trustees have received and affirmed the recommendation to award an honorary degree during the Spring 2019 Commencement Ceremony; and

WHEREAS, honorary degrees are given for outstanding individual contributions and service; and

WHEREAS, the committees have accepted the nomination of Amanda Wright Lane who serves as an articulate, gracious and tireless spokesperson of aviation history and preservation of the Wright Brothers legacy.

As the great grandniece of Wilbur and Orville Wright, Amanda Wright Lane has traveled the globe, sharing the story of two brothers from Dayton, Ohio who made the first flight that forever changed our world; and

WHEREAS, Amanda Wright Lane continues to make outstanding contributions to the aeronautics industry on national and international levels and works tirelessly to expand Ohio's role in aviation/aerospace activity; and

WHEREAS, Ms. Wright Lane was nominated by President Obama in 2016 to serve on the Smithsonian's National Air and Space Museum's Advisory Board and has further extended her preservation efforts to Wright State's Archives to protect the priceless artifacts of the Wright Brothers, and to author David McCullough to chronicle the Wright Brothers history; and

WHEREAS, Amanda Wright Lane has been an instrumental force in support of students and Wright State University with her leadership of the Rise, Shine Campaign and fund raising efforts for the Special Collections and Archives; therefore

BE IT RESOLVED that the Wright State University Board of Trustees hereby approves the granting of the Doctor of Humane Letters degree to Amanda Wright Lane; and

BE IT FURTHER RESOLVED that this degree be conferred upon Amanda Wright Lane at the May 4, 2019 Commencement Ceremony.

Mr. Fecher moved for approval. General Moore seconded, and the motion was unanimously approved by roll call vote.

**C. Approval of May Graduates**

Spring Commencement will be held on Saturday, May 4, 2019, 10:00 a.m. in the Wright State University Nutter Center.

Section 1.03 of the Wright State University Code of Regulations provides that the Board of Trustees shall grant degrees to qualified graduates after due consideration of nominations by the faculty.

Since applications for degrees are accepted in advance, the recommendation was mad that change in the list to correct errors and to add or delete names of persons who unexpectedly will or will not meet all requirements for graduation be permitted. A list of spring 2019 degrees follows, along with comparison figures for spring 2018.

**SPRING 2019 COMMENCEMENT  
MAY 2019 GRADUATING STUDENTS**

	<b><u>2018</u></b>	<b><u>2019</u></b>
<b><u>Business and Administration</u></b>		
Bachelor of Science in Business	222	239
<b><u>Education and Human Services</u></b>		
Bachelor of Science	112	108
Bachelor of Science in Education	108	100

### **Engineering & Computer Science**

Bachelor of Arts in Computer Science	22	14
Bachelor of Science in Biomedical Engineering	48	35
Bachelor of Science in Computer Engineering	29	22
Bachelor of Science in Computer Science	45	47
Bachelor of Science in Electrical Engineering	28	36
Bachelor of Science in Engineering Physics	0	0
Bachelor of Science in Human Factors Engineering	0	0
Bachelor of Science in Industrial & Systems Engineering	24	11
Bachelor of Science in Mechanical Engineering	90	124
Bachelor of Science in Materials Science and Engineering	8	7

### **Liberal Arts**

Bachelor of Arts	291	289
Bachelor of Fine Arts	48	73
Bachelor of Music	23	19
Bachelor of Science	3	7

### **Nursing and Health**

Bachelor of Science in Nursing	98	53
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### **Science and Mathematics**

Bachelor of Arts	40	67
Bachelor of Science	163	181
Bachelor of Science in Medical Technology	0	0
Bachelor of Clinical Laboratory Science	8	0

### **School of Graduate Studies**

Doctor of Nursing Practice	0	6
Doctor of Philosophy	20	24
Educational Specialist	0	2
Doctor of Education	0	0

Master of Accountancy	1	3
Master of Arts	101	88
Master of Business Administration	49	64
Master of Clinical Psychology	6	0
Master of Education	111	129
Master of Engineering Innovation & Entrepreneurship	7	2
Master of Humanities	2	5
Master of Information Systems	0	0
Master of Music	4	6
Master of Organizational Studies	0	1
Master of Public Administration	13	16
Master of Public Health	18	14
Master of Rehabilitation Counseling	2	2
Master of Science	202	182
Master of Aerospace Systems Engineering	0	1
Master of Science in Biomedical Engineering	11	10
Master of Science in Computer Engineering	2	10
Master of Science in Cyber Security	1	7
Master of Science in Electrical Engineering	43	18
Master of Science in Engineering	3	1
Master of Science in Industrial & Human Factors Engineering	19	18
Master of Science in Leadership Development	0	0
Master of Science in Mechanical Engineering	17	20
Master of Science in Materials Science and Engineering	2	5
Master of Science in Renewable and Clean Energy	2	1
Master of Science in Teaching	4	3
Master of Urban Administration	0	0

### **School of Medicine**

Doctor of Medicine	100	108
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### **School of Professional Psychology**

Doctor of Psychology	0	0
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### **Wright State University Lake Campus**

Associate Degrees	25	22
Bachelor of Technical & Applied Studies	17	21
Bachelor of Science	2	4

Total	2,194	2,225
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## **RESOLUTION 19-56**

RESOLVED that the candidates for degrees for May 2019 be and hereby are confirmed and approved.

Mr. Fecher moved for approval. Ms. Ramos seconded, and the motion was unanimously approved by roll call vote.

### **D. Promotion and Tenure**

The individuals recommended for promotion and tenure have gone through a thorough and effective process, beginning with the department level, the college, the dean, approved by the Provost, and the President before being presented to the Board. Faculty with professorial rank have also been reviewed by the University Promotion and Tenure Committee. Except as noted, the following will be effective August 1, 2019. The promotions marked with an \* will be effective July 1, 2019

#### **Promotion to Professor**

##### **BOONSHOFT SCHOOL OF MEDICINE**

Ajay Agarwal	Internal Medicine and Neurology*
Raminta Daniulaityte	Population and Public Health Sciences*
Michael Galloway	OB/BYU*
Ramzi Nahhas	Population and Public Health Sciences and Psychiatry*

##### **COLLEGE OF ENGINEERING AND COMPUTER SCIENCE**

Hong Huang	Mechanical and Materials Engineering
Xiaodong (Frank) Zhang	Electrical Engineering
Yan Zhuang	Electrical Engineering

##### **COLLEGE OF EDUCATION AND HUMAN SERVICES**

Mary Huber	Human Services
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##### **COLLEGE OF LIBERAL ARTS**

Hope Jennings	English Languages and Literatures
Chigon Kim	Sociology and Anthropology
Crystal Lake	English Languages and Literatures
Vaughn Shannon	School of Public and International Affairs
Andrew Strombeck	English Languages and Literatures
Drew Swanson	History



James W. Tipps	School of Music
Mark Verman	Religion, Philosophy and Classics
Kimberly Johanna Warrick	School of Music
Sean Wilson	School of Public and International Affairs

#### **COLLEGE OF NURSING AND HEALTH**

Sharon Farra	College of Nursing and Health
Ann Stalter	College of Nursing and Health

#### **COLLEGE OF SCIENCE AND MATHEMATICS**

Xiangqian (Joe) Zhou	Mathematics and Statistics
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#### **RAJ SOIN COLLEGE OF BUSINESS**

Barbara Hopkins	Economics
John Martin	Management and International Business

#### **Promotion to Associate Professor**

#### **BOONSHOFT SCHOOL OF MEDICINE**

Allison Cowan	Psychiatry*
Smita Krishnamurthy	Pathology and Dermatology*
Dennis M. Mann	Medicine*
Jason Massengill	OB/GYN*

#### **Promotion to Senior Lecturer**

#### **COLLEGE OF ENGINEERING AND COMPUTER SCIENCE**

Brandy Foster	Computer Science and Engineering*
Vanessa Starkey	Computer Science and Engineering*

#### **COLLEGE OF LIBERAL ARTS**

Maria Astudillo	Modern Languages
Haili Du	Modern Languages
Michelle Goodman	Theatre, Dance and Motion Pictures
Aaron Wolpert	Religion, Philosophy and Classics

#### **COLLEGE OF SCIENCE AND MATHEMATICS**

Peggy Kelly	Mathematics and Statistics
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#### **RAJ SOIN COLLEGE OF BUSINESS**

Matthew Ingram	Finance and Financial Services
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### **Promotion to Clinical Assistant Professor**

#### **COLLEGE OF NURSING AND HEALTH**

Vicki Evans  
Elizabeth Pulley  
Annette Watts

College of Nursing and Health  
College of Nursing and Health  
College of Nursing and Health

*\*\*Promotion effective July 1, 2019*

#### **RESOLUTION 19-57**

RESOLVED that the promotion recommendations as submitted to this meeting be, and the same hereby are approved.

Mr. Fecher moved for approval. Ms. Green seconded, and the motion was approved (4-0-1) with Mr. Bridges recused.

### **Promotion to Associate Professor with Tenure**

#### **COLLEGE OF ENGINEERING AND COMPUTER SCIENCE**

Josh Ash

Electrical Engineering

#### **COLLEGE OF EDUCATION AND HUMAN SERVICES**

Huma Bashir

Human Services

#### **COLLEGE OF LIBERAL ARTS**

Pascale Abadie  
John Dickinson  
Alfred Lee Hannah  
Joshua Mabra  
Daniel N. Warshawsky

Modern Languages  
Art and Art History  
School of Public and International Affairs  
Modern Languages  
School of Public and International Affairs

#### **COLLEGE OF SCIENCE AND MATHEMATICS**

Weiwen Long  
  
Mohamed Sulman  
Adrienne Traxler  
Amit Sharma

Biochemistry and Molecular Biology  
(Matrix-BSOM/COSM)  
Mathematics and Statistics  
Physics  
Physics

#### **LAKE CAMPUS**

Hamed Attariani  
Megan Faragher

Lake Campus (Engineering)  
Lake Campus (English)

## **RAJ SOIN COLLEGE OF BUSINESS**

Hee-Young Shin  
Brandon Morris

Economics  
Finance and Financial Services

### **RESOLUTION 19-58**

RESOLVED that the promotion and tenure recommendations as submitted to this meeting be, and the same hereby are approved.

Mr. Fecher moved for approval. General Moore seconded, and the motion was approved (4-0-1) with Mr. Bridges recused.

#### **E. Confirmation of Academic & Administrative Appointments and Changes**

##### ***Faculty New Hires***

Marcus Ashton Washington, M.D., has been appointed Assistant Professor, Family Medicine, Boonshoft School of Medicine, effective March 11, 2019.

##### ***Faculty Promotions***

Carl Brun, Ph.D., has been appointed Vice Provost for Articulation and Transfer and Professor, Office of the Provost, effective April 1, 2019.

##### ***Faculty Separations***

James Ray Ebert, M.D., Chair and Associate Professor, Population and Public Health Sciences, Boonshoft School of Medicine, effective February 28, 2019.

Scot G. Woolley, Lecturer, Theatre Arts, College of Liberal Arts, effective January 31, 2019.

##### ***Unclassified New Hires***

Elizabeth Mary Axthelm, MBA, has been appointed Internal Auditor, Internal Audit, effective April 1, 2019.

Andrew Martin Caldwell, Sr., B.S., has been appointed Ervin J Nutter Center Fiscal Operations Manager, Nutter Center, Facilities Management and Services, effective April 1, 2019.

Gretchen Anna Capogna, B.S., has been appointed STEM Outreach Coordinator, Wright State Research Institute, effective March 4, 2019.

Nicholas Todd Christian, M.A., has been appointed Director of Academic Services, College of Science and Mathematics, effective April 1, 2019.

Courtney Ann Darmon, B.A., has been appointed Account Clerk 3, Office of the Bursar, effective February 4, 2019.

Viktorija Augusta Greanya, Ph.D., has been appointed Chief Scientist, Wright State Research Institute, effective February 4, 2019.

Chad Michael Hinman, B.Arch, has been appointed Design and Construction Project Manager, Facilities Management and Services, effective February 18, 2019.

Maryelizabeth Kelly Leeper, M.S., MPM, has been appointed Assistant Registrar for Curriculum and Records, Office of the Registrar, effective April 1, 2019.

Christopher Lockhart, MBA, has been appointed WSRI Contracts Manager, Wright State Research Institute, effective March 4, 2019.

Jim McGail, B.S., has been appointed Programmer Analyst, Wright State Research Institute, effective March 18, 2019.

Connie Maria McGlone, B.S., has been appointed Research Assistant, Population and Public Health Sciences, Boonshoft School of Medicine, effective April 1, 2019.

Melodie R. Myers, M.Ed., has been appointed Academic Advisor, Student Academic Success Center, effective April 15, 2019.

Amy F. Neher, M.Ed., has been appointed Academic Advisor, Student Academic Success Center, effective March 4, 2019.

John Norkus, A.D., has been appointed IT Manager, Wright State Research Institute, effective March 4, 2019.

Musarat Imran Ali Sayed, B.A., has been appointed Salesforce Administrator, Computing and Telecommunications Services, effective March 18, 2019.

Erin Emily Sherrets, M.A., has been appointed Campus Recreation Program Manager, Student Union, effective March 4, 2019.

Ryan Thomas Stabler, B.A., has been appointed ISSM/Cyber Security Engineer, Wright State Research Institute, effective March 18, 2019.

Cynthia Gale Weir, B.A., C.P.P., has been appointed Payroll Manager, Payroll, Business and Finance, effective April 1, 2019.

### ***Unclassified Promotions***

Sherri Blatz has been appointed Financial Aid Analyst, Financial Aid, Enrollment Management Division, effective February 18, 2019.

James F. Click has been appointed Manager of Custodial Services, Environmental Services, Physical Plant, effective March 1, 2019.

Lindley Drew Dieckman, B.S.C., has been appointed Administrative Assistant, Office of the Dean, Boonshoft School of Medicine, effective March 1, 2019.

Debra Donyse Radford, M.B.A., has been appointed Director, Auxiliary Services, Facilities Management and Services, effective April 1, 2019.

Jeanne M. Schlater, A.S., has been appointed Program Coordinator, Faculty and Clinical Affairs, Boonshoft School of Medicine, effective March 9, 2019.

Kimberly R. Sierschula, has been appointed Assistant Director, Financial Aid, Enrollment Management Division, effective February 1, 2019.

Jessi F. Spencer, M.P.A., has been appointed Director, Articulation and Transfer for Policy and Operations, Office of the Associate Provost, effective April 1, 2019.

Teresa L. Stebbins, M.B.A., has been appointed Career Consultant, Career Center, effective February 1, 2019.

Sommer Lee Todd, M.Acc., C.P.A., has been appointed Director of University Fiscal Services, Business and Finance, effective March 1, 2019.

Diana Lynn Whatmough, C.P.A., has been appointed Senior Contract Administrator, Wright State Research Institute, effective April 1, 2019.

Joyce Winters, M.Ed, has been appointed Career Consultant, Career Center, effective March 15, 2019.

### ***Unclassified Separations***

Maureen Barry, M.S., Librarian, University Libraries, effective March 8, 2019.

Danielle Marie Booth, M.P.A., Project Controller, Wright State Research Institute, effective January 14, 2019.

Andrew Martin Caldwell, Sr., B.S., Budget Analyst, Budget Planning and Resource Analysis, Business and Finance, effective March 8, 2019.

Angela Castle, M.A., Program Director and SBIRT Trainer, Family Medicine, Boonshoft School of Medicine, effective April 18, 2019.

Elizabeth Marie Frost, M.S., Human Factors Engineer, Wright State Research Institute, effective February 22, 2019.

Bartolomeo Gorgoglione, Ph.D., Postdoctoral Researcher, Biological Sciences, College of Science and Mathematics, effective February 28, 2019.

Kelly J. Jenkins, M.Ed., Career Advisor, Career Center, VP for Student Affairs, effective February 8, 2019.

Virginia Elizabeth Jones, B.A., Enrollment Services Advisor, Raider Connect, Enrollment Management Division, effective January 15, 2019.

Betty Kangas, B.A., Assistant to the Dean, Dean's Office, Boonshoft School of Medicine, effective February 28, 2019.

Deborah Lynn Lundin, Ed. D., Associate Director, Research and Sponsored Programs, effective February 28, 2019.

Seyed Abolfazl Maki, M.B.A., Chief Financial Officer, Wright State Research Institute, effective March 07, 2019.

Heather C. Maurer, M.B.A., Manager, Marketing and Communications, Boonshoft School of Medicine, effective February 8, 2019.

Taylor E. Miller, M.S., Research Assistant, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective March 8, 2019.

Brandon S. Minnery, Ph.D., Director of Advanced Neuroscience, Wright State Research Institute, effective March 31, 2019.

Tyler James Moody, B.S.E.E., Electrical Engineer, Wright State Research Institute, effective February 22, 2019.

Cynthia Norbut, B.A., Budget Analyst, Budget Planning and Resource Analysis, Business and Finance, effective January 29, 2019.

Jamie Norris, B.A., Director, Auxiliary Services, Business Services, Facilities Management and Services, effective March 6, 2019.

Breana Lynn Smith, M.Ed., Transfer and Adult Student Recruiter, Enrollment Management Division, effective January 31, 2019.

Bette S. Sydelko, M.Ed., M.S.L.S., Medical and Education Librarian, P.L. Dunbar Library, University Libraries, effective February 28, 2019.

Kalina Szteyn, Ph.D., Research Associate, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective February 28, 2019.

Andrea Lee Wall, B.A., Assistant to the Vice President, University Advancement, effective March 31, 2019.

Colin L. Widmer, Ph.D., Human Judgement and Decision Making Research Scientist, Wright State Research Institute, College of Engineering and Computer Science, effective March 31, 2019.

Robyn Denise Wilks, Administrative Coordinator, Research and Sponsored Programs, effective January 31, 2019.

Peter J. Williams, M.P.A., Director of Development and External Relations, Advancement Services, effective March 8, 2019.

### ***Classified New Hires***

Dawn Marie Banker, A.A., has been appointed Administrative Specialist, Earth and Environmental Sciences, College of Science and Mathematics, effective February 4, 2019.

Dixie Lee Shafner has been appointed Administrative Specialist, Mathematics and Statistics, College of Science and Mathematics, effective March 25, 2019.

Nancy Smith, B.A., has been appointed Custodial Services Worker, Environmental Services, Physical Plant, effective February 4, 2019.

Lindsey Rae Strickland, B.S., has been appointed Program Support Coordinator, Pediatrics, Boonshoft School of Medicine, effective March 18, 2019.

Pamela Sue Wade has been appointed Custodial Services Worker, Physical Plant, effective April 1, 2019.

### ***Classified Promotions***

Chevis L. McElrath has been appointed Custodial Floor Care Technician, Physical Plant, effective April 6, 2019.

Lesli R. Middlestetter has been appointed Grant and Contract Specialist, Office of the Bursar, effective March 1, 2019.

### ***Classified Separations***

Cynthia R. Bowling, Custodial Services Worker, Physical Plant, effective January 5, 2019.

Kelli Ann Ferguson-Smith, Administrative Specialist, Information Systems and Operations Management, Raj Soin College of Business, effective January 15, 2019.

Stevan Ford, Materials Handler I, Materials Management, effective January 1, 2019.

Kathleen Marie Maul, Account Clerk 3, Office of the Bursar, effective January 31, 2019.

Amy Michelle Murrell, Records Technician 2, Undergraduate Admissions, Enrollment Management Division, effective March 18, 2019.

Ahmad Rashad Rogers, Custodial Services Worker, Physical Plant, effective February 13, 2019.

Dixie Lee Shafner, Administrative Specialist, Mathematics and Statistics, College of Science and Mathematics, effective April 19, 2019.

David Anthony Sheppard, Custodial Services Worker, Physical Plant, effective January 18, 2019.

## **RESOLUTION 19-59**

RESOLVED that the academic and administrative appointments, changes, retirement, departmental reporting, resignations and terminations submitted to this meeting be, and



the same hereby are approved.

Mr. Fecher moved for approval. Ms. Green seconded, and the motion was approved (4-0-1) with Mr. Bridges recused.

**F. Report of Investments**

Since the last Board meeting, the investment report for January 31, 2019 has been received. This report has been distributed to the Trustees and will be filed with the official Board of Trustees' records.

**G. Ratification of Contracts and Grants**

Wright State University has recorded 285 awards totaling \$62,077,413 in external funding for the time period of July 1, 2018, through March 31, 2019.

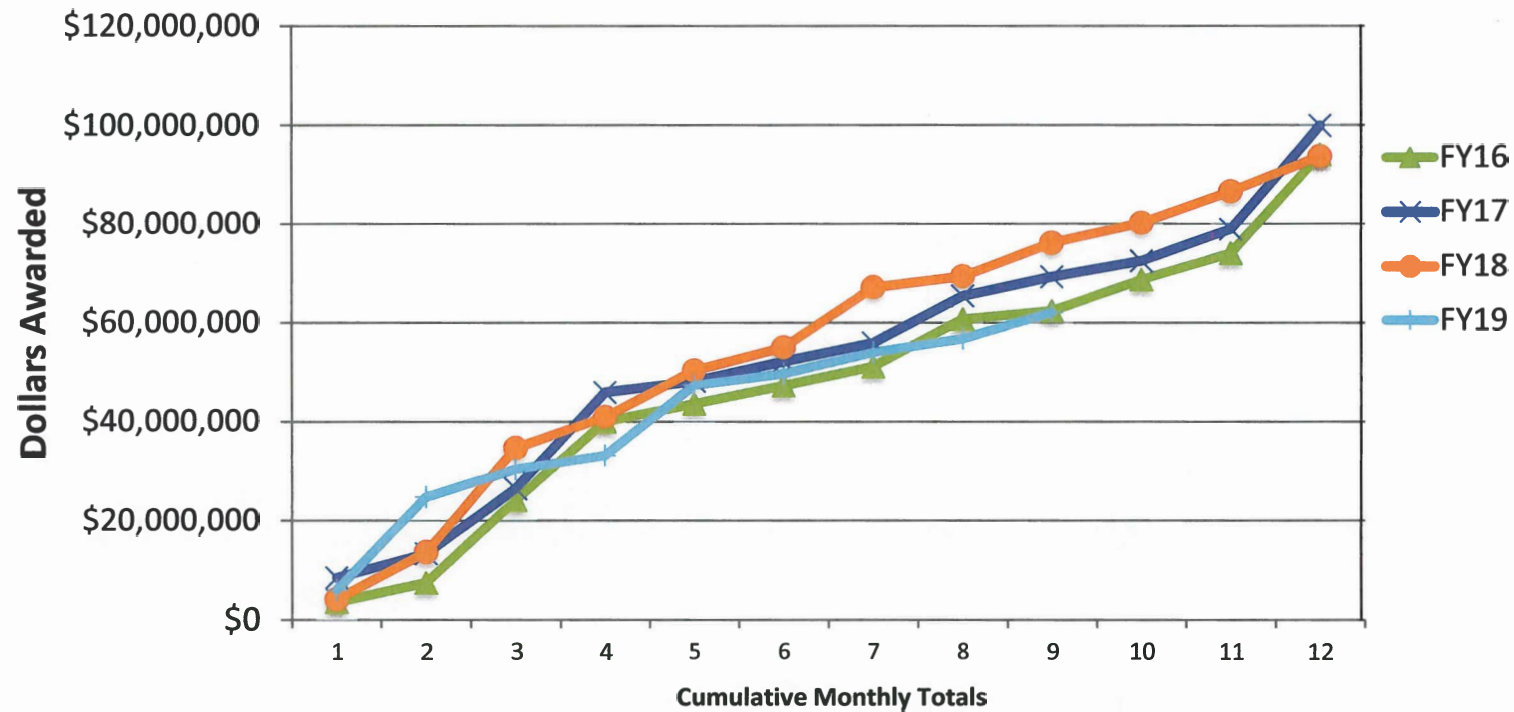
Recent funding received by the University includes \$300,000 from the Muscular Dystrophy Association to Dr. Mark M. Rich (Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine) and Dr. Andrew Voss (Biological Sciences, College of Science and Mathematics) to support the development of new ways to treat the muscle disease myotonia congenital. Additionally, Dr. Michael Kemp (Pharmacology and Toxicology, Boonshoft School of Medicine) received \$292,000 for year one of a five-year project from the National Institute of General Medical Sciences to examine the function of an important regulator of the DNA damage response in human cells.

**RESOLUTION 19-60**

RESOLVED that the contracts and grants submitted to this meeting be, and the same hereby are ratified.

Mr. Fecher moved for approval. Ms. Green seconded, and the motion was approved (4-0-1) with Mr. Bridges recused.

**WRIGHT STATE UNIVERSITY**  
**Cumulative Grant and Contract Awards**  
**Comparison with Previous Three Fiscal Years through March**



FY19 through 3/31/19: \$62,077,413  
FY18 through 3/31/18: \$76,098,091  
FY17 through 3/31/17: \$69,326,065  
FY16 through 3/31/16: \$62,330,329

**WRIGHT STATE UNIVERSITY  
GRANT AND CONTRACT AWARDS**

**PREPARED FOR  
BOARD OF TRUSTEES MEETING  
May 3, 2019\***

TYPE	NEW AWARDS		ONGOING AWARDS**		TOTAL AWARDS	
	Number	Dollars	Number	Dollars	Number	Dollars
Research	14	\$1,811,840	11	\$1,270,595	25	\$3,082,435
Instruction	0		1	\$34,250	1	\$34,250
Institutional Support	0		1	\$134,355	1	\$134,355
Public Service	6	\$171,399	1	\$2,577	7	\$173,975
Student Aid	0		2	\$1,362,521	2	\$1,362,521
<b>TOTAL</b>	<b>20</b>	<b>\$1,983,239</b>	<b>16</b>	<b>\$2,804,298</b>	<b>36</b>	<b>\$4,787,536</b>

\* Figures include total support for awards made since the February 2019 Board of Trustees Meeting.

\*\* Ongoing awards include renewals, continuations, supplements and amendments.

This report was prepared by the Office of Research and Sponsored Programs.

**May 3, 2019**  
**Wright State University**  
**Grants and Contracts Awarded**  
**Since the February 22, 2019 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>Boonshoft School of Medicine</b>						
<b>Basic Research</b>						
Amendment Educ. Inst. Subagreement	Anti-TNF Monotherapy versus Combination Therapy with Low Dose Methotrexate in Pediatric Crohn's Disease (COMBINE)	11/01/2018 10/31/2019	University of North Carolina at Chapel Hill	Saeed, Shehzad	\$49,440	The goal of this project is to assess if combination therapy with an immunomodulator medication (methotrexate) + biologic therapy vs monotherapy with biologic therapy alone results in better and sustained outcomes in children with Crohn's disease.
New Educ. Inst. Subagreement	An Interactive Game for Cultural Proficiency Training Featuring Virtual Reality Immersion	11/07/2018 06/30/2019	Ohio State University	Hershberger, Paul J.	\$469,813	Our virtual reality experiences and patient simulations will be delivered as an app for various VR/AR devices to maximize the convenient access and usage by practitioners.
New Non-Profit Grant	Block of TRPV4 channels as a novel approach to therapy of myotonia congenita	02/01/2019 01/31/2022	Muscular Dystrophy Association	Rich, Mark M. Voss, Andrew A.	\$300,000	The aim of this project is to develop new ways to treat the muscle disease myotonia congenita.
New Federal Grant	DNA damage response kinase signaling in non- replicating human cells and tissues	02/01/2019 01/31/2020	DHHS, National Institute of General Medical Sciences	Kemp, Michael	\$292,000	The researchers will examine the function of an important regulator of the DNA damage response in human cells and tissues, which is relevant to cancer development and treatment, drug toxicity, and aging.

**May 3, 2019**  
**Wright State University**  
**Grants and Contracts Awarded**  
**Since the February 22, 2019 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
New Federal Grant	Roles of calcineurin isoforms in renal regulation of blood pressure	09/25/2018 08/31/2019	DHHS, National Institute of Diabetes and Digestive and Kidney Diseases	Williams, Clintoria	\$170,960	By integrating cellular and molecular biology with animal models, our long-term research objective is to identify and exploit signaling pathways that regulate renal sodium transporters and subsequently sodium handling and blood pressure.
New Non-Profit Subagreement	Mechanistic Interpretations of Hypobaria and Hyperoxia using Metabolomics and Proteomics	07/01/2018 06/30/2019	Henry M. Jackson Foundation	Reo, Nicholas V.	\$70,551	This project is a follow-up to a pilot study conducted in 2016-17 to investigate the effects of hypobaria and hyperoxia on brain metabolism.
New Educ. Inst. Subagreement	The maternal-fetal adiponectin differential and fetal fat deposition	07/01/2018 06/30/2020	University of California, San Diego	Brown, Thomas L.	\$9,000	Dr. Brown and his laboratory will provide training on lentiviral production, blastocyst transduction, and embryo transfer into pseudopregnant females.
<b>Applied Research</b>						
Continuation Non-Profit Agreement	Miscellaneous Awards Under DCOP Fiscal Agency Agreement	08/01/2018 07/31/2019	Dayton Clinical Oncology Program	Paul, Kimberly A.	\$21,740	This amendment will allow supplemental funding for WSU to act as the fiscal agent for the Dayton Clinical Oncology Program (DCOP) for managing Non-NIH NCI funds per master agreement Addendum #1 having an effective date of May 12, 2005.
New Industrial Contract	CTRA - ECLIPSE	08/16/2018 08/15/2020	Cardiovascular Systems, Inc.	Goyal, Amit	\$56,352	CTRA - ECLIPSE
New Industrial Subagreement	CTRA - FLU IGIV	11/20/2018 12/31/2020	Emergent BioSolutions Canada Inc.	Polenakovik, Hari M.	\$55,247	CTRA - FLU IGIV

**May 3, 2019**  
**Wright State University**  
**Grants and Contracts Awarded**  
**Since the February 22, 2019 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
<b>Public Service</b>						
Continuation Educ. Inst. Agreement	Sinclair Training	03/06/2018 03/05/2020	Sinclair Community College	Dudley, Emily S.	\$2,577	Wright State University will provide hands on training to Sinclair Community College students.
New State Subagreement	GPRA Training, Data Collection, and Reporting for the Ohio Medication Assisted Treatment - Prescription Drug and Opioid Addiction (Ohio MAT PDOA) Project	09/30/2018 09/29/2019	Ohio Department of Mental Health and Addiction Services	Kinzeler, Nicole	\$127,735	The Wright State University's Substance Abuse Resources and Disability Issues (SARDI) program will collaborate with OhioMHAS staff and project partners to provide GPRA training to healthcare providers and other staff receiving funding from their local ADAMHS board, and will conduct data collection and provide routine reports to evaluate the effectiveness of the MAT-PDOA program at reaching its goals and objectives.
New Other Gov't. Subagreement	Project Save Evaluation	10/01/2018 09/30/2019	Montgomery County ADAMH Services Board	Kinzeler, Nicole	\$35,000	Wright State University will provide evaluation and reporting for the SAMHSA funded Project Save Grant.

**May 3, 2019  
Wright State University  
Grants and Contracts Awarded  
Since the February 22, 2019 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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**College of Education and Human Services**

**Basic Research**

New State Subagreement	The overall success of students who transferred career-technical (CTAG) credit to Wright State University	02/28/2019 06/30/2019	Ohio Department of Higher Education	Davis, Stephanie Brun, Carl F.	\$2,000	The purpose of this research study is to inform the sponsor of the success outcomes of students who (1) participated in career-technical education prior to enrollment at Wright State University, and who were (2) awarded articulated career-technical education credit upon enrollment through the use of statewide articulation agreements.
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**May 3, 2019**  
**Wright State University**  
**Grants and Contracts Awarded**  
**Since the February 22, 2019 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>College of Engineering and Computer Science</b>						
<b>Basic Research</b>						
Amendment Multiple Source Contract	Collaborative Center for Surveillance Research, Phase II	08/01/2018 07/31/2019	More Than One Source of Support	Rigling, Brian D.	\$150,000	These funds represent annual CSR membership fees from Boeing, Brilligent, Leidos, and SRC.
Amendment Non-Profit Subagreement	KAST – Knowledge Analytics using Semantic Technologies	05/15/2018 05/14/2019	Dayton Area Graduate Studies Institute	Cheatham, Michelle Andreen Shimizu, Cogan M	\$52,260	This PhD research project involves ingesting and visualizing multi-modal data with a strong spatial-temporal component.
Amendment Industrial Subagreement	LADAR Technology and Research	09/01/2012 01/30/2019	Leidos, Inc.	Shaw, Arnab K.	\$8,500	The research team will explore several concepts related to LADAR technology.
Amendment Industrial Subagreement	Electron Optics Analyses towards Fundamental Understanding of Functional Thin Film Materials and Devices	01/01/2019 10/29/2019	Universal Energy Systems, Inc.	Huang, Hong	\$8,000	The purpose of this project is to develop fundamental understanding of thickness, defects, interface of functional thin film structures, and their relationships with the behaviors of devices.
Amendment Educ. Inst. Subagreement	Renal Osteodystrophy: A Fresh Approach	07/01/2018 06/30/2019	University of Kentucky	Hangartner, Thomas N.	\$5,512	The WSU PI will serve as quality assurance controller over all QCT and DXA activities.
Continuation Industrial Subagreement	Design and Fabrication of an External Combustor for a JetCat Turbojet Engine	08/01/2018 06/30/2019	Universal Technology Corporation	Roberts, Rory A.	\$3,409	A team of undergraduate Mechanical and Material Engineering students will design and fabricate an external combustor for a JetCat P80SE gas turbine engine.



**May 3, 2019**  
**Wright State University**  
**Grants and Contracts Awarded**  
**Since the February 22, 2019 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>Instruction</b>						
Amendment Educ. Inst. Subagreement	The Ohio LSAMP Alliance	08/01/2018 07/31/2019	Ohio State University	Klingbeil, Nathan W. Goldstein, David L. Bourne, Anthony	\$34,250	Funding will support the participation of underrepresented minority (URM) students in a variety of programs to increase student success, including summer bridge programs, peer mentoring, undergraduate research, supplemental instruction and undergraduate teaching opportunities.

**May 3, 2019  
Wright State University  
Grants and Contracts Awarded  
Since the February 22, 2019 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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**College of Liberal Arts**

**Basic Research**

New	Sustainable	02/01/2019	Wright State	Hall, Ashley Elizabeth	\$16,700	The researchers will develop and create a new and innovative series of media materials that is unique in (a) leveraging brand awareness of a growing celebrity science personality, (b) accessing large scale distribution via PBS on a state and national level and social media (c) using high quality graphics to illustrate and reinforce STEM learning opportunities, and (d) providing online access to pedagogically scaffolded resources and activities that align with STEM core concepts for teachers and parents of preK-12 students.
Non-Profit Grant	Pathways: Transforming Educational Activities through Media (TEAM)	06/30/2019	Applied Research Corporation	Ware, Jennifer (Jen)		

**May 3, 2019**  
**Wright State University**  
**Grants and Contracts Awarded**  
**Since the February 22, 2019 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>College of Science and Mathematics</b>						
<b>Basic Research</b>						
Amendment Industrial Subagreement	Electrical and Optical Characterization	09/01/2016 05/19/2021	Wyle Laboratories	Look, David C.	\$259,835	The purpose of this project is to provide electrical and optical characterization of materials and devices of interest to the Sensors Directorate of the AFRL.
New Foreign Grant	Research Support for Visiting Research Scholar	03/16/2018 03/15/2021	Nanfang Hospital, Southern Medical University	Zhong, Quan	\$51,990	Research funds will support collaborative efforts among a Wright State researcher, a Visiting Research Scholar, and a researcher from the sponsoring organization to examine the genetics of schizophrenia using functional genomics and network approaches.
New Non-Profit Grant	EEG-Based Neurocognitive Metrics of Situated Cognitive Human- Machine Interactions	02/01/2019 06/30/2029	Wright State Applied Research Corporation	Harel, Assaf	\$16,700	The researcher will employ an innovative neuroergonomic approach to human-machine teaming (HMT) to study how humans interact with and develop trust in an automated agent in operational environments.
<b>Applied Research</b>						
New Other Gov't. Contract	Analysis of municipal water source samples for the City of Wilmington, Ohio	05/01/2018 12/15/2018	City of Wilmington	McGowin, Audrey E.	\$530	Samples were collected bimonthly over eight months for the purpose of analyzing nutrient concentrations.

**May 3, 2019  
Wright State University  
Grants and Contracts Awarded  
Since the February 22, 2019 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
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**Lake Campus**

**Basic Research**

Amendment State Subagreement	Nutrient and Sediment Retention Potential by Controlled Pond and Riparian Tile Buffer Systems	05/01/2017 07/31/2019	Ohio Environmental Protection Agency	Jacquemin, Stephen James	\$11,899	The purpose of this project is to provide nutrient, runoff, and sediment monitoring data to assess the efficiency of the use of a new sustainable agricultural technique - saturated riparian buffers.
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**May 3, 2019  
Wright State University  
Grants and Contracts Awarded  
Since the February 22, 2019 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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## **Student Affairs**

### **Public Service**

New Non-Profit Grant	Ohio/Western Pennsylvania/West Virginia HERC Consortium 2018-2019	05/01/2018 06/30/2019	Tides Center	Mathis, Tonya	\$4,416	Wright State University will serve as the fiscal agent for the Ohio, Western Pennsylvania, West Virginia Higher Education Recruitment Consortium.
New Non-Profit Grant	Support for the #VoteTogether Initiative	10/04/2018 11/30/2018	Young Invincibles	Dustin, Jack L.	\$1,000	Funds were obtained in order to host a #VoteTogether celebration on campus.
New State Grant	Campus Election Engagement Project	10/01/2018 12/31/2018	Ohio Campus Compact	Dustin, Jack L.	\$248	Funds were received to assist with high-impact activities in support of electoral engagement work on campus.

### **Student Services**

Continuation State Subagreement	Ensuring wraparound survivor support through the integration of awareness and response systems	10/01/2018 09/30/2019	Ohio Office of the Attorney General	Biesemeyer, Destinee N. Rando, Robert A.	\$134,355	This project is intended to expand services for victims of crime to ensure a wraparound model through the integration of awareness and response systems.
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**May 3, 2019  
Wright State University  
Grants and Contracts Awarded  
Since the February 22, 2019 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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**Universitywide**

**Public Service**

New State Grant	Establishment of a West Regional Transfer Group for Exploring Transfer Best Practices	01/15/2019 06/30/2019	Ohio Department of Higher Education	Brun, Carl F.	\$3,000	The goals for this group are to share unique program characteristics among all participating colleges/universities in order to help transfer students make informed decisions based on their career interests; share best practices related to advising transfer students so that transfer students have the information needed to make informed career-based, curriculum decisions; share best practices related to helping students connect curriculum choices to intended careers; and build relationships within the West Region to present transfer students with cohesive, seamless transfer
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**Student Aid**

Continuation Federal Grant	College Work Study Program	07/01/2019 06/30/2020	U.S. Department of Education	Barnhart, Amy	\$940,830	These funds help support the college work-study program at WSU.
Continuation Federal Grant	Supplemental Educational Opportunity Grant Program (SEOG) 2019/2020	06/01/2019 06/30/2020	U.S. Department of Education	Barnhart, Amy	\$421,691	These funds support SEOG grants for students.

**May 3, 2019**  
**Wright State University**  
**Grants and Contracts Awarded**  
**Since the February 22, 2019 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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**VP for Research and Dean of the Graduate School**

**Basic Research**

Amendment Federal Contract	Interactions with Semi-Autonomous Remotely Piloted Aircraft (RPA)	09/22/2011 10/14/2019	DoD, Air Force, Air Force Research Laboratory	Gross, David C.	\$700,000	The focus of this extension is to use the Vigilant Spirit Control Station to research, develop, integrate, and evaluate advanced controls and displays which enable a single operator to control multiple RPAs.
New Federal Grant	S&AS: INT: Collaborative: Goal- driven Marine Autonomy with Application to Fisheries Science and Management	02/15/2019 01/31/2022	NSF, Miscellaneous	Cox, Michael T.	\$299,997	The researchers will develop an intelligent physical system that serves as a mobile sensor network that will track acoustically tagged fish and survey the habitat at the Gray's Reef National Marine Sanctuary.
<b>Total Funded</b>					<b>\$4,787,536</b>	

## **XVII. REPORTS OF THE COMMITTEES OF THE BOARD**

### **A. Academic Affairs and Enrollment Committee**

Mr. Bridges, committee chair, reported on the committee meeting of March 29, 2019.

In the absence of committee chair Mr. Michael Bridges, Ms. Stephanie Green called the meeting to order at 1:30 p.m. and read the conflict of interest statement.

- **Provost Report**

Provost Sue Edwards commented that one of her most favorite days of the year is Spring Commencement. This year 2,039 students will be graduating on May 4, 2019 as the students and their families gather to celebrate their success.

Admissions recently held an “Admitted Students Night” attended by 205 new students and their families. Plans are underway to repeat this very successful event several more times before the end of summer.

Dr. Edwards highlighted some Wright State “Points of Pride”.

- The Raj Soin College of Business invited 25 business-intended students to a “Business Scholarship Challenge” recruiting event. The potential new students interviewed with faculty members and shared their unique skill sets. Following the competitive process, six students were selected to receive a \$1,000 scholarship to attend Wright State.
- The Department of Marketing filled three of the four guest editor positions for a special issue of the *Journal of Business Research* dedicated to research on mobile apps in business marketing. The editors include Dr. John Dinsmore, associate professor; Dr. Kunal Swani, associate professor; and Dr. Kendall Goodrich, department chair. Google has named the *Journal of Business Research* the top marketing journal in the world.
- The College of Education and Human Services was awarded the “Connect to Nature School Award” presented by the Miami Valley Leave No Child Inside and Dayton Regional



Green. This award recognizes the innovative work of Dr. Michelle Fleming and others who have established learning gardens and spaces at a number of schools across the Dayton region.

- Dr. Corey Seemiller's third book, *Research in Generation Z*, has been released. As a world class authority on understanding the traits of Generation Z, Dr. Seemiller will be receiving Wright State's "Early Career Achievement Award".
- The College of Science and Math will be holding another "Innovation Weekend" event for students on April 12-14, 2019. The big world problem under exploration, with the help of faculty and corporate partners, is a solution to the plastic contamination of oceans and waterways.
- Dr. Dawn Wooley will be co-chairing a working group to formulate policies on the bio-containment of polio to insure that once the virus is globally eradicated it will not come back into the human population.
- Ms. Alison Agather, a Ph.D. student in the Environment Sciences program, received the John. A. Knauss Marine Policy Fellowship from the National Oceanic and Atmospheric Administration (NOAA) to spend one year in Washington D.C. learning how to transfer science to policy.
- The College of Nursing has formed an MOU with the Miami Valley Career Technology Center (MVCTC) for LPN grads to complete their BSN at Wright State University. This alternative pre-licensure pathway will take five semesters and offers students the prerequisites needed for the BSN program. The agreement opens a pipeline for students to attain a four-year degree.
- The College of Liberal Arts recently developed two Certificates in Workplace Skills which were approved by Faculty Senate and should be rolling out soon.

**1. Emeritus Requests**

The Academic Affairs and Enrollment Committee heard a request for emeritus status, and with a motion from Ms. Green and a second from Mr. Montgomery, are presenting the following resolution for Board approval.

**RESOLUTION 19-61**

WHEREAS, faculty members who have served ten or more years as fully-affiliated and full-time members at Wright State University will automatically be granted the emeritus title upon retirement and upon written request by the faculty member to the provost; and

WHEREAS, Mohammad Saklayen, Professor of Internal Medicine, served the university from 1984 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, David Dominic, Professor and Chair of Earth and Environmental Science, served the university from 1987 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Marjorie Bowman, Professor of Family Medicine, served the university from 2012 in a fully-affiliated and full-time status and has requested emeritus status; and this request is supported by the dean of the Boonshoft School of Medicine and the Provost; and

WHEREAS, James Ebert, Professor and Chair of Population and Public Health, served the university from 2004 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, Judith Ezekiel, Professor in Residence of the College of Liberal Arts, served the university from 2008 in a full-time status and has requested emeritus status; therefore be it

RESOLVED that the requests for emeritus status for the aforementioned faculty members, as submitted to this meeting be, and the same hereby are endorsed.

Mr. Bridges moved for approval. Ms. Green seconded, and the motion was unanimously approved by roll call vote.

**2. Posthumous Degree Request for Ms. Linda (Marti) Mallott**

The policy for eligibility for posthumous degrees stipulates that the student must be within one year of degree completion and be recommended by their department chair, dean or provost, and the request has to be approved by the Board of Trustees.

Dr. Mary Rucker, chair of the Department of Communications, spoke on behalf of Ms. Linda (Marti) Mallott and offered her support and that of the College of Liberal Arts.

Provost Edwards presented the request to the Committee and with a motion from Ms. Green and a second from General Moore, the following resolution was before the Board for approval.

**RESOLUTION 19-62**

WHEREAS, Wright State University shares with the family and friends in the loss of Ms. Linda (Marti) Mallott; and

WHEREAS, Ms. Mallott was a senior Communication Studies major at Wright State University who was within 8.3 credit hours of completing her degree, and was held in very high regard among faculty in her program; and

WHEREAS, the Chair of the Department of Communication and the Dean of the College of Liberal Arts have recommended Ms. Mallott be granted a posthumous degree; and

WHEREAS, the Provost has reviewed the recommendation and supports the granting of a posthumous degree to Ms. Mallott, therefore be it

RESOLVED, that the Wright State University Board of Trustees hereby approves granting a posthumous Bachelor of Arts degree to Ms. Linda Mallott.

Mr. Bridges moved for approval. General Moore seconded, and the motion was unanimously approved by roll call vote.

### 3. **Tuition Waiver Renewals**

Mr. Carl Brun, assistant vice president for University Curricular Programs, briefed the Committee on tuition waivers up for renewal and answered questions. Full details of the individual renewal requests were outlined in the Tuition Reduction Report shared with the Board members.

***Tuition Reduction Report can be accessed here.***

<http://www.wright.edu/sites/www.wright.edu/files/uploads/2019/Apr/meeting/BOT%20Tuition%20Reduction%20Renewal%20Summary%203-29-19.pdf>

The seven waivers under consideration included:

- Xian University of Arts and Sciences
- Shantou University
- U.S. State Department Supported Programs to Wright State University
- Study Abroad Certificate Students to Wright State University
- Chemical, Biological, Radiological, and Nuclear (CBRN) Defense Certificate
- Cincinnati Children's Hospital Medical Center
- Saudi Arabia Cultural Mission (SACM)

With a motion from Ms. Green and a second from Mr. Montgomery, the Committee forwarded the following resolutions to the Full Board for consideration:

- **Tuition Waiver Recommendation Renewal for Graduate Students Enrolled at Wright State University from Xian University of Arts and Sciences**

#### **RESOLUTION 19-63**

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127<sup>th</sup> General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to

waive standard tuition rates; and

WHEREAS, 381.170 of Am. Sub. H.B. 49 of the 132<sup>nd</sup> General Assembly continues this authority of the Chancellor; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University is requesting a tuition reduction of 20% of total tuition when it enrolls 9 or less students from Xian University of Arts and Sciences and 30% of total tuition when it enrolls 10 or more students from Xian University of Arts and Sciences; and

WHEREAS, this request is for a renewal of this tuition reduction which was approved by the Wright State University Board of Trustees on April 28, 2017 Resolution 17-78A, and the Chancellor of the Ohio Department of Higher Education on July 6, 2017, Directive 2017-060; and

WHEREAS, 8 students received this tuition reduction in 2017-2018 and 7 students received the tuition reduction in 2017-2018 and these students took classes in Business, Liberal Arts, and Engineering;

RESOLVED that the administration of Wright State University is authorized to renew a tuition reduction of 20% of total tuition when it enrolls 9 or less students from Xian University of Arts and Sciences and 30% of total tuition when it enrolls ten or more students from Xian University of Arts and Sciences;

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction renewal.

Mr. Bridges moved for approval. Ms. Green seconded and the motion was unanimously approved by roll call vote.

- **Tuition Waiver Recommendation Renewal for Graduate Students Enrolled at Wright State University from Shantou University, China**

#### **RESOLUTION 19- 64**

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127<sup>th</sup> General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, 381.170 of Am. Sub. H.B. 49 of the 132<sup>nd</sup> General Assembly continues this authority of the Chancellor; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University is requesting a tuition reduction of 20% of total tuition when it enrolls 9 or less students from Shantou University and 30% of total tuition when it enrolls 10 or more students from Shantou University; and

WHEREAS, this request is for a renewal of this tuition reduction which was approved by the Wright State University Board of Trustees on April 28, 2017 Resolution 17-78A, and the Chancellor of the Ohio Department of Higher Education on July 6, 2017, Directive 2017-060; and

WHEREAS, this program was just recently implemented and 2 students received this tuition reduction in 2017-2018 and 3 students received the tuition reduction in 2017-2018 and these students are taking courses in the Raj Soin College of Business;

RESOLVED that the administration of Wright State University is authorized to renew a tuition reduction of 20% of total tuition when it enrolls 9 or less students from Shantou University and 30% of total tuition when it enrolls ten or more students from Shantou University;

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction renewal.

Mr. Bridges moved for approval. Ms. Green seconded, and the motion was unanimously approved by roll call vote.

- **Tuition Waiver Recommendation Renewal for US State Department Supported Programs for International Students**

### **RESOLUTION 19-65**

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127<sup>th</sup> General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, 381.170 of Am. Sub. H.B. 49 of the 132<sup>nd</sup> General Assembly continues this authority of the Chancellor; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University has entered into a Memo of Understanding (MOU) between the Wright State University Center for International Education (UCIE) and the U.S. Department of State for funded programs; and

WHEREAS, U.S. State Department international student programs are usually in a non-degree program whereby students study at Wright State University for one semester; and

WHEREAS, students in this program must meet the Wright State University admissions criteria for international students; and

WHEREAS, Wright State University hopes to increase enrollment of students into this program; and

WHEREAS, Wright State University is requesting a tuition reduction whereby students accepted into U.S. State Department funded programs pay the in-state tuition rate instead of paying the out-of-state tuition rate. Students accepted into the U.S. State Department funded programs will also pay the \$98 international student fee each semester; and

WHEREAS, this request is for a renewal of this tuition reduction which was approved by the Wright State University Board of Trustees on April 28, 2017, Resolution 17-78E, and the Chancellor of the Ohio Department of Higher Education on July 6, 2017, Directive 2017-063; and

WHEREAS, 7 students in 2017-2018 from Laos, Mauritania, Algeria, & Serbia and 5 students in 2018-2019 from Palestine, Honduras, Egypt, and Kazashstan with courses in International Studies, Business, Engineering, English, Health Science, Education, and Engineering attended Wright State with this tuition reduction; therefore be it

RESOLVED that the administration of Wright State University is authorized to renew a tuition reduction whereby eligible students in US Department of State programs pay the in-state tuition rate for students and the \$98 international student fee each semester; and therefore be it

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

Mr. Bridges moved for approval. General Moore seconded, and the motion was unanimously approved by roll call vote.

- **Tuition Waiver Recommendation Renewal for Students in an Approved International Study Abroad Program to Wright State University**

#### **RESOLUTION 19-66**

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127<sup>th</sup> General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and



WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, 381.170 of Am. Sub. H.B. 49 of the 132<sup>nd</sup> General Assembly continues this authority of the Chancellor; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University is requesting a tuition reduction of 10% of total tuition for students in an approved international study abroad program to Wright State University; and

WHEREAS, this request is for a renewal of this tuition reduction which was approved by the Wright State University Board of Trustees on April 28, 2017 Resolution 17-78D, and the Chancellor of the Ohio Department of Higher Education on July 6, 2017, Directive 2017-061; and

WHEREAS, this program was just recently implemented when WSU received approval to grant visas to international students taking courses in non-degree programs, such as certificate programs, and no student has enrolled in this program to date, and WSU will market more non-degree programs to international students.

RESOLVED that the administration of Wright State University is authorized to renew a tuition reduction of 10% of total tuition for students in an approved international study abroad program to Wright State University;

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction renewal.

Mr. Bridges moved for approval. Ms. Ramos seconded, and the motion was unanimously approved by roll call vote.

- **Tuition Waiver Recommendation Renewal for Non-Ohio Federal Employees Accepted into the Chemical, Biological, Radiological, and Nuclear (CBRN) Defense Certificate Program in the Department of Pharmacology and Toxicology in the Boonshoft School of Medicine**

#### **RESOLUTION 19-67**

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127<sup>th</sup> General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, 381.170 of Am. Sub. H.B. 49 of the 132<sup>nd</sup> General Assembly continues this authority of the Chancellor; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University is requesting a tuition reduction for non-Ohio residents who are federal employees and are accepted into the 3 course, online Chemical, Biological, Radiological, and Nuclear (CBRN) Defense Certificate Program in the Department of Pharmacology and Toxicology in the Boonshoft School of Medicine whereby they pay the Ohio resident tuition rate and a \$10 surcharge per course; and

WHEREAS, this request is for a renewal of this tuition reduction which was approved by the Wright State University Board of Trustees on February 17, 2017 Resolution 17-52, and the Chancellor of the Ohio Department of Higher Education on March 14, 2017, Directive 2017-021; and

WHEREAS, 3 students have received this tuition reduction since Fall 2017 and the Department of Pharmacology and Toxicology hopes to increase the participation to at least 6 students each year; therefore be it

RESOLVED that the administration of Wright State University is authorized to renew a tuition reduction for non-Ohio residents who are federal employees and are accepted into the 3 course, online Chemical, Biological, Radiological, and Nuclear (CBRN) Defense Certificate Program in the Department of Pharmacology and Toxicology in the Boonshoft School of Medicine whereby they pay the Ohio resident tuition rate and a \$10 surcharge per course; and therefore be it

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction renewal.

Mr. Bridges moved for approval. Ms. Green seconded, and the motion was unanimously approved by roll call vote.

- **Tuition Waiver Recommendation Renewal for Non-Ohio Resident Students Who Work at Cincinnati Children's Hospital Medical Center (CCHMC) and Enroll in the Nursing, MS in Pediatric Nurse Practitioner-Acute Care Program**

#### **RESOLUTION 19-68**

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127<sup>th</sup> General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, 381.170 of Am. Sub. H.B. 49 of the 132<sup>nd</sup> General Assembly continues this authority of the Chancellor; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University College of Nursing and Health

(CONH) has entered into a Memo of Understanding (MOU) with the Cincinnati Children's Hospital Medical Center (CCHMC) for employees of CCHMC to attend the online Nursing, MS in Pediatric Nurse Practitioner – Acute Care program; and

WHEREAS, CCHMC will pay the tuition for employees in this program; and

WHEREAS, Wright State University is requesting a fee reduction of 99% of the non-Ohio resident surcharge for non-Ohio students who work at CCHMC who attend the online Nursing, MS in Pediatric Nurse Practitioner – Acute Care program;

WHEREAS, this request is for a renewal of this tuition reduction which was approved by the Wright State University Board of Trustees on October 19, 2018, Resolution 19-15, and the Chancellor of the Ohio Department of Higher Education on December 21, 2018, Directive 2018-058; and

WHEREAS, 3 students living in Kentucky received the tuition waiver in 2017-2018 and whereas it is unknown if any non-Ohio resident students will enroll in the program for 2018-2019; therefore be it

RESOLVED that the administration of Wright State University is authorized to renew a tuition reduction of 99% of the non-Ohio resident surcharge for non-Ohio residents employed by Cincinnati Children's Hospital Medical Center accepted into the MS in Pediatric Nurse Practitioner – Acute Care program at Wright State University; and therefore be it

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction renewal.

Mr. Bridges moved for approval. Ms. Green seconded, and the motion was unanimously approved by roll call vote.

- **Tuition Waiver Recommendation Renewal for Students Enrolled at Wright State University Transferring From Institutions Supported by the Saudi Arabia Cultural Mission (SACM)**

## **RESOLUTION 19-69**

WHEREAS, 375.30.30 of Am. Sub. H.B. 119 of the 127<sup>th</sup> General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, 381.170 of Am. Sub. H.B. 49 of the 132<sup>nd</sup> General Assembly continues this authority of the Chancellor; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University is requesting a tuition reduction of 25% of the out-of-state surcharge for students from institutions supported by the Saudi Arabia Cultural Mission (SACM); and

WHEREAS, this request is for a renewal of this tuition reduction which was approved by the Wright State University Board of Trustees on October 19, 2018 Resolution 19-14, and the Chancellor of the Ohio Department of Higher Education on March 12, 2019, Directive 2019-004; and

WHEREAS, the current approved tuition waiver expires on June 30, 2019;

RESOLVED that the administration of Wright State University is authorized to renew a tuition reduction of 25% of the out-of-state surcharge for students from institutions supported by the Saudi Arabia Cultural Mission;

FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction renewal.

Mr. Bridges moved for approval. General Moore seconded, and the motion was unanimously approved by roll call vote.

- **College of Engineering and Computer Science Presentation**

Dr. Brian Rigling, interim dean of the College of Engineering and Computer Science, offered a status update on the college and spoke about some of the initiatives underway. Research activities for FY18 amounted to a record \$12.92 million in expenditures and generated nearly \$2.6 million in F&A revenue for the college. FY19 research activities are on track to meet this level.

Enrollment trends and completions for the college have been affected by a downturn in international student enrollment, however, doctoral degree completions remained relatively consistent.

Since 2016, the College of Engineering and Computer Science (CECS) has added three new academic programs with three others under development.

Partnering with the Admissions Office to host monthly CECS college visit days, prospective students and their parents are offered a tour and an opportunity to interact with faculty. “Exploring CECS Day” was held on December 1<sup>st</sup> with 73 students participating.

Retention efforts include enhanced first-year programming, an emphasis on experiential learning and internships, and the utilization of engineering help rooms. Academic enrichment initiatives are focused on the development a K-12 computer science curriculum and a Diversity and Inclusion plan for the college.

Ms. Jacquelyn Smith, a junior Computer Science major with minors in Mathematics and Statistics, shared her experiences working with Engineers Without Borders (EWB). EWB is a community service organization dedicated to the betterment of international and local communities through various engineering related service projects.

Ms. Smith, Wright State’s EWB student president and international project lead, spoke passionately about the group’s project in Kabingo, Uganda to implement a hand wash station and redo existing latrine facilities at the St. Bakhita secondary school. Existing latrine facilities lack even a basic water supply for hand washing and are substandard facilities in every regard. Working as a change

agent to “be the change we wish to see in the world”, Wright State’s EWB chapter hopes to return to Uganda to retrofit an existing wash room with clean water and implement other basic sanitation improvements to prevent the spread of disease among these middle school children.

The Trustees commended Ms. Smith on her many personal accomplishments and the group’s efforts to make a difference for others.

**B. Board Governance and Compliance Committee**

General Moore, committee chair, reported on the committee meeting of March 29, 2019.

- **Chair’s Comments**

General Moore thanked Ms. Kelli Tittle, compliance director, for her work to implement the Affiliated Entity Policy and improve the university’s compliance process and then outlined the agenda for the meeting.

- **Wright State University Foundation Presentation**

Ms. Andrea Kunk, vice chair of the Wright State University Foundation Board of Trustees, spoke about the history of the Foundation, its structure, and its future direction. The Foundation dates back to 1962 when area community leaders began fundraising efforts to start Wright State’s Dayton campus. Working as a partner with the university, the Foundation’s mission is to promote and facilitate a culture of engagement and philanthropy by raising funds that are managed and distributed in support of the university’s mission and priorities.

The Foundation is a 501 (c)(3) corporation separate from the university that is governed by a 28-member Board of Trustees. Six committees make up the structure of the Foundation which include the Executive, Audit, Finance, Investment, Governance, and Grants Committees. Funding sources for the Foundation’s budget include endowment administrative fees, unrestricted gifts, non-endowed investment earnings, and rental income on their building. Currently the Foundation and the University have a blended budget model for

salaries and operations with the University contributing about \$2.5 million and the Foundation providing \$1.8 million.

In deference to the Affiliated Entity Policy, plans are underway for the Foundation to move to an independent status by assuming responsibility for Advancement employees thus potentially freeing up the \$2.5 million in University support. For this conversion to occur, the Foundation has been in conversation since 2016 with the University administration and created a Revenue Generating Strategies Task Force to model how the Foundation could generate revenue to sustain their operations. The first Advancement employee placed on the Foundation payroll, Mr. Bob Batson, CFO, was hired in July 2019 and a second employee is set to transition to Foundation employment April 1<sup>st</sup>.

With the upcoming retirement of Ms. Becky Cole, current vice president of Advancement and the Foundation president, plans are underway to split the position and further redefine the roles and responsibilities. The position of the V.P. of Advancement will remain with the university and report to President Schrader. A newly defined President/CEO position with business development skills will be hired by the Foundation. The Foundation is interviewing search firms to assist in this process with the goal of having a candidate identified for the position by July 1, 2019. Wright State is preparing the position description for the Vice President for Advancement position and will begin a search in the near future.

Lastly, the Foundation and the University are close to a resolution for a signed Memorandum of Agreement as required by the Affiliated Entity Policy. This MOA would replace the current 1998 Memorandum of Understanding between the two parties.

A question was asked about the role of the Executive Committee. This decision -making body of the Foundation has eight members and is guided by the Foundation's strategic plan.

In response to a question on the Foundation's yearly revenue and expenses, Ms. Becky Cole indicated that the annual run rate in years outside of a major campaign is about \$8 million and expenses average \$4.5 million.



- **Foundation Requests for Exceptions to the Affiliated Entity Policy**

Ms. Kelli Tittle, director of compliance, briefed the Board on two exceptions to the Affiliated Entity Policy being requested by the Wright State University Foundation. The 2016 Affiliated Entity Policy outlines certain provisions required of any affiliated entity of Wright State. Should an affiliated entity not be able to meet one or more of these expectations, the affiliated entity must provide a response outlining any mitigating factors to the Board Governance and Compliance Committee for review and potential action.

The first exception being requested relates to the appointment of “University Directors” to serve on the affiliated entity’s governing board. A University Director is someone nominated by the University President to exercise an appropriate level of oversight over the affiliated entities activities. Neither the MOA in negotiation between Wright State and the Foundation, nor the Foundation’s Code of Regulations requires University Directors. However, the Code of Regulations calls for two members of the Wright State Board of Trustees to serve on the Foundation’s Board, in addition to two members of the Alumni Association, two student trustees, the University President as a non-voting member, and representatives from the University Academy of Medicine and the WOEFF Board. While not labeled “University Directors” the representation outlined above does seem to meet the spirit of having the University’s interests represented.

The second exception pertains to reserve powers; whereby, if the majority of the governing board are not University Directors, the University shall have certain reserve powers to approve material transactions such as approving budgets. The University and the Foundation have several mitigating factors in place which may satisfy the lack of formal reserve powers. Ms. Tittle explained these factors, including mitigating provisions in the MOA and in the Foundation Code of Regulations designating two University Trustees to serve on the Foundation Board and the inclusion of the Vice President of University Advancement as a voting member of the Foundation’s Executive Committee.

Trustee Fecher expressed concern for making an exception to the reserve powers clause. The reserve powers provision was put into place to insure the activities of an affiliated entity could not encumber, obligate, or create liability for the University either legally

or financially by their actions. Mr. Fecher requested a written legal opinion as to the consequences of making this exception which was supported by Trustee Langos. Trustee Green also requested a report outlining the scope of the \$2.5 million in University support for Foundation staff and operations for further review and discussion.

Trustee Moore indicated that the request for exception would be tabled pending consultation with outside legal counsel on the associated risks involved.

- **Double Bowler Annual Report:**

Mr. Greg Sample, Double Bowler President, provided background on the creation of the Double Bowler Corporation and its role as an affiliated entity. The need for Double Bowler was envisioned in 2013 when Wright State had an enrollment of 18,000 students and was looking to expand its physical footprint and projected enrollment growth. Patterned after the model of Campus Properties in place at the Ohio State University, Double Bowler Corporation was created in 2014 by special counsel in the Attorney General's Office as a 501 (c)(3) not-for-profit corporation to acquire property for the university's needs. With no direct employees, its governing board consisted of four Wright State employees and three Wright State Board of Trustee members.

Properties acquired by Double Bowler on behalf of Wright State include two lots adjacent to the Duke Ellis Center, buildings surrounding the Wright State Foundation Building across from Wright State, and 38 acres of land at the Lake Campus.

Double Bowler assisted Wright State in securing \$1.5 million in financing for the Water Quality and Agriculture Building at the Lake Campus. Wright State continues to make payments on this debt as well as on the south campus properties.

Currently, Double Bowler has a \$1.8 million operating budget of which \$800 thousand covers debt service and the remaining \$1 million supports real estate property management expenses. Double Bowler does not use any facilities, services or brand marks from the University.

The focus of Double Bowler's future efforts include assisting the University with meeting its priorities which encompass enrollment, academic reorganization, and its strategic vision.

The Committee agreed to hold a special executive session to discuss the purchase or sale of real estate.

1. **Executive Session**

In accordance with the Ohio Open Meetings Law, the Wright State University Board of Trustees' Board Governance and Compliance Committee, after a majority of a quorum and by roll call vote, determined to hold a Special Executive Session by offering the following resolution:

**RESOLUTION 19-50**

RESOLVED that the Wright State University Board of Trustees' Board Governance and Compliance Committee agreed to hold a Special Executive Session on March 29, 2019; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Purchase or sale of real estate

General Moore moved for approval. Mr. Fecher seconded and the motion was unanimously approved by roll call vote.

The Committee returned to Public Session at 1:22 p.m. and adjourned the meeting at 1:30 p.m.

C. **Finance, Audit and Infrastructure Committee**

Mr. Fitzpatrick, committee chair, reported on the committee meetings held March 29, 2019 and April 19, 2019.

**Finance, Audit and Infrastructure Committee  
Meeting of March 29, 2019**

Mr. Sean Fitzpatrick called the meeting to order at 8:29 a.m. and read the conflict of interest statement.

- **Comments from the Chair**

Mr. Fitzpatrick expressed his pleasure at the progress the University has made in terms of right-sizing and alignment of expenses with the budget. Tremendous progress has been made to close that gap and we are doing much, much better than we were. Having said that, we still have declining enrollment. Declining enrollment means declining revenue and that means we need to do two things; one, further right-size so we don't end up with a gap again and second, drive enrollment to grow revenue so we are not in a position to constantly keep cutting.

- **Vice President's Comments**

Mr. Walt Branson, vice president for business and operations and CFO, introduced Ms. Sommer Todd, who has transitioned from an interim to the role of Director of University Fiscal Services. Reporting to her will be the University Budget Office and the business managers for the university.

Mr. Branson noted that the state just released Wright State's audit report for the last fiscal year. Now that it is finalized, the Ohio Department of Higher Education (ODHE) will complete Senate Bill 6 calculations and soon release all the Senate Bill 6 scores for Ohio institutions of higher education.

- **Monthly Financial Performance Reporting**

Mr. John Shipley, associate vice president and controller, gave a fiscal 2019 budget status update and reviewed changes to the report from what was presented in February.

- **Financial Analysis: Unrestricted Funds Report**

The values in the middle section of the report were changed to reflect the actual revenue and expenses through the end of February. Revenues are generally tracking against the plan with the \$1.3 million shortfall in tuition and fees offset by positive variances in the other categories through the first eight months of the year.

Expenses show a positive variance, meaning they are under budget year-to-date resulting in a higher net position than the estimated budget. Two important items to remember, the budget is an estimate based on the experience of the last two years

applied to this year's budget. Since the University does not budget by month, the middle column "Budget" reflects this estimate. The "Annual Budget" column is the original budget approved at the beginning of the year. During the year, funds can be transferred from one budget pool to another to best match expenditures. While it appears that the "Contracted Labor/Professional Services" budget has been exceeded, roughly \$4 million has been transferred from the "Other Expenses" budget for these expenses.

There have been changes to two categories on the projected year-end budget. After review of vacant positions and the projection of savings through year end, the positive variance in "Compensation" was increased to \$4.9 million (salaries and benefits) which reflects an increase of \$3.9 million from the previous month. The second category to note was "Scholarship and Fellowships". Financial Aid awards show a positive variance of \$1.6 million. These two factors improved the year end net position to roughly \$5.8 million which exceeds the budgeted \$3 million surplus planned for this year.

**1. Expenditures \$500,000 and Above**

Mr. Shipley presented 10 contracts for the Committee's review and approval to forward them to the Full Board for consideration. The contracts included electric, water and sewer service, Worker's Compensation premiums, dental coverage, scientific supplies, property and casualty insurance, library services and periodicals, and student health insurance.

***Full details of the contract expenditures can be accessed here:***  
<http://www.wright.edu/sites/www.wright.edu/files/uploads/2019/Mar/meeting/FAI-2%20Revised%20BOT%20500K%20and%20Over%20Mar%201-June%2030%202019.pdf>

Wright State participates in the Inter-University Purchasing Council's Insurance Consortium and through this aggregate of purchasing power secured very favorable rates by pooling our risk with other Ohio universities.

Trustee Langos asked how Wright State's charge for use of OhioLink Library services were calculated. Ms. Dawne Dewey, head of Special Collections and Archives, indicated that the cost was

determined by a formula based on population and on utilization and that these costs are recalculated every 3-5 years. In light of recent decreases in enrollment, Mr. Langos requested that an audit be conducted to make sure Wright State was not overpaying for OhioLink services received.

With a motion from Mr. Fitzpatrick and a second from Ms. Green, the Committee moved the following resolution to the Full Board for consideration:

**Approval of Expenditures \$500,000 and Above**

**RESOLUTION 19-70**

WHEREAS, in order for the University to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore, be it

RESOLVED that authorization is granted for the accompanying contracts now before the Board of Trustees be, and hereby are approved.

Mr. Fecher moved for approval. Ms. Green seconded, and the motion was unanimously approved by roll call vote.

- **Report on Stipends, Bonuses, and Allowances**

The Financial Governance Policy requires that the Board receive an annual report on stipends, bonuses, and allowances paid by Wright State. Mr. Shipley presented the report that includes a comparison of 2017 to 2018. Over the last few years, emphasis has been placed on reducing the amount and number of stipends, bonuses and allowances paid.

A stipend is a payment for extra duties that are not intended to be a part of a permanent base salary. When the duties are completed, the stipend is removed. Examples include administrative duties such as a dean or chair position that are added to a faculty member's existing duties. Eighty-five percent of the stipends noted in the report are related to academic faculty. The report showed 97

fewer stipends paid in FY2018 compared to FY2017 with a net cost decrease of \$428 thousand.

Awards are usually given for special recognition such as a teaching award or a distinguished professor award. A bonus is usually a contractual commitment for payment if a performance goal is achieved. An example of a contractual bonus could include achieving NCAA tournament status. Bonus payments have increased in the last year as Wright State had 2 teams in the NCAA tournament and one in the NIT.

An allowance is a payment to offset heavy business use of someone's personal property such as a car or cell phone. Car allowances have decreased over the last three years from 20 in 2017 to 10 for 2019. Cell phone allowances were reduced from 82 to 2.

***The full report can be accessed here:***

<http://www.wright.edu/sites/www.wright.edu/files/uploads/2019/Mar/meeting/FAI-3%20Stipends%20Bonuses%20and%20Allowances-March%202019.pdf>

Mr. Langos requested further explanation on the potential increase in housing allowance and an updated report offering additional detail on the number/type of stipends expensed.

A discussion ensued about the merit of car allowances over mileage reimbursement or whether it was more cost effective to maintain a motor pool or utilize rental cars. A point was made that in order to be competitive, some positions may carry the expectation of a car allowance. The Trustees would like the budget office to explore the cost structure of these various options to determine the best use of university funds moving forward.

- **The Budget Planning Process**

As Wright State has already begun the planning process to establish the budget for FY20, Mr. Branson gave the Committee an update on what things are being worked on, what is planned for the June budget meeting, and the university's longer-term initiatives and projects.

The University is working to develop a comprehensive enrollment plan. The development of additional online courses is ongoing.

Work has begun to improve the transfer student admission process and new four-year articulation agreements are being negotiated with two-year institutions. Wright State is optimizing the use and awarding of scholarships to have them awarded sooner and with maximum benefit. The Provost has also been working on continuing education programs and micro-credentialing to help students gain recognition for skill attainment.

Planning for next year's budget has begun much earlier than in previous years and has developed into a very detailed and involved process to analyze the various sources of revenue and determine the needs of the various departments and colleges.

Mr. Shipley outlined some of the ways the budget development process has been enhanced. New computer models on enrollment and revenue have been developed and input has been sought from Institutional Research, Enrollment Management and Financial Aid to better understand the enrollment mix and how this relates to revenue expected. Having the budget managers reporting to the Budget Office has allowed for the standardization of reporting from the colleges and units. Each area has been asked for a year-end report as well as their anticipated budget for next year including areas of strategic emphasis and opportunities for cost reductions. Vacant positions continue to be evaluated for need and workload adjustments are being explored.

As another step towards the University having its first 5-year plan, Mr. Shipley indicated that the effects of the collective bargaining contract are being modeled out in terms of implementation of the retirement plan, raises, and health care costs built into the agreement. Budget managers are working with their deans or vice presidents to develop 5-year projections and meetings are occurring with the Provost and Mr. Branson to review the budgets.

Mr. Branson spoke of the enrollment plan and how the use of predictive data analysis has been adopted to evaluate the enrollment mix and course enrollments as they relate to revenue generation and SSI funding. Previous enrollment plans relied more on meeting targets and were much harder to convert to accurate revenue predictions. Integration between Enrollment Management, the Budget Office, Institutional Research, Financial Aid, the Administration, and the colleges and divisions has also improved the quality of information upon which decisions are based.



Mr. Shipley indicated that the first year of the 5-year plan may require some strategic investments that are not currently budgeted but yearly financial benchmarks will be established to ensure fiscal sustainability and replenishment of reserves. Details of this plan will be shared in June.

Mr. Branson outlined additional details of the growth initiatives underway at Wright State. The Provost plans to review all the academic areas over the summer as a way of enhancing efficiency and effectiveness through the use of data analytics.

An increase in online course offerings has been viewed as a significant source of future revenue. Work continues to make available to students, all academic core courses online. Having online Core Courses is a critical step to being able to offer complete degrees online.

A discussion ensued about the target market for online courses and the challenges of ramping up online course offerings while ensuring high quality. Mr. Branson indicated that an institution's brand and visibility attract students to online courses. Wright State offers online options allowing students to meet their individual needs while knowing their credits will work with their program.

Trustee Langos countered that to make online courses truly revenue enhancing, Wright State would need to become a recognized presence in the online market.

Dr. Travis Doom, Faculty Senate president, recognized both viewpoints as valid and explained that Wright State lacks the resources to compete with online leaders like Arizona State. However, Wright State may find success by offering a select number of excellent programs online and remaining flexible with online course options for current students. These targeted programs would highlight where Wright State is known for their expertise.

Questions were raised about prepackaged content and who owns course content when a course is developed. Provost Edwards indicated that "canned content" has not proven successful and generally when a faculty member is paid to develop content, that work product remains with the university. However, content is continually refreshed as the course is offered.

Provost Edwards also spoke to some of the new micro credentials and workshops being developed to offer area businesses and their employee's opportunities for skill enhancement or educational growth.

Mr. Branson concluded the discussion by outlining the upcoming Budget Presentation on June 14<sup>th</sup> which will include the presentation of Wright State's budget for FY20, a new 5-year budget, a 5-year enrollment plan, and additional details of new initiatives. Trustee Fitzpatrick requested that the presentation of initiatives include metric drivers such yearly goals, current metrics, the percent change expected, and who has the responsibility for the initiative.

- **Good of the Order**

A question was raised about Faculty Senate's involvement in the budget process. The Faculty Senate Budget Committee continues to receive materials and has met with Mr. Branson to have questions addressed. Dr. Doom indicated that while there is always room for improvement in receiving the budget earlier for evaluation; the overall communication, involvement, and transparency have greatly improved over the last two years.

Mr. Fitzpatrick asked if an internal calculation of Wright State's Senate Bill 6 score had been done now that the audit report has been finalized. Based on the audited data, Mr. Branson indicated that the preliminary score would be a 2.2 which is much improved over the previous .8 SB6 score. This change is tied to the amount of reserves as the reserve portion of the formula is weighted at 50%.

**Finance, Audit and Infrastructure Committee  
Meeting of April 19, 2019**

Mr. Sean Fitzpatrick called the meeting to order at 9:00 a.m. and read the conflict of interest statement.

- **Enrollment Update**

Provost Sue Edwards offered highlights and goals of an upcoming 5-year enrollment plan. Building on the state's priorities to attract, retain and graduate students that meet the workforce needs of our

region and the state, Wright State has set out to achieve five goals; namely

1. Sustained undergraduate enrollment growth
2. Improve student retention
3. Develop new programs, enhance existing programs to provide a qualified workforce to the region
4. Expand online offerings
5. Develop aggressive institutional and program-specific marketing plans that strengthen our distinctive identity as a student-success driven public university

Facing a nationwide decrease in the number of direct from high school (DFHS) students, Wright State has added new initiatives to increase Wright State's proportion of this student population. Additional emphasis on increasing the number of transfer students include removing barriers for credit transfers and the creation of articulation agreements and 4-year graduation plans.

The enrollment plan includes 5-year metrics and targets for enrollment, retention and graduation rates. Initiatives are underway to utilize analytics to tailor support services to underprepared or at risk students to assist with their academic readiness and success.

The Provost is working with the Deans to review their college program offerings and identify areas of growth that can meet the future needs of the region. Fully online programs and degrees can now be developed since the conversion is almost completed to allow core coursework to be taken completely online.

The Committee offered support for the draft plan and asked for regular updates on metrics and progress. Mr. Langos requested that revenue expectations driven by this plan be shared with the Budget Office for their consideration in crafting and monitoring the university budget. An updated plan will be shared on June 14, 2019. There was a general discussion on first year experiences with Wright State being the only institution in Ohio that does not have a mandatory first year requirement.

Trustee Ramos asked about efforts to support minority student's recruitment and success. Provost Edwards indicated that the incoming class has the highest level of minority representation over previous cohorts. Success efforts such as "Retain the Nine" and the

identity centers are in place to help minority students find a home at Wright State and be successful with their academic studies.

- **Monthly Financial Performance Reporting**

Mr. John Shipley, associate vice president and controller, gave a fiscal 2019 budget status update and reviewed changes to the report from what was presented in March.

- **Financial Analysis: Unrestricted Funds Report**

The values in the middle section of the report shows actual revenue and expenses through the end of March. There has not been a lot change over the last month. Revenues improved by \$147 thousand over February for collection of miscellaneous fees such as application and transcript fees. Other revenue categories exceed the budget and total revenue is down by about \$1 million.

No further tuition and fee collections are expected this budget year leaving that category below budget by \$1.8 million. State appropriations are expected to be up by \$900 thousand on a one time basis. Overall, total revenues are expected to be down by \$1.2 million.

Expenses show a positive variance, meaning they are under budget year-to-date resulting in a higher net position than the estimated budget. Compensation is the driver for the positive net position with a surplus of \$4.9 million primarily driven by unfilled positions. Other categories are harder to compare since departments have the ability to move funds between categories as spending needs change. Overall, the year-end surplus is projected at \$6.2 million which is \$3.2 million over the planned budget.

- **FY2018 to FY2019 Actual Comparison**

This report compares this year's actual year to date as a percent of budget to where we were last year as a percent of year-end. Total revenues are 90% of the budget and should end the year at 99% of the budget. At this time last year, revenue was at 91% of year-end.

Expenses currently are at 78% of the budget compared to 82% in 2018. This shows that expenses are definitely under control. The expenses are under budget in all categories

except maintenance which is \$50 thousand over which is basically even. As compared to last year, Mr. Shipley indicated that Wright State is definitely on track and on target for a surplus for year end.

- **FY2018 to FY2019 Monthly Budget to Actual Variance**

This report compares the month of March against the budget and also against the month of March in 2018. Mr. Shipley highlighted areas of deviation between last year and this year. Tuition and fees were lower this year by \$22 million compared to last and State Appropriations are running ahead due to the change in formula.

Sales and service declined over last year from \$960 to \$661 thousand. Some of the change is a true revenue reduction and part is based on timing. Compensation is under by \$5.7 million. Last year there was a one-time charge of \$5 million for fringe benefits that will not occur this year.

Mr. Fecher asked about the status of medical claims and how they are tracking to budget. Since Wright State is self-insured, unexpected medical claims can be a large budget disruption and are being tracked closely. Mr. Shipley indicated that the University has budgeted \$550 thousand per week for medical claims and actuals are running around \$500 thousand. While there is not a reserve pool set aside for excess claims payment, Mr. Branson mentioned this is something the University is looking into establishing.

- **Cash Forecast**

The beginning year balance for cash and investments was \$10.6 million higher than the beginning balance of FY2018. Ending cash and investments as of March 31, 2019 was \$86.9 million, an increase of \$20.2 million over March 31, 2018. For the fiscal year, the ending cash and investment balance is projected to be \$58.2 million as compared to \$51.6 million for June 30 last year, an increase of \$6.6 million.

Working capital earnings were \$174 thousand for the month of March. We have not yet received the quarterly mark to market for the private equity funds but that was in last year's total.

- **Cash and Investment Income Activity**

The working capital cash on hand was calculated at 102 days. While expenses will continue to year end, there will not be additional revenue collection, therefore, the cash on hand is projected to decline to 64 days by the year end of June 30, 2019. This is an improvement over 53 days last year but still short of the goal of 180 days cash on hand.

1. **Expenditures \$500,000 and Above**

Mr. Shipley presented seven contracts for the Committee's review and approval prior to forwarding them to the Full Board for consideration. The contracts included electricity generation, Pepsi vendor contract, Xerox contract, vision insurance for employees, services provided by Wright State Physicians, lease payments for Double Bowler Properties, and a pass through contract for student textbooks with Barnes and Noble Bookstores.

***Full details of the contract expenditures can be accessed here:***

<http://www.wright.edu/sites/www.wright.edu/files/uploads/2019/Apr/meeting/FAI%208%20%24500K%20and%20over%20-%20April%2019%20BOT.pdf>

The Committee discussed a provision of the Pepsi contract that provides a cash payment to the university and where this payment is applied. The Committee is recommending the payment be applied centrally rather than on a unit or department level.

Wright State is part of the Inter-University Council of Ohio (IUC) which negotiates preferred vendor contracts using the buying power of 14 Ohio universities. The vision contract under consideration is at the IUC rate. The committee requested that Wright State also conduct independent bids on future shared services contracts to make sure to receive the best rates possible.

Wright State Physicians is an affiliated entity of Wright State. Physicians in this group are paid by the Boonshoft School of Medicine to teach medical students and provide clinical practice experiences. A question was raised about how compensation is determined for these services. Ms. Kim Paul, chief administrative officer for the Boonshoft School of Medicine and CEO of Wright State Physicians answered that payments are the actual cost plus benefits for services rendered. Wright State's Medicine and Health Committee of the Board has been reviewing this relationship and

through the Affiliated Entity process and an audit by BKD, the compensation and relationship question will be further refined.

Double Bowler Properties is a real estate holding company for the university. Before the Committee was an annual renewal for lease payments on real estate utilized by Wright State. Wright State is presently reviewing existing and future space needs and looking to further define how these properties are utilized.

The Barnes and Noble contract is a pass-through for payments made by students for course materials under the textbook affordability plan and for funds on their Wright One Card used at the bookstore.

A question was raised about student account write offs and if the University pays Barnes and Nobles if a student account is unpaid. Mr. Shipley indicated that the vendor is paid and the University collects from the student if the materials were received. This led to a discussion on bad debt and its effect on the university. Mr. Sherbet shared that Wright State works closely with the Ohio Attorney General's Office to collect bad debt and net write offs run around \$500 thousand a year.

With a motion from Mr. Fitzpatrick and a second from Mr. Langos, the Committee moved the following resolution to the Full Board for consideration:

### **Approval of Expenditures \$500,000 and Above**

#### **RESOLUTION 19-71**

WHEREAS, in order for the University to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may exceed \$500,000; therefore, be it

RESOLVED that authorization is granted for the accompanying contracts now before the Board of Trustees be, and hereby are approved.

Mr. Fecher moved for approval. Ms. Green seconded, and the motion was unanimously approved by roll call vote.

- **Contracts \$250,000 to \$500,000**

Mr. Shipley shared details on six contracts before the Committee for approval and addressed questions. Contracts included special counsel legal services, natural gas delivery, HVAC technical services agreement, payments for pediatric teaching experiences, unemployment insurance payments, and a pass-through for student legal services and for payments to the WOEf Board for Lake Campus housing.

***The full report can be accessed here:***

<http://www.wright.edu/sites/www.wright.edu/files/uploads/2019/Apr/meeting/FAI%209%20%24250K%20-%20%24500K%20-%20April%2019%20BOT.pdf>

To strengthen our immigration processing, Wright State has outsourced responsibility for H1B Visa oversight to special counsel on an ongoing basis.

The Committee reiterated the need to have Lake Campus housing completely self-sustainable without any supplementation of university funds.

The Finance, Audit and Infrastructure Committee approved the following resolution:

**RESOLUTION APPROVED BY THE COMMITTEE**

WHEREAS, in order for the university to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may amount to greater than \$250,000 and less than \$500,000; therefore, be it

RESOLVED that authorization is granted for the accompanying contracts now before the Finance, Audit and Infrastructure Committee of the Board of Trustees be, and hereby are approved.

Mr. Fitzpatrick moved for approval. Mr. Fecher seconded, and the motion was unanimously approved by roll call vote of the Finance, Audit and Infrastructure Committee.

2. **Executive Session**

Mr. Fitzpatrick indicated that the Finance, Audit and Infrastructure



Committee would like to enter into a Special Executive Session for:

- **Ohio Revised Code 121.22 (G)(5), Matters required to be kept confidential by federal law or state statute, 121.22 (D)(2)**

In accordance with the Ohio Open Meetings Law, the Wright State University Board of Trustees' Finance, Audit and Infrastructure Committee, after a majority of a quorum and by roll call vote, determined to hold a Special Executive Session by offering the following resolution:

#### **RESOLUTION 19-51**

RESOLVED that the Wright State University Board of Trustees' Finance, Audit and Infrastructure Committee agreed to hold a Special Executive Session on April 19, 2019; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Matters required to be kept confidential by federal law or state statute, 121.22(D)(2)

Mr. Fitzpatrick moved for approval. Mr. Fecher seconded, and the motion was unanimously approved by roll call vote of the Finance, Audit and Infrastructure Committee.

The Finance, Audit and Infrastructure Committee entered into Executive Session at 10:40 a.m. and held their meeting in the Double Bowler Conference Room.

The Committee returned to Public Session at 12:51 p.m. and adjourned.

#### **D. Student Affairs and Athletics Committee**

Ms. Ramos, committee chair, reported on the committee meeting of March 29, 2019.

Mr. Austin Rains, Student Trustee, called the meeting to order at 10:13 a.m. in the absence of Committee chair, Ms. Ramos, and read the conflict of interest statement.

- **Chair's Comments**

Mr. Rains thanked the students, staff, and faculty who persisted at Wright State through the recent challenges and expressed confidence that a bright future for everyone is on the horizon.

- **Student Government Report**

Trustee Raines conveyed the Board's appreciation and read a resolution recognizing Mr. Daniel Palmer and Mr. Adrian Williams for their exemplary work and leadership in their roles as president and vice president of the Student Government Association (SGA). The students also received certificates honoring their service.

Mr. Palmer and Mr. Williams expressed gratitude to Mr. Austin Rains for his service as a Student Trustee and provided updates on SGA's major projects this year.

Mr. Williams spoke about the "Retain the Nine" initiative to increase retention for underrepresented students. The goal is to develop a holistic approach to address the main reasons that students do not return to Wright State, namely, personal, financial, cultural, and academic.

Mr. Palmer discussed recent progress on the referendum to build a stand-alone recreation facility. He reviewed statistics that correlate increased participation in student recreational facilities and services with increased retention, GPA, and graduation rates. The referendum requires 10% of the student body to participate, and a majority to vote yes. The projected cost of the project is approximately 92 million dollars, which includes ongoing operations and equipment for the Center as well as one time funding for renovations to the space that would be vacated in the Student Union.

Mr. Palmer introduced next year's SGA president Ivan Mallet, and announced that Mr. Adrian Williams will serve a second year as the SGA vice president.

1. **Recognition of Daniel Palmer and Adrian Williams**

**RESOLUTION 19-72**

WHEREAS, Daniel Palmer and Adrian Williams were selected by

the Wright State Student Body to serve as their president and vice president for the 2018-2019 academic year; and

WHEREAS, Daniel Palmer and Adrian Williams have demonstrated exemplary leadership skills in their roles in the Student Government Association; and

WHEREAS, Daniel Palmer and Adrian Williams have served with distinction as advocates of the Wright State Student Body; therefore,

BE IT RESOLVED, that the Wright State University Board of Trustees recognizes the achievements and contributions of Daniel Palmer and Adrian Williams.

Ms. Ramos moved for approval. Mr. Bridges seconded, and the motion was unanimously approved by voice vote.

- **Vice President's Report**

Dr. Gary Dickstein recognized Ms. Katie Deedrick, Director of Student Support Services, for over 40 years of service at Wright State University. Ms. Deedrick has worked to remove barriers and identify resources for thousands of students who faced challenges.

Ms. Gina Keucher, Program Director in the Office of Student Activities, provided highlights from Fraternity and Sorority Life. Last year, 525 students delivered 32,000 hours of service and raised nearly \$30,000 for philanthropy. These students consistently rank above the all-men, all-women, and all-university average for GPA; fall-to-fall retention; and 6 year graduation rates. Recent interest has been shown in more diverse organizations, and a Diversity and Inclusion Director has been appointed. Ms. Keucher also recognized outgoing Fraternity and Sorority Council president Sarah Christy and incoming president Bentley Peed, who discussed benefits they received from their experiences in Fraternity and Sorority life.

- **Athletics Report**

Ms. Joylynn Brown, assistant director of Athletics and senior women's administrator, provided highlights on the end of the basketball season. The women's basketball team participated in the NCAA tournament, and the men participated in the National

Invitation Tournament (NIT). Wright State had 10 nationally televised games: 2 for women and 8 for men and led the league in attendance with 65,000 fans.

Ms. Brown remarked on the unique organizational structure at Wright State, in which she supervises men's basketball, men's soccer and cross country. This helps athletes understand that it is normal to have women in leadership roles. Wright State is also distinctive for having an all-women's coaching staff for women's basketball. Ms. Brown was pleased to note that the women's NCAA experience was equitable to the men's NCAA experience last year.

Mr. Robert Ray, coordinator of Academic Success Programs, discussed the Academic Progress Rate (APR) metric used by the NCAA to hold institutions accountable for the academic progress of their student-athletes. For 2017-2018, 8 of 13 Wright State athletic teams received perfect single APRs of 1000 points. Three teams had 4-year averages of 1000. The Athletics Department had an overall average of 987 or 98.7%.

Ms. Alanna Lemmings, member of the volleyball team receiving a perfect APR, spoke of how the coaching and advising from the athletic department assisted her with focusing on academic accomplishments and expanding her resume with various experiences.

#### **E. Student Trustees Report**

The focus of the Student Trustees' report over the last year has been to highlight the varied experiences of some of Wright State's students. Mr. Shaun Wenrick, Student Trustee, introduced Mr. Daniel Palmer, a graduating senior majoring in Business Economics and Wright State's current Student Government president. Daniel spoke about the reasons he selected Wright State which included affordability, proximity to home, and the reputation of the Raj Soin College of Business, and the Model United Nations team.

As a commuter student, Daniel early on established a network of friends and connections to campus through the Model U.N. team and Student Government. His opportunities for new experiences included travel to New York for Model U.N. competitions and testifying with Student Government before the Ohio's state legislature on textbook affordability. Daniel

remarked that his experiences at Wright State have forever changed his life and will always be a place he calls home.

**F. Faculty President's Report**

Dr. Travis Doom, president of Faculty Senate, updated the Board on Faculty Senate committee activities.

Most of the work of Faculty Senate takes place either in one of twelve standing committees, administrative groups or ad-hoc committees.

The Curriculum Committee approved a new doctorate of nursing practice program for presentation to the Board at their Fall Academic Affairs and Enrollment Committee meeting. The Lake Campus business program received a name change.

Wright State's CORE coursework is divided into six elements with each element evaluated on a rotating yearly basis to ensure learning outcomes are met. Element 2 - Mathematics is planned for assessment in 2019-2020.

The Graduate Committee strengthened the policy on graduate faculty membership. The Undergraduate Committee concentrated on student completion, diversity, and textbook affordability issues. The International Education Advisory Committee continues to focus on removing roadblocks to the international student admission process.

Over the last several years, the Faculty Budget Priority Committee has worked closely with Mr. Walt Branson and the University Budget Office to share financial information with Faculty Senate. Dr. Doom indicated that the current administration and especially Mr. Branson have been a model of transparency and the Faculty Senate appreciates this relationship.

Dr. Doom completed his two-year term as Faculty Senate President and will be transitioning his duties to incoming president Dr. Dan Krane and vice president Dr. Laura Luehrmann. A number of summer working groups have been identified to begin work on issues that the Faculty Senate will address in the Fall.

In response to a question on how the faculty can support student retention, Dr. Doom indicated that faculty prioritizes individual student support and has chosen student persistence as one of the issues for further exploration over the summer.

## VIII. PRESENTATIONS AND POLICY DISCUSSIONS

- The Wright Leader Academy  
Ms. Shari Mickey-Boggs  
Associate Vice President and Chief Human Resources Officer

***An organization is only as good as its people.*** This was the message shared by Ms. Shari Mickey-Boggs when discussing the importance of the Wright Leader Academy for leadership development at Wright State. With a cohort based model focused on developing the leadership of the individual and creating a collaborative campus network, the Wright Leader Academy is graduating their third cohort. The participants thanked the Wright State Foundation for their financial support and Ms. Emily Hamman for her efforts in coordinating the academy.

Ms. Jeannette Hortwitz, director of LEAP and senior lecturer, and Mr. Todd Pavlack, manager of distance learning, reflected on their experiences and the important relationships they have gained from their participation in the this year's Wright Leader Academy.

## XIX. UNFINISHED BUSINESS

President Schrader shared that Provost Edwards' is cancer free and recovering nicely from her recent surgery and will be joining everyone tomorrow at Commencement to partake in the celebration of student success.

## XX. NEW BUSINESS

1. Lake Campus Commencement – May 2, 2019, 5:30 p.m.  
Romer's Celina Ballroom, 1100 S. Main St.
2. Dayton Campus Commencement – May 4, 2019, Nutter Center,  
Breakfast – 8:30 a.m., Commencement 10:00 a.m.
3. Boonshoft School of Medicine Commencement – May 28, 2019  
Schuster Performing Arts Center – 6:30 p.m.
4. Finance, Audit and Infrastructure Committee Meeting – May 24, 2019
5. Budget Presentation – June 14, 2019, 8:30 a.m., Apollo Room
6. School of Professional Psychology Commencement – July 2019
7. Fall Move-In Day – August 22, 2019

## XXI. ADJOURNMENT

## **XVII. APPENDIX - WRITTEN REPORTS**

- A. Advancement Report
- B. Communications Report

**WRIGHT STATE UNIVERSITY  
BOARD OF TRUSTEES**

**Advancement Committee Report  
March 2019**

1. Alumni Relations Report
2. Wright State Foundation Financial Report
3. Development Report
4. *Discover Your Story*: Archives Campaign Report



# **Advancement Committee Report Alumni Relations Report March 2019**

## **Updates:**

### **FESTIVAL OF FLIGHT**

New Festival of Flight to celebrate aviation in the Miami Valley.

The all-day festival will take place behind the Wright State University Nutter Center on Oct. 5, 2019. The festival will be sponsored by the City of Fairborn, Wright State University, and the Wright State Alumni Association, in partnership with the Miami Valley Restaurant Association, the National Aviation Heritage Alliance, the National Aviation Hall of Fame, and the National Museum of the U.S. Air Force.

The festival will feature aviation-related educational experiences, flight-themed food and drinks, entertainment (including live bands), a dedicated area with fun activities for children, and a haunted trail. Sports fans can watch games by the Wounded Warrior Amputee Softball Team and the Wright State volleyball, men's soccer, and club football teams. Wright State students will participate in a parade of golf carts that they will decorate with flight themes.

The festival will appeal to families from around the Miami Valley and flight enthusiasts across the country. The event is expected to attract an estimated 10,000 to 12,000 people.

More details, including a schedule of performances, games, and activities, will be available at [festivalofflight.org](http://festivalofflight.org) later this year.

### **WRIGHT STATE MAGAZINE**

We are in the final planning stages for the spring 2019 issue of *Wright State Magazine*.

After meeting with the Office of Marketing earlier last fall, we were informed that the last iteration of the magazine they produce is now dead and that whatever we produce will become the official alumni magazine of WSU. Therefore, we've chosen to remove the "flight" name and just call it the "Wright State Magazine." Our next magazine cover story will be "2019: The Year of the Woman" and we will be choosing 5 different profiles of female leaders/interesting profiles of women at WSU:

**Leadership Duo:** Dr. Schrader/Dr. Edwards

**Alumna:** Joyce Beatty, Congresswoman

**Donor:** Zoe Dell Nutter (former dancer, aviator, and philanthropist @ age 104)

**Faculty:** Dr. Caroline Cao

**Student:** Stevie Lamblin (DCDC dancer and WSU graduate student)

We will also be featuring stories on:

- The history of the African American Alumni Society Scholarship
- A grant from the Reeve Foundation which is providing robotic machines in the dining hall to help students with disabilities eat
- Profile on Liz Conzo-Kerschner, an alumna who is an executive at John Deere

It will hit homes at the beginning of April. Our next issue will hit homes in August, before Homecoming.

## **WRIGHT STATE ALUMNI ASSOCIATION STRATEGIC PLANNING**

The WSU Alumni Association is in the middle of the process to develop and implement its strategic plan for the next 3 years. The WSUAA has retained a highly recommended strategic planning consultant, Harry Kangis of One Page Solutions in Cincinnati, to facilitate development of a new strategic plan for the Association.

The strategic planning committee assigned by the WSUAA Board has already met once on February 23 and has identified key strategies to be implemented. The Strategic Planning Committee will meet again on March 30 to further develop the plan, finalize details, and indicate deadlines. The plan will be reviewed at the May 4, 2019 Board meeting and voted on at the August 3, 2019 Board meeting.

## **Wright State Norwegian Cruise set for 2020!**

The Wright State Alumni Association has partnered with Norwegian Cruise Line to provide alumni and friends of Wright State a one of a kind travel experience. In May of 2020, we will embark on a 7-day cruise from New York City to Bermuda aboard NCL's newest ship (not sailing yet) ENCORE. More information about this trip can be found at [www.wrightstatealumni.com](http://www.wrightstatealumni.com)

## **EVENT RECAPS**

On March 2<sup>nd</sup>, we hosted one of our most highly anticipated events- Rowdy Gras. Rowdy Gras is a long-standing annual event sponsored by the Alumni Association. Designed as a New Orleans themed casino night, Rowdy Gras provides attendees with an evening of dancing, casino games, and NOLA themed food and drinks. This year's Rowdy Gras was named as one of Dayton.com's top 10 Mardi Gras events in Dayton. We had 225 attendees this year.

The past few months, our student advancement organization, the '67 Society, has been busy. In February, they hosted their annual Raider Round Up event prior to the WSU vs. NKU men's basketball game. This pre-game spirit rally had over 700 students in attendance and included a most spirited contest, face painting, sign making, inflatables and food.

During the Motor City Madness Horizon League Tournament, we held pregame tailgates prior to the men's semifinals and the '67 Society hosted 60 students who traveled to Detroit to cheer on both our men's and women's basketball teams. The '67 Society hosted an event between the women's and men's final games on Tuesday afternoon at Punch Bowl Social, a bar/restaurant that has bowling, outdoor games, and other activities.

## **UPCOMING EVENTS:**

Saturday, March 30: Cleveland International Film Festival: American Factory

Wednesday, April 10: Veteran and Military Alumni Society Graduation Celebration

Saturday, April 13: ARTSGALA

Saturday, May 18: Wine Trail Tour (overnight)

Tuesday, May 28: Veteran and Military Alumni Society Guest Bartending Night at the Wandering Griffin

Saturday, June 8: Wright State Day at the Dayton Dragons

Saturday, June 29: Cincinnati Reds Trip

Sunday, July 21: Wright State Day at Kings Island

Friday, August 2: 43<sup>rd</sup> Annual Alumni Association Legacy Scholarship Golf Outing  
Saturday, August 3: Alumni College  
Saturday, September 14: 9<sup>th</sup> Annual Bourbon Tour (overnight)  
Monday, September 30 – Saturday, October 5: Homecoming  
Friday, October 4: Alumni Achievement Awards  
Saturday, October 5: Festival of Flight  
Friday, December 13-15: Chicago Holiday Tour (overnight)  
May, 2020: Wright State Norwegian Cruise from NYC to Bermuda

**Advancement Committee Report**  
**Wright State University Foundation Report**  
**March 2019**

After suffering significant losses in the fourth quarter of 2018, the financial markets have reversed course gaining back most of the losses experienced in the last quarter of 2018. As indicated below, our endowment portfolio finished the month of February 2019 with a market value of just under \$86.0 million, an increase of \$1.2 million or 1.4% over its value on July 1, 2018. The portfolio's total return regained its footing in February bringing the fiscal year-to-date return back into positive territory, although just slightly. Through February 28, 2019, the endowment portfolio has returned a positive 0.39%; that return lagged its weighted benchmark by 150 basis points. The total return has been driven more by fixed income investments (+2.94% for the year) than by equities (+1.07%). Domestic equities have outpaced international (ex-US) securities, which have lost 3.04% for the year. In the domestic stock space, large cap (+3.72%) has outperformed small cap, with the latter contributing to a drag on returns (-3.43%). Our managed volatility investment has added the greatest value to equity returns for the year, returning a positive 6.95%. Fixed income returns have been positive across the board with emerging markets debt providing the strongest performance at a positive 4.77%. Alternative investments, excluding private equity have not fared as well. Our hedge fund-of-funds has lost 3.41% for the year while our energy debt investment has lost 5.82%. These losses combined for a negative 4.30% drag on total return. At February 28, 2019, the portfolio's one-, three-, five-, and ten-year net returns were -0.07%, 8.49%, 4.34%, and 9.67%, respectively. Asset allocations at the end of February were in line with our investment policy, with actual allocations as follows: 42% equities, 27% fixed income, 13% multi-asset, and 18% alternatives.

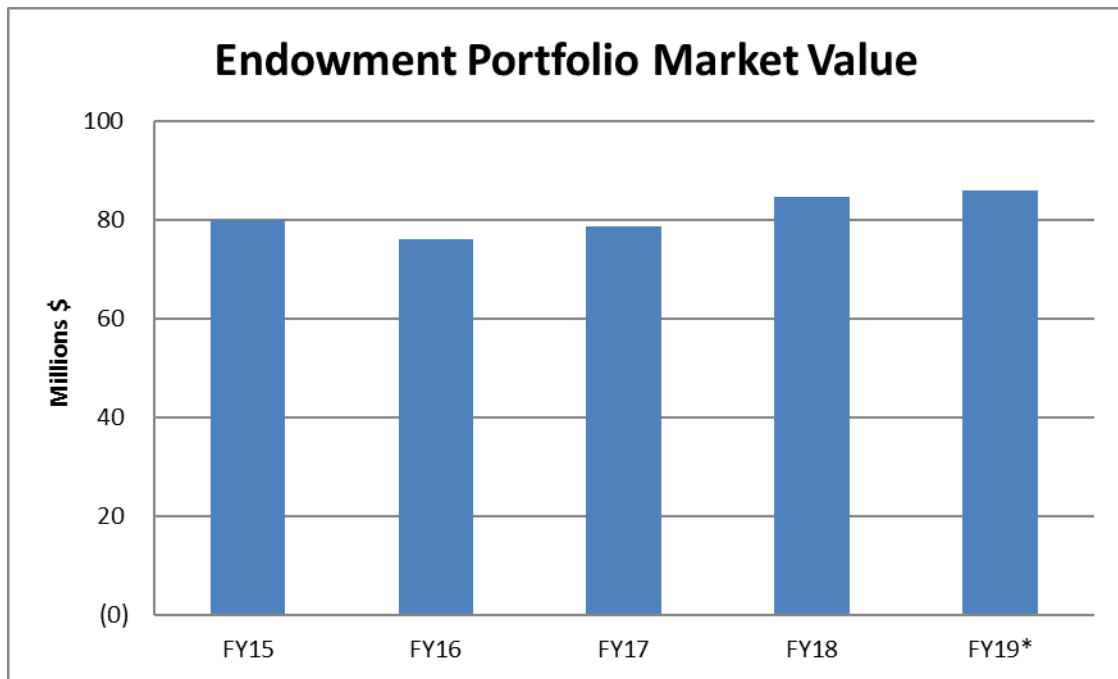
In lock step with the improved market performance, the Foundation's unrestricted net assets or gross reserve, has also seen an uptick during the current quarter. The gross reserved finished the month of February with a value of \$8.5 million, just \$0.2 million or 2.2% below its value at the beginning of the fiscal year. This is a significant improvement over its position at the end of December when fourth quarter losses had reduced the level by 27%.

The Foundation's current endowment portfolio composition, including target allocations, actual allocations, and market values, as of February 28, 2019, is presented below:

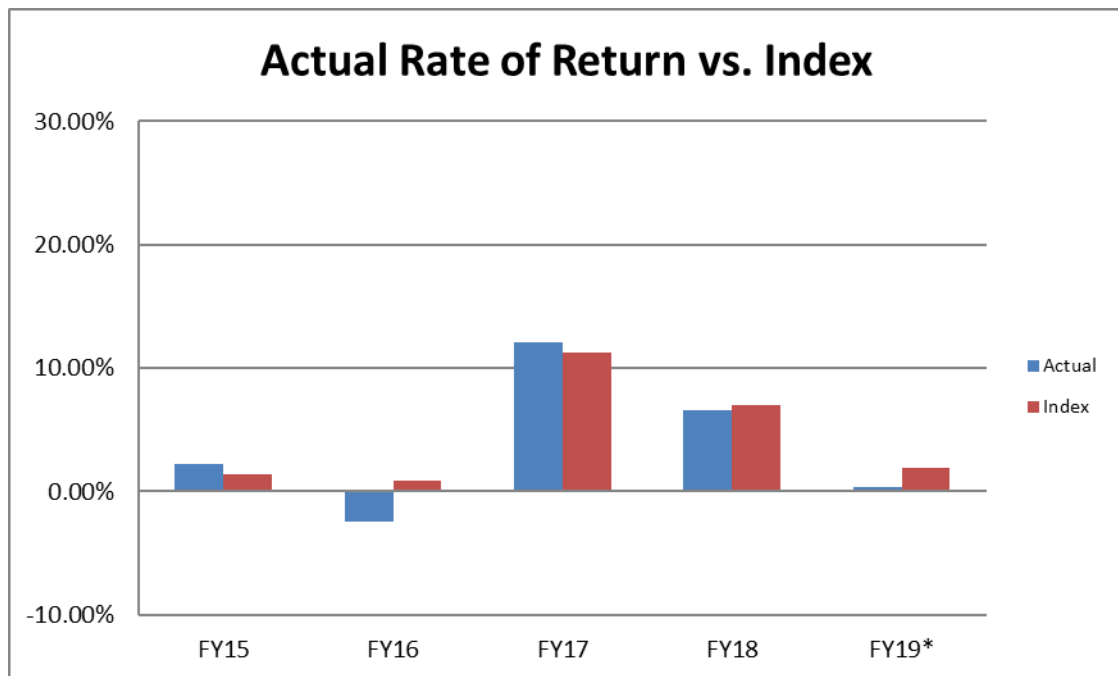
**Endowment Portfolio Composition**

<b><u>Asset Class</u></b>	<b><u>Target Allocation</u></b>	<b><u>Actual Allocation</u></b>	<b><u>Market Value February 28, 2019</u></b>
<b>Equity</b>	<b>42%</b>	<b>44%</b>	<b>\$37,560,994</b>
<b>Fixed income</b>	<b>24%</b>	<b>24%</b>	<b>20,614,886</b>
<b>Multi-asset</b>	<b>14%</b>	<b>13%</b>	<b>11,425,743</b>
<b>Hedge funds</b>	<b>8%</b>	<b>8%</b>	<b>6,499,413</b>
<b>Private equity</b>	<b>8%</b>	<b>7%</b>	<b>6,121,905</b>
<b>Energy Debt</b>	<b>4%</b>	<b>4%</b>	<b>3,749,550</b>
<b>Cash &amp; equivalents</b>	<b>0%</b>	<b>0%</b>	<b>0</b>
<b>Totals</b>	<b>100%</b>	<b>100%</b>	<b>\$85,972,491</b>

### Endowment Value

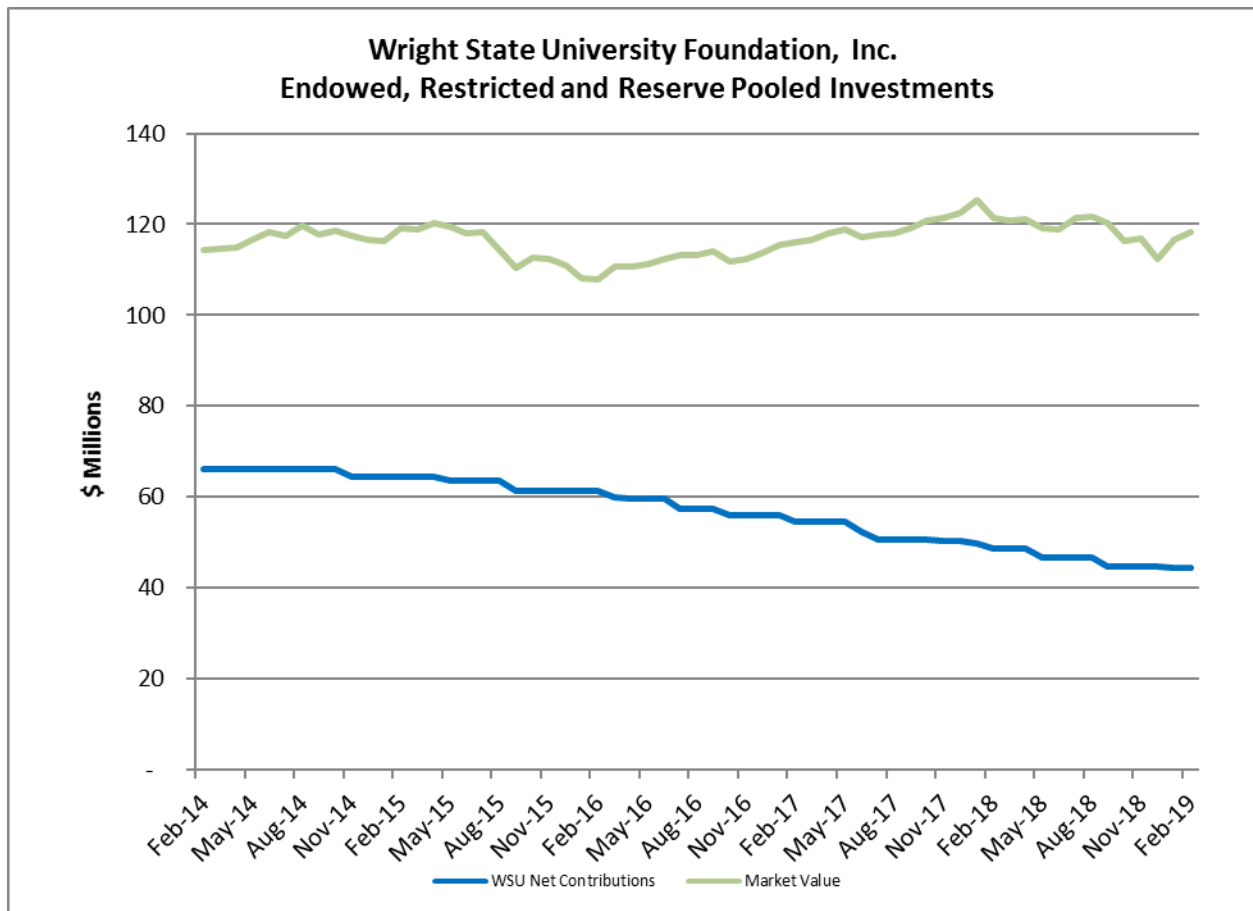


### Endowment Historical Rates of Return



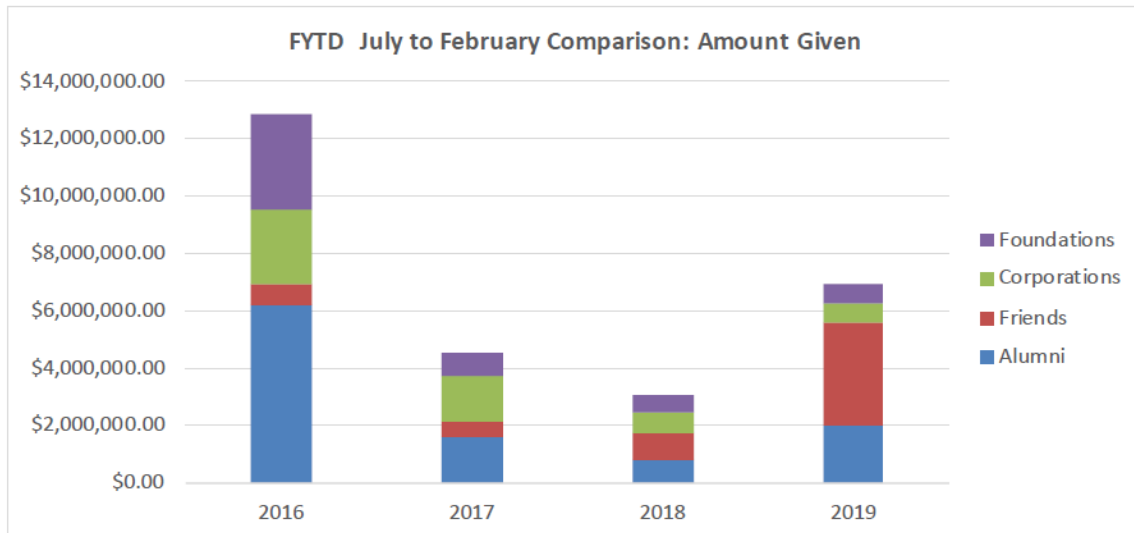
The index is composed of various market indices of like asset classes in the same proportion as the Foundation's approved asset allocation as defined in its Investment Policy Statement (IPS).

All Portfolios Value vs. Contributions



**Commitments per Fiscal Year by Source: Dollars FYTD Comparison  
July 1, 2015 - February 28, 2019**

FY July to February	Alumni	Friends	Corporations	Foundations	Grand Total
2016	\$6,216,073.01	\$748,570.28	\$2,585,313.87	\$3,329,556.02	\$12,879,513.18
2017	\$1,643,896.68	\$529,081.25	\$1,590,382.36	\$775,815.88	\$4,539,176.17
2018	\$829,084.16	\$889,856.16	\$778,186.64	\$588,421.61	\$3,085,548.57
2019	\$1,980,399.14	\$3,616,761.03	\$654,629.63	\$661,897.83	\$6,913,687.63



*This report includes all pledges and gifts to Wright State University Foundation, not pledge payments.*

**Commitments per Fiscal Year by Area/Unit  
July 1, 2015 - February 28, 2019**

Area/Program	2016	2017	2018	2019
<b>Athletics</b>	<b>\$1,625,373.23</b>	<b>\$466,954.02</b>	<b>\$548,935.74</b>	<b>\$2,838,162.66</b>
<b>Colleges and Schools</b>	<b>\$19,364,466.46</b>	<b>\$6,403,952.95</b>	<b>\$4,850,842.49</b>	<b>\$3,003,101.81</b>
CECS	\$2,688,041.12	\$1,031,049.08	\$1,475,699.33	\$134,741.51
CEHS	\$91,686.41	\$111,219.63	\$66,036.88	\$49,902.74
COLA	\$990,897.46	\$775,600.57	\$920,474.89	\$915,482.15
CONH	\$571,485.30	\$1,554,858.89	\$214,074.03	\$245,898.40
COSM	\$10,920,654.39	\$564,120.26	\$163,770.91	\$82,412.00
LAKE	\$1,327,467.92	\$255,859.92	\$227,020.00	\$8,382.32
RSCB	\$494,847.31	\$810,319.59	\$264,255.20	\$192,583.48
BSOM	\$2,136,516.55	\$1,183,717.01	\$1,483,914.33	\$1,353,689.21
SOPP	\$142,870.00	\$117,208.00	\$35,596.92	\$20,010.00
<b>University Libraries</b>	<b>\$93,412.03</b>	<b>\$67,262.19</b>	<b>\$287,080.63</b>	<b>\$524,889.38</b>
<b>University Wide</b>	<b>\$5,096,013.16</b>	<b>\$1,987,862.48</b>	<b>\$1,484,839.79</b>	<b>\$547,533.78</b>
<b>Grand Total</b>	<b>\$26,179,264.88</b>	<b>\$8,926,031.64</b>	<b>\$7,171,698.65</b>	<b>\$6,913,687.63</b>

**WRIGHT STATE UNIVERSITY FOUNDATION, INC.**

Report of Total Receipts: Cash and Gifts-in-Kind  
For the Month Ended February 28, 2019 and 2018

**MONTH-TO-DATE**

GIFT SOURCE	FEB 2019		FEB 2018		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	207	\$31,236	247	\$68,944	-16%	-55%
Corporations	37	303,491	33	85,031	12%	257%
Foundations and Organizations	12	172,861	16	94,292	-25%	83%
Friends	260	46,982	258	174,583	1%	-73%
<b><i>SUBTOTAL CASH RECEIPTS</i></b>	<b>516</b>	<b>\$554,570</b>	<b>554</b>	<b>\$422,850</b>	<b>-7%</b>	<b>31%</b>
Gifts-in-kind	24	20,987	58	41,089	-59%	-49%
<b><i>TOTAL ALL RECEIPTS</i></b>	<b>540</b>	<b>\$575,557</b>	<b>612</b>	<b>\$463,939</b>	<b>-12%</b>	<b>24%</b>

**FISCAL-YEAR-TO-DATE**

GIFT SOURCE	FY2019		FY2018		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	1,496	\$592,874	1,600	\$720,043	-7%	-18%
Corporations	185	1,585,091	196	1,588,975	-6%	0%
Foundations and Organizations	59	1,341,662	69	1,422,765	-14%	-6%
Friends	1,068	633,834	1,216	1,079,502	-12%	-41%
<b><i>SUBTOTAL CASH RECEIPTS</i></b>	<b>2,808</b>	<b>\$4,153,461</b>	<b>3,081</b>	<b>\$4,811,285</b>	<b>-9%</b>	<b>-14%</b>
Gifts-in-kind	41	101,988	94	121,554	-56%	-16%
<b><i>TOTAL ALL RECEIPTS</i></b>	<b>2,849</b>	<b>\$4,255,449</b>	<b>3,175</b>	<b>\$4,932,839</b>	<b>-10%</b>	<b>-14%</b>



## **Advancement Committee Report Development Report March 2019**

### **Planned Giving Update**

FY2019 Planned Gift Report:

- ☐ Ten planned gift commitments with a stated gift value of \$4,448,000 have been recorded thus far in FY19.
- ☐ Five planned gifts distributions from realized estates have been received during this fiscal year. The combined total of these estate distributions total \$116,695. We anticipate additional distributions will be received this fiscal year as some known estate expectancies are in the process of being liquidated and disbursed.
- ☐ We also have distributions pending from seven other estates at some point in time as these estates are liquidated. The total of these seven estates is anticipated to be over \$4,000,000.
- ☐ There are currently nine additional planned gifts in discussion with an estimated projected value of \$10,500,000. We also have forty potential planned gifts in the early stage of discussion.
- ☐ We also have nearly forty individuals that are engaged in varying stages of planned gift discussions.
- ☐ The Katherine Wright Legacy Society, our form of recognition for those who have included Wright State in their estate plans and informed us of their intentions, will be having an event on April 6 as an appreciation for those who have made this significant long-term commitment to the institution.

### **Annual Giving Update**

Annual gift solicitation (gifts of up to \$10,000), building off the momentum of the Rise. Shine. Campaign, engaging more and more donors with Wright State, increasing current individual giving levels, and identifying new major gift prospects.

### **Fall Direct Mail Appeal**

The annual fall direct mail appeal dropped November 14. It was customized with student features in each academic area. The primary audience for Fall Appeal is alumni, however without traditional Phonathon again in FY19, this appeal will also be sent to friends.

## Strategies

- Continue to personalize, including suggested giving amounts based on historical giving
  - Provide current donor club, if applicable
- Continue to solicit our most engaged alumni/friends utilizing our Wright State engagement scores in addition to utilizing our updated Wright State annual giving likelihood scores

### Fall Appeal Results

90 day results FY19	\$98,384	442 gifts
90 day results FY18	\$86,876	474 gifts
90 day results FY17	\$95,165	489 gifts
90 day results FY16	\$83,530	386 gifts

## **2019 CSIC – Campus Scholarship and Innovation Campaign**

The 2018 CSIC campaign reporting year officially closed in December, we saw a 3% increase in participation in 2018.

The 2019 faculty, staff, retiree campaign will launch on Monday, April 1<sup>st</sup> and run for five weeks concluding on May 3.

Retiree strategy will be developed with the Retirees Association and solicitation for our retirees will take place in the spring.

## **Spring Phonathon**

In a year without traditional Phonathon several strategies will be implemented.

### Campaigns:

- BSOM was cancelled due to the faculty strike
- Wed to Wed Alumni, February
- Spring all donor categories and donor types, March – April

**Advancement Committee Report**  
***Discover Your Story: Archives Campaign Report***  
**March 2019**

**Project Update:**

- The Archives Team is collaborating with Facilities on the best opportunity to create a Reading Room for use by the public and our university community. Additionally they're working on how best to house the massive Collections so they are in environmentally protected spaces.
- Dawne Dewey, Head, Special Collections and Archives and her team are offering a tour of our Collections to the members of the University Board of Trustees when a convenient time may be scheduled.

**Campaign Fundraising:**

- We've submitted multiple proposals to national and local foundations for support of the project and have been successful in securing new gifts. We've submitted additional proposals that are currently being evaluated by local foundations.

**Archives Tours**

- Dawne Dewey continues to offer tours to prospective donors and to community members with the hope of introducing people to our collections and helping to spread the word about the project.

**Gifts Committed to Date:**

- To date, we've raised \$907,000 toward the goal of \$6.5 million in CASH.
- There are 5 named spaces included in the giving totals
  - √ Amanda Wright Lane Lobby
  - √ Dr. Lewis Shupe Oral History Lab
  - √ Dr. Gary Barlow Conference Room
  - √ Makino, Inc. Volunteer and Student Center
  - √ Linda Black-Kurek Family Foundation Exhibit Gallery

**Project Description:**

- The Archives Center Modernization project provides for the renovation of 30,000 SF of space and the relocation of the current Special Collections and Archives. The new space will provide appropriate environmental conditions to lengthen the life of these priceless collections. Controls will include protections from temperature, humidity, light, fire, and air quality. They are moving from their current space in two campus locations of 12,000 square feet to a dedicated space of 30,000 square feet.

# Board of Trustees Report

## Office of Communications

Public relations, media relations and internal communications play a vital role in university operations and branding. Communications staff view interactions in each of these disciplines as invaluable opportunities to strengthen how people view Wright State University.

Our strategy is to build our brand largely through aggressive and sustained, brand journalism-driven, digital content creation. This strategy is supported by the voluminous creation of high quality content that's used to create repeated positive mentions in the external news (earned media), and increase university-wide awareness and brand advocacy through sharing and posting on internal channels (owned and social media).

## Public Relations & Media Relations

Office of Communications staff fulfill this role in large part by highlighting brag points and feel-good stories about Wright State and its people through high-quality articles and videos that are posted to the [Wright State Newsroom](#), distributed across university websites, and on university social media channels. Newsworthy stories are identified by staff and leveraged as pitch tools to external media.

### ***Data:***

*The February 22 — March 18, 2019 public relations metrics are as follows:*

- *Total External Media Clips ( + and -): 115*
- *Positive External Media Clips: 93*
- *Positive Advertisement Value: \$63,150.56*  
*This number was notably driven by coverage of: Alumna Hannah Beachler's Oscar nomination and win, General university operations, events, student success, alumni success, other positive stories.*

*Verbatim clips: During this period, at least 18 times the external media used stories and videos exactly as Communications staff created them.*

- *Negative External Media Clips: 22*
- *Negative Advertisement Value: -\$10,661.64*  
*This number was largely driven by: Coverage of AAUP-WSU's GoFundMe fundraising effort seeking wages they sacrificed while participating in their own strike.*

**Media clips:** *Defined as external news stories about Wright State (most often) or stories that mention Wright State.*

**Positive Advertisement value:** *External media coverage that results in positive exposure for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendor Vocus/Cision, TV Eyes.)*

**Negative Advertisement value:** *The inverse of Positive Advertisement value. External media coverage that is unquestionably negative for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendor Vocus/Cision, TV Eyes.)*

**Verbatim clips:** *Stories or videos written/produced by Communications staff that were printed or broadcast by external news sources exactly as they were created by our staff.*

## Communications (internal)

Communications staff members write, edit and post hundreds of Newsroom stories each year that post to websites across campus. Stories are also shared through university social media channels. The office also distributes campus-wide email messages from the administration, crime warnings and emergency messages, among many others.

### **Data:**

*The Office of Communications made 52 posts to the Wright State Newsroom from February 22 — March 18, 2019.*

*Also during that time, Communications sent 51 campus-wide email communications. 30 of those messages were on behalf of colleges, units and other campus organizations. four were sent on behalf of the president, the Board of Trustees, the administration or*

*police. The rest (17) were emails sent to all-employees with links to university news stories.*

## University Initiative Participation

The Office of Communications is an active participant in university-wide strategic initiatives, university search committees and state associations including the Wright State University Leadership Team, Emergency Management Committee, University Bookstore Advisory Committee, Social Media Managers Group, Homecoming Steering Committee, and the Inter-University Council of Ohio public relations committee.

Report created by:  
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