Wright State Research Institute
As a department of Wright State University, Wright State Research Institute (WSRI) provides innovative, customer-focused applied research solutions in the human performance and health sciences, by leveraging our university affiliation and community partnerships to facilitate technology development, job creation, and the economic revitalization of the region & state.

Wright State Applied Research Corporation
Wright State Applied Research Corporation (WSARC) was established in 2011 as a separate 501(c)(3) nonprofit organization and was designed to provide applied research contracting, security, and research administration services for Wright State Research Institute (WSRI), Wright State University (WSU), and the State of Ohio.

The major reasons for a separate entity are the abilities to perform classified contracts in classified facilities, contracts that required ITAR infrastructure, to perform applied research at the speed of business, and contracts that require FAR compliant total time accounting. Applied Research Corporations are set up to do total cost recovery following OMB Circular 230. That was one of the reasons the WSARC was set up in a similar vein to Georgia Tech Applied Research Corporation (GTARC).
• The WSRI Executive Advisory Council (EAC) and Research Advisory Council (RAC) are fully operational.

• WSRI/WSARC released a campus wide call for a pilot Independent Research and Development (IRAD) effort to promote collaboration and growth of WSU research portfolio.
  - Received 12 proposals on January 4th and awarded 6 IRAD proposals across campus on February 1, 2019.
  - The RAC plans to evaluate lessons learned from the pilot program before we launch the FY20 program.

• WSRI has hired a new chief scientist from DARPA and DTRA, Viktoria Greanya, PhD.

• WSRI/WSARC met the expectations of the Third Frontier 2010 Research and Development Capitalization (RDCAP) grant and WSU will be able to recover the full $5M.
  - This will provide $1.7M of cash for WSU.
WSRI Bottom Line

- WSRI has improved teaming with faculty and students on multiple new programs over the past two years. A key focus of WSRI going forward.
  - ONR $7.0M MURI PHITE Program with the Boonshoft School of Medicine.
  - ONR $0.75M Predicting Lapses of Attention (LAPSES).
  - DARPA $7M Learning through the Electrical Augmentation of Plasticity Program (LEAP).
  - DARPA $1M Goal-driven Agile Teams and Environments (GATE) Seedling.
  - OFRN $1.2M HBCD Bid Data Analytics Efforts.
  - AFRL/RH $2.0M Human Machine Teaming Task Order (HMT).
  - AFOSR, ONR, ARO, NSF $1.1M Goal Driven Autonomy Research.
  - IARPA $1.1M Human Forecasting (HFC).
  - AFRL / HMT Contract increased ceiling from $42M to $62M.
  - NCMR $2.8M TechWarrior Contract for technology demonstrations for small businesses.
  - NCMR supports The College of Nursing and Health and the Boonshoft School of Medicine for training and exercises.
  - WSARC over the past 3 years, through subcontracts to WSU, has also funded 26 GRAs on campus.
  - WSRI currently directly supports 4 GRAs and 7 Interns.
WSARC Bottom Line

• WSARC is self sufficient today and we will continue to be financially self sufficient going forward.
  – Oversight by the WSARC Board, WSU Board of Trustee Affiliated Entity Reports and Reviews, WSRI Executive Advisory Committee, WSRI Executive Advisory Committee, and the Outside Auditors will oversee all activities going forward to ensure self sufficiency.

• All WSARC affiliated entities have been terminated or dissolved.

• WSARC now subcontracts all faculty and student research to WSU so that WSU keeps all related F/A. This also creates a financial firewall between WSARC and WSU.

• WSARC as of December 31, 2018 owes WSU $530K related to ATIC funding.
  – WSARC will use cash from operations to pay this due bill ASAP.
  – Currently paying $200K per year. Payments will be accelerated as other funds become available.

• WSARC had positive cash flow in FY18 and continuing through FY19.

• FY18 overall operational performance metrics were positive.
• WSARC Board of Directors consists of 3 internal WSU employees, 1 WSU Board of Trustees member, and 9 outside directors from across the US.

• WSARC’s FY18 Audit had no material findings.

• WSARC and WSU have completed a shared services agreement and it is effective July 1, 2018 and supports all of FY19.
  – WSARC/WSRI has covered and will continue to cover all employee salary and fringe benefits.
  – WSARC is now paying interest on monies owed to WSU.

• WSARC with OSU are the co-leads for executing the Ohio Federal Research Network (OFRN) program for the State of Ohio.
  – 12 Ohio universities and 3 community colleges received funding.
    • Competitively awarded $28M through three funding rounds.
      – WSU has won $2.65M over the past 3 years. Twice as much as UD. 2nd highest amount across Ohio.
      – Top research and commercialization programs are from WSU, Dr. Wu and Dr. Raymer
    – Universities have won $139M+ in new awards from DARPA, ONR, AFRL, NASA, and IARPA.
    – OFRN helped create 7 new companies across Ohio.
    – Garnered $20M of industry funded research statewide.
**WSRI and WSARC Corrective Actions Timeline**

- **Began Operational Analysis and Rework of Organization**
  - September 2015
- **Restructured WSARC Board**
  - Created and Got Board Approval of 1st Bottom-up Budget
  - October 2015
- **Continued to restructure WSRI and WSARC to ensure Compliance and Transparency**
  - 2015 - 2016
- **Continued Operation Improvements and Greatly Expanded Research Portfolio**
  - 2016-2018

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**Reworked WSRI and WSARC structure and focus for compliance and transparency.**

- Eliminated named in grant hiring process.

**WSARC/WSRI has covered and will continue to cover all employee salaries and fringe benefits.**

- Hired outside Legal Counsel (TAFT).

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**WSARC Board:**
- Added to WSARC Board: Lt. Gen (Ret) C. D. Moore, WSU Board of Trustee Member.
- Added Vice President of Research and the Boonshoft School of Medicine Dean.
- Created board that now has 10 outside members.

**Developed budget utilizing actuals costs for rates.**

**Got approval of rates by DCAA.**

**Created SOP for all our operations to ensure compliance with University Policy and 501c.3 OMB 230 requirements.**

**Identified and Fixed 162 Compliance and Operational Issues.**

**Eliminated 47 positions over the past two years.**

**Reduced operating budget by 40%.**

**Created financial firewall between WSARC and WSU.**

**Eliminated or dissolved all affiliated entities.**

**Billed actual rates to customers - FY16, FY17, and FY18.**

**Meeting all financial obligations to the University and paying University in < 60 days.**

**Returned ~$1.0M of F&A back to University in FY18 by transferring COP, CTRA, ATR programs back to campus.**

**Created WSARC/WSRI Standards of Ethics and Compliance.**

**Completed Shared Services Agreement.**

**Instituted New IRAD program for faculty and students.**

**Financially self sufficient since July 1, 2016.**

**WSARC research expenditures >$28M in FY18.**
Understanding WSARC

**Our Vision:**
WSARC is supporting WSRI, WSU and the State of Ohio to be national leaders in transformational applied research.

**Our Mission:**
WSARC is supporting WSRI, WSU, and the State of Ohio to deliver high-impact solutions for government, and industry sponsors through research, education and training.
WSARC supports WSU’s mission to transform the lives of students and the communities we serve, and to support that mission by working with faculty, staff, students and external partners to enhance the research enterprise at WSU and the State of Ohio.

WSRI, through the WSARC, works with faculty and other campus units to catalyze strategic research and scholarly activities that lead to innovation and problem-solving to address critical challenges facing the nation. WSRI through WSARC aids in the expansion of the local talent pool to address the applied research challenges faced by industry, government, and the University.

WSARC’s contracts support and enhance commercialization programs at the University and the State of Ohio and support economic development throughout the region and state, improve human performance research regionally, and are a reliable and productive partner of key government and industry research sponsors.

**WSARC Guiding Principles:**

_All activities will be performed in a manner that:_

- Promotes transparency.
- Ensures compliance with University, state and federal regulations and policies.
- Supports research collaboration across our University and the State of Ohio.
- Engages and cultivates our people as our greatest asset.
- Supports innovation across all technical, administrative and business divisions of WSU and WSRI.
- Promotes integrity and stewardship to ensure that all personnel act ethically at all times.
- Ensures financial self-sufficiency.
• **GOAL 1:** Accelerate basic scientific research into innovative solutions that address critical challenges.

• **GOAL 2:** Enhance commercialization programs to expand University research.

• **GOAL 3:** Provide a responsive, customer-focused, compliant, and transparent R for D process as the Ohio Federal Research Network Executive Agent.

• **GOAL 4:** Act in the best interest by providing contracting services to federal and state research programs at Wright State University, Wright State Research Institute, and related entities.

• **GOAL 5:** Create a positive and inclusive environment that values diversity, equity and inclusion throughout the workplace, across all roles, functions and operations.
Summary of Review Group Objectives

• **WSARC Board of Directors**
  - The Board of Directors shall have general supervision and charge of the property, affairs, and finances of the Corporation. Without limiting the generality of the foregoing, the Directors shall elect the officers of the Corporation.

• **WSRI Executive Advisory Council**
  - Ensure there is continuous focus and improvement in the working relationships between WSRI and the WSU Research Enterprise (RE) including review of business performance and processes;
  - Align WSRI and WSU RE efforts to become a world class research capability, with innovative ways of capturing research opportunities that meet the shared mission and are in full compliance with applicable state and federal regulations;
  - Help to share and provide a consistent message in communicating with customers, particularly the government research mission at Wright Patterson Air Force Base (WPAFB), other stakeholders across Ohio, and the RE notably the faculty, staff and students of WSU; and
  - Ensure that WSRI is working in accordance with the affiliation agreement between WSU and WSARC.

• **WSRI Research Advisory Council**
  - The RAC will operate and function as an advisory committee serving the needs of the WSU Research Enterprise (RE) by providing input and recommendations for joint WSU/WSRI research.
  - The RAC team will work with the WSRI Chief Science Officer and the WSRI Executive Director (ED) to provide guidance regarding research opportunities within federal agencies, state organizations, and industry.
  - The RAC will review and recommend the pursuit of funding, the commercialization of developed technologies and the engagement of Wright State University (WSU) faculty, staff and students within the framework of the affiliation agreement between WSU and WSARC.

*Note: The WSU Research Enterprise is defined as the faculty and staff that support the increase of externally funded research, scholarly activities, and other sponsored programs.*
## WSRI Customers and Research Focus

### Current Customers

- Air Force Research Laboratory
- Air Force Office of Scientific Research
- National Air and Space Intel Center
- National Science Foundation
- Office of Naval Research
- DARPA
- Army Research Office
- Office of the Secretary of Defense
- IARPA
- Air Force Special Operations Command
- Classified Customers

### Research Focus Areas

- Human Performance
- Cognitive & Social Sciences
- Autonomy/HMT
- Live, Virtual and Constructive
- Embedded Systems

By expanding and diversifying our research portfolio through customer engagement, focused research proposals & partnering with faculty and students, we can attract talent to the region and University.
PHITE Hypothesis: Epigenetics are a primary mechanism by which PT protocols transduce warfighter genotype into warfighting phenotype.

**Untrained State**—week 1, session 1:
- Baseline performance: VO\(_2\)Max, 1 RM leg press, 1 RM chest press, vertical jump, 400 m sprint, max knee extension power, anaerobic power (peak and relative peak power, anaerobic fatigue, anaerobic capacity).
- 15 mL blood collected: before, 15 mins, 3 hr, 24 hr post-training.
- 80 mg muscle biopsy of vastus lateralis: before, 3 hr, 24 hr post-training.

**Trained State**—week 12, session 5:
- Assess performance: VO\(_2\)Max, 1 RM leg press, 1 RM chest press, vertical jump, 400 m sprint, max knee extension power, anaerobic power (peak and relative peak power, anaerobic fatigue, anaerobic capacity).
- 15 mL blood collected: before, 15 mins, 3 hr, 24 hr post-training.
- 80 mg muscle biopsy of vastus lateralis: before, 3 hr, 24 hr post-training.

**Detrained State**—week 24, 12 wks. rest:
- Assess performance: VO\(_2\)Max, 1 RM leg press, 1 RM chest press, vertical jump, 400 m sprint, max knee extension power, anaerobic power (peak and relative peak power, anaerobic fatigue, anaerobic capacity).
- 15 mL blood collected.
- 80 mg muscle biopsy of vastus lateralis.

PHITE will identify a minimal peripherally obtainable biosignature that can forecast peak performance, overtraining, and the retention period of performance gains.
Project: Predicting Lapses of Attention (LAPSES)
Collaborators: Ion Juvina (Co-PI, Psych); Assaf Harel (Co-PI, Psych)
Sponsor: Office of Naval Research
Amount: $750K
Period of Performance: 11/15-11/18

Background: Attentional lapses can have devastating real-world consequences. Attention-related cognitive disorders cost the U.S. economy $143-266B/yr*

Goal: (1) Develop new measures for predicting individual differences in susceptibility to attentional lapses; (2) Develop new techniques for unobtrusively measuring attentional lapses in realistic task settings.
Learning through the Electrical Augmentation of Plasticity (LEAP)

Defense Need:
- Unmanned ISR missions in the Air Force alone increased 1200% over a 10-year period while the Air Force ISR analyst workforce increased only 33% (RAND 2014).
- Initial AF ISR analyst technical training spans 110 days at a cost of $40k per analyst, with a washout rate of up to 33.7% (Manacapelli, USAF, 2012)
- Vagal nerve stimulation (VNS) has been shown to improve performance on cognitive tasks in humans—but evidence for VNS-induced enhancement on complex DoD-relevant tasks such as ISR analysis is lacking.

Technical Approach:
- Elucidate the epigenetic mechanisms of VNS-enhanced plasticity and learning.
- Using a rat model, improve understanding of VNS mechanism and enhance plasticity by 40% and learning by 80%.
- Develop ISR analyst skill training that uses transcutaneous electrical VNS (tVNS) to enhance plasticity and learning.
- Demonstrate tVNS augmentation of USAF ISR SAR analyst learning by at least 40%.

LEAP will demonstrate >40% improvement in ISR analyst training time, task performance, and skill retention.
Project: Human-Centered Big Data (HCBD)
Collaborators: Michael Raymer (Co-PI, CSE); P. Hitzler, D. Doran, T. Wischgoll (Co-I’s CSE)
Sponsor: Ohio Federal Research Network
Amount: $1.2M
Period of Performance: 9/16-1/19

Background: Despite increasingly impressive performance, many machine learning algorithms (such as deep neural networks) remain “black boxes” whose decision processes are opaque to human users.

Goal: Leverage the knowledge contained in ontologies (e.g. Semantic Web ontologies) to automatically generate explanations for what a machine learning algorithm has learned.

Joint effort with two other Ohio universities (OSU and Case Western) & multiple industry partners
Project: Maximizing Collective Intelligence through Socio-Cognitive Diversity

Collaborators: Amit Sheth, PhD (Co-PI, Kno.e.sis); Valerie Shalin (Co-I, Psych)

Sponsor: Army Research Office
Amount: $420K
Period of Performance: 4/16-4/19

Background: Research has shown that groups whose members possess diverse information & viewpoints tend to produce superior judgments compared to less diverse groups.

Goal: (1) Develop a method for automatically computing a group’s diversity based on its communication content and social network structure; (2) Apply this method to select wiser (more diverse) groups

Streaming Twitter data
- Model the crowd’s socio-semantic graph
- Identify clusters of similar individuals
- Create diverse groups by sampling from multiple clusters

Paper recently accepted at 2017 IEEE/ACM International Conference on Web Intelligence
Goal-Driven Autonomy and Artificial Intelligence

Technology Focus

• Leader in 6.1 research on autonomy foundations and applications
• Research includes robust autonomy, human-machine teaming, and computational cognitive architectures
• Applied to Baxter humanoid robot by Rethink Robotics
• Focus on problem recognition and independent goal generation

Collaborators – M. Cox (WSRI/WSU) & D. Perlis (UMD)
Funding Sources – AFOSR, ONR, and ARO

- Metacognitive Integrated Dual-Cycle Architecture (MIDCA) Version 1.4
- Goal-Driven Autonomy (GDA) approach to robust behavior under dynamic conditions and surprise
- Research objective is to operationalize method of (1) recognizing a mission problem; (2) explaining its cause; and (3) generating a goal to remove the cause

Results to Date

- Performance with goal transformation
- Performance without goal transformation

Performance with goal transformation

Performance without goal transformation
MiDLE: Mission Directed Learning Environment

Air Force Need:
- The USAF has a need for affordable, adaptive, and open solutions for personalized, persistent training.
- There is little to no research on how to improve training with autonomy (autonomous instructional management) or how to train operators to incorporate autonomous agents in their operations.

Technical Approach:
- Goal Driven autonomy algorithms to constrain training options and exercise decisions to reflect commander’s intent.
  - Instantiated in Battlespace Sim / Mission Modelling Environment (MACE / NICE).
- Partially Observable Markov Decision Processes (POMDP) for training recommendation engines
- After Action and In Action Review tools with interfaces optimized to operator training needs.
- Instantiated in UAS simulation environments:
  - PRINCE: Predator Reaper Integrated Network Combat Environment
  - FUSION: Class 3 UAS and below R&D flight and control environment

MiDLE will leverage experienced LVC research team with AI modeling and human performance measurement qualifications.
Latest AFRL / OSD HIVE Project
Focus is how to control multiple UAVs with one operator.
Herd Data for WSU

NSF Survey

<table>
<thead>
<tr>
<th>Year</th>
<th>U.S. Federal government</th>
<th>State and local government</th>
<th>Business</th>
<th>Nonprofit org and All other</th>
<th>Institutionally financed</th>
<th>Unrecovered indirect costs</th>
<th>Cost sharing</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY2013</td>
<td>$24,758</td>
<td>$2,836</td>
<td>$2,185</td>
<td>$804</td>
<td>$7,853</td>
<td>$4,591</td>
<td>$930</td>
<td>$43,957</td>
</tr>
<tr>
<td>FY2014</td>
<td>$22,889</td>
<td>$4,292</td>
<td>$1,356</td>
<td>$821</td>
<td>$8,964</td>
<td>$4,415</td>
<td>$405</td>
<td>$43,142</td>
</tr>
<tr>
<td>FY2015</td>
<td>$22,680</td>
<td>$2,680</td>
<td>$1,547</td>
<td>$662</td>
<td>$8,706</td>
<td>$4,033</td>
<td>$625</td>
<td>$38,640</td>
</tr>
<tr>
<td>FY2016</td>
<td>$21,524</td>
<td>$387</td>
<td>$1,561</td>
<td>$712</td>
<td>$9,368</td>
<td>$4,132</td>
<td>$526</td>
<td>$38,696</td>
</tr>
<tr>
<td>FY2017</td>
<td>$25,322</td>
<td>$873</td>
<td>$2,323</td>
<td>$712</td>
<td>$7,385</td>
<td>$4,013</td>
<td>$498</td>
<td>$41,283</td>
</tr>
<tr>
<td>FY2018</td>
<td>$26,304</td>
<td>$2,377</td>
<td>$3,877</td>
<td>$991</td>
<td>$6,980</td>
<td>$3,892</td>
<td>$553</td>
<td>$43,318</td>
</tr>
</tbody>
</table>
91 Students/GRAs Employed on various WSRI programs from 2011 to present.

11 Students/GRA currently employed by WSRI.
  • 3 GRAs
  • 8 Student Employees

3 Students hired into full time positions as extensions of these student employment positions.

4 student employees transitioned from student employment to GRA position upon entering WSU graduate programs.

In addition to the 90 WSRI students:

WSRI hired/supported 101 Image Truthing employees from 2011 to 7/2017. At the time of transition back to CECS, there were 12 student employee truthers working the program.

WSRI hired/supported 314 ATR Center summer interns from 2010 to 2017.

WSRI hired/supported 47 summer interns for the Summer At the Edge program from 2011 to 2013.

WSRI hired/supported 14 summer interns for the GRILL program in year 2014-2015.

WSRI hired/supported 8 Wright Scholars program participants in 2013.

In total there have been 574 students supported in student employment, graduate research assistantships, and summer internships through WSRI from 2011 to 2017.
Over the past 3 years WSARC, through subcontracts to WSU, has also funded 26 GRAs on campus.
Audited Financial Results
as of June 30, 2018
### Audited 2018 YTD Income Statement – June 30 2018

<table>
<thead>
<tr>
<th>DIVISION</th>
<th>CONSOLIDATED FINAL</th>
<th>CONSOLIDATED Pre ATIC Bldg Sale</th>
<th>FY18 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contract &amp; Grant Revenue</td>
<td>34,244,405</td>
<td>34,268,108</td>
<td>28,309,655</td>
</tr>
<tr>
<td>Commercial Revenue</td>
<td>295,267</td>
<td>295,267</td>
<td>0</td>
</tr>
<tr>
<td>Rental Revenue</td>
<td>320,088</td>
<td>320,088</td>
<td>401,704</td>
</tr>
<tr>
<td>Interest Revenue</td>
<td>103,188</td>
<td>104,348</td>
<td>58,000</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>34,962,948</td>
<td>34,987,811</td>
<td>28,769,358</td>
</tr>
<tr>
<td><strong>Expenses-Prgm Svcs</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct Labor</td>
<td>5,313,569</td>
<td>5,313,957</td>
<td>7,015,022.40</td>
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<tr>
<td>Travel</td>
<td>319,297</td>
<td>319,104</td>
<td>416,530.80</td>
</tr>
<tr>
<td>Subcontract Costs</td>
<td>22,250,501</td>
<td>22,262,109</td>
<td>15,125,779.20</td>
</tr>
<tr>
<td>Other Direct Cost</td>
<td>1,270,504</td>
<td>1,271,958</td>
<td>936,648.00</td>
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<tr>
<td><strong>Total Prgm Svcs</strong></td>
<td>29,153,871</td>
<td>29,167,128</td>
<td>23,493,980</td>
</tr>
<tr>
<td><strong>Support Services</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Overhead</td>
<td>3,600,918</td>
<td>3,600,918</td>
<td>2,875,130.40</td>
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<tr>
<td>G&amp;A</td>
<td>2,269,241</td>
<td>2,279,687</td>
<td>1,675,749.80</td>
</tr>
<tr>
<td>Rent Expense</td>
<td>426,747</td>
<td>426,747</td>
<td>400,201.20</td>
</tr>
<tr>
<td>Other</td>
<td>126,502</td>
<td>158,770</td>
<td>300,290.40</td>
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<tr>
<td><strong>Bad Debt Expense (ATIC)</strong></td>
<td>1,320,126</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total Support Svcs</strong></td>
<td>7,744,594</td>
<td>6,465,122</td>
<td>5,260,378</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>36,898,465</td>
<td>35,632,250</td>
<td>28,754,358</td>
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<tr>
<td><strong>Change in Net Assets</strong></td>
<td>(1,935,517)</td>
<td>(644,439)</td>
<td>15,000</td>
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<tr>
<td><strong>Depreciation Expense</strong></td>
<td>903,692</td>
<td>903,692</td>
<td>765,311</td>
</tr>
<tr>
<td><strong>Change in Net Assets (Excluding Depreciation)</strong></td>
<td>(1,031,825)</td>
<td>259,253</td>
<td>780,311</td>
</tr>
</tbody>
</table>

#### 2018 Major Loss Contributors
- WSU Rent Costs that were Waived by WSARC $205K
- WSU MKT – $68K
- WSRI/RSP – $137K
- WSARC Project Losses due to Increased depreciation

ATIC Bad Debt Taken in FY18 of $1.32M. After ATIC Condo Sale in Sept 2018
### Balance Sheet as of June 30, 2018

#### Consolidation Balance Sheet - 6/30/2018

<table>
<thead>
<tr>
<th>Current Assets</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>5,486,607</td>
</tr>
<tr>
<td>Billed Receivables</td>
<td>3,528,688</td>
</tr>
<tr>
<td>Unbilled Receivables</td>
<td>3,218,726</td>
</tr>
<tr>
<td>Long Term Receivables</td>
<td>0</td>
</tr>
<tr>
<td>Prepaid Expenses</td>
<td>60,352</td>
</tr>
<tr>
<td>Other Receivable</td>
<td>3,396</td>
</tr>
<tr>
<td>Property &amp; Equipment</td>
<td>4,066,854</td>
</tr>
<tr>
<td>Other Assets</td>
<td>300,000</td>
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</table>

**Total Assets** 16,664,623

<table>
<thead>
<tr>
<th>Current</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable</td>
<td>8,031,900</td>
</tr>
<tr>
<td>Accrued Salaries</td>
<td>0</td>
</tr>
<tr>
<td>Accrued Leave Payable</td>
<td>0</td>
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<tr>
<td>Other Current Liabilities</td>
<td>5,462,760</td>
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</table>

**Total Current Liabilities** 14,980,779

#### Long-Term Liabilities

<table>
<thead>
<tr>
<th>Other LT Liabilities</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>91,518</td>
</tr>
</tbody>
</table>

**Total Liabilities and Assets** 16,664,623

<table>
<thead>
<tr>
<th>Retained Earning</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Prior Year Retained Earnings</td>
<td>3,078,445</td>
</tr>
</tbody>
</table>

**Total Liabilities and Assets** 16,664,623
FY19 Performance to Date
<table>
<thead>
<tr>
<th>FY2019 Proposed</th>
<th>WSARc</th>
<th>WSRI</th>
<th>CONSOLIDATED</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CONTRACT REVENUE</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contract &amp; Grant Revenue</td>
<td>$30,453,588</td>
<td>$713,694</td>
<td>$31,167,282</td>
</tr>
<tr>
<td><strong>DIRECT COSTS</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct Labor</td>
<td>6,123,469</td>
<td>554,990</td>
<td>6,678,459</td>
</tr>
<tr>
<td>Travel</td>
<td>516,531</td>
<td>0</td>
<td>516,531</td>
</tr>
<tr>
<td>Subcontract Costs</td>
<td>17,425,778</td>
<td>0</td>
<td>17,425,778</td>
</tr>
<tr>
<td>Other Direct Cost</td>
<td>1,136,098</td>
<td>0</td>
<td>1,136,098</td>
</tr>
<tr>
<td>Service Centers</td>
<td>80,672</td>
<td>0</td>
<td>80,672</td>
</tr>
<tr>
<td><strong>TOTAL DIRECT COSTS</strong></td>
<td>25,282,548</td>
<td>554,990</td>
<td>25,837,537</td>
</tr>
<tr>
<td><strong>COST OF OPERATIONS</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Overhead</td>
<td>2,991,048</td>
<td>0</td>
<td>2,991,048</td>
</tr>
<tr>
<td>General &amp; Admin</td>
<td>2,239,992</td>
<td>158,704</td>
<td>2,398,697</td>
</tr>
<tr>
<td><strong>TOTAL COSTS</strong></td>
<td>5,231,040</td>
<td>158,704</td>
<td>5,389,744</td>
</tr>
<tr>
<td><strong>GROSS PROFIT FROM OPERATIONS</strong></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td><strong>OTHER INCOME</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Income*</td>
<td>100,000</td>
<td>0</td>
<td>100,000</td>
</tr>
<tr>
<td>Intrest Income</td>
<td>40,616</td>
<td>0</td>
<td>40,616</td>
</tr>
<tr>
<td>Fee for Athena</td>
<td>186,950</td>
<td>0</td>
<td>186,950</td>
</tr>
<tr>
<td>Other Expenses</td>
<td>(100,000)</td>
<td>0</td>
<td>(100,000)</td>
</tr>
<tr>
<td><strong>TOTAL OTHER INCOME</strong></td>
<td>227,566</td>
<td>0</td>
<td>227,566</td>
</tr>
<tr>
<td><strong>OTHER EXPENSES</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Unallowable Exp**</td>
<td>69,343</td>
<td>0</td>
<td>69,343</td>
</tr>
<tr>
<td>WSRI Expenses not covered by WSU</td>
<td>158,704</td>
<td>0</td>
<td>158,704</td>
</tr>
<tr>
<td><strong>TOTAL OTHER EXPENSES</strong></td>
<td>228,048</td>
<td>0</td>
<td>228,048</td>
</tr>
<tr>
<td><strong>NET INCOME BEFORE TAXES</strong></td>
<td>(482)</td>
<td>0</td>
<td>(482)</td>
</tr>
<tr>
<td>Depreciation</td>
<td>488,585</td>
<td>0</td>
<td>488,585</td>
</tr>
<tr>
<td>Income excluding Depreciation</td>
<td>488,103</td>
<td>0</td>
<td>488,103</td>
</tr>
<tr>
<td>DIVISION</td>
<td>WSARC</td>
<td>WSU RSP</td>
<td>CONSOLIDATED</td>
</tr>
<tr>
<td>----------------------------------</td>
<td>----------</td>
<td>----------</td>
<td>--------------</td>
</tr>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contract &amp; Grant Revenue</td>
<td>15,693,218</td>
<td>2,134,500</td>
<td>17,827,718</td>
</tr>
<tr>
<td>Commercial Revenue</td>
<td>104,751</td>
<td>0</td>
<td>104,751</td>
</tr>
<tr>
<td>Rental Revenue</td>
<td>25,515</td>
<td>0</td>
<td>26,515</td>
</tr>
<tr>
<td>Interest Revenue</td>
<td>19,657</td>
<td>0</td>
<td>19,657</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td>15,844,141</td>
<td>2,134,500</td>
<td>17,978,641</td>
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<tr>
<td><strong>Expenses-Prgrm Svcs</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct Labor</td>
<td>2,290,203</td>
<td>381,136</td>
<td>2,671,339</td>
</tr>
<tr>
<td>Travel</td>
<td>138,657</td>
<td>23,582</td>
<td>162,239</td>
</tr>
<tr>
<td>Subcontract Costs</td>
<td>8,540,453</td>
<td>1,630,491</td>
<td>10,170,944</td>
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<tr>
<td>Other Direct Cost</td>
<td>1,604,892</td>
<td>8,117</td>
<td>1,613,009</td>
</tr>
<tr>
<td><strong>Total Prgrm Svcs</strong></td>
<td>12,574,205</td>
<td>2,043,326</td>
<td>14,617,531</td>
</tr>
<tr>
<td><strong>Support Services Expenses</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Overhead</td>
<td>1,870,056</td>
<td>0</td>
<td>1,870,056</td>
</tr>
<tr>
<td>G&amp;A</td>
<td>1,014,105</td>
<td>91,175</td>
<td>1,105,280</td>
</tr>
<tr>
<td>Facility (Rental)</td>
<td>107,889</td>
<td>0</td>
<td>107,889</td>
</tr>
<tr>
<td>Other</td>
<td>194,503</td>
<td>0</td>
<td>194,503</td>
</tr>
<tr>
<td>Bad Debt Expense</td>
<td>(8,000)</td>
<td>0</td>
<td>(8,000)</td>
</tr>
<tr>
<td><strong>Total Support Svcs</strong></td>
<td>3,178,553</td>
<td>91,175</td>
<td>3,269,728</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>15,752,759</td>
<td>2,134,500</td>
<td>17,887,259</td>
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<tr>
<td><strong>Operating Income</strong></td>
<td>91,382</td>
<td>0</td>
<td>91,382</td>
</tr>
<tr>
<td><strong>Depreciation Expense</strong></td>
<td>226,320</td>
<td>0</td>
<td>226,320</td>
</tr>
<tr>
<td><strong>Change in Net Assets (Excluding Depreciation)</strong></td>
<td>317,702</td>
<td>0</td>
<td>317,702</td>
</tr>
<tr>
<td></td>
<td>07/01/18</td>
<td>12/31/18</td>
<td>Budget</td>
</tr>
<tr>
<td>-------------------------</td>
<td>----------</td>
<td>----------</td>
<td>--------------</td>
</tr>
<tr>
<td><strong>Revenue</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contract &amp; Grant</td>
<td>14,852,020</td>
<td>13,823,211</td>
<td>14,823,211</td>
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<td>Contract &amp; Grant Affiliate</td>
<td>841,198</td>
<td>340,927</td>
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<tr>
<td>Commercial</td>
<td>104,751</td>
<td>0</td>
<td>104,751</td>
</tr>
<tr>
<td>Rental</td>
<td>26,515</td>
<td>40,000</td>
<td></td>
</tr>
<tr>
<td>Interest &amp; Other</td>
<td>12,657</td>
<td>30,500</td>
<td></td>
</tr>
<tr>
<td><strong>Expense-Direct</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program Services</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct Labor</td>
<td>2,290,203</td>
<td>2,253,446</td>
<td>2,253,446</td>
</tr>
<tr>
<td>Travel</td>
<td>138,657</td>
<td>208,265</td>
<td></td>
</tr>
<tr>
<td>Subcontractors</td>
<td>5,840,453</td>
<td>7,439,075</td>
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</tr>
<tr>
<td>Other Direct Costs</td>
<td>1,604,892</td>
<td>639,688</td>
<td></td>
</tr>
<tr>
<td><strong>Expense-Indirect</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Support Services</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Overhead</td>
<td>1,870,086</td>
<td>1,921,829</td>
<td>1,921,829</td>
</tr>
<tr>
<td>G&amp;A</td>
<td>1,014,105</td>
<td>1,392,214</td>
<td></td>
</tr>
<tr>
<td>Facility (Rental)</td>
<td>107,589</td>
<td>40,000</td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>194,503</td>
<td>335,928</td>
<td></td>
</tr>
<tr>
<td>Bad Debt Expense</td>
<td>-8,000</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td><strong>Total Support</strong></td>
<td>3,178,553</td>
<td>3,693,971</td>
<td></td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>15,752,779</td>
<td>14,234,446</td>
<td></td>
</tr>
<tr>
<td>Operating Income</td>
<td>91,382</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Add Depreciation</td>
<td>226,320</td>
<td>224,457</td>
<td></td>
</tr>
<tr>
<td>Operating Income After Deprecn Adj</td>
<td>317,702</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Consolidation Balance Sheet - 2019 YTD - PD06

#### 12/31/2018

<table>
<thead>
<tr>
<th>Current Assets</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>5,126,387.00</td>
</tr>
<tr>
<td>Billed Receivables</td>
<td>5,560,268.00</td>
</tr>
<tr>
<td>Unbilled Receivables</td>
<td>496,503.00</td>
</tr>
<tr>
<td>Long Term Receivables</td>
<td>0.00</td>
</tr>
<tr>
<td>Prepaid Expenses</td>
<td>54,135.00</td>
</tr>
<tr>
<td>Other Receivable</td>
<td>7,078.00</td>
</tr>
<tr>
<td>Property &amp; Equipment</td>
<td>3,885,998.00</td>
</tr>
<tr>
<td>Other Assets</td>
<td>300,000.00</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>15,430,369.00</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Current Liabilities</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable</td>
<td>7,513,233.00</td>
</tr>
<tr>
<td>Accrued Salaries</td>
<td>60,222.00</td>
</tr>
<tr>
<td>Accrued Leave Payable</td>
<td>-128,435.00</td>
</tr>
<tr>
<td>Other Current Liabilities</td>
<td>4,816,029.00</td>
</tr>
<tr>
<td>Retained Earnings</td>
<td>3,169,320.00</td>
</tr>
<tr>
<td><strong>Total Liabilities and Assets</strong></td>
<td><strong>15,430,369.00</strong></td>
</tr>
</tbody>
</table>
$5M of State Capital Funds Used to Purchase RPA Trailer, ATB Equipment and WSARC Laboratory Facilities

State Approved adding the 6th Contract (HMT) to Grant on November 17, 2018

<table>
<thead>
<tr>
<th>Job#</th>
<th>Job Name</th>
<th>Domain</th>
<th>Client</th>
<th>POP</th>
<th>Ceiling</th>
<th>Funded</th>
<th>Sub Expenses</th>
<th>Total Expenses as of 31-Oct-18</th>
<th>Invoiced as of 31-Oct-18</th>
<th>Paid</th>
<th>Overspent (cost share)</th>
</tr>
</thead>
<tbody>
<tr>
<td>11035</td>
<td>Analyst Test Bed</td>
<td>Defense</td>
<td>AFRL</td>
<td>15-Sep-12 thru 14-Jan-17</td>
<td>$7,899,849</td>
<td>$7,899,849</td>
<td>$4,942,547</td>
<td>$8,168,312</td>
<td>$7,898,849</td>
<td>$7,898,849</td>
<td>$269,463</td>
</tr>
<tr>
<td>10356</td>
<td>LVC Tech Support Defense</td>
<td>AFRL-RHC</td>
<td>01-Sep-12 thru 31-Dec-15</td>
<td>$982,174</td>
<td>$982,174</td>
<td>$656,685</td>
<td>$1,017,285</td>
<td>$982,174</td>
<td>$982,174</td>
<td>$35,111</td>
<td>$0</td>
</tr>
<tr>
<td>17015</td>
<td>NMI all 668281</td>
<td>Defense</td>
<td>AFRL</td>
<td>20-Dec-10 thru 30-Dec-15</td>
<td>$5,247,129</td>
<td>$4,351,936</td>
<td>$2,007,892</td>
<td>$4,475,749</td>
<td>$4,351,936</td>
<td>$4,351,936</td>
<td>$121,813</td>
</tr>
<tr>
<td>17018</td>
<td>RPA (668749)</td>
<td>Defense</td>
<td>AFRL</td>
<td>01-Jan-12 thru 14-Oct-19</td>
<td>$12,495,833</td>
<td>$9,396,252</td>
<td>$3,993,149</td>
<td>$8,286,176</td>
<td>$6,286,176</td>
<td>$7,873,400</td>
<td>$500,000</td>
</tr>
<tr>
<td>11076</td>
<td>HMT</td>
<td>Defense</td>
<td>AFRL</td>
<td>14-Aug-15 thru 14-Feb-22</td>
<td>$33,550,458</td>
<td>$25,233,946</td>
<td>$16,705,772</td>
<td>$20,400,483</td>
<td>$19,666,884</td>
<td>$17,931,431</td>
<td>$9,027</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>$62,705,793</strong></td>
<td><strong>$50,413,507</strong></td>
<td><strong>$28,772,993</strong></td>
<td><strong>43,506,738</strong></td>
<td><strong>42,346,351</strong></td>
<td><strong>40,141,122</strong></td>
<td><strong>$435,414</strong></td>
</tr>
</tbody>
</table>

Have exceeded $33M on these contracts and we are in position to fully recover $5M.

WSU will get ~$700K in Dec 2018. WSU will get an additional ~$900K in March 2019
Shared Services Agreement for FY19

- **Agreement had to be drawn up from scratch and is in the process of review at WSU.**
  - Agreement is complete.

- **Statement of WSU Services Provided to WSARC.**
  - HR (Business partner, Analyst, Talent Management and Development, Employee In and Out Processing, Training, Employment Compensation).
  - Office of Equity and Inclusion.
  - Procurement.
  - CaTS Department Support for IT Services Provided at the National Center for Medical Readiness (NCMR) Budget Staff; Access to Software Purchases & Licenses; and Use of WSU Provided Network Drives.
  - Travel Support.
  - WSU Payroll.
  - Career Services.
  - Graduate School.
  - Insurance, General Liability in Support of NCMR and WSARC.
  - Police Security Support in response to Alarm Notices at NCMR.
  - Facilities Services for NEC Room 431.
  - Marketing and Communications.
  - Organizational Leadership and Staff Development Training and Workshops (Stephanie Goodwin).

- **Statement of WSARC Services provided to WSU**
  - Assist WSU FSO in the Maintenance of Facility Clearance and Personnel Security Clearance needs.
  - ISSM Services Provided to CaTS Team on NIST 800-171 Compliance.
  - WSU Emergency Operations Center (EOC) With the WSARC Building at 4035 Colonel Glenn Highway, Beavercreek, OH.
  - Hosting REDCAP Application Service Provided to The Boonshoft School of Medicine.
  - NCMR Services Provided to WSU Campus Police Training Activities.
  - NCMR Training Services Provided to the College of Nursing and Health.
  - Commercialization Services Provided.
  - Services Provided to Intelligence Analyst Training and Certification Courses.
  - General WSRI/WSARC Services Provided to WSU.
### WSARC Due To/From WSU

**As of 06/30/2018**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>WSARC due to WSU</td>
<td>2,992,679</td>
</tr>
<tr>
<td>WSARC Due to WSU for ATIC* Bills</td>
<td>1,225,774</td>
</tr>
<tr>
<td>WSARC paid to date to WSU for ATIC* Bills</td>
<td>(594,969)</td>
</tr>
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</table>

**As of 12/31/2018**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>WSARC due to WSU - Salary/Travel/Fringe</td>
<td>2,299,699</td>
</tr>
<tr>
<td>WSARC due to WSU - Subcontracts</td>
<td>155,871</td>
</tr>
<tr>
<td>WSARC Due to WSU for ATIC* Bills</td>
<td>1,225,774</td>
</tr>
<tr>
<td>WSARC paid to date to WSU for ATIC* Bills</td>
<td>(694,969)</td>
</tr>
</tbody>
</table>

ABC classes income to pay off balance over 5 years starting 2017

**Subtotal due to WSU**

<table>
<thead>
<tr>
<th>Amount</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>3,623,484</td>
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</tbody>
</table>

**YTD18 WSU Marketing Rent**

<table>
<thead>
<tr>
<th>Amount</th>
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</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

**YTD18 WSRI Building/Shared Svs**

<table>
<thead>
<tr>
<th>Amount</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>10,964</td>
<td></td>
</tr>
</tbody>
</table>

**Rent due from WSU**

<table>
<thead>
<tr>
<th>Amount</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>10,964</td>
<td></td>
</tr>
</tbody>
</table>

**Subtotal due to WSU**

<table>
<thead>
<tr>
<th>Amount</th>
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</tr>
</thead>
<tbody>
<tr>
<td>3,612,520</td>
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</tbody>
</table>

**WSU Contracts - Invoiced and due from WSU**

<table>
<thead>
<tr>
<th>Amount</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>446,626</td>
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</table>

**Net due to WSU**

<table>
<thead>
<tr>
<th>Amount</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>3,165,894</td>
<td></td>
</tr>
</tbody>
</table>

### As of 1 July 2018

WSARC has agreed to pay 2% Interest on Funds due to WSU.
Ohio Federal and Military Jobs Commission (OFMJC) Support
Ohio Federal Research Network (OFRN) Improving Ohio’s Economy Through R&D

WSU - Dennis Andersh          OSU - Marty Kress

https://ohiofrn.org/
Ohio Federal Research Network (OFRN) $31.9M of State Funding Total for FY16-19
Growing Ohio’s Economy by Leveraging Research and Development
$350 million in new federal research contracts over five years

WPAFB/NASA Glenn Priorities

AFRL
- Human Performance/Health Sciences
- Hypersonics
- Directed Energy Weapons (Lasers)
- Autonomy
- C4ISR
- LVC
- Materials/Manufacturing
- Propulsion

NASA Glenn
- Hybrid Electric Propulsion
- Air-breathing Propulsion
- Advanced Communications
- Solar Electric Propulsion
- Power and Energy Storage
- Materials and Manufacturing

NASIC
- Cyber
- Data analytics
- C4ISR
- Modeling/Simulation/Analysis
- Hypersonics
- Directed Energy
- Space Systems

Impact to Date
- Collaboration and proposal quality is increasing dramatically.
  - Projects required a lead university, one partner university, and at least one industry sponsor and federal sponsor.
- 12 Ohio universities & 3 community colleges received funding.
  - Competitively awarded $28M through three funding rounds.
  - Working with universities to improve their success going forward.
- 60 business partners engaged across Ohio.
  - Half are small businesses - $2.6M awarded to industry.
  - Industry Days and regional meetings held throughout the state.
- Multiple universities across state pursuing joint DOD efforts.
  - Proposals pipeline in excess of $350M+ across Ohio.
  - Universities have won $139M+ in new awards from DARPA, ONR, AFRL, NASA, and IARPA.
- Created 7 new companies across Ohio.
- Garnered $20M of industry funded research statewide.

FRN Funding Focus

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<th>DOD RDT&amp;E Level</th>
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<td>AFRL CoE Focus</td>
<td>NASA, AFRL, NAMRU and NASIC</td>
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Next Steps

- Pursuing Ohio FY20-21 Budget $10M/Yr for OFRN
  - Use to continue to drive collaboration and expand university, industry, and federal partnerships across Ohio.
- Seeking $10M federal funding in FY20 defense budget.
  - Continue working with entire Ohio Federal House and Senate legislative delegation.
  - Used $10M in FY18 NDAA for AFRL Autonomy R&D Center in Ohio that funded 5 Ohio companies.
  - Using $10M in FY19 NDAA for AFRL to create an Air Force wide Academic Partnership and Engagement Experiment (APEX).
- Expanding OFRN to support the Air Force’s 2030 implementation plans.
  - Seeking $10M in FY20 budget to continue APEX
Ohio Federal Research Network (OFRN) $31.9M of State Funding Total for FY16-19
Growing Ohio’s Economy by Leveraging Research and Development
$350 million in new federal research contracts over five years

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OUTCOMES: $20M in OFRN Funds leading to $139M in follow-on and $350M in process
**Vision:** Make Ohio the nexus for unmanned air systems (UASs), personal air vehicles (PAVs), and logistics delivery air vehicles (LDAVs) testing, integration, and manufacturing.

- **Short-term Strategy:** Create OFRN air demo with NASA-AFRL assets for disaster response demonstration
- **Long-term Strategy:** Use staggered challenge programs to demo Ohio-based personal aircraft in 2022
WSARC FY19 IRAD Pilot Awards

All Funded at $16.7K
Period of Performance 1 Feb 2019 to 30 June 2019

• Dr. Kuppuswamy Arumugam – COSM – Functional Hybrid Metallopolymers Architectures for Nonlinear Optical Applications

• Dr. E. Ashley Hall – COLA – Sustainable Pathways: Transforming Educational Activities Through Media (TEAM)

• Dr. Assaf Harel – COSM – EEG-Based Neurocognitive Metrics of Situated Cognitive Human-Machine Interactions

• Dr. Subhashini Ganapathy – CECS – Human Machine Teaming for Collaborative Decision Making

• Dr. Keke Chen – CECS – Graph Mining Algorithms and Visualization Techniques for Analyzing Large-Scale Complex Provenance Data

• Dr. Derek Doran – CECS – Intelligent Aggregation of Geopolitical Event Forecasts from Limited Sized Crowds

IRAD Selections Completed by WSU/WSRI Research Advisory Council
• The WSRI Executive Advisory Council (EAC) and Research Advisory Council (RAC) are fully operational.
• WSRI/WSARC released a campus wide call for a pilot Independent Research and Development (IRAD) effort to promote collaboration and growth of WSU research portfolio.
• WSRI has hired a new chief scientist from DARPA and DTRA, Viktoria Greanya, PhD.
• WSRI/WSARC met the expectations of the Third Frontier 2010 Research and Development Capitalization (RDCAP) grant and WSU will be able to recover the full $5M.
• WSRI has improved teaming with faculty and students on multiple new programs over the past two years. A key focus of WSRI going forward.
WSARC Summary

- WSARC is self sufficient today and we will continue to be financially self sufficient going forward.
- All WSARC affiliated entities have been terminated or dissolved.
- WSARC now subcontracts all faculty and student research to WSU so that WSU keeps all related F/A. This also creates a financial firewall between WSARC and WSU.
- WSARC as of December 31, 2018 owes WSU $530K related to ATIC funding
- WSARC had positive cash flow in FY18 and continuing through FY19.
- FY18 overall operational performance metrics were positive.
- WSARC Board of Directors consists of 3 internal WSU employees, 1 WSU Board of Trustees member, and 9 outside directors from across the US.
- WSARC’s FY18 Audit had no material findings.
- WSARC and WSU have completed a shared services agreement and it is effective July 1, 2018 and supports all of FY19.
- WSARC with OSU are the co-leads for executing the Ohio Federal Research Network (OFRN) program for the State of Ohio.
• Backup materials
New WSARC Officers & Board

Board Members

**Permanent Members**
- Dr. Cheryl Schrader, President
  - Appointed by WSU and Board of Trustees
    - Ms. Ellen Reinsch Friese, Acting VP of Research
    - Dr. Margaret Dunn, Dean of Boonshoft School of Med
  - Board of Trustees
    - Lt. Gen. (Ret) C.D. Moore (Dayton Aerospace)

**Elected Members**
- External
  - TBD
  - Al Wofford (CDO Technologies)
  - Lloyd Fields (Bastech)
  - Mary Margaret Evans (Former DOD AT&L Executive)
  - TBD
  - Tawnya Darlington (Former PricewaterhouseCooper LLP)
  - Jorge Gonzalez (former LCMC Engineering Director)
  - Gayle Rominger (Former YSI Executive)
  - TBD

Terms are 3 years.

**Officers**
- CEO & President: Dennis Andersh
- Chair: Lloyd Fields
- Vice Chair: Gayle Rominger
- Secretary: Mike Pearsall
- Treasurer: TBD
Executive Committee
- Mr. Lloyd Fields (Chair)
- Ms. Gayle Rominger (Vice Chair)
- TBD
- Lt. Gen. (Ret) C.D. Moore
- Ms. Tawnya Darlington
- Mr. Dennis Andersh
- Ms. Suzanne Sumner (Outside Counsel)

Board Search and Governance Committee
- Lt. Gen. (Ret) C.D. Moore (Chair)
- Mr. Al Wofford
- Ms. Mary Margaret Evans
- Mr. Jorge Gonzalez
- Mr. Dennis Andersh
- Ms. Suzanne Sumner (Outside Counsel)

Finance Committee
- TBD (Chair)
- TBD
- TBD
- Mr. Al Wofford
- Dr. Margaret Dunn
- Ms. Suzanne Sumner (Outside Counsel)

Audit Committee
- Ms. Tawnya Darlington (Chair)
- Ms. Mary Margaret Evans
- TBD
- Ms. Suzanne Sumner (Outside Counsel)
Research Advisory Council Composition

The RAC will be comprised of 19 members with the Chair, including:

• Chief Science Office, WSRI (Chair):
  Ms. Viktoria Greanya, PhD.

• WSU Vice President of Research:
  Ms. Ellen Reinsch Friese

• Deans (3)
  Dr. Joseph Keferl
  Dean Education & Human Services
  Dr. Brian Rigling
  Acting Dean Engineering & Computer Science
  Dr. Doug Leaman
  Dean, Science & Mathematics

• Chairs (4; no more than 1 from each college):
  Dr. Jason Deibel
  COSM Chair of Physics
  Dr. Eric Bennett
  Chair & Professor, Cell Biology & Physiology
  Dr. Arijit Sengupta
  Associate Dean & Professor of MIS, RSCOB
  Dr. Jaime E Ramirez-Vick
  CECS Chair Biomedical, Industrial & Human Factors Engineering

• Faculty 6; no more than 1 from each college):
  Dr. Valerie Stoker
  COLA Master of Humanities Program
  Dr. Jeremiah Schumm
  School of Professional Psychology
  Dr. Sherry Farra
  College of Nursing and Health
  Dr. Mike Raymer, Computer Science & Engr
  Dr. Ion Juvina, Psychology
  Dr. Hamed Attariani, Lake Campus
  Dept. of Mechanical & Materials Engr

• AFRL Chief Technology Office or their Designee:
  TBD

• NASIC Chief Scientist or their Designee:
  TBD

• NAMRU-D National Aerospace Medical Research Laboratory Director or their Designee:
  Dr. Richard Arnold

• NASA Glenn Chief Innovation Officer or their Designee:
  TBD
**Composition**
The Council will be comprised of up to 11 voting members who shall be:

- WSU President: Dr. Cheryl Schrader
- WSU Provost: Dr. Susan Edwards
- WSRI Executive Director: Mr. Dennis Andersh
- WSU Vice President of Research: Ms. Ellen Reinsch Friese
- WSU Vice President for Finance and Operations and Chief Business Officer (Chair): Mr. Walt Branson
- WSU Faculty Senate President: Dr. Travis Doom
- WSU Director of Compliance: Ms. Kelli Tittle
- WSU / WSARC Board Member: Lt. Gen. (Ret) C.D. Moore
- WSRI Chief Science Officer: Ms. Viktoria Greanya, PhD
- AVP Human Resources: Ms. Shari Mickey-Boggs
- WSU Chief Information Officer (CIO): Mr. Craig Woolley
- General Counsel’s Office (as required).