

**WRIGHT STATE UNIVERSITY  
BOARD OF TRUSTEES  
OFFICIAL PROCEEDINGS OF THE  
THREE HUNDRED AND FORTY-NINTH MEETING**

**October 18 and 19, 2018**

**INDEX**

	<b><u>Page</u></b>	<b><u>Resolution</u></b>
<b>I. CALL TO ORDER</b>	1	
<b>II. CONFLICT OF INTEREST STATEMENT</b>	1	
<b>III. PROOF OF NOTICE OF MEETING</b>	1	
<b>IV. DISPOSITION OF PREVIOUS MINUTES</b>	2	
<b>V. ANNOUNCEMENTS</b>	2	
<b>VI. EXECUTIVE SESSION</b>	2	19-6
<b>VII. RECESS</b>	2	
<b>VIII. RECONVENE</b>	3	
<b>IX. REPORT OF THE CHAIR</b>	3	
A. Chair's Comments	3	
B. Sale of Real Estate: Kettering Center	6	19-7
C. Sale of Real Estate: Research Park	7	19-8
D. Recognition of New Board Members:	8	
Mr. Bruce Langos and Mr. Shaun Wenrick		
E. Written Reports – WSU Board of Trustees	8	
September 21, 2018		
F. Introduction of Trustee Scholar: Mr. Ethan Cawley	8	
<b>X. REPORT OF THE PRESIDENT</b>	9	
A. University Updates	9	
B. Confirmation of Academic & Administrative	10	19-9
Appointments & Changes		
C. Report of Investments	32	
D. Ratification of Contracts and Grants	32	19-10
E. Facility Security Clearance Resolution	80	19-11

<b>XI. REPORTS OF THE COMMITTEES OF THE BOARD</b>	82	
A. Academic Affairs Committee	82	
1. Emeritus Requests (Herbert Dregalla, James Larsen, David Petreman, K.T. Arasu, )	83	19-12
2. Posthumous Degree Request for Ms. Andrea Heiser	83	19-13
3. Tuition Waiver Recommendation for International Students from Universities Approved through an MOU with the Saudi Arabia Cultural Mission (SACM)	84	19-14
4. Tuition Waiver Recommendation for the College of Nursing & Health and Cincinnati Children's Hospital Medical Center	86	19-15
5. 2018 Campus Completion Plan	87	19-16
B. Board Governance and Compliance Committee	90	
C. Finance, Audit & Infrastructure Committee	92	
1. Affordability and Efficiency Report	94	19-17
2. Executive Session	99	19-3
D. Special Committee on Medicine and Health	100	
1. Executive Session	102	19-5
E. Student Affairs & Athletics Committee	102	
F. Student Trustees' Report	105	
G. Faculty Senate President's Report	105	
<b>XII. PRESENTATIONS</b>	108	
Noeleen McIlvenna, Ph.D. Professor, History Director of Social Science Education Contract Administration Officer & Executive Committee Member of AAUP-WSU		
Sirisha Naidu, Ph.D. Associate Professor, Economics Grievance Officer & Executive Committee Member of AAUP-WSU	109	
Nimisha H. Patel, Ph.D. Professor and Chair, Teacher Education Department	109	

<b>XIII.</b>	<b>PRESENTATIONS AND POLICY DISCUSSIONS</b>	<b>109</b>	
	<ul style="list-style-type: none"> <li>• Presentation of the draft of Wright State's Strategy Plan</li> </ul>		
	<p>Dr. David Bright  Chair of the Department of Management &amp; International Business  Co-chair of the Strategic Planning Process</p> <p>Mr. Michael Wiehe  Director, Applied Policy Research Institute (APRI)  Wright State University  Co-chair of the Strategic Planning Process</p>		
<b>XIV.</b>	<b>UNFINISHED BUSINESS</b>	<b>111</b>	
<b>XV.</b>	<b>NEW BUSINESS</b>	<b>111</b>	
	<ol style="list-style-type: none"> <li>1. Finance, Audit and Infrastructure Committee Meeting - October 26, 2018</li> <li>2. International Education Reception – November 13, 2018, Student Union Atrium</li> <li>3. Board of Trustees' Committee Day – November 16, 2018</li> <li>4. Raiderthon, November 17, 2018, Apollo, Student Union</li> <li>5. Raidersgiving, November 22, 2018, noon-2:00 p.m. McLin Gym, Wright State Nutter Center</li> <li>6. Board of Trustees' Executive Meeting –December 13, 2018 Wright Brothers Room, Student Union</li> <li>7. Board of Trustees' Public Meeting – December 14, 2018 Berry Room, Nutter Center</li> <li>8. Dayton Campus Commencement – December 15, 2018 Nutter Center, Ceremony starts at 10:00 a.m.</li> </ol>		
<b>XVI.</b>	<b>EXECUTIVE SESSION</b>	<b>111</b>	<b>19-18</b>
<b>XVII.</b>	<b>ADJOURNMENT</b>	<b>112</b>	
<b>XVIII.</b>	<b>APPENDIX – WRITTEN REPORTS</b>	<b>113</b>	
	<ol style="list-style-type: none"> <li>A. Advancement Report</li> <li>B. Communications Report</li> <li>C. Marketing Report</li> <li>D. Presentation-Strategic Planning Update September 21, 2018</li> </ol>	114 125 128 150	

**WRIGHT STATE UNIVERSITY  
BOARD OF TRUSTEES  
OFFICIAL PROCEEDINGS OF THE  
THREE HUNDRED AND FORTY- NINTH MEETING**

**Thursday, October 18, 2018  
Wright Brothers Room, Student Union  
4:00 p.m.**

**I. CALL TO ORDER**

The meeting of the Wright State University Board of Trustees was called to order by Mr. Douglas Fecher, chair, on Thursday, October 18, 2018, 4:03 p.m., in the Wright Brothers Room, Student Union. Mr. Larry Chan, secretary to the Board of Trustees, called the roll:

**Present**

Douglas Fecher  
Bruce Langos  
William Montgomery  
C.D. Moore  
Grace Ramos  
Shaun Wenrick

**Absent**

Michael Bridges  
Sean Fitzpatrick  
Anuj Goyal  
Stephanie Green

**II. CONFLICT OF INTEREST STATEMENT**

Mr. Fecher read the following conflict of interest statement and asked to be notified of any conflicts.

It is of utmost importance to ensure that all university decisions are free from any real or perceived conflicts of interest.

Therefore, please be mindful of all obligations with which you have been charged as a Trustee of Wright State University; and take the steps you deem appropriate to perform your duties fairly and impartially.

**III. PROOF OF NOTICE OF MEETING**

Mr. Fecher reported that this meeting was called by written notification and a quorum was present.

#### **IV. DISPOSITION OF PREVIOUS MINUTES**

Mr. Fecher moved to approve the April 24, 2018, April 26 and April 27, 2018, May 21, 2018, June 8, 2018, June 20, 2018, July 23, 2018, and September 21, 2018 minutes as submitted. Mr. Montgomery seconded, and the motion was unanimously approved by voice vote.

#### **V. ANNOUNCEMENTS**

Mr. Fecher indicated that this was an important time in the history of Wright State and thanked the trustees for their support of the many meetings that have taken place over the summer and early fall.

#### **VI. EXECUTIVE SESSION**

In accordance with amendments to the Ohio Open Meetings Law, the Board, after a majority of a quorum and by roll call vote, determined to hold an Executive Session by offering the following resolution:

##### **RESOLUTION 19-6**

RESOLVED that the Wright State University Board of Trustees agreed to hold an Executive Session on Thursday, October 18, 2018; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- A.** Personnel matters: employment
- B.** Pending or imminent court action
- C.** Purchase or sale of real estate
- D.** Collective bargaining

Mr. Fecher moved for approval. General Moore seconded, and the motion was unanimously approved by roll call vote.

#### **VII. RECESS**

The Executive Session concluded at 5:40 p.m. and the public session recessed at 5:42 p.m.

**WRIGHT STATE UNIVERSITY  
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**Friday, October 19, 2018  
2455 Presidential Drive, First Floor Gallery Space  
8:30 a.m.**

**VIII. RECONVENE**

The Wright State University Board of Trustees reconvened on Friday, October 19, 2018, 8:30 a.m., in the First Floor Gallery Space, 2455 Presidential Drive. Mr. Chan called the roll:

**Present**

Michael Bridges  
Douglas Fecher  
Stephanie Green  
Bruce Langos  
William Montgomery (late arrival)  
C.D. Moore  
Grace Ramos  
Austin Rains  
Shaun Wenrick

**Absent**

Sean Fitzpatrick  
Anuj Goyal

Mr. Fecher stated that the Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the Board in its public session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the Board at the invitation of the Board and are subject to time limitations and other guidelines established to maintain the good order of the meeting.

**Conflict of Interest Statement**

Mr. Fecher read the conflict of interest statement and asked to be notified of any conflicts should they arise.

**IX. REPORT OF THE CHAIR**

**A. Chair's Comments**

Mr. Fecher welcomed everyone to the Board of Trustees first public meeting of the 2018-2019 academic year and offered highlights of some of the many accomplishments taking place at Wright State on a daily basis.

- Dr. Gary LeRoy, associate dean for student affairs and admissions at the Wright State University Boonshoft School of Medicine, has been named president-elect of the American Academy of Family Physicians (AAFP). Dr. LeRoy will serve a one-year term as president-elect before becoming AAFP president in 2019, which is subsequently followed by a one-year term as chair of the AAFP Board of Directors.
- The Wright State Human Resources Management Club has been recognized by the Society for Human Resource Management with a merit award, highlighting the achievements and excellence of the student chapter. By achieving this award, the chapter distinguishes itself as an outstanding student organization; dedicated to serving the needs of its members and the advancement of the human resources profession.
- Wright State University music professor Dr. In-Hong Cha and the Symphony Orchestra of Venezuela captured two 2018 Pepsi Music Awards in Venezuela for Best Classical Album of the Year and Best Classical Artist of the Year.
- Wright State's leadership in Ohio with regards to the textbook affordability project is being heralded by the Joint Committee on Ohio College Affordability in their recent college affordability report that was released at the end of last month. In the report, the commission and I quote, "Strongly recommends that this policy – Wright State University's Inclusive Access - be implemented by all institutions."
- A team of Wright State University biology researchers, led by Kate Excoffon, professor of biology in the College of Science and Mathematics, is making strides on a novel approach to combatting viral respiratory infections. Their work is funded by an award from the National Institute of Allergy and Infectious Diseases, part of the National Institute of Health. The project is expected to receive approximately \$1.8 million over five years.
- Dr. Dan Krane, professor of Biological Sciences, was the subject of an on campus interview by *48 Hours*, a CBS network program, for an upcoming episode investigating a cold-case murder. Dr. Krane is a leading expert on DNA; having testified more than 100 times, and is well known for his ability to break down an incredibly complex topic for

lay audiences. It was certainly a thrill to have Erin Moriarity and the CBS crew highlight Wright State University on a national program.

- Helping to develop a pilotless “Air Uber” drone that could ferry medical supplies or emergency responders to disaster zones is the goal of a Wright State University computer science and engineering team. The researchers are part of an industry and university group awarded a \$2 million Ohio Federal Research Network grant to support unmanned aerial vehicle research and development.
- A Dayton neighborhood recently received a major makeover thanks to the efforts of approximately 100 Air Force ROTC cadets from Wright State University. The cadets spent four hours on Sept. 22 clearing brush, picking up debris, and applying a coat of primer to a house.
- Wright State students and first-year alumni learned how to “dress for success” on Sept. 30 at JC Penney in the Fairfield Commons Mall. The event was designed to help students prepare for job and graduate school interviews, career networking events, and the Wright State Career Fair on Oct. 16.
- The American Association of Colleges of Nursing has selected Wright State University nursing educator Dr. Sherry Farra to receive its prestigious Scholarship of Teaching and Learning Excellence Award for 2018.
- Wright State University’s Dr. Caroline Cao, professor of biomedical, industrial and human factors engineering, was elected Fellow of the Human Factors and Ergonomics Society and secretary-treasurer-elect of its executive council.
- Two Wright State University graduate students captured first place in a prestigious international data competition for analyzing biomedical data to create a model that could be used to help patients with sickle cell disease better manage their pain. Fan Yang, who is pursuing her Ph.D. in computer science in the College of Engineering and Computer Science, and Michele Miller, who is working on her Ph.D. in environmental science in the College of Science and Mathematics, teamed up to take the top prize in the Datathon held at Carnegie Mellon University’s Center for Causal Discovery.



- Dr. Yvonne Vadeboncoeur, professor of biological sciences at Wright State, travels throughout the world to study lakes and rivers. Next year, named as a Fulbright Scholar, she will conduct research on rivers in New Zealand. The U.S. State Department administers the Fulbright program to foster international collaboration in education and scholarship.

Mr. Fecher asked everyone to join him in recognizing the people behind these, and the many other, moments of impact that take place on the Wright State University Campus every day.

**B. Sale of Real Estate: Kettering Center**

Mr. Fecher presented a resolution to the Board for their approval of the sale of the Kettering Center.

**Resolution of the Board of Trustees to Authorize  
Conveyance of the Kettering Center**

**RESOLUTION 19-7**

**WHEREAS**, the Wright State University Board of Trustees owns a certain parcel of real property known as the Kettering Center located at 140 East Monument Avenue, Dayton, Ohio designated as Permanent Parcel No. R72 00311 0011, the “Property”;

**WHEREAS**, the Trustees have determined that the Property does not fall within the University’s future strategic plans for development and that conveyance of the Property is in the University’s best interest;

**WHEREAS**, an appraisal has been completed on the Property to determine its fair market value;

**WHEREAS**, the organization known as KCDAYTONPartners, LLC whose address is 10 West Second Street, Suite 2400, Dayton, Ohio has submitted a suitable offer of One Million Dollars (\$1,000,000.00) to purchase the Property; and

**WHEREAS**, the University believes that it is in the best interest of the University to make a sale of the Property.

**NOW THEREFORE,**

**BE IT RESOLVED**, that the Trustees hereby authorize the sale of the Property to KCDAYTONPartners, LLC, in consideration of the sum of One Million Dollars (\$1,000,000.00).

**BE IT FURTHER RESOLVED**, that the Trustees authorize the President or her delegee(s) to take all actions necessary and proper to complete the sale and conveyance of the Property in a timely fashion.

Mr. Fecher moved for approval. Mr. Bridges seconded, and the motion was approved 5-1 by roll call vote.

**C. Sale of Real Estate: Research Park**

Mr. Fecher presented a resolution to the Board for approval of the sale of Research Park.

**Resolution of the Board of Trustees to Authorize  
Conveyance of Research Park**

**RESOLUTION 19-8**

**WHEREAS**, the Wright State University Board of Trustees owns a certain parcel of real property known as the Research Park located at 3171 Research Park Boulevard, Dayton, Ohio designated as Permanent Parcel No. N64 04402 0001, the "Property";

**WHEREAS**, the Trustees have determined that the Property does not fall within the University's future strategic plans for development and that conveyance of the Property is in the University's best interest;

**WHEREAS**, a valuation has been completed on the Property to determine its fair market value;

**WHEREAS**, the organization known as Industrial Commercial Properties whose address is 6675 Parkland Boulevard, Suite 100, Solon, Ohio has submitted a suitable offer of One Million Three Hundred Thousand Dollars (\$1,300,000.00) to purchase the Property; and

**WHEREAS**, the University believes that it is in the best interest of the University to make a sale of the Property.

**NOW THEREFORE,**

**BE IT RESOLVED**, that the Trustees hereby authorize the sale of the Property to Industrial Commercial Properties, LLC, in consideration of the sum of One Million Three Hundred Thousand Dollars (\$1,300,000.00).

**BE IT FURTHER RESOLVED**, that the Trustees authorize the President or her delegee(s) to take all actions necessary and proper to complete the sale and conveyance of the Property in a timely fashion.

Mr. Fecher moved for approval. General Moore seconded, and the motion was unanimously approved by roll call vote.

**D. Recognition of New Board Members- Bruce Langos & Shaun Wenrick**

Mr. Fecher reported that Wright State University has a total of eleven trustees appointed by the Governor of Ohio. Voting trustees serve a nine - year term with staggered expirations creating a yearly vacancy. Student trustees alternate two-year terms, also leaving a yearly vacancy.

Mr. Bruce A. Langos was appointed by Governor Kasich on July 1, 2018 to replace himself after recently completing the unexpired term of Mrs. Nina Joshi.

Mr. Shaun Wenrick, Student Trustee, was appointed by Governor Kasich on August 10, 2018 to replace Mrs. Jordan (Large) Kingsley whose term expired on June 30, 2018.

The Trustees have completed their appointment paperwork and oath of office with the state of Ohio and have been accorded the full rights and privileges of their positions.

The Board welcomed Mr. Langos and Mr. Wenrick and held a ceremonial swearing in for Mr. Wenrick with the oath administered by Mr. Larry Chan.

**E. Written Reports – Wright State University Board of Trustees- September 21, 2018**

The Advancement, Communications, and Marketing Reports, as well as the report on the Strategic Plan Update from the September 21, 2018 meeting as presented to this meeting be, and the same hereby are accepted. The reports are contained in the appendix of at the end of the minutes.

**F. Introduction of the Trustee Scholar**

Every year at least one undergraduate student is selected to receive the Trustee Scholarship from a highly competitive pool of applicants. To be eligible for this high honor, he or she must meet two of the three qualifications listed below:

- Have a cumulative GPA of 3.75 or higher
- Rank in the top 5% of their high school graduating class
- Have an ACT composite score or an SAT combined Math and Critical Reading score at or above the 95<sup>th</sup> percentile

Mr. Fecher introduced Mr. Ethan Cawley, the 2018-2019 Trustee Scholar, and congratulated him on his accomplishment. Mr. Cawley comes to Wright State from northwestern Ohio where he graduated from Corey Rawson High School and was Valedictorian of his class. Ethan is a first-year Honor student pursuing a bachelor's degree in Mechanical Engineering.

## **X. REPORT OF THE PRESIDENT**

### **A. University Updates**

Dr. Cheryl B. Schrader, university president, began her remarks by addressing the recent media reports that it will take Wright State University 20 years to recover from its budget crisis. This headline stemmed from a report drafted in May 2018; long before the close of the FY18 budget and a confirmed \$10 million surplus.

“This surplus was the first since 2011 as the university cut spending in FY18 by \$53 million and pushed cash balances up \$10 million during the year.

Now five months later, it has become clear that Wright State University has turned the corner on its financial challenges and is no longer facing fiscal watch.

While the State of Ohio will not announce Wright State's official Senate Bill 6 score until the spring of 2019, we believe, based on preliminary audited data submitted to the state, that our SB 6 score will not be below a 1.75. In fact, we believe the score will be 2.20. We can say with much certainty that we have avoided fiscal watch.

A recent headline stated it will take Wright State 20 years to recover from the budget crisis. While it is true that it may take 20 years to restore reserves to what they were six years ago, fiscal sustainability will come much sooner as we build revenue and regularly realize an operating surplus.

As part of this process, we have doubled down on diversifying and growing revenue while maintaining our fiscal discipline. To this end, I have formed the Growth Mindset Advisory Team which has met weekly since August. While the team is working diligently to have

recommendations to me by December, some of their early emerging ideas are already being implemented.

It is my great hope that all of us will pivot the University to an innovative growth mindset as this group leads the way. Such a mindset means that we see obstacles as opportunity and challenges as chances to change for the better.

It has taken a great deal of hard work and tremendous sacrifice by everyone at the university to get to this point. While it has not been easy, we should acknowledge that we made the impossible possible.

But as you know, we still have a long way to go. People are feeling the pinch of our financial challenges as we continue to work together to resolve these challenges. It is also important to note that our \$10 million surplus from FY18 has allowed us to bridge the current shortfall in enrollment. But these are one-time funds.

While there is still much work to be done, I do have every faith that the students, faculty, and staff of this great university will help us get where we need to be. We are heading in the right direction. And with our new strategic plan, which I look forward to presenting to you later this morning, the future of Wright State University is a bright one. We all just need to maintain our commitment to excellence and fiscal responsibility to get us there.”

**B. Confirmation of Academic & Administrative Appointments and Changes**

***Faculty New Hires***

Elizabeth A. Cambron, M.F.A., has been appointed Instructor, Motion Pictures, Theatre Arts, College of Liberal Arts, effective August 1, 2018.

Emilly Nicole Carter, M.Ed., has been appointed STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2018.

Brian Adam Edwards, Ph.D., has been appointed Assistant Professor, Kinesiology and Health, College of Education and Human Services, effective August 1, 2018.

Susan L. Edwards, Ph.D., has been appointed Executive Vice President for Academic Affairs and Provost, Office of the Provost, effective July 30, 2018.

Stacy R. Flowers, Psy.D., has been appointed Associate Professor, Family Medicine, Boonshoft School of Medicine, effective April 16, 2018.

Barry L. Holland, M.B.A, C.P.A., MS-Tax, has been appointed Instructor, Accountancy, Raj Soin College of Business, effective August 1, 2018.

Chelsea Rae Jewell, M.Ed., has been appointed STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2018.

Tammy Sue Kahrig, Ph.D., has been appointed Instructor and Assistant Dean, College of Education and Human Services, College of Education and Human Services, effective June 11, 2018.

Jennifer S. Lee, D.O., M.P.H, has been appointed Assistant Professor, Family Medicine, Boonshoft School of Medicine, effective July 30, 2018.

Yang Liu, Ph.D., has been appointed Assistant Professor, Mathematics and Statistics, College of Science and Mathematics, effective August 1, 2018.

Joshua M. Ricker, Ph.D., has been appointed Instructor, Lake Campus, effective August 1, 2018.

Jonathan Connell Roberts, M.S., has been appointed STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2018.

Caitlyn Monica Rodriguez, M.Ed., has been appointed STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2018.

Sydney M. Silverstein, Ph.D., has been appointed Research Assistant Professor, Population and Public Health Sciences, Boonshoft School of Medicine, effective August 1, 2018.

James Taylor Smith, M.Ed., has been appointed STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective August 1, 2018.

Shaun V. Spielman, M.D., has been appointed Assistant Professor, Family Medicine, Boonshoft School of Medicine, effective July 1, 2018.

Andrea Renee Traylor, Ph.D., has been appointed Instructor, Kinesiology and Health, College of Education and Human Services, effective August 1, 2018.

Rebecca M. Tuttle, M.D., has been appointed Assistant Professor, Surgery, Boonshoft School of Medicine, effective July 1, 2018.

Jonathan D. Welch, M.F.A, has been appointed Instructor, Lake Campus, effective August 1, 2018.

Clintoria Richards Williams, Ph.D., has been appointed Assistant Professor, Neuroscience, Cell Biology, and Physiology, College of Science and Mathematics, effective August 1, 2018.

### ***Faculty Promotions***

Martha L. Antolik, M.S., has been appointed Senior Lecturer, Communications, College of Liberal Arts, effective August 1, 2018.

Daniel Asamoah, Ph.D., has been appointed Associate Professor, Information Systems and Operations Management, Raj Soin College of Business, effective August 1, 2018.

Jessica P. Barnett, Ph.D., has been appointed Associate Professor, Sociology and Anthropology, College of Liberal Arts, effective August 1, 2018.

J. Michael Bernstein, J.D., has been appointed Senior Lecturer, Management, Raj Soin College of Business, effective August 1, 2018.

Shreya S. Bhandari, Ph.D., has been appointed Professor, Social Work, College of Liberal Arts, effective August 1, 2018.

Ksenia Bonch-Reeves, Ph.D., has been appointed Professor, Modern Languages, College of Liberal Arts, effective August 1, 2018.

Paula A. Bubulya, Ph.D., has been appointed Professor, Biological Sciences, College of Science and Mathematics, effective August 1, 2018.

Shengrong Cai, Ph.D., has been appointed Associate Professor, English Language and Literatures, College of Liberal Arts, effective August 1, 2018.

James R. Carter, Ph.D., M.P.H., has been appointed Associate Professor, Social Work, College of Liberal Arts, effective August 1, 2018.

David J. Castellano, M.F.A., has been appointed Associate Professor, Theatre Arts, College of Liberal Arts, effective August 1, 2018.

Stefan A. Chinov, Ph.D, has been appointed Professor, Art and Art History, College of Liberal Arts, effective August 1, 2018.

Carlos E Costa, Ph.D., has been appointed Associate Professor, School of Public and International Affairs, College of Liberal Arts, effective August 1, 2018.

Betsy Jo Crites, M.A., has been appointed Lecturer, Lake Campus, effective August 1, 2018.

Mauricio Di Fulvio, Ph.D., has been appointed Associate Professor, Pharmacology and Toxicology, Boonshoft School of Medicine, effective August 1, 2018.

John B. Dinsmore, Ph.D., has been appointed Associate Professor, Marketing, Raj Soin College of Business, effective August 1, 2018.

Derek Edmund Doran, Ph.D., has been appointed Associate Professor, Computer Science and Engineering, College of Engineering and Computer Science, effective August 1, 2018.

Wendy Robinson Dragon, Ph.D., has been appointed Associate Professor, Professional Psychology, School of Professional Psychology, effective July 1, 2018.

Emily S. Dudley, D.V.M., has been appointed Associate Professor, Research Affairs, Boonshoft School of Medicine, effective July 1, 2018.

Barbara L Dunaway, MIP, CI, CT, has been appointed Senior Lecturer, Human Services, College of Education and Human Services, effective August 1, 2018.

Roxanne Switzer DuVivier, Ph.D., has been appointed Associate Professor, Leadership Studies in Education, College of Education and Human Services, effective August 1, 2018.

Sherif Elbasiouny, Ph.D., has been appointed Associate Professor, Neuroscience, Cell Biology and Physiology, Boonshoft School of Medicine, effective August 1, 2018.

Gokce Ergun, Ph.D., has been appointed Associate Professor, School of Professional Psychology, effective July 1, 2018.

Katherine Excoffon, Ph.D., has been appointed Professor, Biological Sciences, College of Science and Mathematics, effective August 1, 2018.

Giovanna Follo, Ph.D., has been appointed Associate Professor, Lake Campus, effective August 1, 2018.

Andrew W. Froehle, Ph.D., has been appointed Associate Professor, Kinesiology and Health, College of Education and Human Services, effective August 1, 2018.

Fred D. Garber, Ph.D., has been appointed Professor and Interim Chair, Electrical Engineering, College of Engineering and Computer Science, effective September 1, 2018.



Lance K. Greene, Ph.D., has been appointed Associate Professor, Sociology and Anthropology, College of Liberal Arts, effective August 1, 2018.

Ankur Gupta, M.D., has been appointed Associate Professor, Medicine, Boonshoft School of Medicine, effective July 1, 2018.

David C. Hall, Ph.D., has been appointed Associate Professor, Information Systems and Operations Management, Raj Soin College of Business, effective August 1, 2018.

Amir Hassan Zadeh, Ph.D., has been appointed Associate Professor, Information Systems and Operations Management, Raj Soin College of Business, effective August 1, 2018.

Tara Marie Hill, Ph.D., has been appointed Associate Professor, Human Services, College of Education and Human Services, effective August 1, 2018.

Amelia R. Hubbard, Ph.D., has been appointed Associate Professor, Sociology and Anthropology, College of Liberal Arts, effective August 1, 2018.

Jennifer C. Hughes, Ph.D., has been appointed Associate Professor, Social Work, College of Liberal Arts, effective August 1, 2018.

LaTrelle D. Jackson, Ph.D., has been appointed Professor, School of Professional Psychology, effective July 1, 2018.

Adrianne Lynn Johnson, Ph.D., has been appointed Associate Professor, Human Services, College of Education and Human Services, effective August 1, 2018.

Ion Juvina, Ph.D., has been appointed Associate Professor, Psychology, College of Science and Mathematics, effective August 1, 2018.

Suzanne Kelly-Garrison, J.D., has been appointed Senior Lecturer, Management, Raj Soin College of Business, effective August 1, 2018.

Jerri S Killian, Ph.D., has been appointed Professor, School of Public and International Affairs, College of Liberal Arts, effective August 1, 2018.

Hyejin Kim, Ph.D., has been appointed Associate Professor, Social Work, College of Liberal Arts, effective August 1, 2018.

John K. Kurokawa, M.M., has been appointed Lecturer, Music, College of Liberal Arts, effective August 1, 2018.

Gengxin Li, Ph.D., has been appointed Associate Professor, Mathematics and Statistics, College of Science and Mathematics, effective August 1, 2018.

Sheng Li, Ph.D., has been appointed Associate Professor, Mechanical and Materials Engineering, College of Engineering and Computer Science, effective August 1, 2018.

Sabrina M. Neeley, Ph.D., has been appointed Associate Professor, Population and Public Health Sciences, Boonshoft School of Medicine, effective July 1, 2018.

Silvia E. Newell, Ph.D., has been appointed Associate Professor, Earth and Environmental Sciences, College of Science and Mathematics, effective August 1, 2018.

Daniel R. Noel, Ph.D., has been appointed Senior Lecturer, Leadership Studies in Education, College of Education and Human Services, effective August 1, 2018.

Gina R. A. Oswald, Ph.D., has been appointed Professor, Human Services, College of Education and Human Services, effective August 1, 2018.

Mingming Pan, Ph.D., has been appointed Associate Professor, Economics, Raj Soin College of Business, effective August 1, 2018.

Pratik Jiteshchandra Parikh, Ph.D., has been appointed Professor, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective August 1, 2018.

Steven J. Pedler, Ph.D., has been appointed Lecturer, Lake Campus, effective August 1, 2018.

Nicole M. Richter, Ph.D., has been appointed Professor, Theatre Arts, College of Liberal Arts, effective August 1, 2018.

Brian D. Rigling, Ph.D., has been appointed Professor and Interim Dean, College of Engineering and Computer Science, effective July 1, 2018.

Meredith A. Rodgers, M.S., has been appointed Senior Lecturer, Biological Sciences, College of Science and Mathematics, effective August 1, 2018.

Labib Rouhana, Ph.D., has been appointed Associate Professor, Biological Sciences, College of Science and Mathematics, effective August 1, 2018.

Eric N. Rowley, Ph.D., has been appointed Senior Lecturer, Physics, College of Science and Mathematics, effective August 1, 2018.

Shu Schiller, Ph.D., has been appointed Professor and Chair, Information Systems and Operations Management, Raj Soin College of Business, effective August 1, 2018.

Noah L. Schroeder, Ph.D., has been appointed Associate Professor, Leadership Studies in Education, College of Education and Human Services, effective August 1, 2018.

Corey Rae Seemiller, Ph.D., has been appointed Associate Professor, Leadership Studies in Education, College of Education and Human Services, effective August 1, 2018.

Valerie L. Shalin, Ph.D., has been appointed Professor, Psychology, College of Science and Mathematics, effective August 1, 2018.

Alpana Sharma, Ph.D., has been appointed Professor and Chair, English Language and Literatures, College of Liberal Arts, effective August 1, 2018.

Michelle R. Smith, M.A., has been appointed Lecturer, Lake Campus, effective August 1, 2018.

Tracy D. Snipe, Ph.D., has been appointed Professor, School of Public and International Affairs, College of Liberal Arts, effective August 1, 2018.

Kunal Swani, Ph.D., has been appointed Associate Professor, Marketing, Raj Soin College of Business, effective August 1, 2018.

Andrew A. Voss, Ph.D., has been appointed Associate Professor, Biological Sciences, College of Science and Mathematics, effective August 1, 2018.

Jennifer M. Ware, Ph.D., has been appointed Associate Professor, Communications, College of Liberal Arts, effective August 1, 2018.

Janece Warfield, Psy.D., has been appointed Professor, School of Professional Psychology, effective July 1, 2018.

Dawn P. Wooley, Ph.D., has been appointed Professor, Neuroscience, Cell Biology, and Physiology, College of Science and Mathematics, effective July 1, 2018.

Zifeng Yang, Ph.D., has been appointed Associate Professor, Mechanical and Materials Engineering, College of Engineering and Computer Science, effective August 1, 2018.

Daniel L. Zehringer, D.M.A., has been appointed Professor, Music, College of Liberal Arts, effective August 1, 2018.

Junjie Zhang, Ph.D., has been appointed Associate Professor, Computer Science and Engineering, College of Engineering and Computer Science, effective August 1, 2018.

### ***Faculty Separations***

K. T. Arasu, Ph.D., Professor and IASM Program Director, Mathematics and Statistics, College of Science and Mathematics, effective July 31, 2018.

Marie A. Bashaw, DNP, RN, NEA-BC, Assistant Professor, Associate Director Nursing Administration Concentration, College of Nursing and Health, effective July 31, 2018.

Steven J. Berberich, Ph.D., Associate Provost; Professor, Biochemistry and Molecular Biology, Office of the Provost, effective July 2, 2018.

Kate Fleming Berenson, M.D., Assistant Professor, Internal Medicine, Boonshoft School of Medicine, effective June 30, 2018.

Tracy L. Brewer, DNP, RNC-OB, CLC, Associate Professor, College of Nursing and Health, effective July 31, 2018.

Scott L. Bruce, Ed.D., Assistant Professor, Kinesiology and Health, College of Education and Human Services, effective June 30, 2018.

Gary N. Burns, Ph.D., Professor, Psychology, College of Science and Mathematics, effective July 31, 2018.

Maria Nicole Cockroft, M.Ed., STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective July 31, 2018.

Mary C. Coyle, M.A., Instructor, English Language and Literatures, College of Liberal Arts, effective July 31, 2018.

Herbert E. Dregalla, Ph.D., Associate Dean for Students and Curriculum, Theatre Arts, College of Liberal Arts, effective June 30, 2018.

John M. Emmert, Ph.D., Professor, Electrical Engineering, College of Engineering and Computer Science, effective July 31, 2018.

Zachariah E. Fuchs, Ph.D., Assistant Professor, Electrical Engineering, College of Engineering and Computer Science, effective July 31, 2018.

Jennie J. Gallimore, Ph.D., Professor and Associate Dean for Research and Graduate Studies, Dean's Office, College of Engineering and Computer Science, effective June 27, 2018.

Richard T. Garrison, M.D., Associate Professor, Aerospace Medicine, Boonshoft School of Medicine, effective June 30, 2018.

Arthur A. Goshtasby, Ph.D., Professor, Engineering and Computer Science, College of Engineering and Computer Science, effective May 31, 2018.

Betty Jean Henderson, M.Ed., STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective May 16, 2018.

Alan E. Herner, Ph.D., Instructor, Economics, Raj Soin College of Business, effective June 17, 2018.

Barbara E. Hull, Ph.D., Professor, Biological Sciences, College of Science and Mathematics, effective May 31, 2018.

Judy Lee Jagger-Mescher, M.S., Lecturer and Director, Health Education Licensure Program, Kinesiology and Health, College of Education and Human Services, effective July 31, 2018.

Kathy J. Keister, Ph.D., RN, CNE, Associate Professor, College of Nursing and Health, effective July 31, 2018.

Steven D. Kniffley, Jr., Psy.D., Assistant Professor, School of Professional Psychology, effective August 10, 2018.

James E. Larsen, Ph.D., Professor, Finance, Raj Soin College of Business, effective July 31, 2018.

Leslie L. Loncharich, Ph.D., Visiting Assistant Professor, English Department, College of Liberal Arts, effective July 31, 2018.

Jeremy Ryan Mills, Ph.D., Assistant Professor and Director, Intervention Specialist Program, Teacher Education, College of Education and Human Services, effective July 31, 2018.

Sundaram Narayanan, Ph.D., P.E., Professor, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective June 30, 2018.

Russell E. Nelson, M.S., STEM School Faculty, Dayton Regional STEM School, College of Education and Human Services, effective July 31, 2018.

Kristen A. Nork, M.D., Assistant Professor, Family Medicine, Boonshoft School of Medicine, effective July 31, 2018.

James R. Ouellette, D.O., Associate Professor, Surgery, Boonshoft School of Medicine, effective June 30, 2018.

D. Greg Palmer, M.D., Assistant Professor, Dermatology, Boonshoft School of Medicine, effective June 11, 2018.

Sara N. Pollock, Ph.D., Assistant Professor, Mathematics and Statistics, College of Science and Mathematics, effective July 31, 2018.

Nikki L. Rogers, Ph.D., Assistant Professor, Population and Public Health Sciences, Boonshoft School of Medicine, effective June 30, 2018.

Anne C. Russell, Ph.D., RN, CNS-BC, Associate Professor, Associate Director, Adult Health Nursing Concentration, College of Nursing and Health, effective July 31, 2018.

Bruce L Scott, Ph.D., Assistant Professor, Kinesiology and Health, College of Education and Human Services, effective June 30, 2018.

Thaddeus Tarpey, Ph.D., Professor, Mathematics and Statistics, College of Science and Mathematics, effective July 31, 2018.

Raymond Ten Eyck, M.D., Professor, Emergency Medicine, Boonshoft School of Medicine, effective September 30, 2018.

Bradford Towne, Ph.D., Professor, Lifespan Health Research Center, Boonshoft School of Medicine, effective August 31, 2018.

Stephanie A. Triplett, M.S., M.B.A., RN, CCRN, Clinical Instructor, College of Nursing and Health, effective May 31, 2018.

William E. Venanzi, Jr., M.D., FACP, Associate Professor, Internal Medicine, Boonshoft School of Medicine, effective August 27, 2018.

Jiafeng Xie, Ph.D., Assistant Professor, Electrical Engineering, College of Engineering and Computer Science, effective July 31, 2018.

### ***Unclassified New Hires***

Tennille S. Adams, B.A., has been appointed Associate Head Women's Basketball Coach, Intercollegiate Athletics, effective May 30, 2018.

William R. Aue, Ph.D., has been appointed Cognitive Neuroscientist, Wright State Research Institute, College of Engineering and Computer Science, effective July 30, 2018.

Micky Barrera has been appointed Training Logistics Coordinator, National Center for Medical Readiness, effective June 4, 2018.

Ashley N. Browning, M.R.C., has been appointed Community Case Manager, Population and Public Health Sciences, Boonshoft School of Medicine, effective September 10, 2018.

Christopher James Buckler, J.D., has been appointed Assistant Women's Track and Field Coach, Assistant Men's and Women's Cross Country Coach, Intercollegiate Athletics, effective August 27, 2018.

Elise R. Christiansen has been appointed Secured Facility Manager, Wright State Research Institute, College of Engineering and Computer Science, effective August 20, 2018.

Mark A. Cortez, M.Ed., has been appointed Director for Articulation and Transfer Policy, VP Curriculum and Instruction, effective April 23, 2018.

Kristine L. Crow, B.A., has been appointed Payroll Manager, Payroll, effective September 24, 2018.

Sean M. Culley, J.D., has been appointed Assistant General Counsel, Office of General Counsel, effective July 16, 2018.

April J. Darrin has been appointed Contracts Manager, Wright State Research Institute, College of Engineering and Computer Science, effective July 23, 2018.

Zhe Geng, Ph.D., has been appointed Research Scientist, Electrical Engineering, College of Engineering and Computer Science, effective August 1, 2018.

Jeffrey F. Gluck, A.D.N., has been appointed Clinical Research Nurse, Clinical Trials Research Alliance, Boonshoft School of Medicine, effective July 30, 2018.

Trudy E. Goldsmith, B.A., has been appointed Community Case Manager, Population and Public Health Sciences, Boonshoft School of Medicine, effective May 14, 2018.

Paul Prem Gustafson, Ph.D., has been appointed Research Scientist, Electrical Engineering, College of Engineering and Computer Science, effective September 1, 2018.

Tiffany M. Hamilton, BTAS, has been appointed Community Coordinator, Lake Campus, effective May 14, 2018.

Richard T. Hayden, III, B.S., has been appointed Athletics Ticket Sales Account Associate, Intercollegiate Athletics, effective September 10, 2018.

Kennedy Beth Haynes, B.S., has been appointed Assistant Softball Coach, Intercollegiate Athletics, effective August 1, 2018.

Audrey A. Ingram, B.S., has been appointed OEA Events and Social Media Coordinator, Wright State Research Institute, College of Engineering and Computer Science, effective July 31, 2018.

Shonda A. Jones, B.S., has been appointed Disability Resource Specialist, Disability Services, effective July 2, 2018.

Abby Faye Jump, B.S., has been appointed Assistant Women's Basketball Coach, Intercollegiate Athletics, effective May 30, 2018.

Jordan Rae Keckler, B.S., has been appointed Admissions Recruiter, Undergraduate Admissions, Enrollment Management Division, effective April 23, 2018.

Kourtney Jyl Krohn, B.S., has been appointed Admissions Recruiter, Undergraduate Admissions, Enrollment Management Division, effective September 17, 2018.

Kenneth Andrew Laake, M.A., has been appointed Athletic Sales Director, Intercollegiate Athletics, effective July 16, 2018.

Dylan D. Lackey, B.F.A., has been appointed Technical Director, Theatre Arts, College of Liberal Arts, effective August 13, 2018.

Erin R. Ledford, M.B.A., has been appointed Secure Programs Project Controller, Wright State Research Institute, College of Engineering and Computer Science, effective August 20, 2018.

Andrea D. Lively, M.S., has been appointed Clinical Research Coordinator, Wright State Research Institute, College of Engineering and Computer Science, effective September 10, 2018.

Amr A. Mahrous, Ph.D., has been appointed Postdoctoral Researcher, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective May 7, 2018.

Tonya M. Mathis, M.Ed., has been appointed School of Medicine Diversity Program Manager, HERC Director, Chief Diversity Office, effective May 14, 2018.

Angela M. McCullah, M.Ed., has been appointed Veterans University Certifying Official, Chief Diversity Office, effective August 13, 2018.

Tena M. McNeil, A.A.S., has been appointed Community Case Manager, Population and Public Health Sciences, Boonshoft School of Medicine, effective August 20, 2018.

Nicholas James Nagy, M.S., has been appointed Men's Basketball Administrative Assistant, Intercollegiate Athletics, effective June 25, 2018.



Sarah L. Napier has been appointed Research Project Manager, Wright State Research Institute, College of Engineering and Computer Science, effective July 30, 2018.

Daniel Michael O'Keefe, B.A., has been appointed Assistant Women's Volleyball Coach, Intercollegiate Athletics, effective April 27, 2018.

Nicholas I. Palassis, B.S., has been appointed Web Application and Database Developer, Business Office, Boonshoft School of Medicine, effective September 4, 2018.

Forrest J. Pilkenton has been appointed Unmanned Air System Pilot, Wright State Research Institute, College of Engineering and Computer Science, effective September 4, 2018.

Corrine A. Pleska, M.S.W., has been appointed Survivor Advocate and Case Manager, Counseling and Wellness Services, effective September 17, 2018.

Jeffrey L. Ringiesn, B.S., has been appointed Research Assistant, College of Science and Mathematics, effective June 11, 2018.

Sean M. Robison, B.S., has been appointed Event Planning and Sales Representative, Nutter Center, Facilities Management and Services, effective September 10, 2018.

Kevin A. Ruppert, M.B.A., has been appointed International Student Coordinator, University Center for International Education, effective August 20, 2018.

Corey M. Rutter has been appointed Service Desk Analyst I, Computing and Telecommunications Services, effective August 13, 2018.

Julie Ann Skipper, Ph.D., has been appointed Research Safety Specialist, Environmental Health and Safety, Facilities Management and Services, effective July 2, 2018.

Breana L. Smith, MEd., has been appointed Transfer and Adult Student Recruiter, Enrollment Management Division, effective June 1, 2018.

Paige N. Smith, B.S.B., has been appointed Admissions Recruiter, Enrollment Management Division, effective April 16, 2018.

Kelly E. Stafford, B.A., has been appointed Senior Executive Assistant, Wright State Research Institute, College of Engineering and Computer Science, effective August 20, 2018.

Kalina Szteyn, Ph.D., has been appointed Research Associate, Neuroscience, Cell Biology, and Physiology, Boonshoft School of Medicine, effective July 1, 2018.

Matthew Thomas Talarico, M.A.E, has been appointed Assistant Baseball Coach-Hitting, Intercollegiate Athletics, effective August 27, 2018.

Sally Jane Trout, M.A., has been appointed Certified Athletic Trainer, Intercollegiate Athletics, effective July 2, 2018.

Sid Maurice Van Druenen, B.S., has been appointed Assistant Men's Soccer Coach, Intercollegiate Athletics, effective August 27, 2018.

Elizabeth Nicole Verplank, M.A., has been appointed Certified Athletic Trainer/Insurance Coordinator, Intercollegiate Athletics, effective July 9, 2018.

Christina S. Weller, A.D.N., has been appointed Clinical Research Nurse, Clinical Trials Research Alliance, Boonshoft School of Medicine, effective August 13, 2018.

Da-Vion Leon Wilbur, B.A., has been appointed Admissions Recruiter, Undergraduate Admissions, Enrollment Management Division, effective July 2, 2018.

Melissa J. Yanchak has been appointed Staff Musical Director, Theatre Arts, College of Liberal Arts, effective August 20, 2018.

### ***Unclassified Promotions***

Nafees Ahamad, M.S., has been appointed Research Associate, Pharmacology and Toxicology, School of Medicine Admin., effective July 15, 2018.

Mark Anderson, M.I.S., has been appointed Director of Marketing, Communications and Marketing, effective August 1, 2018.

Samuel L. Armstrong, B.S., has been appointed Marketing Program Manager, Intercollegiate Athletics, effective June 1, 2018.

Ashley Barlow, B.S., has been appointed Assistant Women's Basketball Coach, Intercollegiate Athletics, effective May 18, 2018.

Sarah A. Barrett, M.S., has been appointed Manager, HVAC and Energy Conservation, Physical Plant, effective April 16, 2018.

Michelle L. Blaney, M.A., has been appointed Assistant Director, Articulation and Transfer Policy, Office of the Associate Provost, effective August 1, 2018.

Michael A. Bottomley, M.S., has been appointed Senior Statistical Consultant, Mathematics and Statistics, College of Science and Mathematics, effective March 1, 2018.

Daniel S. Dakin, M.A., has been appointed Assistant Director, University Academic Advising, University College, effective April 23, 2018.

Joseph T. Dick, B.A., has been appointed Manager, Grounds and Transportation, Nutter Center, effective July 1, 2018.

Brittany N. Erwin, M.S., has been appointed Assistant Director, Academic Advising, University College, effective May 1, 2018.

Justin Paul Fiehrer, B.A., has been appointed Admissions Events Program Manager, Undergraduate Admissions, Enrollment Management Division, effective July 1, 2018.

Marjorie Marie Markopoulos, Ph.D., has been appointed Director, Environmental Health and Safety, Facilities Management and Services, effective June 1, 2018.

Shannon L. Norton, M.Ed., has been appointed Faculty Affairs Program Manager and Ombudsman, Office of the Provost, effective July 1, 2018.

Kimberly A. Paul, M.H.A., has been appointed Chief Administrative Officer, Business Office, Boonshoft School of Medicine, effective September 1, 2018.

Priyanka Sharma, Ph.D., has been appointed Research Scientist, Biological Sciences, College of Science and Mathematics, effective September 1, 2018.

Lora B. Sidor, B.S., CPA, CFE, ACDA, has been appointed Assistant Controller, University Audit and Consulting Services, Office of the President, effective September 20, 2018.

Jacob Paul Slemker, M.S., has been appointed Head Men's Soccer Coach, Intercollegiate Athletics, effective July 31, 2018.

Courtney A. Smith, M.A., has been appointed Assistant Director, Academic Advising, University College, effective August 1, 2018.

Alexander Kyle Sogard, B.S., has been appointed Head Baseball Coach, Intercollegiate Athletics, effective July 6, 2018.

Amanda Graham Spencer, M.S., has been appointed Director, Academic Advising, University College, effective May 1, 2018.

Jessi F. Spencer, M.P.A., has been appointed Associate Director, Articulation and Transfer, Office of the Associate Provost, effective August 1, 2018

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David R. Stuart has been appointed Advancement Analytics Manager, University Advancement, effective March 1, 2018.

Elizabeth A. Wiesman, B.S., has been appointed Business Administration Director, Wright State Research Institute, College of Engineering and Computer Science, effective April 16, 2018.

Andrea Wright, M.Ed., has been appointed Assistant Director, University Advising, University College, effective June 1, 2018.

### ***Unclassified Separations***

Robert T. Batson, M.A., Executive Director of Advancement Services and CFO, WSU Foundation, Advancement Services, University Advancement, effective June 30, 2018.

Sarah C. Becknell, International Student Coordinator, University Center for International Education, effective June 29, 2018.

Donerik Black, B.S., Region Director, Small Business Development Center, Business and Administration, Raj Sooin College of Business, effective June 30, 2018.

Emi M. Boehm, B.S., Research Assistant, Population and Public Health Sciences, Boonshoft School of Medicine, effective May 18, 2018.

Doran Edward Brock, B.S., Enrollment Services Advisor, Raider Connect, Enrollment Management Division, effective August 15, 2018.

Teresa Elizabeth Calhoun, F.P.C., C.P.P., Payroll Manager, Payroll, Office of the Controller, effective April 20, 2018.

Eric Lee Carroll, M.S., Admissions Recruiter, Undergraduate Admissions, Enrollment Management Division, effective June 26, 2018.

Stephanie A. Cheeseman, B.A., International Student Marketing and Recruiting Coordinator, University Center for International Education, effective July 31, 2018.

Rebecca W. Clarke, Psy.M., Staff Psychologist, Counseling and Wellness Services, effective June 30, 2018.

Bryan Nicholas Davis, B.S., Head Men's Soccer Coach, Intercollegiate Athletics, effective July 31, 2018.

Stefanie L. Day, B.S., Research Assistant, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective May 11, 2018.

M. Renee Diggs, M.B.A., HRIS Generalist, Human Resources, effective September 4, 2018.

Luchanna Dix, M.A., Enrollment Services Advisor, Raider Connect, Enrollment Management Division, effective July 14, 2018.

Sean Thomas Dwyer, B.S.C., Assistant Men's and Women's Swimming and Diving Coach, Intercollegiate Athletics, effective March 31, 2018.

Janice McCloskey Eisenhauer, B.S., Data Integrity Specialist, University Advancement, effective July 18, 2018.

Lobna I. Elkhadragey, Ph.D., Postdoctoral Researcher, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective August 31, 2018.

Eugene O. Erbacher, B.A., CISSP, Information Systems Security Manager, Wright State Research Institute, College of Engineering and Computer Science, effective September 14, 2018.

Kimberly M. Ferguson-Scott, Ph.D., Interim Associate Vice President, Student Affairs, effective April 6, 2018.

Tiffany A. Ferrell, B.A., Marketing and Communications Manager, Wright State Research Institute, College of Engineering and Computer Science, effective September 4, 2018.

Keith Freeman, M.B.A., Associate Head Women's Basketball Coach, Intercollegiate Athletics, effective April 30, 2018.

Kimberly A. Fritz, M.A., Coordinator, International Student Employment and Services, University Center for International Education, effective September 18, 2018.

Rujuta Y. Gadgil, M.Tech., Research Assistant 2, Biochemistry and Molecular Biology, Boonshoft School of Medicine, effective June 30, 2018.

Ty Lea Gebhard, B.A., Assistant Director, Office of Veteran Affairs, Chief Diversity Office, effective May 25, 2018.

Holly C. Gersbacher, B.A., Program Director, Alumni Engagement and Scholarship Initiatives, Office of Alumni Relations, effective May 18, 2018.

Elizabeth Anne Gisewite, B.S., Benefits Analyst, Human Resources, effective August 2, 2018.

Marcella Eileen Glenn, Financial Aid Analyst, Financial Aid, Enrollment Management Division, effective August 2, 2018.

Jessica Lynn Gorman, M.A., Assistant Softball Coach, Intercollegiate Athletics, effective June 7, 2018.

Stephan C. Grundy, M.S., Prevention Educator, Population and Public Health Sciences, Boonshoft School of Medicine, effective September 29, 2018.

Adam T. Haas, ATB System Administrator, Wright State Research Institute, College of Engineering and Computer Science, effective July 24, 2018.

Kelli J. Haley, M.Ed., Academic Advisor/Recruiter, College of Nursing and Health, effective May 25, 2018.

Michael R. Hall, Electronics Design Technician, Chemistry, College of Science and Mathematics, effective August 21, 2018.

Jeremy K. Hamman, M.B.A., Information Technology Analyst II, Computing and Telecommunications Services, effective August 19, 2018.

Bonnie J. Hebert, A.A.S., Research Program Assistant, Community Health, Boonshoft School of Medicine, effective May 31, 2018.

Tina Marie Heigel, CPA, University Controller, Office of the Controller, Business and Finance, effective July 12, 2018.

Debra A. Henning, Library Operation Specialist 2, P.L. Dunbar Library, effective September 6, 2018.

Catherine A. Hernandez, M.Ed., International Student Program Coordinator, University Center for International Education, effective June 8, 2018.

Erin M. Holden, Senior Executive Assistant, Wright State Research Institute, College of Engineering and Computer Science, effective August 15, 2018.

Valerie E. Houseknecht, M.D., Staff Psychiatrist and Coordinator of Psychiatric Services, Counseling and Wellness Services, effective August 31, 2018.

Dante Terrell Jenkins, M.S., Assistant Athletics Director for Compliance, Intercollegiate Athletics, effective August 17, 2018.

Tara L. Johnson, M.A., Budget Analyst 3, Budget Planning and Resource Analysis, effective August 21, 2018.

Lindsey R. Kasler, M.S.W., Survivor Advocate and Case Manager, Counseling and Wellness Services, effective August 7, 2018.

Melissa R. Kaufman, Research Associate 1, Neuroscience, Cell Biology and Physiology, Boonshoft School of Medicine, effective July 31, 2018.

Anne M. King, Program Assistant, Center for Global Health, Boonshoft School of Medicine, effective June 29, 2018.

Andrew G. Koesters, Ph.D., Postdoctoral Researcher, Neuroscience, Cell Biology and Physiology, Boonshoft School of Medicine, effective May 31, 2018.

Jeremy Gifford Kress, M.S., Research Engineer, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective April 30, 2018.

Oluyemi Mahoney, M.Ed., Associate Director, Bolinga Black Cultural Resource Center, Multicultural Affairs and Community Engagement, effective May 2, 2018.

Kathleen A. Marshalek, B.S., Director, International Trade, Small Business Development Center, Raj Soin College of Business, effective June 30, 2018.

Brian D. McCartan, M.B.A., Contracts Manager, Wright State Research Institute, College of Engineering and Computer Science, effective September 30, 2018.

Gregory J. McGlinch, M.S., Agriculture Program Coordinator, Lake Campus, effective August 10, 2018.

Jeffrey Daniel Mercer, B.S., Head Baseball Coach, Intercollegiate Athletics, effective July 2, 2018.

Carlie Clark Meyer, M.S., Coordinator of Athletic Training, Intercollegiate Athletics, effective May 25, 2018.

Ryan A. Mitchell, M.S., Community Director, Residence Life and Housing, effective May 2, 2018.

Adam C. Moeller, M.P.A., Assistant Director, PreAward, Research and Sponsored Programs, effective August 17, 2018.

Kenneth Nelson, B.S.C.S., Systems Security Engineer II, Computing and Telecommunications Services, effective August 10, 2018.

Evan Neubert, B.S., Athletics Ticket Sales Account Associate, Intercollegiate Athletics, effective August 7, 2018.

Dieter E. Nevels, M.B.A., Executive Director and Chief Financial Officer, Business Office, Boonshoft School of Medicine, effective September 28, 2018.

Melissa A. Odira, M.Ed., Student Success Center Coordinator, Lake Campus, effective May 11, 2018.

Paul D. Paessun, B.A., Windows System Engineer II, Computing and Telecommunications Services, effective August 22, 2018.

David Reyes, Jr., M.L.I.S., STAC Coordinator, P.L. Dunbar Library, effective August 16, 2018.

Daniel J. Rohrbach, Ph.D., Research Scientist, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective August 17, 2018.

Puspendra P Singh, Ph.D., Postdoctoral Researcher, Biomedical, Industrial, and Human Factors Engineering, College of Engineering and Computer Science, effective April 30, 2018.

Jennifer Turpin Stanfield, M.A., Assistant Director, Fitness and Wellness, Campus Recreation, effective August 10, 2018.

Edward Twyman, Ed.D., Director, Bolinga Black Cultural Resource Center, Multicultural Affairs and Community Engagement, effective August 15, 2018.

P. Jeffrey Ulliman, CPA, Vice President and Chief Financial Officer, Business and Finance, effective June 30, 2018.

Judith M. Williams, A.A.S., Outreach Worker, Substance Abuse Resources and Disabilities Issues Program (SARDI), Boonshoft School of Medicine, effective July 6, 2018.

Korrin Margaret Ziswiler, Ph.D., Strategic Enrollment Program Director, College of Education and Human Services, effective May 29, 2018.

### ***Classified New Hires***

Tara S. Bruggeman has been appointed Account Clerk 2, Office of the Bursar, effective May 14, 2018.

Scott R. Campbell has been appointed Custodial Services Worker, Physical Plant, effective July 2, 2018.



Andrea N Goins has been appointed Custodial Services Worker, Physical Plant, effective July 30, 2018.

Carolyn J. Harshaw has been appointed Custodial Services Worker, Physical Plant, effective June 2, 2018.

Crystal D. Lynch has been appointed Administrative Support Coordinator, School of Professional Psychology, effective May 29, 2018.

Brandon M. Moss has been appointed Custodial Services Worker, Physical Plant, effective May 6, 2018.

Kaelin K. Queeney has been appointed Account Clerk 2, Advancement Services, effective July 2, 2018.

Timothy D. Rainey has been appointed Custodial Floor Care Technician, Physical Plant, effective May 20, 2018.

Greta L. Rube has been appointed Custodial Services Worker, Physical Plant, effective September 16, 2018.

Dortha V. Science has been appointed Account Clerk 3, Computer Science, effective June 25, 2018.

David A. Sheppard has been appointed Custodian Services Worker, Physical Plant, effective August 13, 2018.

Anita Kay Staight has been appointed Custodial Services Worker, Physical Plant, effective May 20, 2018.

Keshia N. Thomas has been appointed Custodial Services Worker, Physical Plant, effective August 26, 2018.

Richard K. Wiesenborn has been appointed Custodial Floor Care Technician, Physical Plant, effective July 29, 2018.

Sherri Lynn Wright has been appointed Office Assistant 2, Mechanical and Materials Engineering, College of Engineering and Computer Science, effective June 4, 2018.

### ***Classified Promotions***

Aaron Josef Bock, B.S., has been appointed HR Operations Analyst, Human Resources, effective April 23, 2018.

### ***Classified Separations***

Kamrin D. Adams, Custodial Services Worker, Physical Plant, effective June 7, 2018.

Scott R. Campbell, Custodial Services Worker, Physical Plant, effective July 13, 2018.

Branden L. Christopherson, B.S., Grounds Maintenance Worker 2, Physical Plant, effective May 15, 2018.

David L. Crafton, Painter, Physical Plant, effective May 18, 2018.

Jennifer L. Daws, Student Services Specialist, University Center for International Education, effective July 31, 2018.

Tamra D. Gibbs, Operations Analyst, Computing and Telecommunications Services, effective June 4, 2018.

Andrea N. Goins, Custodial Services Worker, Physical Plant, effective August 13, 2018.

Dennis D. Hanson, Custodial Floor Care Technician, Physical Plant, effective April 20, 2018.

Beverly Z. Jacks, Administrative Support Coordinator, College of Nursing and Health, effective July 31, 2018.

Walter C. Landerer, Grounds Maintenance Worker 2, Physical Plant, effective May 14, 2018.

Michael D. Parrish, Custodial Floor Care Technician, Physical Plant, effective July 12, 2018.

Erica R. Pogue, Custodial Services Worker, Physical Plant, effective April 26, 2018.

Joshua G. Rayburn, Police Officer, Police Department, effective May 28, 2018.

Michael Darius Sanders, Custodial Services Worker, Physical Plant, effective July 12, 2018.

Jennifer L. Schmidt, B.S., Administrative Specialist, Mathematics and Statistics, College of Science and Mathematics, effective August 23, 2018.

Cheryl A. Thompson, B.S., Administrative Support Coordinator, College of Nursing and Health Administration, effective August 31, 2018.

Vincent Turner, Custodial Services Worker, Physical Plant, effective June 7, 2018.

Mark Dwayne Violet, Grounds Maintenance Worker 2, Physical Plant, effective May 14, 2018.

Caitlyn I. Zech, B.S., Housing Operations Assistant, Residence Life and Housing, Vice President for Student Affairs, effective July 31, 2018.

### **RESOLUTION 19-9**

RESOLVED that the academic and administrative appointments, changes, retirements, departmental reporting, resignations and terminations submitted to this meeting be, and the same hereby are approved.

Mr. Fecher moved for approval. Ms. Green seconded, and the motion was approved (6-0-1, Mr. Bridges recused) by roll call vote.

#### **C. Report of Investments**

Since the last Board meeting, the investments report for August 2018 has been received. These reports have been distributed to the trustees and will be filed with the official Board of Trustees' records.

#### **D. Ratification of Contracts and Grants**

Wright State University ended its fiscal year 2018 with a total of \$93,778,464 in external funding representing 402 awards. For the time period July 1 – August 31, 2018 the University recorded 78 awards for a total of \$24,711,240.

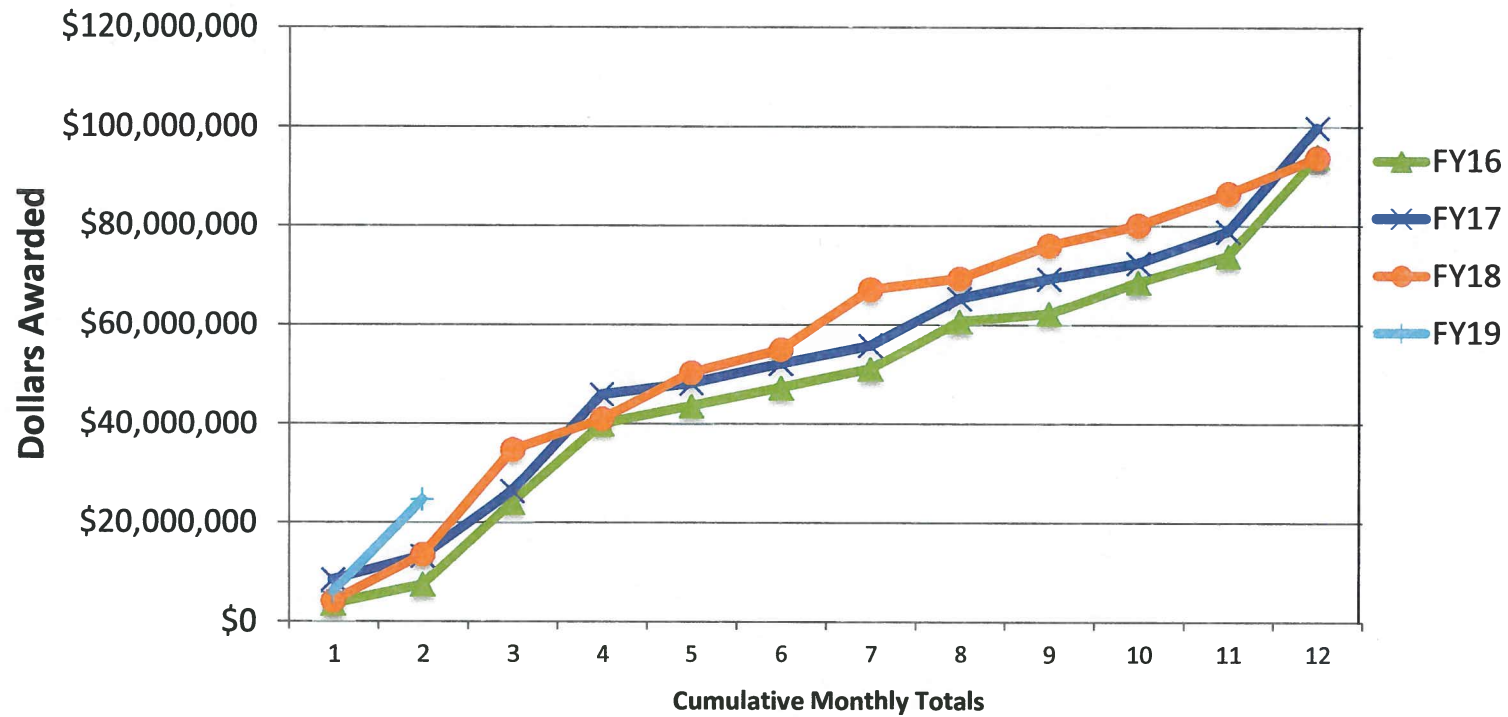
Recent funding received by the University includes \$454,967 from the National Institute of Neurological Disorders and Stroke to Dr. Andrew Voss (Biological Sciences, COSM) for his study of Huntington's disease. Additionally, Drs. Jason Deibel and Adrienne Traxler (Physics, COSM) received \$997,589 from the National Science Foundation to provide financially at-risk science and mathematics majors with a team-driven experiential learning and research program.

### **RESOLUTION 19-10**

RESOLVED that the contracts and grants submitted to this meeting be, and the same hereby are ratified.

Mr. Fecher moved for approval. Mr. Langos seconded, and the motion was approved (6-0-1, Mr. Bridges recused) by roll call vote.

**WRIGHT STATE UNIVERSITY**  
**Cumulative Grant and Contract Awards**  
**Comparison with Previous Three Fiscal Years through August**



FY19 through 8/31/18: \$24,711,240  
FY18 through 8/31/17: \$13,596,184  
FY17 through 8/31/16: \$13,308,490  
FY16 through 8/31/15: \$7,473,813

**WRIGHT STATE UNIVERSITY  
GRANT AND CONTRACT AWARDS**

**PREPARED FOR  
BOARD OF TRUSTEES MEETING  
October 18, 2018\***

TYPE	NEW AWARDS		ONGOING AWARDS**		TOTAL AWARDS	
	Number	Dollars	Number	Dollars	Number	Dollars
Research	67	\$10,078,826	72	\$13,802,574	139	\$23,881,400
Instruction	2	\$108,643	6	\$3,650,077	8	\$3,758,720
Institutional Support	3	\$162,050	6	\$994,684	9	\$1,156,734
Public Service	15	\$239,130	11	\$5,602,130	26	\$5,841,260
Student Aid	5	\$1,938,869	6	\$1,967,992	11	\$3,906,861
<b>TOTAL</b>	<b>92</b>	<b>\$12,527,518</b>	<b>101</b>	<b>\$26,017,457</b>	<b>193</b>	<b>\$38,544,975</b>

\* Figures include total support for awards made since the April 2018 Board of Trustees Meeting.

\*\* Ongoing awards include renewals, continuations, supplements and amendments.

This report was prepared by the Office of Research and Sponsored Programs.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>Boonshoft School of Medicine</b>						
<b>Basic Research</b>						
Amendment Educ. Inst. Subagreement	African Ancestry Genomic Psychiatry Cohort	06/16/2015 01/31/2019	Research Foundation for The State University of New York	Lehrer, Douglas S.	\$163,800	The Principal Investigator will enroll individuals that meet diagnostic criteria for schizophrenia or schizoaffective disorder, depressive type, in the Genomic Psychiatry Cohort.
Amendment Non-Profit Subagreement	Integrated Sense, Assess and Augment (ISAA)	02/01/2018 01/31/2019	Wright State Applied Research Corporation	Elbasiouny, Sherif M.	\$105,875	The objective of the Integrated Sense, Assess and Augment (ISAA) program is to identify, integrate, and test specific sense, assess and augment tools and methodologies and to identify those most likely to achieve significant human performance gains in demanding Air Force mission environments.
Amendment Educ. Inst. Subagreement	Anti-TNF Monotherapy versus Combination Therapy with Low Dose Methotrexate in Pediatric Crohn's Disease (COMBINE)	07/01/2017 10/31/2018	University of North Carolina at Chapel Hill	Saeed, Shehzad	\$15,828	The goal of this project is to assess if combination therapy with an immunomodulator medication (methotrexate) and biologic therapy vs monotherapy with biologic therapy alone results in better and sustained outcomes in children with Crohn's disease.
Continuation Federal Grant	A Natural History Study of Buprenorphine Diversion, Self- Treatment, and Use of Drug Abuse Treatment Services	05/01/2018 04/30/2019	DHHS, National Institute on Drug Abuse	Daniulaityte, Raminta Carlson, Robert G. Nahhas, Ramzi	\$581,500	The overall purpose of this natural history study is to describe and analyze the nature and consequences of buprenorphine diversion among opioid dependent users.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
Continuation Federal Grant	Platelet Activating Factor and Epidermal Cytotoxicity	07/01/2018 06/30/2019	DHHS, National Heart, Lung, and Blood Institute	Travers, Jeffrey B. Sahu, Ravi P. Cool, David R. Li, Gengxin	\$374,675	The information derived from this study will result in improved understanding and novel therapeutics for patients suffering environmental skin injuries in the setting of ethanol exposure.
Continuation Federal Grant	ERK3 Kinase Signaling in Lung Cancer	06/01/2018 05/31/2019	DHHS, National Cancer Institute	Long, Weiwen	\$338,550	The long term goal of this project is to establish the role of ERK3 as a new diagnostic marker and/or a therapeutic drug target, thereby developing therapeutic drugs targeting ERK3 for treating advanced lung cancer.
Continuation Federal Grant	Reduced Motoneuron Excitability in Sepsis	07/01/2018 06/30/2019	DHHS, National Institute of Neurological Disorders and Stroke	Rich, Mark M.	\$325,747	This project will be the first to determine the mechanism underlying a previously unsuspected contributor to weakness in critically ill patients: reduced motoneuron excitability.
Continuation Federal Grant	Signaling Mechanism of the DNA Replication Checkpoint	02/01/2018 01/31/2019	DHHS, National Institute of General Medical Sciences	Xu, Yong-Jie	\$259,000	The proposed research is relevant to part of the NIH's mission that pertains to developing fundamental knowledge that will help to reduce the burdens of human disability.
Continuation Federal Grant	eDarkTrends: monitoring cryptomarkets to identify emerging trends of illicit synthetic opioids use	06/01/2018 05/31/2019	DHHS, National Institute on Drug Abuse	Daniulaityte, Raminta Sheth, Amit Nahhas, Ramzi Carlson, Robert G.	\$184,658	The main objective of this project is to develop an innovative software system, eDarkTrends, that will provide a NPS-dedicated early warning system focusing on synthetic opioids.
Continuation Non-Profit Grant	Developing Therapy for Myotonia Congenita	02/01/2018 01/31/2019	Muscular Dystrophy Association	Rich, Mark M.	\$85,120	The goal of this grant is to identify drugs that can be used to treat muscle stiffness and weakness in the muscle disease myotonia congenita.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
Continuation Non-Profit Grant	Role of ACE2 Overexpressing Endothelial Progenitor Cells in Cerebral Hemorrhage	01/01/2018 12/31/2018	American Heart Association - National	Bihl, Ji Chen	\$77,000	The major goals of this project are to determine the protective effects of ACE2/Ang-(1-7)/Mas axis on ECs and neurons, vascular remodeling and cerebral hemorrhage by alleviating the injury and promoting the recovery.
Continuation Federal Agreement	Dayton Veterans Affairs Medical Center IPA Agreement	10/01/2017 09/30/2018	Veterans Affairs Medical Center	Rapp, Christine M.	\$45,117	Ms. Rapp will be assisting in growing keratinocytes and measuring cytokines from cell and murine tissues.
Continuation Federal Agreement	Dayton Veterans Affairs Medical Center IPA Agreement	10/01/2017 09/30/2018	Veterans Affairs Medical Center	Cates, Elizabeth E.	\$38,761	Ms. Cates will be responsible for overseeing the day to day activities of Dr. Traver's research. She will be involved in subject recruitment, study visits, and all correspondence and follow up per protocol guidelines.
Continuation Federal Grant	Mechanisms Underlying Excitability Regulation of Motoneuron Types in ALS	02/01/2018 01/31/2019	DHHS, National Institute of Neurological Disorders and Stroke	Elbasiouny, Sherif M.	\$32,375	This project seeks to develop a fusion of experimental and computer simulation techniques to better analyze the complex disease mechanisms of amyotrophic lateral sclerosis (ALS).
Continuation Federal Agreement	Dayton Veterans Affairs Medical Center IPA Agreement	10/01/2017 09/30/2018	Veterans Affairs Medical Center	Romer, Eric J.	\$31,711	Dr. Romer will be responsible for the experimental design and execution of experiments related to the project.
Continuation Federal Agreement	Dayton Veterans Affairs Medical Center IPA Agreement	10/01/2017 12/31/2017	Veterans Affairs Medical Center	Simmons, Gordon R	\$8,967	Mr. Simmons will assist in IRB regulatory support throughout the study lifecycle. He will provide research regulatory support as needed for Dr. Travers grant.



**October 18, 2018**  
**Wright State University**  
**Grants and Contracts Awarded**  
**Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
New Federal Grant	Disruption of excitable axonal domains by glucose metabolite methylglyoxal	08/15/2018 07/31/2019	DHHS, National Institute of Neurological Disorders and Stroke	Susuki, Keiichiro	\$390,200	The PI will show that the glucose metabolite methylglyoxal is involved in the neurological symptoms of neurodegenerative conditions such as diabetes.
New Federal Grant	Exosomes from miR-primed endothelial progenitor cells for treating ischemic stroke	05/01/2018 01/31/2019	DHHS, National Institute of Neurological Disorders and Stroke	Bihl, Ji Chen Chen, Yanfang	\$328,125	In this project, we propose to reach the goal by using endothelial progenitor cell-released exosomes carrying microRNA-126 and microRNA-210 to treat ischemic stroke.
New Non-Profit Subagreement	Identification of Electrophysiological Markers for Early Diagnosis of Amyotrophic Lateral Sclerosis	03/01/2018 02/28/2019	National Academy of Sciences	Elbasiouny, Sherif M.	\$37,204	This project aims to combine computational modeling with animal experiments to identify early irregular patterns in nerve recordings for early diagnosis of Amyotrophic Lateral Sclerosis.
New Educ. Inst. Contract	Understanding and Enhancing Rhizobium-Cereal Interactions	04/26/2018 04/25/2019	University of Wisconsin	Paliy, Oleg	\$30,000	This project will study gene expression in bacterial cells while they interact with agriculturally important plant species.
Supplement Federal Grant	The impact of neuromodulatory state on the excitability changes of motoneurons and the motor pool in ALS	07/01/2018 01/31/2019	DHHS, National Institute of Neurological Disorders and Stroke	Elbasiouny, Sherif M.	\$40,108	This award provides Diversity Supplement funds for the parent R01 grant entitled Mechanisms Underlying Excitability Regulation of Motoneuron Types in ALS.
Supplement Industrial Agreement	Biopsy Study	10/27/2017 10/26/2018	Devicor Medical Products, Inc.	Dudley, Emily S.	\$14,667	Wright State University will support the testing of biopsy devices.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
Supplement Industrial Agreement	Biopsy Study	10/26/2010 10/26/2017	Devicor Medical Products, Inc.	Boivin, Gregory	\$4,004	Wright State University will support the testing of biopsy devices.
<b>Applied Research</b>						
Continuation Non-Profit Subagreement	NCI Award Under DCOP Fiscal Agency Agreement	08/01/2018 07/31/2019	Dayton Clinical Oncology Program	Paul, Kimberly A.	\$783,697	WSU will continue to serve as the fiscal agent for Dayton Clinical Oncology Program (DCOP) funding in FY2017-2019 per the agreement (with effective date of December 23, 2001).
Continuation Federal Grant	Wounding Therapy and Photocarcinogenesis	05/01/2018 04/30/2019	DHHS, National Institute on Aging	Travers, Jeffrey B.	\$308,969	The goal of this project is to determine whether wounding therapies, currently in use as cosmetic procedures, can prevent the occurrence of non-melanoma skin cancers in geriatric patients.
Continuation Educ. Inst.	Ohio Opioid Analytics Project	07/03/2018 06/30/2019	Ohio State University	Nahhas, Ramzi	\$44,873	The project will build and deliver predictive models for three opioid endpoints: prevention, child welfare, and treatment.
Continuation Non-Profit Agreement	Miscellaneous Awards Under DCOP Fiscal Agency Agreement	08/01/2017 07/31/2018	Dayton Clinical Oncology Program	Nevels, Dieter	\$29,633	This amendment will allow supplemental funding for WSU to act as the fiscal agent for the Dayton Clinical Oncology Program (DCOP) for managing Non-NIH NCI funds per master agreement Addendum #1 having an effective date of May 12, 2005.
New Non-Profit Grant	Impact of platelet- activating factor in targeted therapy responses in melanoma	03/01/2018 02/28/2019	Elsa U. Pardee Foundation	Sahu, Ravi P.	\$149,111	The goal of this project is to test the novel hypothesis that PAF-R agonists produced as a consequence of BRAFi therapy could modulate its therapeutic efficacy in melanoma patients.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

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New Industrial Subagreement	CTRA - OCTAPLEX	02/21/2018 12/31/2019	inVentiv Health Clinical	McCarthy, Mary C.	\$92,825	CTRA - OCTAPLEX
New Industrial Contract	CTRA - ASTEROID	06/30/2017 12/31/2019	Bayer HealthCare Pharmaceuticals Inc.	Yaklic, Jerome Lumetta	\$78,711	CTRA - ASTEROID
New Non-Profit Subagreement	CTRA - STOP2	08/14/2017 12/31/2019	Seattle Children's Hospital	Polenakovik, Hari M.	\$56,057	CTRA - STOP2
New Federal Grant	Veterans Affairs Medical Center IPA Agreement - Knisely	04/01/2018 09/30/2018	Veterans Affairs Medical Center	Knisely, Christina B	\$32,133	This study is designed to test whether FLR treatment of one forearm, wrist, and dorsal hand will decrease the number of actinic keratosis and skin cancers developed on that arm over the next 5 years, in comparison to the untreated arm.
New Federal Grant	Veterans Affairs Medical Center IPA Agreement - Williams	04/01/2018 09/30/2018	Veterans Affairs Medical Center	Williams, Amy R	\$25,128	This study is designed to test whether FLR treatment of one forearm, wrist, and dorsal hand will decrease the number of actinic keratosis and skin cancers developed on that arm over the next 5 years, in comparison to the untreated arm.
New Industrial Subagreement	CTRA - Inform CLL	02/14/2018 12/31/2019	Pharmacyclics LLC	Mott, Robert	\$18,523	CTRA - Inform CLL
New Industrial Contract	CTRA - M12-816	11/01/2017 11/30/2017	AbbVie Inc.	Talbot, Ted	\$15,000	CTRA - M12-816

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

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New Educ. Inst. Subagreement	CTRA - CONNECT-HF	04/24/2018 12/31/2021	Duke University	Krishnamani, Rajan	\$13,226	CTRA - CONNECT-HF
New Industrial Subagreement	Clinial Trial - TANGO	08/04/2016 12/31/2018	inVentiv Health Clinical	Bowman, Marjorie A.	\$11,510	Clinial Trial - TANGO
New Industrial Grant	Treatment of Neuropathic Pain with a Non-Addictive Drug Combination	08/01/2017 07/31/2018	Soin Neuroscience Inc.	Corbett, Adrian M.	\$7,500	This project will induce pain in rats and then treat with: 1) control; 2) drug combination 3) drug combination plus ibuprofen; 4) ibuprofen only, assessing pain relief over time.
New Educ. Inst. Subagreement	Ohio Opioid Analytics Project	05/14/2018 06/30/2018	Ohio State University	Nahhas, Ramzi	\$5,521	The project will build and deliver predictive models for three opioid endpoints: prevention, child welfare, and treatment.
Supplement Industrial Subagreement	CRISPR IGS Pilot Project	06/12/2018 09/05/2018	Ginkgo Bioworks	Paliy, Oleg	\$29,689	Using the in vitro human gut simulator system (IGS) developed in Dr. Paliy's laboratory, the PI will assess the ability of an E. coli strain engineered to contain chloramphenicol resistance gene (CmR) cutting CRISPR system to reduce overall CmR gene abundance in complex human gut microbial community.
<b>Instruction</b>						
Continuation State Grant	Clinical Teaching Subsidy	07/01/2018 06/30/2019	Ohio Department of Higher Education	Paul, Kimberly A.	\$2,860,830	This project will support WSU Clinical Teaching Program.
Continuation State Grant	Family Practice Program	07/01/2018 06/30/2019	Ohio Department of Higher Education	Paul, Kimberly A.	\$365,964	This project will support the WSU Family Practice Program.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
Continuation State Grant	Primary Care Residencies	07/01/2018 06/30/2019	Ohio Department of Higher Education	Paul, Kimberly A.	\$256,420	This project will support primary care residencies.
Continuation Non-Profit Grant	Wright Rural Health Initiative Implementation Proposal	06/01/2018 05/31/2019	HealthPath Foundation of Ohio	Roman, Brenda	\$80,000	This project supports the implementation of 1) a longitudinal rural clerkship experience for third year medical students; 2) an inter- professional rural training program for nursing, medical and pharmacy students; and 3) the planning for a rural residency track in Family Medicine and/or Pediatrics.
Continuation State Grant	Geriatric Medicine Program	07/01/2018 06/30/2019	Ohio Department of Higher Education	Paul, Kimberly A.	\$70,863	This project will support the geriatric medicine program.
New Educ. Inst. Subagreement	MEDTAPP Ohio Cardiovascular Disease Value Collaboration	10/04/2017 06/30/2019	Case Western Reserve University	Colon, Roberto J. Solomon, Glen D.	\$92,643	The goal of this project is to develop an interprofessional CVD clinical curriculum with standards for health professionals and health professions students (e.g., residents, medical, nursing, CHW students) with an emphasis on quality improvement and health equity.
<b>Public Service</b>						
Continuation Other Gov't. Subagreement	Evaluation Services for Montgomery County Juvenile Court	07/01/2018 06/30/2019	Montgomery County Juvenile Court	Kinzeler, Nicole	\$23,310	Montgomery County Juvenile Court has received a subsidy grant to support their behavioral change programs. The SARDI Program in BSOM will provide evaluation services to support this grant project.
Continuation Educ. Inst. Agreement	Sinclair Training	03/06/2018 03/05/2019	Sinclair Community College	Dudley, Emily S.	\$2,670	Wright State University will provide hands on training with laboratory animals to Sinclair Community College students.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
New Other Gov't. Agreement	Breastfeeding Institute at Wright State University (BIWSU)	10/01/2017 09/30/2018	Public Health Dayton and Montgomery County	Ellison, Sylvia A. Smith, Linda J	\$22,824	Provide support to PHDMC for achieving the maternal and child health goal of an increased breastfeeding friendly environment.
New Educ. Inst. Subagreement	2018 Ohio Medicaid Group VIII Study	01/01/2018 06/30/2018	Ohio State University	Thackeray, Jonathan D	\$16,500	This study is a follow-up to the 2016 Ohio Medicaid Group VIII Study and will examine enrollment and dis-enrollment patterns among the ACA-associated Medicaid enrollees, factors associated with these enrollment patterns, and the extent to which Group VIII Medicaid enrollment has translated into improvements in health, economic stability, and workforce participation.
New Non-Profit Grant	Southwest Ohio HPAC Scholars' Day	04/01/2018 04/30/2018	HealthPath Foundation of Ohio	Pascoe, John M.	\$1,000	This event serves as a culminating experience for the grant year, by hosting a combined presentation of HPAC Scholars' projects from the Miami Valley, Wright State Lake Campus area and greater Cincinnati area at Wright State University Student Union on Sunday, April 15, 2018.
<b>Academic Support</b>						
Amendment Federal Grant	Aerospace Medicine Training for the Era of Pioneering a Journey to Expanding Human Space Flights Beyond ISS and LEO	10/01/2017 09/30/2018	National Aeronautics and Space Administration	Jarnot, Thomas F.	\$135,000	The purpose of the project is to provide and maintain a residency training program in the field of Aerospace Medicine with the intent of graduating physicians becoming Board certified, therefore qualifying to be employed by NASA as flight surgeons to care for the astronaut population.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

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Continuation Federal Grant	Accelerating Primary Care Transformation Wright (APCT-Wright)	07/01/2018 06/30/2019	DHHS, Health Resources and Services Administration	Binder, Stephen Bruce Bowman, Marjorie A.	\$499,373	The project team will accelerate the transformation of primary care at Wright State in Family Medicine, Pediatrics, Internal Medicine and the Pediatric and Family Medicine NP programs through faculty development for community preceptors, enriched curriculum for residents and NP students, and the creation of an academic primacy care fellowship.
New Educ. Inst. Subagreement	Clinical Consultant for SIM Self-Evaluation	05/09/2018 01/31/2019	Ohio State University	Thackeray, Jonathan D	\$27,516	The GRC clinical consultant will provide clinical expertise to assist GRC leadership with administration of the SIM Self-Evaluation, specifically in evaluation of the Ohio Comprehensive Primary Care (CPC) and episode-based payment models.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>College of Education and Human Services</b>						
<b>Basic Research</b>						
New State Grant	The Health and Opioid Prevention Education with Supports (HOPES) in Schools	06/12/2018 06/30/2021	Ohio Department of Higher Education	Lorson, Kevin Huber, Mary Josephine	\$502,000	The project will expand the work of the HOPE curriculum to provide schools with a tool to develop school-wide drug prevention and education plans. The project also develops a resource for teachers and schools to support students experiencing opioid-related trauma in their family or community.
<b>Applied Research</b>						
Amendment Educ. Inst. Subagreement	The Learning and Working During the Transition to Adulthood Rehabilitation Research and Training Center	09/30/2016 09/29/2018	University of Massachusetts Medical School	Huber, Mary Josephine	\$15,064	As a part of the proposed research center, Wright State researchers will explore and develop a peer support intervention to help college students with serious mental health conditions (SMHC) succeed academically in school.
<b>Public Service</b>						
Amendment Educ. Inst. Contract	Dayton Regional Science, Technology, Engineering, and Mathematics School Services Agreement	07/01/2018 06/30/2019	Dayton Regional Science, Technology, Engineering, and Mathematics (STEM) School	Keferl, Joseph E.	\$3,677,486	These funds will support 2018/2019 salaries and fringe benefits of STEM school personnel who are paid through WSU.
New Non-Profit Subagreement	Community-level Response to the Opioid Crisis	06/01/2018 11/30/2019	McKinley Hall	Bashir, Huma A	\$6,000	Wright State personnel will provide evaluation efforts to the lead applicant organization for work leading a community-level response to the opioid epidemic in Clark County.



**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>College of Engineering and Computer Science</b>						
<b>Basic Research</b>						
Amendment Federal Coop. Agrmt.	Alternate Tinnitus Management Techniques Developed Using Blood-Oxygen-Level- Dependent MRI with Neurofeedback	05/23/2016 05/22/2019	DoD, Air Force, Air Force Research Laboratory	Sherwood, Matthew Scott	\$563,612	The overall objective of this project is to develop a training regimen to teach military personnel brain control techniques that can be used during and after deployment to induce neuroplastic remapping of the auditory cortex and minimize the symptoms of tinnitus.
Amendment Federal Contract	Sensor and Information Research Center for Understanding Systems (SIRCUS)	02/27/2015 03/30/2021	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D. Garber, Fred D. Saville, Michael Ash, Joshua Noel Wischgoll, Thomas Rizki, Mateen M.	\$430,000	The WSU team will undertake a multi-year effort to explore the development of methods to advance the state of the art in a variety of sensor exploitation research areas.
Amendment Educ. Inst. Subagreement	C2PNT FRN Cycle II: Intelligent Channel Sensing	09/19/2017 01/20/2019	Ohio University	Wu, Zhiqiang	\$257,324	This multi-university project focuses on secure relays in a global communications network, exploiting channel sensing, cognitive networking, machine learning, and established relationships with multiple federal agencies and Ohio-based industry to boost the amount of space intelligence delivered to the Earth-end stations, while creating new job opportunities and training manpower.
Amendment Non-Profit Subagreement	Mission-Directed Learning Environment	09/19/2016 09/07/2018	Wright State Applied Research Corporation	Ganapathy, Subhashini	\$196,216	The focus of the research work is to develop and execute test, evaluation, verification, and validation (TEV&V) activities and research new models and technologies that support personalization for HMT training.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

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Amendment Educ. Inst. Subagreement	Modeling Social Behavior for Healthcare Utilization and Outcomes in Depression	07/01/2018 06/30/2019	Cornell University	Sheth, Amit	\$178,192	The WSU researchers will implement an analytical platform integrating Web search, social media, environmental conditions, and healthcare data.
Amendment Industrial Subagreement	Power and Thermal Management System for Hypersonic Vehicles	12/19/2017 12/31/2018	Acumentrics SOFC Corp.	Roberts, Rory A.	\$156,914	This project focuses on the development and testing of a bench top power and thermal management system for hypersonic vehicles.
Amendment Federal Contract	SIRCUS TO2: Comprehensive Learning Objectives for Warfighter Needs (CLOWN)	03/31/2016 01/04/2021	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D. Garber, Fred D. Saville, Michael Shaw, Arnab K. Wischgoll, Thomas Rizki, Mateen M.	\$140,000	The WSU team will undertake a multi-year effort to explore the development of methods to advance the state of the art in a variety of sensor exploitation research areas.
Amendment Industrial Subagreement	Design Framework and CAD Tools for Hardware Security and Trust	06/07/2017 11/01/2020	EDaptive Computing, Inc.	Emmert, John M.	\$120,000	With Global Foundries taking over IBM's Trusted Foundry, hardware security is becoming a serious issue. This effort mitigates some of the risks and enables more trusted integrated circuits.
Amendment Industrial Subagreement	Performance Understanding for Layered Sensing Exploitation: Valuable Insights Through Analysis of Layered Sensing	06/01/2017 03/16/2020	InfoSciTex	Rigling, Brian D.	\$100,000	The primary goal of this program is to develop fundamental research tools in the areas of sensor exploitation algorithm performance understanding and performance prediction.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

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Amendment Non-Profit Subagreement	A Thermo-fluids Analysis of Aircraft Thermal Energy Management and Precision Airdrop	08/01/2017 02/15/2019	Dayton Area Graduate Studies Institute	Huang, George	\$96,296	The goal of this project is to provide technical analysis and support to the existing efforts in the Control Design and Analysis Branch of Air Force Research Center (RQQA).
Amendment Non-Profit Subagreement	Intelligent Modeling of Vehicle Firmware	01/01/2018 07/01/2019	Transportation Research Center Inc.	Zhang, Junjie	\$75,000	The goal of this project is to model firmware missions and identify anomaly implementation of firmware missions (e.g., falsified emission controllers).
Amendment Non-Profit Subagreement	Advanced Integrated Smart Cell Onboard Printed Electronics Development	05/09/2018 05/08/2019	Dayton Area Graduate Studies Institute	Chen, Chien-In Henry Thompson, Joshua W.	\$52,260	This research will focus on designing and depositing printed electronics integrated directly onto the packaged cell surface to provide cell monitoring of temperature, voltage, as well as simple, standardized communication.
Amendment Educ. Inst. Subagreement	Probabilistic Design Criteria for Decision Making with Uncertainty	09/01/2017 08/30/2019	University of Dayton	Bae, Harok	\$30,000	The researchers will develop methods, processes, tools and guidelines for developing and creating probabilistic design criteria and a common sense approach for how to create the same.
Amendment Industrial Subagreement	Object Physics for Exploitation and Recognition Advancements (OPERA)	07/27/2015 07/01/2019	Leidos, Inc.	Rigling, Brian D.	\$25,000	The PI will provide research support to the sponsor related to bi-static radar systems.
Amendment Industrial Subagreement	Aeromechanical Investigation of Turbine Engine High Speed Compressors- Phase I/Phase II)	06/01/2016 04/30/2019	Universal Technology Corporation	Wolff, J. Mitch	\$12,933	The focus of this project is research into the aeromechanics of high speed compressors to enable better compressor design that will be less likely to have blade break.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
Amendment Industrial Subagreement	Design and Fabrication of an External Combustor for a JetCat Turbojet Engine	08/01/2017 06/30/2018	Universal Technology Corporation	Roberts, Rory A.	\$3,410	Wright State University will be creating a team of undergraduate mechanical and materials engineering students to participate in an Aerospace Propulsion Outreach Program (APOP). The program will consist of designing and fabricating an external combustor for a JetCat P80SE gas turbine engine.
Continuation Federal Grant	SCH: INT: kHealth: A Semantic Approach to Proactive, Personalized Asthma Management Using Multimodal Sensing	07/01/2018 06/30/2019	DHHS, National Institute of Child Health and Human Development	Sheth, Amit	\$295,924	The primary hypothesis of this project is that an evidence-based approach to asthma can help doctors determine more precisely the cause, severity, and control of asthma, and can help patients take preventive measures to manage asthma.
Continuation Non-Profit Grant	Identification and Assessment of Hemodynamic Predictors of Bicuspid Aortic Valve Aortopathy	01/01/2018 12/31/2018	American Heart Association - Great Rivers Affiliate	Sucosky, Philippe	\$76,998	The researchers will investigate whether the abnormal blood flow produced by the bicuspid aortic valve is able to promote aortic dilation in the absence of any underlying genetic defect.
Continuation Non-Profit Subagreement	Multi-Fidelity Analysis Methods for Multidisciplinary Design Optimization	05/01/2017 07/31/2018	Dayton Area Graduate Studies Institute	Roberts, Rory A. Henz, Alexander	\$52,260	The researchers will work on the development of transient design optimization methodology for air vehicles with implicit path dependent behavior in the time domain.
Continuation Non-Profit Subagreement	First Principles Calculations of Solution Hardening Kinetics	05/01/2018 04/30/2019	Dayton Area Graduate Studies Institute	Farajian, Amir Wirth, Lucas J	\$52,260	The aim of this project is the accurate quantum mechanical calculations of diffusion processes in metal and alloys, and the resultant changes in mechanical properties.
Continuation Non-Profit Subagreement	Stochastic Metamodeling for Design Validation	10/01/2018 09/30/2019	Dayton Area Graduate Studies Institute	Bae, Harok Beachy, Atticus	\$52,260	The goal of this project is to streamline the adaptive and interactive computational framework of addressing the verification and validation in the design exploration.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
Continuation Non-Profit Subagreement	Multiscale, Multiphysics, Multifidelity Modeling of Aircraft Power and Thermal Systems	05/01/2017 07/31/2018	Dayton Area Graduate Studies Institute	Roberts, Rory A. Wolff, J. Mitch Butt, Nathaniel	\$44,130	Using the T2T model, the vehicle level thermal effects will be observed and the aircraft can be optimized on a systems level instead of a subsystems level.
Continuation Educ. Inst. Agreement	Collaborative Research: A Cellworks Optimization Method for Air Vehicle Design	03/01/2018 02/28/2019	University of Hawaii at Manoa	Grandhi, Ramana V.	\$10,000	This project focuses on the development and demonstration of a biologically inspired methodology for the automated, multi-disciplinary and multi-objective design of air vehicles.
New Federal Coop. Agrmt.	Science, Technology and Research for Exploiting Sensor Systems (STRESS)	03/20/2018 05/19/2020	DoD, Air Force, Air Force Research Laboratory	Rigling, Brian D. Garber, Fred D.	\$2,179,321	This project will continue the ATRC summer student program and seek to expand its reach to all divisions of the AFRL Sensors Directorate.
New Industrial Subagreement	Secure Engineering of Trusted Systems: Risk Awareness Framework for Infectious Disease (TO4)	03/20/2018 07/30/2019	EDaptive Computing, Inc.	Emmert, John M.	\$949,149	Researchers will develop methodologies, technologies, and tools in order to assist federal agencies in trusted design, development, modification, and implementation of relevant sensor, situational awareness, analytics, and advanced environmental sensors with reduced/mitigated vulnerabilities and improved protection technologies.
New Federal Grant	Toward Undifferentiated Cognitive Agents: Determining Gaps in Comprehension	07/20/2018 07/19/2021	DoD, Air Force Office of Scientific Research	Hitzler, Pascal	\$148,605	The researchers will investigate how cognitive agents can be made to adapt to given instructions, within a flexible scenario.
New Industrial Subagreement	G-Load Test for Heat Pipes at AFRL for Raytheon	04/16/2018 03/22/2019	Universal Energy Systems, Inc.	Thomas, Scott Keith Wolff, J. Mitch	\$127,000	The purpose of this study is to determine the performance of a heat pipe thermal management system when subjected to G-loads.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
New Industrial Subagreement	Training for Resilient Cyber Physical Systems Design, Development, and Testing	02/16/2018 09/29/2018	Knowledge Based Systems, Inc.	Zhang, Junjie Ganapathy, Subhashini Saunders, Vance M.	\$111,355	The WSU researchers will offer expertise of training for resilient cyber physical systems design, development, and testing.
New Federal Coop. Agrmt.	A Combined Experiment-Multiscale Simulation Study of 2D Nanomaterials Liquid-phase Exfoliation	08/01/2018 07/31/2019	DoD, Air Force Office of Scientific Research	Farajian, Amir Pupysheva, Olga	\$91,055	The researchers will use the equipment to analyze novel aspects of processing two-dimensional materials.
New Educ. Inst. Subagreement	Shear forces regulate endothelial and fibroblast cross talk via inflammation to produce fibrosis	07/01/2018 05/31/2019	Rice University	Sucosky, Philippe	\$69,504	The researchers will investigate if mechanical abnormalities in the left ventricle promote DSS formation.
New Non-Profit Agreement	Clustering and Visualization of Geotagged Text Data for Crisis Management	08/27/2018 08/26/2019	Dayton Area Graduate Studies Institute	Chung, Soon M. Crossman, Nathaniel	\$52,260	The researchers will develop efficient clustering algorithms based on the content of geotagged text messages in order to facilitate the identification of the topics of each cluster and visualize the topics.
New Educ. Inst. Subagreement	Ontology Modeling for the Historic Slave Trade	04/01/2018 06/30/2019	Michigan State University	Hitzler, Pascal	\$46,473	The Wright State researcher will develop a set of ontology modules for the purpose of data integration in the domain of the history of the slave trade.
New Non-Profit Subagreement	Improving Analyst Performance through HITL Autonomy Training	05/07/2018 05/06/2019	Dayton Area Graduate Studies Institute	Fendley, Mary E. Baird, Isabelle C	\$44,130	The researchers will investigate the source of error within the interconnectedness of the human, environment, and technology existing in the HITL ML data training approach.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
New Non-Profit Agreement	Micro-Structured Devices for Nano- Particle Toxicity Screening	08/15/2018 08/14/2019	Dayton Area Graduate Studies Institute	Goswami, Tarun Brooks, Zachary E	\$44,130	Nanotechnology as a method of medicine is growing in prominence and demand. In order to maximize nanoparticles' capabilities, extensive research and experimentation must be performed.
New Non-Profit Agreement	Advanced Biomaterials Characterization Techniques at the Interface of Structural Biology and Materials	08/27/2018 08/26/2019	Dayton Area Graduate Studies Institute	Cao, Caroline Goswami, Tushar	\$44,130	This research will focus on developing and applying cutting edge characterization tools to biologically-based materials of Air Force relevance.
New Non-Profit Subagreement	Unsteady Aerodynamics in Low- Pressure Turbines	05/01/2018 04/30/2019	Dayton Area Graduate Studies Institute	Wolff, J. Mitch Donovan, Molly H	\$44,130	The researchers will perform experimental and computational investigation in the unsteady aerodynamics associated with low pressure turbine (LPT) performance losses.
New Non-Profit Subagreement	Development of a Morphing Wing Control System using CFD Simulation and Machine Learning	05/01/2018 04/30/2019	Dayton Area Graduate Studies Institute	Slater, Joseph C. Loranger, Gabriel	\$44,130	The purpose of this project is to develop an automated control system to manage the shape of morphing wings to improve multiple aspects of aircraft performance.
New Non-Profit Agreement	Fatigue Testing and Surface Characterization of a Structurally Relevant Test Coupon Built using Additive Manufacturing	08/01/2018 07/31/2019	Dayton Area Graduate Studies Institute	Gockel, Joy E. Tatman, Eric	\$44,130	The researchers will use custom structurally relevant test geometries to determine the effect of as-built additive manufacturing surfaces on fatigue.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
New Non-Profit Subagreement	Detection and Segmentation of Dynamic Human Signatures from Clustered LIDAR Streams	09/01/2015 12/31/2018	Dayton Area Graduate Studies Institute	Chung, Soon M. Abdel-Latif, Hamza M.	\$43,500	The goal of this project is to develop a theoretical framework and computer algorithm to autonomously sense the presence of human activities and segment out individual human signatures from streaming scenes of clustered LIDAR data.
New Non-Profit Subagreement	Fan & Compressor 3-D Aerodynamics	03/15/2018 05/15/2019	Dayton Area Graduate Studies Institute	Wolff, J. Mitch	\$29,630	The researchers will work to expand the current state of the art in preliminary design tools to enable them to be used in off-design calculations.
New Non-Profit Agreement	Development of a Vehicle Level Integration Tool for Aircraft Energy Management	05/01/2018 05/31/2019	Dayton Area Graduate Studies Institute	Roberts, Rory A. Ellicott, Andrew	\$27,713	The goal of this project is to develop a tool that will provide for more intelligent use of the power and thermal capabilities on board an aircraft.
New Non-Profit Subagreement	Stochastic Metamodeling for Design Validation	05/01/2017 09/30/2019	Dayton Area Graduate Studies Institute	Bae, Harok	\$15,372	The goal of this project is to streamline the adaptive and interactive computational framework of addressing the verification and validation in the design exploration.
New Educ. Inst. Subagreement	Travel reimbursement for C2PNT FRN Cycle II Intelligent Channel Sensing	05/01/2017 01/20/2019	Ohio University	Wu, Zhiqiang	\$4,220	Funds provided for travel to meetings.
New State Subagreement	SAE Aero Design	08/01/2017 04/30/2018	Ohio Space Grant Consortium	Thomas, Scott Keith Lemmon, Samuel	\$3,087	The goal of this project is to design and build a remote-controlled aircraft with certain limitation that will meet mission requirements.



**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>Applied Research</b>						
Amendment Industrial Contract	Transitioning ShadowBox to the COP Community	10/01/2014 06/01/2018	Center for Operator Performance	Gallimore, Jennie J.	\$7,833	The goal of this project is to develop user's manual and train the trainer for ShadowBox training methodology for use in the petrochemical industry.
New Federal Grant	BD Spokes: MEDIUM: MIDWEST: Collaborative: Community-Driven Data Engineering for Opioid and Substance Abuse in the Rural Midwest	09/01/2018 08/31/2021	National Science Foundation	Sheth, Amit	\$120,000	A scalable, flexible, and connectivity-rich data-driven BIGDATA (BD) approaches can help with societal problems, including the opioid epidemic ravaging our region. Kno.e.sis will lend relevant expertise/tools for opioid epidemic monitoring.
New Industrial Agreement	Jewelry and watch retail auction data analytics and marketing design	09/01/2018 08/31/2020	Peden Consulting	Zhang, Xinhui	\$120,000	This study will provide jewelry and watch retail analytics and will utilize data mining techniques for practical business operations for luxury, yet overstocked, items.
New Industrial Subagreement	Rapid Assessment of Structural Vulnerability SBIR AF161-031	01/24/2018 01/23/2019	Skyward, Ltd.	Rosencrantz, Stephen D	\$79,044	The PI will develop and implement a methodology to rapidly determine residual strength/vulnerability due to damage caused by weapons effects in support of aircraft and threat development, LFT&E vulnerability analysis and testing.
New Non-Profit Subagreement	Research and Development Analytics and Landscape Mapping to Improve and Accelerate Technology Transfer	05/14/2018 04/15/2019	Wright State Applied Research Corporation	Raymer, Michael L.	\$17,500	The researchers will work on the development and application of methods in the field of data analytics to identify technologies and trends that have the potential to accelerate technology transfer between WSU and the United States Air Force.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
Public Service						
New Federal Coop. Agrmt.	Support for ASM	06/15/2018	DoD, Air Force	Young, Henry Daniel	\$12,600	This funding will be used to partially support the annual Teacher's Materials Camp located in Dayton, Ohio.
	International Teacher's Materials Camp in the Dayton Metro Region	06/14/2019	Office of Scientific Research	Srinivasan, Raghavan		
Student Aid						
New State Subagreement	Analysis of	05/01/2018	Ohio Space Grant	Thomas, Scott Keith	\$6,000	The researchers will evaluate a thermal management device to determine if it can operate while attached to an air-to-air rocket.
	Requirement or Specification of a Rotational Stage for the Centrifuge Table at AFRL	12/31/2018	Consortium	Phillipp, Michael J		

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>College of Liberal Arts</b>						
<b>Applied Research</b>						
Continuation Non-Profit Grant	Writing Experience and Outcomes of Dual Enrollment Writing Students: A State- Wide Study	08/01/2018 07/31/2019	Council of Writing Program Administrators	Hall, Ashley Elizabeth	\$3,800	The PI's mixed-methods study will address a gap in the research on DC/CE programs by collecting and analyzing data exploring the impact of the CWPA Position Statement on DC/CE FYW.
<b>Public Service</b>						
Amendment State Subagreement	Southwest Ohio Regional Prevention Coordinator Proposal	07/01/2018 06/30/2019	Ohio Department of Job and Family Services	Dockery, Jane L. Murray, Carol S.	\$465,428	The Applied Policy Research Institute will oversee the administrative functions of the Southwest Ohio Regional Prevention Council and, in partnership with stakeholders, operationalize activities to address child abuse and neglect in the region.
Amendment Educ. Inst. Subagreement	Evaluation of Northwest State Community College's Trade Adjustment Assistance Community College and Career Training (TAACCCT) Grant	10/01/2014 09/30/2018	Northwest State Community College	Dockery, Jane L.	\$8,802	Wright State University will serve as the third-party evaluator for the TAACCCT grant to Northwest State Community College (NSCC), providing formative and summative assessments of the I AM iSTAR program.
Amendment State Subagreement	OCTF Regional Surveys and Dashboard Development	07/01/2018 10/31/2018	Ohio Department of Job and Family Services	Dockery, Jane L. Murray, Carol S.	\$7,767	OCTF requests APRI to conduct household surveys in six regions across Ohio and develop indicators and graphics for a dashboard, and desires WSU bid support to identify a dashboard vendor.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
New Other Gov't. Subagreement	Greene County Juvenile Court RECLAIM: Evaluation and Quality Assurance Project	06/01/2018 06/30/2020	Greene County Juvenile Court	Dockery, Jane L. Murray, Carol S.	\$39,916	The goal is to guide the data tracking system, implement quality assurance protocols, and conduct a program evaluation of the Greene County Juvenile Court Ohio DYS RECLAIM Grant.
New State Contract	Facilitation Support to the Ohio Strong Start to Finish Data Implementation Forum Group	06/19/2018 06/30/2019	Ohio Department of Higher Education	Dockery, Jane L.	\$10,500	The Data Implementation Forum is charged with developing collaborative solutions to defining, collecting, and reporting data as well as determining consistent ways to track student participation, outcomes, and completion in mathematics and English.
<b>Student Aid</b>						
Continuation Other Gov't. Contract	Greene County Records Center and Archives Student Internship	12/23/2017 12/30/2017	Greene County Records Center and Archives	Swanson, Drew A.	\$132	A Public History Graduate Student, Erix Infante, will serve a paid internship at the Greene County Records Center and Archives. His work will benefit the Center and its patrons, while providing him valuable archival experience and instruction.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
<b>College of Nursing and Health</b>						
<b>Basic Research</b>						
New Non-Profit Grant	Evaluation of Two Simulation Methods Preparing Nurses for Disasters	09/01/2018 08/31/2019	Association of Community Health Nursing Educators	Smith, Sherrill Jeanne	\$2,500	The purpose of this study is to evaluate the difference between the use of virtual reality-based simulation to traditional mannequin-based simulation in the development of the disaster skill of decontamination.
<b>Academic Support</b>						
Supplement Federal Grant	Veteran Bachelor of Science in Nursing (VBSN)	07/01/2018 06/30/2019	DHHS, Health Resources and Services Administration	Smith, Sherrill Jeanne Farra, Sharon L.	\$316,716	The purpose of the Wright State University Veteran's Bachelor of Science Nursing Program (WSU VBSN) option is to facilitate the transition of military members with healthcare experience to professional nurses through a program recognizing the unique needs of the veteran student.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>College of Science and Mathematics</b>						
<b>Basic Research</b>						
Amendment Industrial Subagreement	Electrical and Optical Characterization	09/01/2016 05/19/2021	Wyle Laboratories	Look, David C.	\$303,887	The purpose of this project is to provide electrical and optical characterization of materials and devices of interest to the Sensors Directorate of the AFRL.
Amendment Federal Grant	Lapses of Attention Predicted in Semi- Structured Ecological Settings (LAPSES)	11/01/2015 12/31/2018	DoD, Office of Naval Research	Juvina, Ion Harel, Assaf	\$240,000	The aim of this project is to study the fundamental mechanisms of attention.
Amendment Non-Profit Subagreement	Applications in Computational and Experimental Electromagnetics (ACE-EM)	03/01/2018 02/28/2019	Wright State Applied Research Corporation	Deibel, Jason A. Sharma, Amit Raj	\$100,073	The project will study the fundamental interactions between electromagnetic waves and antenna structures in the presence of plasmas.
Amendment Federal Grant	The Role of Dynamic Representational Networks in Expertise in Visual Scene Recognition	09/01/2016 08/31/2019	DoD, Office of Naval Research	Harel, Assaf	\$95,000	The goal of the present study is to elucidate the mechanisms underlying the acquisition of expertise in scene analysis, and to establish the importance of changes in structure and dynamics of neural representations over multiple spatiotemporal scales as novel markers of expertise.
Amendment Educ. Inst. Subagreement	MAVEN Extended Mission for FY17-18	07/01/2011 09/30/2018	University of Colorado	Fox, Jane Lee	\$93,721	Wright State will participate in the MAVEN (Mars Atmosphere and Volatile EvolutionN) mission in terms of providing models to help understand the atmosphere of Mars, the escape rates of species and aid in understanding the data from the instruments on the spacecraft.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
Amendment Industrial Subagreement	Development and Application of a Hydrothermal Atomic Force Microscope	06/15/2012 04/30/2019	Oak Ridge National Laboratory	Higgins, Steven R.	\$72,000	The Principal Investigator will continue to assist Oak Ridge National Laboratory in the development and application of novel hydrothermal atomic force microscopic methods to investigate the morphological and chemical controls on mineral dissolution and precipitation reactions in aqueous solutions under geological reservoir conditions.
Amendment Educ. Inst. Subagreement	ASSET 3 Support	05/15/2017 05/14/2019	University of Maryland	Shalin, Valerie L.	\$48,442	The PI will support the study of communications between trainees and mentors on a surgical task.
Amendment Federal Grant	Regularized adaptive methods for classes of nonlinear partial differential equations	08/01/2018 07/31/2018	National Science Foundation	Pollock, Sara	\$42,950	In this project, the PI will develop efficient computational methods for challenging nonlinear problems that arise in physical and scientific modeling. This work will develop computational regularization techniques with supporting theory, to approximate solutions to a variety of nonlinear partial differential equations.
Amendment Non-Profit Subagreement	Applications in Computational and Experimental Electromagnetics (ACE-EM)	05/01/2017 11/30/2019	Wright State Applied Research Corporation	Deibel, Jason A. Barton, Christopher C. Sharma, Amit Raj Tebbens, Sarah	\$25,000	The project will study the fundamental interactions between electromagnetic waves and antenna structures in the presence of plasmas.
Amendment Industrial Subagreement	Terahertz Spectroscopic Chemical Sensor for Analysis of Fatigued Human Breath	02/29/2016 08/28/2018	Universal Technology Corporation	Medvedev, Ivan	\$18,500	The researcher will develop and deliver a fully integrated table top THz chemical sensor to monitor breath chemicals tentatively linked to sleep deprivation-induced fatigue from the first phase of this study.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
Continuation Federal Grant	Prevention of Adenovirus Pathogenesis Through Downregulation of the Apical Adenovirus Receptor	09/01/2018 08/31/2019	DHHS, National Institute of Allergy and Infectious Diseases	Excoffon, Katherine Voss, Daniel T. Sharma, Priyanka	\$375,000	Wild type adenovirus is a significant civilian and military threat for acute respiratory disease and highly pathogenic variants emerge each year, but there is no effective therapy. The work is relevant to public health because it is expected to lead to new ways to block wild type adenovirus infection and potentially save the lives of people with life-threatening adenovirus infections.
Continuation Non-Profit Subagreement	Goal-driven Agile Teams and Environments (GATE)	05/05/2018 06/06/2019	Wright State Applied Research Corporation	Jovina, Ion	\$19,102	The WSRI/WSU team will develop a prototype implementation that supports agile collaborative problem-solving within mixed-initiative teams of humans and artificial agents under complex worlds that change in unexpected ways.
New Federal Contract	WSU Students ASK... A Success & Scholarship Program for Students Applying Scientific Knowledge	03/01/2018 02/28/2023	National Science Foundation	Deibel, Jason A. Traxler, Adrienne L.	\$997,589	The Applying Scientific Knowledge Student Success and Scholarship program will provide financially at-risk science and mathematics majors, starting in their second year, with a team-driven experiential learning and research program.
New Federal Grant	Dual Targeting Redox- active Gold(I) Complexes	07/05/2018 06/30/2021	DHHS, National Institute of General Medical Sciences	Arumugam, Kuppuswamy	\$462,195	The goal of this project is to make a series of drugs that can be adjusted to exclusively amplify specific amounts of reactive oxygen species and protein inhibition within cancer cells to trigger programmed cell death.
New Federal Grant	Determining if there is a Primary Myopathy in Huntington's Disease	07/01/2018 06/30/2021	DHHS, National Institute of Neurological Disorders and Stroke	Voss, Andrew A.	\$454,967	The PI will determine if there is a primary skeletal muscle defect in Huntington's disease that helps explain the motor symptoms of the disease and presynaptic depression.



**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
New Federal Contract	Defects and Dopants in Critical Wide Band Gap Semiconductors – ZnO, InGaZnO, Ga2O3 and ScN	07/01/2018 06/30/2019	National Science Foundation	Look, David C.	\$187,000	The PI will explore the nature of native point defects in ZnO, Ga2O3, InGaZnO, and ScN as well as both ZnO and Ga2O3 nanowires and their impact on carrier density, mobility, and interface transport.
New Non-Profit Subagreement	Hybrid Forecasting Competition	10/01/2017 11/06/2018	Wright State Applied Research Corporation	Juvina, Ion	\$67,379	The researchers will develop a flexible methodology for combining machine and human forecasting.
New Federal Coop. Agrmt.	The extent of attack, determinants of susceptibility, and tolerance of cultivated olive, Olea europaea to emerald ash borer	08/30/2018 08/29/2019	U.S. Department of Agriculture	Cipollini, Donald F.	\$67,058	The PI will examine variation in the attractiveness, susceptibility, and tolerance of several major cultivars of cultivated olive trees to emerald ash borer in the greenhouse and laboratory at Wright State University using both cut stems from field grown trees and live potted trees.
New Non-Profit Grant	The regulatory effect of exercise on circulating EPC-EXs and its implication in ischemic stroke	07/01/2018 06/30/2019	American Heart Association - National	Wang, Jinju Bihl, Ji Chen	\$54,316	Ischemic stroke is the leading cause of disability and mortality in the worldwide with few treatment options. Exercise has been widely proven against cardiovascular diseases, including ischemic stroke.
New Non-Profit Subagreement	Advanced Optical Materials for Next Generation High Powered Lasers	05/07/2018 05/06/2019	Dayton Area Graduate Studies Institute	Kozlowski, Gregory	\$52,260	The researchers will examine optical materials for several important emerging high powered laser systems under development for Air Force applications.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
New Non-Profit Subagreement	Human-Centered Science Laboratory (HCSL) Support of AFRL Activities	03/25/2018 03/24/2019	Wright State Applied Research Corporation	Schneider, Tamera	\$33,839	The purpose of the Human-Centered Science Laboratory (HCSL) is to support research and development activities to advance the mission of the Human Trust and Interaction Branch (711 HPW/RHXS), Human Insight and Trust (HIT) Team, to foster human-robot teaming, methods to calibrate trust, and methods to foster transparency in human-machine contexts.
New Industrial Subagreement	LWIR and THz Frequency Generation with Quantum Dots	01/10/2018 11/15/2018	Clarkson Aerospace Corp	Brown, Elliott	\$25,000	The primary goal of this joint research effort is to investigate new ways of generating LWIR or THz radiation using the DFG technique in quantum dot structures.
New Non-Profit Grant	Culture Clash: An Alternative Model for Microbiology Instruction	07/30/2018 12/31/2018	American Society of Clinical Pathology	Wissman, Amy Rouhana, Luara V	\$2,500	The project would allow WSU to begin and continue an alternative model of Microbiology instruction for years to come without compromising student experience or graduate quality.
New State Grant	Determining behavior-specific habitat requirements and use of the endangered <i>Myotis sodalis</i> in the Wright State University woods	05/15/2018 04/30/2019	Ohio Biological Survey	Rude, Megan R Bahn, Volker	\$500	This study will provide the first analysis of MYSO behavior and habitat use which can be used to implement new management practices for conservation.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>Applied Research</b>						
Amendment Federal Grant	Cross Validation of the FAA Standard Color Palette and Development of Guidelines for Testing Displays: Phase II	07/01/2018 12/31/2019	U.S. Department of Transportation, Federal Aviation Administration	Bennett, Kevin B.	\$33,896	The PI is using an enhanced version of the Air Traffic Controller Color Vision (ATCOV) test to ensure the colors are discriminable, recognizable, legible, and conspicuous for color-normal Air Traffic Control Specialists (ATCSs) and ones with color-vision deficiencies (CVDs).
New Educ. Inst. Subagreement	Maumee River sediments as a nitrogen source or sink to Lake Erie: the competing roles of ammonium recycling and denitrification	06/18/2018 06/17/2019	Ohio State University	McCarthy, Mark J.	\$39,998	This project will evaluate the importance of Maumee River sediments in either exacerbating eutrophication by recycling nutrients or mitigating eutrophication via microbial nitrogen removal processes.
New Industrial Subagreement	Thermally Stimulated Current Sample Analysis	07/01/2017 06/30/2018	Wyle Laboratories	Look, David C.	\$30,000	Thermally Stimulated Current Sample Analysis
New Non-Profit Grant	Nitrification in Three Eutrophic Lakes: The search for new nitrifiers that thrive under extreme competition	07/01/2018 06/30/2019	Eppley Foundation for Research, Inc.	Newell, Silvia Elena	\$14,999	The PI will prepare and sequence environmental DNA, with a focus on the nitrogen cycling microbial community, from three hypereutrophic lakes located in different climate zones and watersheds.
New Non-Profit Coop. Agrmt.	Dairymen's Natural Resources Stewardship	06/01/2018 12/31/2019	Dairymen's, Inc.	Rooney, Thomas	\$6,962	This award supports ongoing adaptive management of natural resources in a public- private partnership.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
New Non-Profit Grant	Tracking Watershed Sources of Phosphorus Input to Caesar's Creek Lake Near the City of Wilmington Municipal Water Intake	04/23/2018 05/15/2019	Clinton Streamkeepers	McGowin, Audrey E.	\$4,460	The study is an investigation into the sources of phosphorus that are leading to harmful algal blooms (HABs) in summer months. These HABs have released toxins that have entered the City of Wilmington water supply.
New Non-Profit Contract	Nitrate/Nitrite Analytical Services	07/01/2017 06/30/2018	Finger Lakes Institute	McCarthy, Mark J. Newell, Silvia Elena	\$3,550	Nitrate/Nitrite Analytical Services
<b>Public Service</b>						
Amendment Federal Grant	Intergovernmental Personnel Act (IPA) assignment of Dr. Tamera Schneider from Wright State University to the National Science Foundation	08/10/2018 08/09/2019	National Science Foundation	Schneider, Tamera	\$152,490	The assignee will serve as Deputy Division Director for the Behavioral and Cognitive Sciences Division at the National Science Foundation.
New Federal Contract	Support for the 20th International Symposium on Aviation Psychology	09/01/2018 08/31/2019	National Science Foundation	Tsang, Pamela S.	\$27,142	This PI was awarded funds to support the 20th International Symposium on Aviation Psychology (ISAP) to be held on May 7-10, 2019 in Dayton, Ohio.
<b>Student Aid</b>						
New Non-Profit Grant	Ohio Mining and Mineral Education Program	07/01/2017 06/30/2018	Ohio Mining & Mineral Education Program	Slattery, William	\$14,250	Ohio Mining and Mineral Education Program

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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**Lake Campus**

**Basic Research**

Amendment State Subagreement	Nutrient and Sediment Retention Potential by Controlled Pond and Riparian Tile Buffer Systems	05/01/2017 05/31/2019	Ohio Environmental Protection Agency	Jacquemin, Stephen James	\$5,300	The purpose of this project is to provide nutrient, runoff, and sediment monitoring data to assess the efficiency of the use of a new sustainable agricultural technique - saturated riparian buffers.
New Educ. Inst. Contract	Collection of Fish Tissue in Association with the Wright State University – Lake Campus Grand Lake St. Mary's (Ohio) Fish Assemblage Monitoring Program	12/01/2017 09/30/2018	Wayne State University	Jacquemin, Stephen James	\$5,472	The one-year project will provide voucher specimens from the fish assemblage in Grand Lake St Mary's (northwest Ohio) for microcystin analysis at the Lumigen Instrument Center of Wayne State University.

**Applied Research**

Amendment Non-Profit Grant	Nutrient and Sediment Retention Potential of Treatment Trains in Grand Lake St. Marys Watershed	07/01/2017 06/30/2019	St. Marys Community Foundation	Jacquemin, Stephen James	\$36,666	The project extension is a continuation of work begun last year and will continue to assess the efficacy of two flow through wetland treatment train systems as well as expand the project scope to assess one additional flow through wetland as well as two in lake littoral wetlands to reduce nutrient and sediment loads prior to discharge into waters of the state.
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**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>Library</b>						
<b>Basic Research</b>						
New	Identifying Impact:	04/04/2018	Academic Library	Shannon, Mandy	\$1,975	This aim of this project is to identify whether and how individual research assistance from a subject librarian affects student success.
Non-Profit	The Role of Library	04/03/2019	Association of Ohio			
Grant	Research Appointments on Student Academic Achievement					

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b><u>Multicultural Affairs and Community Engagement</u></b>						
<b>Public Service</b>						
New Non-Profit Contract	Ohio/Western Pennsylvania/West Virginia HERC Consortium 2018 -2019	05/01/2018 06/30/2019	Ohio/Western Pennsylvania/West Virginia Higher Education Recruitment Consortium	Boaz, Matt	\$84,754	Wright State University will serve as the fiscal agent for the Ohio, Western Pennsylvania, West Virginia Higher Education Recruitment Consortium.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
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**Raj Soin College of Business**

**Public Service**

Amendment	Small Business	10/01/2017	Ohio Development	Black, Donerik G.	\$124,057	These funds will be used to support Region 4 of the SBDC Consortium from October 1, 2017 to September 30, 2018.
State	Development Center,	09/30/2018	Services Agency			
Subagreement	FY2018					



**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>School of Professional Psychology</b>						
<b>Basic Research</b>						
Amendment Federal Contract	"Up-Armoring" At-Risk Military Couples: A Prospective Study of Committed Romantic Relationships in Transition to Their First Permanent Duty Station	03/16/2017 03/16/2020	DoD, Air Force, Air Force Research Laboratory	Cigrang, Jeffrey A.	\$416,000	The PI will develop a series of tools and prevention programming to serve military couples at risk for negative relationship outcomes.
<b>Applied Research</b>						
Continuation State Contract	Research Evaluation Enhancement Projects (REEP) - MIH-19-38	07/01/2018 06/30/2019	Ohio Commission on Minority Health	Meyer, Cheryl	\$75,000	The purpose of this project is to provide technical assistance and evaluation support to the Ohio Commission on Minority Health's demonstration projects.
New Federal Coop. Agrmt.	Lesbian, Gay, and Bisexual Couples in the Military: A Post- DADT Examination of Relationship Health, Perceived Community Acceptance, and Mission Readiness	07/01/2018 06/30/2021	Army Medical Research Acquisition Activity	Cigrang, Jeffrey A.	\$1,053,094	The repeal of Don't Ask Don't Tell ended formal discrimination on the basis of sexual orientation in the U.S. Armed Forces. The overall goal of the proposed study is to deliver a current, evidence-based understanding of relationship health, perceived community acceptance, and mission readiness in active-duty Air Force LGB couples compared to heterosexual couples.
<b>Instruction</b>						
Continuation Non-Profit Contract	SOPP Internship: Eastway Behavioral Healthcare FY2018	07/01/2017 06/30/2018	Eastway Behavioral Healthcare	Schultz, Michelle S.	\$16,000	The sponsor will provide training and fiscal support for external rotations in the SOPP Doctoral Internship program during the 2017-2018 training year for one doctoral student.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
New Industrial Contract	SOPP Internship: CompDrug FY2018	07/01/2017 06/30/2018	CompDrug	Schultz, Michelle S.	\$16,000	The sponsor will provide training and fiscal support for external rotations in the SOPP Doctoral Internship program during the 2017-2018 training year for one doctoral student.

**Student Aid**

New Industrial Contract	SOPP Practicum: CompDrug FY2018	07/01/2017 05/30/2018	CompDrug	Schultz, Michelle S.	\$8,320	The sponsor will provide direct client services training for one SOPP doctoral student.
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**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>Student Affairs</b>						
<b>Public Service</b>						
Continuation Non-Profit Contract	A Public Voice (APV 2017)	01/09/2017 10/01/2017	C.F. Kettering Foundation	Dustin, Jack L.	\$340	The PI and volunteer students will recruit residents and area leaders/policy makers to A Public Voice forums that will be focused on safety and justice. The Kettering Foundation will provide a guide for deliberation and survey questions that query deliberation participants about their views on safety and justices issues.
New State Subagreement	FY18 Exploration Project	04/20/2018 06/30/2018	Ohio Department of Higher Education	Steele-Middleton, Amanda	\$1,920	Wright State University will assist the sponsor by internally examining current practices for credit awarded through statewide agreements.
<b>Institutional Support</b>						
New Educ. Inst. Grant	Support for Infrastructure and Equipment Upgrades for Broadcasting Needs	04/22/2018 06/30/2019	Horizon League	Hill, Sara Jane	\$75,000	Pooled Horizon League funds distributed to Wright State University will be used to support equipment upgrades and broadcast streaming services.
New Non-Profit Grant	CoSIDA's Phil Langan Graduate Internship Grant	08/01/2018 05/31/2019	College Sports Information Directors of America	Noss, Bob J Hill, Sara Jane	\$15,000	Sponsor funding will support the position of an intern to assist with Wright State's Athletic Communication's efforts.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New Non-Profit Subagreement	Wright State University Independent Scholars Network Raider Academy and Summer Mentoring Initiative for Summer 2018	06/08/2018 12/07/2018	Public Children Services Association of Ohio	Murray, Twila G	\$13,079	The project will allow the Wright State Independent Scholars Network to engage target population students through enrollment in and attendance at Raider Academy, prior to the start of their first fall semester, in order to provide early mentoring and a boost to academic success.
<b>Student Aid</b>						
Continuation Educ. Inst. Grant	Student Athlete Opportunity Funds 2018-2019	09/01/2018 08/31/2019	Horizon League	Brown, Joylynn M. Hill, Sara Jane	\$227,510	The SAOF fund is intended to provide direct benefits to student athletes or their families as determined by conference offices.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>University College</b>						
<b>Institutional Support</b>						
New Educ. Inst. Subagreement	Lumina Talent Hub	12/15/2017 12/31/2020	Sinclair Community College	Littell, Timothy Jason Boaz, Matt	\$72,050	The Dayton/Montgomery County Talent Hub, designated as one of 17 communities nationally, maximizes and strategically expands existing postsecondary attainment strategies for under-represented, low-income, and adults students. Key partners include Sinclair Community College, Wright State University, University of Dayton, and Learn to Earn Dayton.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>Universitywide</b>						
<b>Public Service</b>						
Continuation State Contract	Articulation and Transfer FY2019	01/05/2011 06/30/2019	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$1,127,079	These funds will be used to operate the Articulation and Transfer Network, a consortium appointed by the Chancellor at the Ohio Department of Higher Education.
Continuation State Contract	Articulation and Transfer FY2018	01/05/2011 06/30/2018	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$12,700	These funds will be used to operate the Articulation and Transfer Network, a consortium appointed by the Chancellor of the Ohio Board of Regents.
New Non-Profit Grant	Tackling Transfer: Workshops on Essential Transfer Practices for Two-and- Four-Year Colleges	09/01/2017 12/31/2017	Ohio Association of Community Colleges	Sudkamp, Thomas A.	\$5,000	Funding will support the efforts to implement two one-day workshops on implementing essential transfer practices, and assessment on the work to implement essential transfer practices.
New State Subagreement	Travel Support for Perkins SCTAI/CT2 Compliance	07/01/2017 06/30/2018	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$5,000	Funds awarded are to support Secondary Career-Technical Alignment Initiative staff travel for Perkins program-related compliance.
New State Subagreement	Supportive Effort for the Ohio Department of Higher Education's Carl D. Perkins Grant	04/09/2018 06/30/2018	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$3,609	The sponsor is providing effort support for work related to its Carl D. Perkins grant.
New Non-Profit Subagreement	Tackling Transfer Regional Transfer Grant: Articulation Agreements with Rhodes State Community College	01/15/2018 06/30/2018	Ohio Association of Community Colleges	Brun, Carl F. Hibner, Mark	\$1,580	Wright State project personnel will partner with personnel at Rhodes State Community College in an effort to increase the number of existing program articulation agreements between the two institutions from four (4) to at least ten (10).

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
New State Subagreement	MHEC Travel Support for Jared Shank, September 2017	07/01/2017 06/30/2018	Ohio Department of Higher Education	Sudkamp, Thomas A.	\$785	The sponsor provided support for Mr. Shank to attend the Military Credit Mapping Summit and Fifth Annual Conference: Serving Veterans in the Classroom.
<b>Student Services</b>						
New Non-Profit Subagreement	Tackling Transfer Regional Transfer Grant: Veterans Support	01/15/2018 06/30/2018	Ohio Association of Community Colleges	Brun, Carl F.	\$3,000	Project personnel will provide training for academic advisors on issues that veterans and military students face when transferring credit from their military training and experiences.
<b>Student Aid</b>						
Amendment Federal Grant	College Work Study Program	07/01/2012 06/30/2018	U.S. Department of Education	Barnhart, Amy	\$12,781	These funds help support the college work-study program at WSU.
Continuation Federal Grant	College Work Study Program	04/01/2018 06/30/2019	U.S. Department of Education	Barnhart, Amy	\$940,830	These funds help support the college work-study program at WSU.
Continuation Federal Grant	PELL Grant Program 2017/2018	04/01/2017 06/30/2018	U.S. Department of Education	Barnhart, Amy	\$642,385	These funds support PELL grants for students.
Continuation Non-Profit Subagreement	Science, Mathematics, and Research for Transformation (SMART) Defense Scholarship Program 2018/2019	08/01/2018 05/31/2019	Logistics Management Institute	Barnhart, Amy	\$144,354	The Science, Mathematics and Research for Transformation (SMART) Scholarship for Service Program is an opportunity for students pursuing a degree in Science, Technology, Engineering, and Mathematics disciplines to receive a full scholarship and be gainfully employed by the Department of Defense (DoD) upon degree completion.

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

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New Federal Grant	PELL Grant Program 2018/2019	04/01/2018 06/30/2019	U.S. Department of Education	Barnhart, Amy	\$1,459,092	These funds support PELL grants for students.
New Federal Grant	Supplemental Educational Opportunity Grant Program (SEOG) 2018/2019	06/01/2018 06/30/2019	U.S. Department of Education	Barnhart, Amy	\$451,207	These funds support SEOG grants for students.



**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

Type	Title	Duration	Sponsor	Investigator(s)	Amount	Abstract
<b>VP for Research and Dean of the Graduate School</b>						
<b>Basic Research</b>						
Amendment Federal Contract	Interactions with Semi-Autonomous Remotely Piloted Aircraft (RPA)	09/22/2011 10/14/2019	DoD, Air Force, Air Force Research Laboratory	Gross, David C.	\$1,727,625	The focus of this extension is to use the Vigilant Spirit Control Station to research, develop, integrate, and evaluate advanced controls and displays which enable a single operator to control multiple RPAs.
Amendment Federal Grant	Precision High Intensity Training through Epigenetics (PHITE)	09/01/2018 08/31/2019	DoD, Office of Naval Research	Broderick, Timothy J. Kadakia, Madhavi P. Raymer, Michael L.	\$1,499,917	Consistent with Defense Science Board 2030 recommendations for warfighter performance, the PHITE program will explore the link between physical training and epigenetics.
Amendment Federal Contract	Revolutionary Intelligence and Influence Technologies (RIIT)	12/20/2010 03/27/2020	DoD, Air Force, Air Force Research Laboratory	Minnery, Brandon S.	\$1,447,018	The WSRI team will perform a needs assessment, task analysis, and technology assessment to improve individual and team performance of Naval Special Warfare Command (NSWC) operators in cold water
Amendment Federal Contract	Maximizing the Collective Intelligence of a Network Using Novel Measures of Socio-Cognitive Diversity	05/12/2016 02/15/2019	DoD, Army Research Office	Minnery, Brandon S.	\$141,466	The WSU researchers will test whether measures of socio-cognitive diversity can be used to enhance "wisdom of the crowd" effects within groups of collaborating analysts (e.g., teams of military intelligence analysts).

**October 18, 2018  
Wright State University  
Grants and Contracts Awarded  
Since the April 27, 2018 Board of Trustees Meeting**

<b>Type</b>	<b>Title</b>	<b>Duration</b>	<b>Sponsor</b>	<b>Investigator(s)</b>	<b>Amount</b>	<b>Abstract</b>
New State Subagreement	Ohio MRC Leadership Conference	04/01/2018 06/30/2018	Ohio Department of Health	Norell, Todd R.	\$121,371	WSU, in conjunction with ODH, will perform activities to develop a toolkit and conference for Ohio's state, regional, and local Medical Reserve Corps leaders, with a focus on volunteer management, and provide research and recommendations on state operational volunteer plans.
New Educ. Inst. Subagreement	Adaptive Goal-Driven Autonomous Agents	12/01/2017 11/30/2018	Lehigh University	Cox, Michael T.	\$87,500	The focus of this project is the automated learning and elicitation of knowledge needed for autonomous agents to operate robustly.
New Federal Grant	RI: Student Travel Program for the 2018 International Conference on Case-Based Reasoning	06/01/2018 05/31/2019	National Science Foundation	Cox, Michael T.	\$10,000	This funding will provide international and domestic travel support for U.S. based student participants to attend the 26th International Conference on Case-Based Reasoning.
<b>Applied Research</b>						
Amendment Educ. Inst. Subagreement	Creating Surgical Capabilities for Exploration Space Flight	10/01/2017 09/30/2018	Baylor College of Medicine	Broderick, Timothy J.	\$14,000	Determine efficacy of humanoid robotic operators as assistants in space flight surgeries. Performance evaluations will be made with humanoid robots using surgical tools, receiving commands, and performing surgical tasks.

**Total Funded      \$38,544,975**

**E. Facility Security Clearance Resolution**

Due to personnel changes, the following resolution to amend Wright State University's Facility Security Clearance was before the Board for approval.

**RESOLUTION 19-11**

WHEREAS, Wright State University wishes to maintain its facility security clearance through the Defense Security Service, and

WHEREAS, those persons occupying the following positions among the officers and officials at Wright State University shall be known as Key Management Personnel (KMP) as described in the National Industrial Security Program Operating Manual:

Dr. Cheryl B. Schrader  
President

Dr. Susan L. Edwards  
Provost

Ms. Ellen Reinsch Frieze  
Interim Vice President for Research

WHEREAS, the KMP have been processed, or will be processed, to the level of the facility clearance granted to this institution, as provided for in the aforementioned National Industrial Security Program Operating Manual; and

WHEREAS, the said KMP are hereby delegated all of the Board's duties and responsibilities pertaining to the protection of classified information under classified contracts of the Department of Defense or User Agencies of its Industrial Security Program awarded to Wright State University; and

WHEREAS, the following named members of the Board of Trustees shall not require, shall not have, and can be effectively excluded from access to all classified information in the possession of Wright State University, and do not occupy position that would enable them to affect adversely the policies and practices of Wright State University in the performance of classified contracts for the Department of Defense or User Agencies of its Industrial Security Program, awarded to Wright State University, and need not be processed for a personnel clearance:

Michael Bridges  
Douglas A. Fecher  
Sean Fitzpatrick  
Anuj Goyal  
Altagracia Ramos

Stephanie E. Green  
Bruce Langos  
William W. Montgomery  
C.D. Moore, II

THEREFORE be it

RESOLVED that the Board of Trustees of Wright State University authorizes the establishment of the above KMP and this resolution supersedes Resolution 18-14 dated October 6, 2017.

Mr. Fecher moved for approval. General Moore seconded, and the motion was unanimously approved by roll call vote.

## **X. REPORTS OF THE COMMITTEES OF THE BOARD**

### **A. Academic Affairs and Enrollment Committee**

Mr. Bridges, chair, reported on the committee meeting of September 21, 2018.

Ms. Stephanie Green, in the absence of committee chair Michael Bridges, called the meeting to order at 1:18 p.m. and read the conflict of interest statement. Trustee Green welcomed Dr. Susan Edwards to her first Committee Day since assuming her role as executive vice president for academic affairs and provost for Wright State University on July 30, 2018.

#### **Provost Report**

Provost Edwards reaffirmed Wright State's focus on providing a quality education to students and provided an update on fall enrollment. Based on the budget adopted in June 2018, fall enrollment is below expectations. Groups predominately affected by the decrease include College Credit Plus students (down 6.4%), direct from high school students (down 15.2%), and transfer students (down 16.9%). While some enrollment decrease may mirror national trends, other negative influences such as budget concerns, impending industrial action, and overwhelming news coverage could be factors. A correlation between negative news coverage and enrollment decision points along the enrollment cycle was noted.

Dr. Edwards' has set enrollment management as her first-priority. Efforts are underway to improve the registration process, to streamline the transfer process, to strengthen articulation and pathway agreements with community colleges, and to implement the common app. Workshops on navigating financial aid and the application process are being offered.

International student enrollment for fall exceeded projections by 182 students. There has been a recent focus on international recruitment efforts utilizing full-time contracted recruiters and expanded efforts to target a broader scope of countries.

Dr. Edwards encouraged everyone to do their part to change the narrative of the institution. Wright State continues to have great things happening. By leveling the barriers to student success, closing the achievement gap, and producing more quality graduates for Ohio and the nation, Wright State continues to make a significant impact on the region and beyond.

**1. Emeritus Requests**

The Academic Affairs and Enrollment Committee heard a request for emeritus status, and with a motion from Ms. Ramos and a second from Mr. Montgomery, presented the following resolution for approval.

**RESOLUTION 19-12**

WHEREAS, faculty members who have served ten or more years as fully-affiliated and full-time members at Wright State University will automatically be granted the emeritus title upon retirement and upon written request by the faculty member to the provost; and

WHEREAS, Herbert Dregalla, Professor of Music and Associate Dean of Liberal Arts served the university from 1998 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, James Larsen, Professor of Finance and Financial Services served the university from 1987 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, David Petreman, Professor of Modern Languages served the university from 1986 in a fully-affiliated and full-time status and has requested emeritus status; and

WHEREAS, K.T. Arasu, Professor of Mathematics and Statistics served the university from 1983 in a fully-affiliated and full-time status and had requested emeritus status; therefore, be it

RESOLVED that the requests for emeritus status for the aforementioned faculty members, as submitted to this meeting be, and the same hereby are endorsed.

Mr. Bridges moved for approval. Mrs. Ramos seconded, and the motion was unanimously approved by roll call vote.

**2. Posthumous Degree Request for Ms. Andrea Heiser**

Provost Edwards and the Academic Affairs and Enrollment Committee (motion by Mr. Montgomery with a second by Ms. Ramos) support granting a posthumous degree to Ms. Andrea Heiser.

## RESOLUTION 19-13

WHEREAS, Wright State University shares with the family and friends in the loss of Ms. Andrea Heiser; and

WHEREAS, Ms. Heiser was a senior Statistics major at Wright State University who was dedicated to completing her degree and was held in very high regard among faculty in her program; and

WHEREAS, the Chair of the Department of Mathematics and Statistics and the Dean of the College of Science and Mathematics have recommended Ms. Heiser be granted a posthumous degree; and

WHEREAS, the Provost has reviewed the recommendation and supports the granting of a posthumous degree to Ms. Heiser;

Therefore, be it

RESOLVED, that the Wright State University Board of Trustees hereby approves granting a posthumous Bachelor of Science degree to Ms. Andrea Heiser.

Mr. Bridges moved for approval, Mr. Montgomery seconded, and the motion was unanimously approved by roll call vote.

3. **Tuition Waiver Recommendation for International Students from Universities Approved through an MOU with the Saudi Arabia Cultural Mission (SACM)**

To enhance international enrollment, Wright State University would like to offer a fee reduction of 25% of the non-Ohio resident surcharge for undergraduate and graduate students from institutions sponsored by the Saudi Arabia Cultural Mission. Mr. Holmes, associate vice president for international education, answered questions on demand and program enrollment expectations, and Dr. Linda Caron, dean of the College of Liberal Arts, discussed capacity of the LEAP program to meet these student's needs.

**The full details of the proposal can be accessed at:**

<http://www.wright.edu/sites/www.wright.edu/files/uploads/2018/Sep/meeting/AA3-Tuition%20Reduction%20Request%20for%20SACM%20students%20cb%20bh.pdf>

The resolution under consideration was motioned by Mr. Fecher and seconded by Mr. Montgomery in the Academic Affairs and Enrollment Committee meeting for presentation to the Board at Public Session.

## **RESOLUTION 19-14**

WHEREAS, §381.170 of Am. Sub. H.B. 49 of the 132<sup>nd</sup> General Assembly requires any waiver of tuition for any particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009 established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Wright State University intends to enter in to a Memorandum of Understanding (MOU) with the Saudi Arabia Cultural Mission (SACM) to provide undergraduate and graduate curricular programs; and

WHEREAS, students transferring from institutions sponsored by SACM must meet the Wright State University admissions criteria for international students; and

WHEREAS, Wright State University hopes to increase enrollment of international students, especially from Saudi Arabia; and

WHEREAS, Wright State University is requesting a fee reduction of 25% of the non-Ohio resident surcharge for undergraduate and graduate students from institutions sponsored by SACM; and

WHEREAS, using Spring 2019 fees, an undergraduate full-time, Ohio resident tuition is \$4,627 and the full-time, non-Ohio resident is \$9,199, with the difference (surcharge) being \$4,572. Thus, 25% of the surcharge is \$1143, bringing the tuition for SACM undergraduate, full-time students to \$8056; and

WHEREAS, using Spring 2019 fees, a graduate, full-time, Ohio resident tuition is \$7,149 and the full-time, non-Ohio resident is \$12,143, with the difference (surcharge) being \$4,994. Thus, 25% of the surcharge is \$1248.50, bringing the tuition for SACM graduate, full-time students to \$10,894.50; and

WHEREAS, Wright State University is requesting the tuition reduction be approved for only students sponsored by SACM who enroll for the first time at Wright State University in Spring 2019 or later; and



BE IT RESOLVED that the administration of Wright State University is authorized to offer a tuition reduction of 25% of the non-Ohio resident surcharge for international students sponsored by the Saudi Arabia Cultural Mission (SACM) and beginning at Wright State University for the first time in Spring 2019 or later; and

BE IT FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

Mr. Bridges moved for approval. Mr. Montgomery seconded, and the motion was unanimously approved by roll call vote.

**4. Tuition Waiver Recommendation for the College of Nursing & Health and Cincinnati Children's Hospital Medical Center**

The Committee reviewed a request to discount out-of-state tuition for Cincinnati Children's Hospital Medical Center (CCHMC) employees enrolled in the Nursing, Masters in Pediatric Nurse Practitioner-Acute Care program. CCHMC covers the cost of the program, however, some of their employees are not living in Ohio which triggers an out-of-state tuition rate. This MOU reduces most of the out of state charge for those employees.

**The full proposal can be assessed here:**

<http://www.wright.edu/sites/www.wright.edu/files/uploads/2018/Sep/meeting/AA4-CCHMC%20tuition%20reduction%20request%209-12-18.pdf>

The following resolution was presented to the Academic Affairs and Enrollment Committee, moved forward by Mr. Montgomery with a second by Mr. Fecher, and was presented to the full Board for approval:

**RESOLUTION 19-15**

WHEREAS, §381.170 of Am. Sub. H.B. 49 of the 132nd General Assembly requires any waiver of tuition for a particular student or any class of students not otherwise permitted by law at a state-assisted institution of higher education to be approved by the Chancellor of the Ohio Department of Higher Education; and

WHEREAS, Directive 2009-011 signed by the Chancellor of the Ohio Department of Higher Education on April 17, 2009, established procedures for institutions to follow when requesting to waive standard tuition rates; and

WHEREAS, this resolution is contingent upon the approval of the Chancellor of the Ohio Department of Education; and

WHEREAS, Wright State University is entering into a Memo of Understanding (MOU) between the Wright State University College of Nursing and Health (CONH) and Cincinnati Children's Hospital Medical Center (CCHMC) for employees of CCHMC to attend the online Nursing, MS in Pediatric Nurse Practitioner – Acute Care program; and

WHEREAS, CCHMC will pay the tuition for employees enrolled in this program for a minimum of ten (10) different employees each academic year; and

WHEREAS, some of the CCHMC employees in this program may be non-Ohio residents; and

WHEREAS, Wright State University is requesting a fee reduction of 99% of the non-Ohio resident surcharge for students who work at CCHMC who enroll in the Nursing, MS in Pediatric Nurse Practitioner – Acute Care program; and

WHEREAS, Using 2018-2019 graduate tuition rates, the Ohio resident, graduate student tuition rate is \$660 per credit hour and the non-Ohio resident, graduate student tuition rate is \$1,125 per credit hour, making the non-Ohio resident surcharge of \$465; a 99% reduction results in an adjusted tuition rate of \$664.65 per credit hour; and

WHEREAS, Wright State University is requesting the tuition reduction be approved beginning in the Spring 2019 term; and

BE IT RESOLVED that the administration of Wright State University is authorized to offer a tuition reduction of 99% of the non-Ohio resident surcharge for non-Ohio residents employed by Cincinnati Children's Hospital Medical Center accepted into the Nursing, MS in Pediatric Nurse Practitioner – Acute Care program at Wright State University beginning in the Spring 2019 term; and

BE IT FURTHER RESOLVED that the administration of Wright State University will submit a request to the Chancellor of the Ohio Department of Higher Education to review and approve the tuition reduction.

Mr. Bridges moved for approval. Mrs. Ramos seconded, and the motion was unanimously approved by roll call vote.

## **5. 2018 Campus Completion Plan**

Dr. Edwards presented Wright State's 2018 Campus Completion Plan to the committee for review prior to submission to the full Board for approval. This report is a requirement of the state and represents the continuation of a series of initiatives to enhance student learning, progress, and degree competition. Mr. Littell indicated that reports have been filed in 2014 and

2016, and the target goal for this series is a 3% increase in the areas of retention, persistence, and completion.

Ms. Green moved to accept the report for the committee with a second from Mr. Fecher. The report was presented to the full Board for approval.

### **Adoption of Wright State 2018 Campus Completion Plan**

#### **RESOLUTION 19-16**

WHEREAS, Section 3345.81 of the Ohio Revised Code requires that each institution of higher education adopt an institution-specific completion plan consistent with the mission and strategic priorities of the institution that includes measureable student completion goals; and

WHEREAS, the Higher Learning Commission of the North Central Association of Colleges and Schools, which accredits Wright State University, requires that each institution has defined goals for student retention, persistence, and completion that are ambitious but attainable and appropriate to its mission, student populations, and educational offerings; and

WHEREAS, the Ohio Revised Code requires that the board of trustees of each institution of higher education shall update its plan at least once every two years and provide a copy of their updated plan to the chancellor upon adoption; and

WHEREAS, the initial Wright State Campus Completion Plan was approved by the Board of Trustees and submitted to the Ohio Department of Higher Education in 2014; and

WHEREAS, the 2016 Campus Completion Plan was approved by the Board of Trustees and submitted to the Ohio Department of Higher Education in 2016; and

WHEREAS, the University's Campus Completion Committee has reviewed the 2016 Campus Completion Plan and recommended the initiatives and programs in the 2018 Campus Completion Plan;

BE IT RESOLVED, that the Wright State University Board of Trustees adopts the Wright State University 2018 Campus Completion Plan.

Mr. Bridges moved for approval. Ms. Green seconded, and the motion was unanimously approved by roll call vote.

## **Proactive Advising**

Mr. Tim Littell, associate dean and executive director of student success, outlined five key Campus Completion Plan focus areas driving efforts to enhance student completion, persistence, and retention. These include:

- Student preparation
- Proactive advising
- Integrated technology
- Transfer and non-traditional student support
- Career education and financial literacy

To support these areas, Wright State has moved to a centralized advising model to enhance student advising, integrate technology, and unify intercollegiate collaboration and communication.

Ms. Amanda Spencer, director of University Academic Advising, spoke about an outreach campaign to drive enrollment. This campaign helps students with advising appointments, timely registration, and proactively identifies students not registered for the coming semester. Early results from pilot programs in the College of Engineering and Computer Science and from University College were positive. Plans are underway to scale up and implement outreach campaigns across campus.

Mr. Littell discussed the “murky middle”, those students who have completed their first year with a GPA of between 2.0 and 3.0 but still have a good chance of dropping out before degree completion. By using predictive technology combined with a personal approach to advising, the goal is to retain these students at a higher rate.

The Board remains interested in strategic investments that have a significant impact on revenue and the potential to increase state support.

Mr. Littell shared some success metrics for the proactive advising model's impact on retention and discussed what might be possible with an increase in academic advisors to reduce caseloads. Trustee Fecher extended his thanks to all Wright State advisors for their continued efforts and hard work.

## **Focus on Innovation and Entrepreneurship**

Dr. Douglas Leaman, professor and dean of the College of Science and Math, spoke about his college's interdisciplinary innovation weekend events. As a weekend immersive “shark tank” experience, students from across multiple disciplines are partnered with external companies or sponsoring organizations to tackle “real world problems.” One recent project was to imagine a patient-tracking system that could follow a

wounded soldier from the battlefield through their medical-care journey. Creative solutions offered included implanted sensors able to monitor and report in real time.

Ms. Catherine Evers-Smith, a senior chemistry major on the premedical-science track, spoke of her experience and, how it helped her, and others, conceptualize, communicate, collaborate and best of all, gain confidence in themselves and their ideas.

A second innovation weekend is scheduled for November 2-4, 2018. This event, sponsored by Leidos, will explore soft tissue damage assessment for patients in emergency situations.

President Schrader pointed out that experiential learning is one component of the strategic plan and serves to close the attainment gap for some students. She recognized Dean Leaman for his creative efforts to provide experiential learning opportunities for students while creating closer ties with the private sector to develop the workforce of the future.

#### **Good of the Order:**

Dr. Travis Doom, faculty president, offered a comment on the focus of the strategic plan. He indicated that it should be self-evident that decisions made in conjunction with the strategic plan should be around the best interests and support of students and not only around the financial return on investment.

### **B. Board Governance and Compliance Committee**

General Moore, chair, reported on the committee meeting of September 21, 2018.

Mr. Douglas Fecher, in the absence of committee chair C.D. Moore, called the meeting to order at 11:34 a.m. and read the conflict of interest statement. Mr. Fecher asked that trustees alert him should a conflict arise as the meeting progressed.

#### **Chair's Report**

Trustee Fecher did not offer comments other than to request Ms. Kelli Tittle, university compliance director, continue the discussion on affiliated entities that was began in the Finance, Audit and Infrastructure Committee meeting held earlier.

### **Affiliated Entity Update**

Ms. Tittle offered an update on the status of the affiliated entity review process. Seven entities originally under review have been found to not have any affiliation with Wright State. Six entity relationships have been dissolved since the review process was implemented and are no longer considered affiliated entities.

Four entities are currently under review. Affiliation agreements are being finalized for the Wright State Foundation and the Wright State Alumni Association and are nearing final completion. Documentation for Wright State Physicians, Inc. is currently under review and a draft agreement has been provided to them for input. Work is still underway with the Dayton Regional STEM school and an existing MOA has been extended through December 2018. At that time, a new MOA will be created that satisfies the requirements of the Affiliated Entity Policy.

On deck for review are the Research Park Capital Corporation, the Miami Valley Research Foundation, and the Western Ohio Educational Foundation. University Psychological Services Association, Inc. has just been initiated, meaning they have been sent a copy of the Affiliated Entity Policy and a request for documentation to begin preparing for their review. The Wright State Applied Research Corporation and the Double Bowler agreements have been finalized.

Trustee Fecher reminded everyone that in 2014-2015 the Board was not aware of affiliated entities and their relationships to Wright State. With the passage of the Affiliated Entity Policy and its associated affiliated entity review process, the Board has been able to formally identify affiliated entities, determine whether or not they exist for the benefit of Wright State, and require reporting from all entities. As written in the policy, the Board will receive a yearly report from each entity. Wright State Applied Research Corporation (WSARC) will be the first entity to reach their reporting milestone. Ms. Tittle will work with Mr. Branson, Mr. Andersh, and General Moore to develop this report for presentation to the Governance and Compliance Committee. It was suggested that a representative of the affiliate be present to address questions.

A discussion took place about WSARC's use of Wright State's Human Resources department and how this relationship is managed. The committee requested a report outlining any agreement or usage and what potential risks might be incurred.

### **Compliance Risk Assessment**

Wright State is required by the government to do regular monitoring, auditing and routine risk assessments on compliance with regulations, laws and reporting. Ms. Tittle outlined the steps that the University has begun

implementing to perform a compliance risk assessment. The first step is to identify compliance risks spread across campus; which is a large undertaking given the variety and complexity of compliance regulations to which the university is held accountable. Once risks have been identified, the likelihood of a risk event happening, and its potential impact, will be established. Risks will then be prioritized, potential responses determined, and plans put into place to manage risks. Lastly, monitoring and updates will be done as required.

Trustees did express concern about financial and other risks and asked that a comprehensive plan include these assessments as well.

### **Program Effectiveness Review**

The office of compliance has been in operation almost two years. In conjunction with the University-wide Program Effective Review process, Ms. Tittle has developed key performance indicators (KPI) and success outcomes to track the program's effectiveness. The first success metric measures how the program has matured. The use of a biennial "compliance culture" survey to measure stakeholder perceptions and attitudes towards Wright State's compliance and ethics environment will be used for this assessment. On opposite years, a "compliance knowledge" survey will measure stakeholder knowledge of Wright State's compliance program. Results from the knowledge survey will dictate programming for the upcoming Compliance and Ethics Week in November.

The second success outcome measures stakeholder use of the EthicsPoint reporting hotline. Annual reporting data will be compared to previous years and to national benchmarking to identify trends or areas of attention. Case closure rates will also be tracked to make sure that issues are addressed in a timely manner.

Trustee Fecher recognized Ms. Tittle's efforts and the great strides she has made over the last two years as a single person office in implementing a thorough compliance process for the university.

### **C. Finance, Audit and Infrastructure Committee**

Mr. Fecher reported on the committee meeting of September 21, 2018.

Mr. Sean Fitzpatrick, chair, called the meeting to order at 8:02 a.m. and read the conflict of interest statement.

### **Chair's Comments**

It is a beautiful Friday morning, and it's early, and all of you are here which means you care greatly about this university and our students and the

work that our faculty are doing here. I really appreciate everyone joining us. Thank you for getting up and coming in today.

We have just wrapped up our fiscal year and have had a lot of accomplishments this year. We were in a very different position at the end of 2017. In 2018, our operating spending was \$53 million less than it was at the end of 2017; and, while the audit is not wrapped up, I feel fairly comfortable in saying that we will have operated at a small surplus when all of the money is accounted for this year. That was a huge task and puts us in a much better place.

One of the things that has been extremely important for us as a university is to really get ourselves back on stable footing. We are not there yet but we have taken a huge step in the right direction to get there. We couldn't go on with a massive deficit which is what we were running previously. It's great that we have addressed that. We need to continue to focus on efficiently managing our costs and growing revenue. I am going to turn this over to Walt; and if you could, please share with us some of your ideas for increasing revenue.

### **Vice President's Comments**

Recapping the last few years, Mr. Walt Branson, vice president for finance and operations and chief business officer, indicated that Wright State finished FY17 with a deficit of \$24.6 million and is now ending FY18 with an approximate \$10.1 million surplus. The original FY17-FY18 budget contained \$30 million in spending reductions over the previous year; however, more cuts were necessary resulting in total of \$53 million in spending reductions.

The FY19 budget remains challenging with a shortfall in revenue which appears manageable when projected out over an annual basis. High risk areas for budget deviation are tuition and fees on the revenue side and health insurance on the expense side. The design of the health insurance plan for next year is being explored to contain costs.

One of the impacts of cost cutting over the last few years is the loss of flexibility. Departments are without surplus resources and lack flexibility to incur additional cuts without significant changes in operations.

On the positive side, there is a renewed focus on revenue with a number of initiatives and projects. The president put together a "Growth Mindset Advisory Team" charged with growing revenue and enrollments. Projects coming forward include removing barriers for transfer students, simplifying admissions and transfer processes, and increasing online offerings. Other projects are emerging from the fiscal sustainability plan and the program effectiveness review process.



There was a discussion on challenges to the budget that showed up in the past such as unfunded positions, spending for unbudgeted expenses, and project costs overruns. Over the last year, extensive work has been done to base fund all positions, budget previously not aligned expenses, and institute controls to create accountability. Deferred maintenance areas have also been identified and prioritized with state capital requests. Confidence is high that barring a catastrophic event, significant challenges to the budget have been addressed.

### **Annual Audit Status Update**

Mr. Jim Creeden, audit partner with B.K.D. and Mr. Mike Behme, audit director, provided an overview of the scope and timing of Wright State's annual financial audit and areas of risk. The audit includes a mandated schedule for "focused compliance audits with major federal awards programs" and this year BKD will be reviewing the financial aid cluster as part of this audit process. Also of note are changes to reporting of pension and benefit liabilities on the balance sheet and upcoming requirements under GASB 87 that will reclassify leases in 2020.

As part of reviewing the various GASB requirements, the committee had questions on the reporting effects of GASB on the balance sheet and whether or not they reflect true liabilities. There was a request to schedule a more in depth presentation on this topic at a future meeting.

Work on the audit was progressing with a final report to Ohio's Auditor of State due on October 15, 2018.

BKD Audit Planning Communication:

[http://www.wright.edu/sites/www.wright.edu/files/uploads/2018/Sep/meeting/FAI1\\_Wright%20State%20University%20Planning%20Letter.pdf](http://www.wright.edu/sites/www.wright.edu/files/uploads/2018/Sep/meeting/FAI1_Wright%20State%20University%20Planning%20Letter.pdf)

### **1. Affordability and Efficiency Report**

Dr. Dan Krane, chair of Wright State's taskforce on affordability and efficiency, presented a draft of Wright State's 2018 Affordability and Efficiency report to the committee. The report satisfies an ODHE requirement to outline ways institutions are saving money or doing things more efficiently. Recently, additional emphasis has been placed on reducing student costs or creating program synergies that cut across units.

Wright State's 2017 report received favorable attention for our data recovery centers and for our affinity partnerships and sponsorships. Highlights of the 2018 report that may garner similar attention include work being done to enhance textbook affordability using inclusive access, adoption of open resources, and the auto-adopt policy.

Submission of the report was due to ODHE on September 28<sup>th</sup> with provisions for any subsequent changes should the Board so desire. Mr. Fecher moved and Ms. Green seconded a motion to move the report to the full Board for approval.

## **Affordability and Efficiency Report**

### **RESOLUTION 19-17**

WHEREAS, Am. Sub. H.B. No. 64, Section 369.560 requires that all Boards of Trustees for each state institution of higher education shall develop an efficiency review of the institution based on the recommendations of the Ohio Task Force on Affordability and Efficiency; and

WHEREAS, the review considers:

- (1) Efficiencies;
- (2) Academic Processes;
- (3) Policy Reforms; and
- (4) Cost Savings, Redeployment of Savings, and Tangible Benefits to Students; and

WHEREAS, not later than September 28, 2018 each state institution of higher education shall submit the reports required under this section to the Chancellor of the Ohio Department of Higher Education either approved or pending approval by the institution's Board of Trustees of; and

RESOLVED that the attached Wright State University Affordability and Efficiency Report as submitted to this meeting be, and the same hereby is endorsed.

Mr. Fecher moved for approval. Mr. Bridges seconded, and the motion was unanimously approved by roll call vote.

**2018 Affordability and Efficiency Report can be accessed here:**  
[http://www.wright.edu/sites/www.wright.edu/files/uploads/2018/Sep/meeting/FAI2\\_FY18%20WSU%20Affordability%20and%20Efficiency%20Report\\_final.docx.pdf](http://www.wright.edu/sites/www.wright.edu/files/uploads/2018/Sep/meeting/FAI2_FY18%20WSU%20Affordability%20and%20Efficiency%20Report_final.docx.pdf)

## **Monthly Financial Performance Reporting**

Mr. Branson introduced Mr. John Shipley, interim associate vice president and controller, who is assisting Wright State with financial matters until a

permanent solution can be implemented. Mr. Shipley offered the monthly financial performance report.

For conciseness and understanding, the format of the monthly reports have been changed and three new reports have been developed.

- **Financial Analysis: Unrestricted Funds Report**

The financial analysis revenue and expense report captures prior year results, current year performance to date, and the anticipated or projected performance through year end of unrestricted funds.

Year-end actual for FY2018 showed a net surplus of \$10.1 million in unrestricted funds. The FY2019 compared the first two months of revenue and expenses to budget, and the year end June 30th projection showed a decrease of \$2.4 million in revenue. Mr. Shipley indicated the revenue deviation was reflective of a \$1.2 million decrease in revenue collection for Fall which would then carry over adding an additional \$1.2 million decrease for Spring.

Despite the revenue decrease, early projections for year-end are targeting a \$3 million surplus. When asked his confidence for this projection, Mr. Shipley indicated that based on the size and complexity of the budget and the number of levers available to address revenue shortfall, it should be entirely possible to attain this goal.

A discussion then focused on levers available for budget modification; with concern being expressed by Mr. Jerry Hensley, unclassified staff advisory council representative, that layoffs might be the only option. Proposed levers offered included the use of continued vacancies or extension of the hire date for positions slotted to be refilled. It was suggested that staff meet with administration and share their own list of lever ideas to arrive at mutually supported ideas. Mr. Hensley agreed.

- **FY2019 Budget to Actual Report**

This report featured a pull out of the middle section of the previous report and offered no new information. After discussion, the committee suggested that this report be discontinued.

- **FY2018 to FY2019 Actual Comparison**

Mr. Shipley indicated that this report showed where the university is year-to-date against annual budget compared to last fiscal year-to-date against actual year end. Early indications are the budget is right sized and on track with 42% of revenue collected against last

year's 43%. Expenses are running 21% of the budget for this year against 22% for last year.

Questions were asked about the variance in travel from year to year. Further details will be identified. A suggestion was made to add a narrative postscript to the report for any areas of significant variance noted.

- **FY2018 to FY2019 Monthly Budget to Actual Variance**

This report offered a comparison of the single month of August budget to actual for fiscal years 2018 and 2019. Of note was compensation. This year there were three bi-weekly payrolls in August where last year this cycle occurred in September. Compensation numbers were higher in August than last year as a result of this calendar cycle.

The expense category for debt showed no entries because debt transfers for the year occurred in July. The "Other Expenses" category is made up of capital equipment, cost recoveries, credit card discounts and library periodicals among other things that do not neatly fit in other categories.

- **Cash Forecast**

As mentioned previously, cash is up \$10.1 million over FY2018. The projection is for cash to increase modestly based on a targeted \$3 million surplus for year end.

- **Cash and Investment Income Activity**

While reserves are still very thin, there has been positive movement with reserve levels higher for fiscal 2018 than they were for fiscal 2017. This change shows a reversal of the continued declines in reserve levels that have taken place since 2012. The key to long term improvement, however, is sustained revenue growth.

- **Approval of Contracts \$250,000 to \$499,999**

The following contracts or one time purchases were reviewed and approved by the Finance, Audit and Infrastructure Committee. No further action was needed.

Vendor	Amount
TouchNet Information Systems	\$420,000
Baker and Hostetler: Legal Services	\$450,000
Collegiate Enterprise Solutions	\$265,000
Dinsmore and Stohl: Legal Services	\$430,000

***Details and explanations of the expenditures:***

[http://www.wright.edu/sites/www.wright.edu/files/uploads/2018/Sep/meeting/FAI10\\_Contracts%20250K%20up%20to%20500K-amended%209-18-18.pdf](http://www.wright.edu/sites/www.wright.edu/files/uploads/2018/Sep/meeting/FAI10_Contracts%20250K%20up%20to%20500K-amended%209-18-18.pdf)

**Approval of Expenditures \$250,000-\$499,999**

**RESOLUTION: Approved by the FAI Committee**

WHEREAS, in order for the university to conduct business on an on-going basis, and provide products and services in a timely manner, purchases must be made; and

WHEREAS, these expenditures may amount to greater than \$250,000 and less than \$500,000; therefore be it

RESOLVED that authorization is granted for the accompanying contracts now before the Finance, Audit and Infrastructure Committee of the Board of Trustees be, and hereby are approved.

Mr. Fitzpatrick moved for approval, Ms. Ramos seconded, and the motion was unanimously approved by the Finance, Audit and Infrastructure Committee.

- **Approval of Contracts \$150,000 to \$250,000**

Mr. Shipley presented ten transactions or contracts between \$150,000 and \$250,000 to the committee and answered questions. No committee or Board action was required.

There was a discussion on the use of outside rental property to house university departments. The committee requested the utilization of university owned property wherever possible. Questions were asked about WSARC's use of Wright State's Human Resources department for hiring purposes and what challenges this might present. The discussion was tabled to be addressed in the Board Governance and Compliance Committee meeting later in the day.

<b>Vendor</b>	<b>Amount</b>
State of Ohio Attorney General's Office	\$193,000
Wright State Applied Research Corp.	\$175,903
Johnson Controls Fire Protection	\$150,567
AT&T	\$164,000
Celina Municipal	\$186,000
Wright State Applied Research Corp.	\$156,674
I-Supply	\$155,000
Pomeroy	\$150,069

Treasurer, State of Ohio	\$150,000
Minnesota Life Insurance Company	\$170,000

***Details and explanations of the expenditures:***

[http://www.wright.edu/sites/www.wright.edu/files/uploads/2018/Sep/meeting/FAI12\\_Contracts%20150K%20up%20to%20250K.pdf](http://www.wright.edu/sites/www.wright.edu/files/uploads/2018/Sep/meeting/FAI12_Contracts%20150K%20up%20to%20250K.pdf)

- **Investment Reports**

Mr. Steve Sherbet, university bursar and director of treasury services, presented the SEI investment report for August 2018. The portfolio is heavily weighted in cash and liquid accounts and has been performing at an annual return of about 4.2%. This is a conservative portfolio geared towards cash preservation.

2. **Executive Session:**

At 9:49 a.m, the Finance, Audit and Infrastructure Committee moved to go in to executive session with a motion from Mr. Fitzpatrick and a second from Mr. Fecher to discuss:

- Matters required to be kept confidential by state or federal law

**Committee Members Present:**

Sean Fitzpatrick  
Bruce Langos  
Grace Ramos  
Shaun Wenrick

**Committee Members Absent:**

**Other Trustees Present:**

Douglas Fecher  
Stephanie Green  
Austin Rains

**Other Trustees Absent:**

Michael Bridges  
Anuj Goyal  
William Montgomery  
C.D. Moore

In accordance with amendments to the Ohio Open Meetings Law, the Finance, Audit and Infrastructure Committee, after a majority of a quorum and by roll call vote, determined to hold a Special Executive Session by offering the following resolution:

**RESOLUTION 19-3**

RESOLVED that the Finance, Audit, and Infrastructure Committee of the Wright State Board of Trustees agreed to hold a Special Executive Session on Friday, September 21, 2018 at 9:49 a.m. in the Wright Brothers Room, Student Union; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22(G), the following issues may be discussed in Executive Session:

- Matters required to be kept confidential by state or federal law

Mr. Fitzpatrick moved for approval, Mr. Fecher seconded and the motion was unanimously approved by roll call vote.

The Executive Session adjourned at 10:11 a.m. and the trustees returned to Room 156, Student Union for the continuation of Committee Day.

**D. Special Committee on Medicine and Health**

Mr. Montgomery reported on the committee meeting of October 3, 2018.

Dr. Anuj Goyal, committee chair, called the meeting to order at 5:01 p.m. and read the conflict of interest statement.

**Chair's Report**

Dr. Goyal welcomed Dr. Susan Edwards, who was recently named Wright State University's executive vice president for Academic Affairs and provost, to her first meeting with the committee.

**Premier Affiliation Discussion Update**

Mr. Greg Sample, operations officer, shared history on the 25-year working relationship between Premier Health and Wright State and updated the committee on the status of discussions to formalize an agreement between the Boonshoft School of Medicine and Premier Health. Provost Edwards, Greg Sample, Walt Branson, Larry Chan, and Margaret Dunn have been meeting regularly with the Premier team to define governance, clarify a "preferred partner" relationship, and develop an affiliation agreement.

The Special Committee on Medicine and Health hopes to review a draft agreement at their November 16, 2018 meeting and present a final document to the full Board in December for approval.

This agreement would have mutual benefits for both parties. Wright State partners with Premier for placements that provide students with clinical practice and direct patient care while Premier benefits from an academic pipeline of skilled healthcare professionals.

Mr. Sample recognized Ms. Teresa Zryd, chief academic officer for Premier Health, who is a member of the Premier negotiation team and was in attendance at the meeting.

## **Wright State's Integrated Health College**

Wright State is moving towards an integrated health college that would centralize various health and human services programs and degrees scattered across multiple colleges. This new concentration creates an integrated care model that improves student retention and alignment with careers, channels resources to meet the community's needs for skilled healthcare professionals, and addresses future demands as the delivery of health care services changes.

Provost Edwards provided a status update on the process. Based on her review of the consolidation report, she has been meeting with departments affected by the change to discuss the impact of this reorganization and to identify synergies and benefits for students and regional partners.

In our region, there is a shortage of skilled professionals such as nurses and physicians. The committee discussed ways that Wright State might better understand this need and enhance or develop programs to train healthcare professionals. Ideas included increasing the size of the incoming nursing cohort, using predictive data from affiliates, and utilizing tracking tools developed by the Greater Dayton Area Hospital Association.

President Schrader suggested the creation of an advisory board with our partners to identify gaps and opportunities for expansion. Trustee Goyal asked that the need be identified and reported yearly to allow for adjustments in curriculum and programs.

Wright State is uniquely positioned to meet the healthcare needs of the rural counties around the Lake Campus. The Boonshoft School of Medicine provides students with learning opportunities in rural medicine and the Greater Dayton Area Hospital Association's footprint also mirrors Raider County which incorporates those counties around the Lake Campus.

## **GDAHA Involvement in the Committee**

Mr. Sample announced that Mr. Bryan Bucklew, president and CEO of the Greater Dayton Area Hospital Association, and community member assisting the Medicine and Health Committee, will be leaving his position with GDAHA for a similar role in northern California. An interim CEO will be named and will participate on the committee.

Ms. Kim Paul, CEO of Wright State Physicians, was recently named the chief administrative officer for the Boonshoft School of Medicine. This dual role allows for better integration of the business structures between both entities. Ms. Paul was introduced to the committee members.



## 1. EXECUTIVE SESSION

At 5:39 p.m., the Special Committee on Medicine and Health agreed to hold an Executive Session with a motion from Mr. Fecher and a second from Dr. Goyal to discuss:

- Employment/Appointment of Public Employee  
R.C. 121.22(G)(1)

### **Members Present:**

Douglas Fecher  
Anuj Goyal

### **Members Absent:**

Michael Bridges

### **Other Trustees Present:**

Bruce Langos

In accordance with amendments to the Ohio Open Meetings Law, the Special Committee on Medicine and Health, after a majority of a quorum of the members of the committee and by roll call vote, determined to hold a Special Executive Session by offering the following resolution:

### **RESOLUTION 19-5**

RESOLVED that the Wright State University Special Committee on Medicine and Health agreed to hold a Special Executive Session on Wednesday, October 3, 2018; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Employment/Appointment of Public Employee  
R.C. 121.22(G)(1)

Mr. Fecher offered the motion. Dr. Goyal seconded and the motion was unanimously approved by roll call vote.

The Executive Session ended at 6:22 and the meeting was adjourned at 6:23 p.m.

## E. **Student Affairs and Athletics Committee**

Ms. Grace Ramos, chair, reported on the committee meeting of September 21, 2018.

Ms. Grace Ramos, chair, called the meeting to order at 10:23 a.m. and read the conflict of interest statement.

### **Chair's Comments**

Ms. Ramos commented that diversity among faculty and staff provides role models for multicultural students, socializes students on campus to other cultures, and is essential to achieving the vision that the university has set for itself. The institution must build a culture of diversity and proactively ensure we serve all people in the best way possible.

### **Student Government Report**

Student Government Association (SGA) President Daniel Palmer and Vice President Adrian Williams reviewed SGA's mission, Launchpad Principles, and major initiatives for the coming year. SGA has established a task force with the goal of introducing a referendum for a student fee in order to build an independent recreational center. The task force will be comprised of students, faculty, and staff and will identify the desired and necessary features of the space.

SGA senators are working on various mentorship and retention initiatives in partnership with their respective colleges, particularly focused on women, marginalized populations, and other segments of our student population who have historically been underrepresented on campus. Also, Mr. Palmer and Mr. Williams shared they recently testified before the State Legislature on the topic of college affordability and mentorship for high school students.

Mr. Palmer and Mr. Williams remarked that a well-rounded student experience beyond the classroom is key to increasing enrollment and retention. Increased opportunities and space for recreation, a first year residency requirement, and better promotion of weekend activities—including athletics—are critical to increasing the sense of community and enjoyment on campus.

Mr. Fecher asked SGA to work with students to determine additional ways the university can invest in retention efforts for at-risk students by identifying the stressors that are affecting them outside of the classroom.

### **Vice President's Report**

Dr. Gary Dickstein, Interim Vice President for Student Affairs, provided an update on the major campus life events that were held at the beginning of the academic year. The new and transfer student welcome luncheon was attended by over 1,400 students. This event, sponsored by Student Legal Services and Chartwells, allowed students to interact with members from their dean's leadership team. Thousands of students also participated in Fall Fest, Do the U, and First Flight events.

Dr. Dickstein reported on the current trend among higher education institutions to provide case management services to students. Wright State has offered this type of assistance through the department of Student Support Services for 30 years and is ahead of this trend. Since the start of the year, Student Support Services has helped 46 students remove barriers to remaining enrolled at Wright State. A second case manager has been added to focus on survivors of sexual assault and gender based harassment and advocacy through a Department of Justice grant.

Mr. Dan Bertsos, director of Residence Life and Housing, presented an overview of the demographics of students residing in campus housing. Approximately 1,200 students moved in this fall from 22 states, 6 foreign countries, and Puerto Rico. The percentage of out-of-state students is increasing, but 80% still come from the Miami Valley. The percentage from Hamilton and Franklin counties is declining.

Mr. Bertsos reported that 83% of prospective students who responded to a recent admissions survey consider on-campus housing an important factor in deciding which university to attend. If Wright State institutes a first-year residency requirement, it would increase the housing population by about 10% or 200 students.

### **Athletics Report**

Director of Intercollegiate Athletics Bob Grant reported on highlights from the Athletics Department. Student-athletes continue to succeed academically. The last two years have had the highest published graduation rates in Wright State history at 88% and 87%. Student-athletes collectively have earned GPA's of 3.0 or higher for 48 consecutive terms.

Volleyball has had its best start in the past 10 years, and soccer has ranked in the top 25 for the second time in Wright State history. Wright State basketball has been rated as having the best facilities, highest attendance, and best coach in the Horizon League.

Mr. Grant and student-athlete Cole Gentry reported on the department's first ever foreign humanitarian service trip. The organization Samaritan's Feet fully funded the men's basketball team's trip to the Dominican Republic where student-athletes cleaned children's feet and fitted them for shoes. Mr. Gentry reflected on the way people from different cultures overcome a language barrier through the universal language of sport. The student-athletes returned to the United States with a different perspective on their lives and the things that give it meaning.

## **F. Student Trustee Report**

Mr. Austin Rains, Student Trustee, welcomed Wright State's newly appointed student trustee, Mr. Shaun Wenrick. Mr. Wenrick is pursuing a bachelor's degree in early childhood education with a minor in business and has served as a resident assistant in Residence Life and Housing since 2016 and is a member of the College of Education and Human Services Dean's Student Advisory Board.

The Student Trustees plan to continue collaborating with Student Government, continue their involvement on the state level with the Ohio Student Government Association and the Ohio Student Trustee Association, and implement a new initiative, the "Student Voice Project".

The Student Trustees have made changes to the format of the Student Trustee Report for this year to include a Wright State student perspective. Mr. Adrian Williams, a student leader, was invited to share his "student voice" outlining his Wright State story and unique perspective.

Mr. Williams framed his remarks as a student who loves Wright State and is dismayed at the constant stream of negativity under which the university has recently been portrayed. His experience has been anything but negative. Highlighting some of the vast opportunities afforded him, he has testified at the Ohio State House on textbook affordability, assisted with neuroscience research as a freshman, and served on senior level committees to address the retention rate of minority students.

In these trying times, Mr. Williams challenged the faculty, professors, and the Board of Trustees to not forget Wright State's vision to be:

*....known and admired for our inclusive culture that respects the unique value of each of our students, faculty, staff, and alumni and for the positive transformative impact we have on the lives of our students and the communities we serve.*

Mr. Williams asked everyone to put aside agendas and egos to work together towards a solution that will keep the university sustainable in the years to come.

## **G. Faculty Senate President's Report**

Dr. Travis Doom, Faculty Senate president, reported on the activities of the Faculty Senate over the summer which included involvement with the strategic planning process, a health care working group, and membership on the Growth Mindset Advisory Team. Last month, Wright State students, staff, and faculty were invited to present their work on inclusive access at the OhioLINK Textbook Affordability and Inclusive Access Immersion conference.

Since the Faculty Senate is relatively inactive over the summer with the majority of their members on nine-month contracts, it has become a tradition for the Faculty President to comment on the state of the Faculty at the start of the academic year.

***Dr. Doom offered the following remarks:***

“Right now, there is a lot to say. You may recall that the primary theme of my 2017 October address was Guarded Optimism. At that time, President Schrader’s administration had just begun. In retrospect, and with one major exception, that Guarded Optimism appears to have been justified. Your chosen administration has led us through a year in which spending was cut by over \$53 million. Units were held accountable to their budgets. We ended the year with a \$10 million dollar operating surplus, well above the Board’s set goal required to avoid fiscal watch. You have overseen a significant change in our short-term financial situation over the past year.

Impressively, this financial challenge has generally been managed in ways that have not significantly diminished our ability to educate students. Our programs and students continue to be highly regarded by our accreditation bodies, community, and the employers of our students. However, our capacity is stressed. Accrediting agencies have already noted budget and staffing issues as areas to watch in future visits.

In my October address last year, I voiced Faculty concern over a perceived lack of effort to engage in good faith negotiation on the CBA and Faculty Senate concern over the impact of not quickly addressing that uncertainty. The impact has now arrived. ODHE reports that 15-day headcount enrollment at public 4-year institutions is down a state-wide average of 1%. ODHE reports that Wright State’s 15-day headcount enrollment is down 9.8%, making us the leader in enrollment loss this year.

This is not due to a reduction in the quality of our academic offerings. A large portion of this loss is no doubt due to public perception of our stability. Given that this is a critical time of the year for recruitment of new students, it would be foolish to think that an unresolved CBA, allowing for even the potential of a strike, will not earn us the same distinction for the next academic year.

Over the last year, we have seen nearly double the number of voluntary tenure-track resignations compared to recent years. This year is likely to be worse. We have lost some very, very good people and it will be many years before they are effectively replaced.

That challenge that we deliver today is focused on a concern over a year old. How are we still in a position where there is a very real possibility of a Faculty Strike? The Faculty Senate is generally very careful to focus on

curricular matters and, as much as is possible, expects AAUP-WSU to address matters pertaining to terms and conditions of employment. However, there are times that those domains overlap, and remaining silent now on the implications of a Faculty Strike to the institution's very character, and its ability to deliver a high-quality curriculum would be inexcusable.

Today's message is endorsed by the Faculty Senate Executive Committee representing elected Faculty Leadership from across the institution. We hope that you appreciate the care with which we treat our role as the guardians of the curriculum and that you understand that it is precisely our perception of the gravity of the current situation that makes it imperative that we tell you, publically, the following:

The next few weeks are a critical time for the University. Our focus must remain on healing institutional trust, maintaining fiscal discipline, maintaining quality programs, and repairing reputational damage. It will be difficult, but with that focus, Faculty are confident that our programs will remain healthy. However, for this to occur, we cannot allow the confidence of potential students and community members to be shaken by unnecessary conflicts over issues that are not urgent and immediate.

Decades of collegial relations between the Faculty union and Wright State administration have been an institutional strength that supported an environment which was able to build our previous \$100 million plus reserve. Recent steps are straining that collegial relationship.

The Faculty, as a whole, understand that a legal brief provided in an adversarial legal system might take an extreme point of view for the benefit of tactical negotiation. But, even accounting for purpose and rhetoric, the vast majority of the Faculty finds that the positions and tone espoused in the administration's fact-finder's brief to be absurd. The changes to the CBA proposed in the brief (publicly released last week) do NOT address urgent and immediate problems. On the contrary, in our assessment, most of these proposals will likely create both immediate and long-term damage.

The Faculty Senate speaks for all Faculty, both those in the Bargaining Unit and those not. This has included some with extreme points of view and a majority who generally hold moderate positions. It brings us no pleasure to tell you that, after reading the administration's fact-finding brief last week, there are few moderates left.

The position and tone espoused by your legal agent in the released brief will not heal the University. If we continue on this path, it could severely compromise our ability to deliver a high-quality curriculum. Any potential long-term good that changes proposed by the administration might possibly one day affect are overwhelmed by the short and long-term harm of

pursuing the current course.

We find it difficult to fathom this breakdown in our years of productive collegiality. This is certainly not a time where any of us want anyone to fear that the University might close its doors, even for a second, over issues which do not have necessary and immediate impact on our mission or safety. The urgency of this challenge is dire.

Therefore, the Faculty leadership would like to:

- Challenge us all to work on healing the University now. This will require good faith negotiations involving compromise on both sides. It will also require postponing the negotiation of any new mechanisms designed to give future flexibility in dealing with future fiscal crises. These discussions should wait for future negotiations. We need to heal now.
- We challenge the faculty union to work as partners in enabling the University to negotiate total rising costs in the short-term, without undercutting its right in any way to bargain over any compensation issue or total compensation in the future.
- Most importantly, we challenge you, Trustees, as our leaders, to not lead the University into a situation where the Bargaining Unit Faculty will be forced to strike.

We issue these challenges, after much careful deliberation, to express the urgency felt by the faculty as a whole to move beyond this plague of uncertainty, so that the University can heal and thrive”.

## **XII. PRESENTATIONS**

Mr. Fecher indicated that several requests to address the Board had been received and three individuals were allocated five minutes each to speak.

- **Noeleen McIlvenna, Ph.D.**  
**Professor, History and Director of Social Science Education**  
**Contract Administration Officer and Executive Committee member of AAUP-WSU**

Dr. McIlvenna addressed the Trustees and President Schrader with a request to remove articles that undermine the academic mission from the negotiating table to facilitate a fair and quick contract settlement.

She faulted the current administration and Board for the breakdown in the bargaining process and stated that the Board was fighting a fight that they will not win.

Dr. McIlveena highlighted the strengths of the colleges and acknowledged a show of support from union allies during her lengthy remarks which exceeded the five minute allocation. When reminded that persons are subject to time limitations and other guidelines established to maintain the good order of the meeting, Dr. McIlveena attempted to make the request about freedom of speech and ended by challenging the trustees to not continue this uncivil war because they will not win.

- **Sirisha Naidu, Ph.D.**  
**Associate Professor, Economics**  
**Grievance Officer and Executive Committee member of AAUP-WSU**

Dr. Naidu addressed the Board and was critical of the past actions of the Board and administration while suggesting that the current Board took actions that were detrimental to the university. She also reiterated the union's position on specific issues on bargaining.

- **Nimisha H. Patel, Ph.D.**  
**Professor and Chair, Teacher Education Department**

Dr. Patel challenged the Trustees' understanding of higher education and its outcomes. She cautioned them that higher education should not be run as a business and that the creation of a workforce was not the goal. The trustees were encouraged to speak directly with students and staff to gain their perspective and to meet with deans and faculty chairs to better understand academic goals and how policy affects them.

Mr. Fecher thanked Dr. Doom and the presenters and expressed appreciation for their passion to do the right thing. Despite portrayals to the contrary, he reiterated that the Board has been meeting with Union leadership and stands willing and ready to continue meeting to find a way forward as both parties have indicated that they want what is best for Wright State University and its students.

### **XIII. PRESENTATIONS AND POLICY DISCUSSIONS**

- Presentation of the draft of Wright State's Strategy Plan



Dr. David Bright  
Chair of the Department of Management and International Business  
Co-chair of the Strategic Planning Process

Mr. Michael Wiehe  
Director, Applied Policy Research Institute (APRI)  
Wright State University  
Co-chair of the Strategic Planning Process

A commitment was made at the start of the strategic planning process in December 2017 to deliver a draft plan to the Board of Trustees in October 2018. President Schrader presented the proposal for *The Wright Path to 2025: Pride, Transformation and Potential* which was derived with the input of more than 1,300 community members and countless hours of collaborative discussion.

The Board was asked to review the strategic plan and provide feedback while the Faculty Senate explores their endorsement of the proposed Mission and Vision which they received for consideration at their October 8, 2018 meeting.

Dr. Bright reviewed the strategic planning process and its many milestone events which resulted in 70 ideas, further refined into 48 proposals, and ultimately developed into 27 prioritized projects. This plan identifies Wright State's strengths and opportunities and answers the question of "what are we when we are at our best?"

At the center of the strategic plan is one ultimate goal, to deliver on "The Wright State Experience." This experience provides powerful opportunities inside and outside the classroom for our students that incorporate recognized excellence in teaching and research, with supportive committed people who truly want the best for students, and who help to remove roadblocks to their success. This "students first" culture focuses all efforts on preparing students to excel in their lives and chosen careers.

The Wright State Experience rests on six strategic pillars, each of which is critically important to success. These include:

- Collaborative Delivery of Services
- Research, Innovation, and Entrepreneurship
- Strategic Relationships and Partnerships
- Teaching, Learning and Programming
- Student Life and Engagement
- Strategic Foundations

The 27 projects plans are allocated along these pillars and are tiered into three categories for prioritization and resource allocation. There is a Tier One project for each pillar and these projects represent a lofty, bold idea with an immediate implementation and priority.

The plan cycle follows the calendar year, starting annually on January 1 and includes a university summit in the spring to review progress, celebrate success, identify emerging opportunities, and recalibrate for the next year. A six-month review will occur in the fall to track progress and allow for adjustments.

Ms. Nova Lasky, director of strategic initiatives, was introduced and will be responsible for coordinating the implementation of the plan. She will also help leaders integrate the fiscal sustainability plan, program effectiveness review, and process improvements into the process.

Dr. Bright highlighted the projects under each pillar, discussed key metrics for the pillars, and reviewed the Values that Define our People, Values that Define our Mission, the Vision and the Mission. Further work is being done to create timelines, identify resources, and determine metrics for each of the strategic projects. This detailed information will be accessible from the website in the future.

#### **XIV. UNFINISHED BUSINESS**

#### **XV. NEW BUSINESS**

1. Finance, Audit and Infrastructure Committee Meeting, October 26, 2018
2. International Education Reception, November 13, 2018, Student Union Atrium
3. Board of Trustees' Committee Day, November 16, 2018
4. Raiderthon, November 17, 2018, Apollo, Student Union
5. Raidersgiving, November 22, 2018, noon-2:00 p.m., McLin Gym, Wright State Nutter Center
6. Board of Trustees' Executive Meeting, December 13, 2018, Wright Brothers Room, Student Union
7. Board of Trustees' Public Meeting, December 14, 2018, Berry Room, Nutter Center
8. Dayton Campus Commencement – December 15, 2018, Nutter Center, Ceremony starts at 10:00 a.m.

#### **XVI. EXECUTIVE SESSION**

At 11:05 a.m. Mr. Douglas Fecher, Chair, indicated, without objection, that

the Board would like to go into Executive Session to discuss collective bargaining in the Double Bowler Conference Room, 2455 Presidential Drive. Mr. Larry Chan, secretary to the Board of Trustees, called the roll:

**Present**

Michael Bridges  
Douglas Fecher  
Stephanie Green  
Bruce Langos  
William Montgomery  
C.D. Moore

**Absent**

Sean Fitzpatrick  
Anuj Goyal  
Grace Ramos

• **PROOF OF NOTICE OF MEETING**

The meeting has been called by written notification and a quorum is present.

• **EXECUTIVE SESSION:**

In accordance with amendments to the Ohio Open Meetings Law, the Board, after a majority of a quorum and by roll call vote, determines to hold an Executive Session by offering the following resolution:

**RESOLUTION 19-18**

RESOLVED that the Wright State University Board of Trustees agreed to hold a Special Executive Session on Friday, October 19, 2018; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Collective Bargaining

Mr. Fecher moved for approval. Mr. Montgomery seconded, and the motion was unanimously approved by roll call vote.

**XVII. ADJOURNMENT**

The Special Executive Session and meeting adjourned at 12:26 p.m.

## **XVIII. APPENDIX (WRITTEN REPORTS)**

- A. Advancement Report
- B. Communications Report
- C. Marketing Report
- D. Presentation: Update on the Strategic Plan, September 21, 2018

**WRIGHT STATE UNIVERSITY  
BOARD OF TRUSTEES**

**Advancement Committee Report  
September 2018**

1. Alumni Relations Report
2. Wright State Foundation Financial Report
3. Development Report
4. *Discover Your Story*: Archives Campaign Report

**Advancement Committee Report  
Alumni Relations Report  
September 2018**

**Updates:**

- ***flight magazine*** - with the support of the Wright State University Foundation, as well as other internal partners to include Donor Relations, Annual Giving, Alumni Relations, Advancement Communications, the Wright State Alumni Association and Foundation published its first standalone physical magazine for alumni and donors to receive via traditional mail. The publication is called flight.
  - *flight* provides a printed vehicle for alumni communications. An official ALUMNI and DONOR magazine for Wright State University.
  - Some specifics are:
    - 40+ pages, featuring alumni content, donor stories, event highlights, stories about students on campus, alumni success stories, etc.
    - Sent to a smaller 40,000 list, including the more than 25,000 individual donors to the Rise. Shine. Campaign
    - A remit envelope/insert to mail checks or credit card payment donations
    - Advertisements for ongoing projects important to the Office of Annual Giving, University Advancement and Alumni Relations (such as the Archives Project)
    - Mailed in August 2018
    - So far, the magazine has influenced 7 donors to give donations totaling \$1,280.
  
- ***Event Highlights:***
  - ***Theatre, Dance and Motion Pictures Reunion*** - In August, the Alumni Association, in collaboration with the Theatre, Dance, and Motion Pictures department hosted an Alumni Reunion Weekend. This Reunion weekend consisted of a cocktail reception and dance party on Friday Night, a family friendly picnic on Saturday, and a visit to Yellow Springs on Sunday. The Reunion Weekend was a huge success with over 100 alumni who traveled from 22 different states, Japan, and Spain to attend the Reunion.
  - ***8th Annual Bourbon Tour***- Once again, this year's highly anticipated event sold out in less than 48 hours with 54 attendees traveling to Louisville to experience the Bourbon Trail. The trip includes stops at Kentucky Artisan Distillery, Angel's Envy Distillery, and Old Forester Distillery.
  - ***Kings Island Day***- This year's Wright State Day at Kings Island was held on Sunday, July 27<sup>th</sup>, in collaboration with the Boonshoft School of Medicine. We had nearly 200 attendees participate in the event.
  - ***Lake Campus Wine Tasting Fundraiser*** - The Lake Campus Alumni Network continues to raise funds for their endowed scholarship. This year, the network raised \$700 for their scholarship through this event. The event was open to the community and 40 people attended the fundraiser.

- **Homecoming - October 1 – 6** The week kicks off with our 2<sup>nd</sup> annual Wright Day to Give and ends with the usual Alumni Achievement Awards, Trivia Night, Pub Science, and the anchor of the weekend, the Homecoming festival. Check out [wright.edu/homecoming](http://wright.edu/homecoming) for a complete list of events.
- 2nd Annual Alumni Service Day - This year's Alumni Service Day will be on **Saturday, November 10th from 9:00 am-12 noon**. The Alumni Association has partnered with 12 local non-profit organizations to provide over 150 volunteer opportunities for alumni in the region.

□ ***Upcoming Events***

- Sept. 15-16 -Bourbon Tour
- Oct. 1 -Wright Day to Give
- Oct. 1-6 -Homecoming
  - Oct. 5 -Alumni Achievement Awards
  - Oct. 6 -Homecoming Festival
- Oct. 29 -Campus Costume Fun Run
- Nov. 10 -Alumni Service Day
- Dec. 1-2 -Chicago Holiday Bus Tour
- March 2 -Rowdy Gras
- April 5 -Amigos Latinx Gala

**Advancement Committee Report  
Wright State University Foundation Report  
September 2018**

There was little change in the value of the Foundation's endowment portfolio since the last report, which provided investment results through February 2018. The portfolio finished FY18 with a value of \$84.8 million, up nearly \$6.0 million for the year, including net capital contributions of \$1.5 million. The portfolio generated a positive return of 7.06% for the year, a figure that includes private equity investments. Taking private equity out of the picture, the portfolio returned 6.54%, which underperformed its weighted average benchmark by 48 basis points. The three-, five- and ten-year portfolio returns were 5.67%, 6.45% and 5.52% as of June 30<sup>th</sup>. Equity investments were the top performers for FY18 returning 10.12% for the year. Domestic equities beat international equities returning 12.33% versus 9.32% for international. Within the domestic equity space, small cap returns of 14.83% bested large cap returns of 14.50%. Fixed income investments resulted in a gain to the portfolio of 1.36% for the year, while alternative assets added 7.99%. Within the latter category, our investment in energy debt returned 9.36% and hedge fund returns were 6.53%. Asset allocations at the end of June were in line with our investment policy, with actual allocations as follows: 44% equities, 23% fixed income, 13% multi-asset, and 20% alternatives.

Although unaudited, the Foundation's gross reserve increased \$1.1 million, or 14.9%, during FY18. The Foundation expects to report its value at \$8.7 million as of June 30<sup>th</sup>. This growth is attributable to the Foundation's FY18 revenue realization rate of 118% and its budget expenditure rate of 82%.

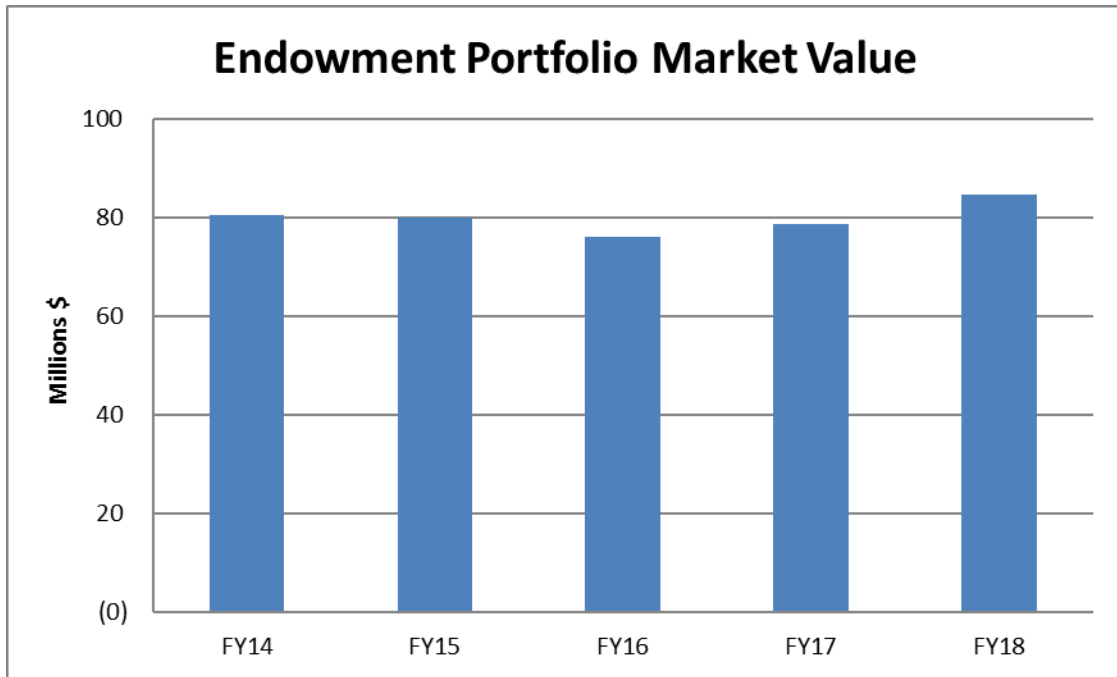
The Foundation's current endowment portfolio composition, including target allocations, actual allocations, and market values, as of June 30, 2018, is presented below:

**Endowment Portfolio Composition**

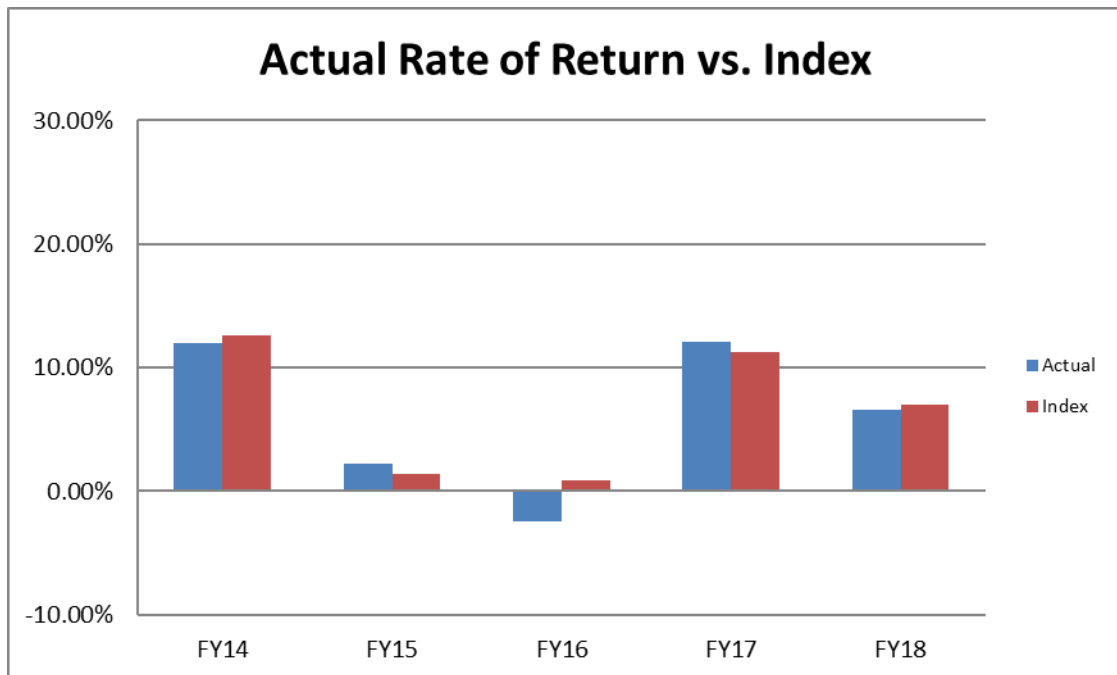
<b>Asset Class</b>	<b>Target Allocation</b>	<b>Actual Allocation</b>	<b>Market Value June 30, 2018</b>
<b>Equity</b>	<b>42%</b>	<b>44%</b>	<b>\$36,974,358</b>
<b>Fixed income</b>	<b>24%</b>	<b>23%</b>	<b>19,903,337</b>
<b>Multi-asset</b>	<b>14%</b>	<b>13%</b>	<b>11,185,109</b>
<b>Hedge funds</b>	<b>8%</b>	<b>8%</b>	<b>6,728,885</b>
<b>Private equity</b>	<b>8%</b>	<b>7%</b>	<b>6,013,368</b>
<b>Energy Debt</b>	<b>4%</b>	<b>5%</b>	<b>3,981,090</b>
<b>Cash &amp; equivalents</b>	<b>0%</b>	<b>0%</b>	<b>0</b>
<b>Totals</b>	<b>100%</b>	<b>100%</b>	<b>\$84,786,147</b>



### Endowment Value

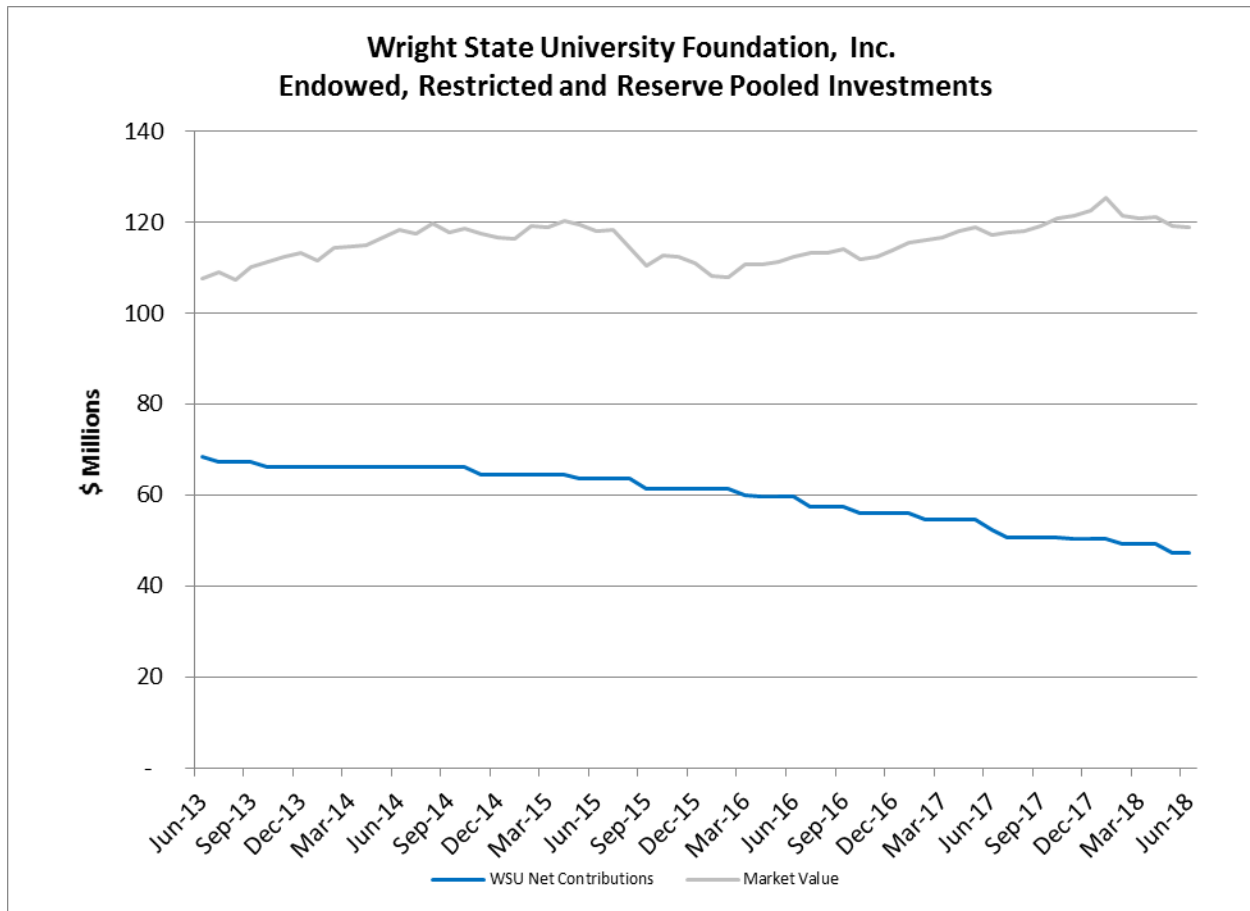


### Endowment Historical Rates of Return



The index is composed of various market indices of like asset classes in the same proportion as the Foundation's approved asset allocation as defined in its Investment Policy Statement (IPS).

**All Portfolios Value vs. Contributions**



# **WRIGHT STATE UNIVERSITY FOUNDATION, INC.**

## **Report of Fundraising Totals By Source and Unit**

**Fiscal Year-to-Date to July 31, 2018**

(including totals from prior fiscal year)

### **BY SOURCE**

SOURCE	CASH <sup>1</sup>	PLEDGES <sup>2</sup>	IRREVOCABLE DEFERRED GIFTS <sup>3</sup>	GIFTS OF PROPERTY <sup>4</sup>	REVOCABLE DEFERRED GIFTS <sup>5</sup>	CURRENT FYTD TOTALS	PRIOR FYTD TOTALS
Alumni	\$30,334	\$400	\$0	\$0	\$0	\$30,734	\$26,529
Corporations	167,069	0	0	0	0	167,069	178,455
Foundations and Organizations	56,363	0	0	0	0	56,363	28,397
Friends	22,675	200	0	3,000	0	25,875	42,096
<b>CURRENT FYTD TOTALS</b>	<b>\$276,441</b>	<b>\$600</b>	<b>\$0</b>	<b>\$3,000</b>	<b>\$0</b>	<b>\$280,041</b>	
<b>PRIOR FYTD TOTALS</b>	<b>\$265,710</b>	<b>\$6,600</b>	<b>\$0</b>	<b>\$3,167</b>	<b>\$0</b>		<b>\$275,477</b>
<b>% CHANGE FROM PRIOR FISCAL YEAR</b>	<b>4.0%</b>	<b>-90.9%</b>	<b>N/A</b>	<b>-5.3%</b>	<b>N/A</b>	<b>1.7%</b>	

### **BY UNIT**

UNIT	CASH <sup>1</sup>	PLEDGES <sup>2</sup>	IRREVOCABLE DEFERRED GIFTS <sup>3</sup>	GIFTS OF PROPERTY <sup>4</sup>	REVOCABLE DEFERRED GIFTS <sup>5</sup>	CURRENT FYTD TOTALS	PRIOR FYTD TOTALS
Boonshoft School of Medicine	\$18,642	\$300	\$0	\$0	\$0	\$18,942	\$41,104
College of Education & Human Services	2,200	100	0	0	0	2,300	2,300
College of Engineering & Computer Science	25,830	0	0	0	0	25,830	380
College of Liberal Arts	22,572	200	0	3,000	0	25,772	20,650
College of Nursing & Health	17,355	0	0	0	0	17,355	1,820
College of Science & Math	42,650	0	0	0	0	42,650	52,676
Curriculum & Instruction	15,369	0	0	0	0	15,369	10,500
Enrollment Management	3,150	0	0	0	0	3,150	2,257
Intercollegiate Athletics	29,852	0	0	0	0	29,852	23,532
Lake Campus	0	0	0	0	0	0	50
Other	28,721	0	0	0	0	28,721	28,609
Raj Soin College of Business	20,750	0	0	0	0	20,750	7,221
School of Professional Psychology	0	0	0	0	0	0	670
Student Affairs	42,295	0	0	0	0	42,295	82,828
University College	0	0	0	0	0	0	0
University Libraries	7,055	0	0	0	0	7,055	880
<b>CURRENT FYTD TOTALS</b>	<b>\$276,441</b>	<b>\$600</b>	<b>\$0</b>	<b>\$3,000</b>	<b>\$0</b>	<b>\$280,041</b>	
<b>PRIOR FYTD TOTALS</b>	<b>\$265,710</b>	<b>\$6,600</b>	<b>\$0</b>	<b>\$3,167</b>	<b>\$0</b>		<b>\$275,477</b>
<b>% CHANGE FROM PRIOR FISCAL YEAR</b>	<b>4.0%</b>	<b>-90.9%</b>	<b>N/A</b>	<b>-5.3%</b>	<b>N/A</b>	<b>1.7%</b>	

<sup>1</sup> Cash, checks, credit cards, electronic transfers, matching gifts, insurance premiums, etc.

<sup>2</sup> Conditional, deferred, irrevocable and revocable pledges.

<sup>3</sup> Charitable gift annuities, charitable lead trusts (CLTs), charitable remainder trusts (CRTs), life estates, pooled income funds, Foundation-owned insurance policies, etc.

<sup>4</sup> Gifts-in-kind, real property (land and buildings), tangible personal property (vehicles, equipment, books, art, auction items, etc.), intangible personal property (patents, copyrights, etc.), etc.

<sup>5</sup> Bequest intentions, donor-owned insurance policy beneficiary, donor-owned retirement asset beneficiary, etc.

# WRIGHT STATE UNIVERSITY FOUNDATION, INC.

## Report of Total Receipts: Cash and Gifts-in-Kind

For the Month Ended July 31, 2018 and 2017

### MONTH-TO-DATE

GIFT SOURCE	JUL 2018		JUL 2017		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	406	\$54,264	366	\$36,643	11%	48%
Corporations	24	443,277	20	285,996	20%	55%
Foundations and Organizations	8	56,363	2	28,397	300%	98%
Friends	414	39,331	390	55,328	6%	-29%
<b>SUBTOTAL CASH RECEIPTS</b>	<b>852</b>	<b>\$593,235</b>	<b>778</b>	<b>\$406,364</b>	<b>10%</b>	<b>46%</b>
Gifts-in-kind	1	3,000	3	3,167	-67%	-5%
<b>TOTAL ALL RECEIPTS</b>	<b>853</b>	<b>\$596,235</b>	<b>781</b>	<b>\$409,531</b>	<b>9%</b>	<b>46%</b>

### FISCAL-YEAR-TO-DATE

GIFT SOURCE	FY2019		FY2018		PCT. CHANGE	
	DONORS	DOLLARS	DONORS	DOLLARS	DONORS	DOLLARS
Alumni	406	\$54,264	366	\$36,643	11%	48%
Corporations	24	443,277	20	285,996	20%	55%
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## **Advancement Committee Report Development Report September 2018**

### **Planned Giving Update**

FY 2018 Planned Gift Results:

- ☐ 4 planned gift commitments with a stated gift value of \$1,023,000 were recorded in FY18. Three of the four are bequest expectancies; one charitable gift annuity was written.
- ☐ Five planned gifts were realized. The total value of estate gifts realized exceeded \$600,000.
- ☐ We closed out the fiscal year waiting to receive the disbursement from five other estates with a combined value in excess of \$4 million. The majority of this total is tied up in two complicated estates so we don't anticipate these estates to be realized in the time frame more typical of the average estate. Two of the five planned gift expectancies are from two donors who had not previously notified us of their estate intentions.
- ☐ As of the end of the fiscal year, there were eight additional planned gifts in discussion with an estimated projected value of \$7,432,000. There are currently another 32 potential planned gifts in early stage discussion

The Wright State University Planned Giving Website continues to be a valuable tool for marketing gift planning concepts and information. It is outsourced to our planned giving marketing partner and web host, Crescendo Interactive. It serves as the single source of information for planned giving prospective donors. ([wright.edu/plannedgiving](http://wright.edu/plannedgiving))

### **Annual Giving Update**

Annual gift solicitation (gifts of up to \$10,000), building off the momentum of the Rise. Shine. Campaign, engaging more and more donors with Wright State, increasing current individual giving levels, and identifying new major gift prospects.

### **Spring Phonathon**

In a year without traditional Phonathon, several strategies were implemented to close out our phonathon program for FY18.

Spring mini campaigns included:

- BSOM, January

- Donors who have historically given through Phonathon in the last three years, March and April

FY18 Phonathon results as of 6/30/2018: \$31,949, 294 donors. With a fulfillment rate of 83%.

#### **Spring Direct Mail (FY18) Appeal**

➤ 90 day results FY18	\$93,020	664 gifts
➤ 90 day results FY17	\$92,855	688 gifts
➤ 90 day results FY16	\$68,871	490 gifts
➤ 90 day results FY15	\$53,902	372 gifts

#### **2018 Faculty, Staff & Retiree Campaign**

➤ 6/30/2018 Results	\$348,917	47% participation among Full-time Staff & Faculty
➤ 6/30/2017 Results	\$379,147	44% participation among Full-time Staff & Faculty
➤ 6/30/2016 Results	\$508,903	48% participation among Full-time Staff & Faculty
➤ 6/30/2015 Results	\$523,138	57% participation among Full-time Staff & Faculty

2018 results will be calculated through December 31, 2018.

#### **The Wright Day to Give – October 1**

Wright State will host its second annual giving day, a digital philanthropic challenge to our alumni, friends, parents, students, faculty, and staff. Engage with their alma mater, Wright State, for a day that will bring together ALL Raiders.

- Digital launch, Sunday, September 30
- Two events:
  - Dayton Campus: Fifth Street Brew Pub, guest bartender and dine to donate
  - Lake Campus: C-Town Wings, dine to donate
- Student giving component during Wright Brothers Day

Use a tactical marketing campaign (phonathon, direct mail, email, and videos) to solicit donations.

#### **Fall Direct Mail Appeal**

The annual fall direct mail appeal will mail around November 1. It will be customized with student features in each academic area. The primary audience for Fall Appeal is alumni, however, without traditional Phonathon again in FY19, this appeal will also be sent to friends who are donors.

#### **Strategies**

- Continue to personalize, including suggested giving amounts based on historical giving
  - Provide current donor club, if applicable
- Continue to solicit our most engaged alumni/friends utilizing our Wright State engagement scores in addition to utilizing our updated Wright State annual giving likelihood scores

**Advancement Committee Report**  
***Discover Your Story: Archives Campaign Report***  
**September 2018**

**Project Update:**

- The Archives Team is working with Facilities on a new phased-in approach to the project so that the collections will begin to be moved to 2455 Presidential Drive in stages as funding permits.
- The Archives staff is planning for a partial move likely in the spring of 2019.

**Campaign Fundraising:**

- We've submitted multiple proposals to national and local foundations for support of the project and have been successful in securing new gifts. They are as follows:
  - Makino, Inc. of Mason, OH has made a gift to name the Volunteer/Student Center.
  - The Virginia Toulmin Foundation has made a commitment contingent on the successful completion of the fundraising goal.
  - We've submitted additional proposals that are currently being evaluated by local foundations and are preparing to make a major national ask.

**Archives Tours**

- Dawne Dewey continues to offer tours to prospective donors and to community members with the hope of introducing people to our collections and helping to spread the word about the project.
- In October, we will be welcoming back Ann Weisgarber, national author and WSU Alumna, who will be offering lectures about the importance of archives.

**Gifts Committed to Date:**

- To date, we've raised nearly \$600,000 toward the goal of \$6.5 million in CASH.
- There are 4 named spaces included in the giving totals
  - √ Amanda Wright Lane Lobby
  - √ Dr. Lewis Shupe Oral History Lab
  - √ Dr. Gary Barlow Conference Room
  - √ Makino, Inc. Volunteer and Student Center

**Project Description:**

- The Archives Center Modernization project provides for the renovation of 30,000 SF of space and the relocation of the current Special Collections and Archives. The new space will provide appropriate environmental conditions to lengthen the life of these priceless collections. Controls will include protections from temperature, humidity, light, fire, and air quality. They are moving from their current space in two campus locations of 12,000 square feet to a dedicated space of 30,000 square feet.

# Board of Trustees Report

## Office of Communications

Public relations, media relations and internal communications play a vital role in university operations and branding. Communications staff view interactions in each of these disciplines as invaluable opportunities to strengthen how people view Wright State University.

Our strategy is to build our brand largely through aggressive and sustained, brand journalism-driven, digital content creation. This strategy is supported by the voluminous creation of high quality content that's used to create repeated positive mentions in the external news (earned media), and increase university-wide awareness and brand advocacy through sharing and posting on internal channels (owned and social media).

## Public Relations & Media Relations

Office of Communications staff fulfill this role in large part by highlighting brag points and feel-good stories about Wright State and its people through high-quality articles and videos that are posted to the [Wright State Newsroom](#), distributed across university websites, and on university social media channels. Newsworthy stories are identified by staff and leveraged as pitch tools to external media.

### ***Data:***

*The April 6 — September 10, 2018 public relations metrics are as follows:*

- *Total External Media Clips ( + and -): 1,025*
- *Positive External Media Clips: 701*
- *Positive Advertisement Value: \$608,219*  
*This number was largely driven by coverage of: General university operations, events, student success, faculty political experts meeting with media about national politics, Provost search, textbooks savings program, WSU Economic impact at \$1.5B on region, MANY other positive stories.*

*Verbatim clips: During this period, at least 155 times the external media used stories and videos exactly as Communications staff created them.*



- *Negative External Media Clips: 324*
- *Negative Advertisement Value: -\$404,001*  
*This number was largely driven by: Coverage of university's financial challenges, enrollment drops, threats by AAUP-WSU to strike, layoffs, Narayanan fired, Move-In Day coverage includes AAUP strike threats, strike platform.*

**Media clips:** *Defined as external news stories about Wright State (most often) or stories that mention Wright State.*

**Positive Advertisement value:** *External media coverage that results in positive exposure for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendor Vocus/Cision, TV Eyes.)*

**Negative Advertisement value:** *The inverse of Positive Advertisement value. External media coverage that is unquestionably negative for Wright State's brand, the value of which is derived by the amount in dollars that Wright State would have had to pay to advertise in the same space or time that our clips were used in the news. (Provided by contracted vendor Vocus/Cision, TV Eyes.)*

**Verbatim clips:** *Stories or videos written/produced by Communications staff that were printed or broadcast by external news sources exactly as they were created by our staff.*

## Communications (internal)

Communications staff members write, edit and post hundreds of Newsroom stories each year that post to websites across campus. Stories are also shared through university social media channels. The office also distributes campus-wide email messages from the administration, crime warnings and emergency messages, among many others.

### **Data:**

*The Office of Communications made 262 posts to the Wright State Newsroom from April 6 — September 10, 2018.*

*Also during that time, Communications sent 272 campus-wide email communications. 88 of those messages were on behalf of colleges, units and other campus organizations.*

*72 were sent on behalf of the president, the Board of Trustees, the administration or police. The rest were emails sent to all-employee with links to university news stories.*

## University Initiative Participation

The Office of Communications is an active participant in university-wide strategic initiatives, university search committees and state associations including the Wright State University Leadership Team, Tobacco Free Campus Committee, Emergency Management Committee, University Bookstore Advisory Committee, Social Media Managers Group, Homecoming Steering Committee, Total Compensation Advisory Committee, and the Inter-University Council of Ohio public relations committee.

Report created by:  
Seth Bauguess, MBA  
Director of Communications  
[seth.bauguess@wright.edu](mailto:seth.bauguess@wright.edu)

# **Marketing Report Late March–August 2018**

## **I. PUBLICATIONS HIGHLIGHTS**

Since March of 2018, the Office of Marketing print team has completed 141 projects for our Wright State community partners. Highlights include the admissions viewbook and travel teaser, the alumni *flight* magazine, the sophomore communications plan print pieces, and the mailing of 40,000 postcards for Wright Day to Give. Our writers and editors have also worked on university websites, advertising, and email campaigns aimed at increasing enrollment.

### **ADVANCEMENT**

- Homecoming “Home of Champions” Theme Graphic
- *flight*—Wright State University Alumni Publication Fall 2018
- Wright Day to Give 2018 Postcard Mailer
- Peter Bielagus Alumni Relations Event

### **BUSINESS AND FISCAL AFFAIRS**

Faculty/Staff Parking Permits 2018

### **CENTERS OF EXCELLENCE**

- Women in STEMM Web Copy

### **COLLEGE OF EDUCATION AND HUMAN SERVICES**

- CEHS MEd Counseling Brochure
- CEHS RN to Rehab Brochure
- CEHS IDDL/MSLD *Skywrighter* Ad
- CEHS WSUNER 2018 Program Cover
- CEHS SAHE Brochure Update

### **COLLEGE OF LIBERAL ARTS**

- CELIA: Syrian Symphony for Peace Postcards
- ArtsGala 2018 Program Cover
- ArtsGala 2018 Program Interior
- ArtsGala 2018 Charlie Campbell Graphic
- ArtsGala 2018 FourWinds Display
- CELIA: Syrian Symphony for Peace Programs
- ArtsGala 2018 Photo Booth Backdrop Graphic
- ArtsGala 2018 Signage
- ArtsGala 2018 Creative Arts Center Map
- CELIA: Percussion Festival No. 2 Vista Displays
- Arts Management Certificate Postcard Update
- 2018 Spring Dance Concert Flyers
- 2018 Spring Dance Concert Tabloid Flyers
- 2018 Spring Dance Concert Lobby Posters
- 2018 Spring Dance Concert Program
- CELIA: Percussion Festival No. 2 Posters

- Theatre Season Brochure 2018-19
- Theatre Memory of Water Program
- CELIA: Percussion Festival No. 2 Programs
- Facebook Social Media Graphic for the Art and Art History Department
- ArtsGala 2018 Sponsor Thank-You Artwork
- Theatre Season Brochure Separate Panels
- English Dept Concentration Postcard (Literature) Update
- English Dept Concentration Postcard (Creative Writing) Update
- Photos for Voter Friendly Campus Plan
- *The Curious Incident of the Dog in the Night-Time* SICSA Ad
- Four Decades Art Exhibition Trifold
- 2018 COLA Faculty Award Signage
- COLA International Studies Card 2018
- International and Comparative Politics (ICP) Brochure
- ArtsGala 2019 Sponsor Reservation Form
- ArtsGala 2019 Concepts

#### **COLLEGE OF NURSING AND HEALTH**

- The WRIGHT Global Nurse Certificate
- Veterans Grant Brochure August 2018 Update

#### **COLLEGE OF SCIENCE AND MATHEMATICS**

- Public Health Web Copy: 19595
- COSM Recruiting Brochure 2018 Update

#### **COMMUNICATIONS AND MARKETING**

- Fall 2018 Email Degree Completion Campaign
- Beaver Creek Golf Club Scorecard Ad

#### **ENROLLMENT MANAGEMENT**

- Admissions Policy Change Posters 2018
- Transfer Viewbook Wrap
- Admissions Junior Average Test Score Postcard Reprint 2018
- Admissions Sophomore Bowler Hat Card 2018
- Wright Guarantee Marketing Web Copy
- Admissions Policy Change Card 2018
- Admissions Signing Day Postcard 2018
- Admissions Financial Resources Postcard 2018
- Transfer Social Media Icon
- Admissions Sophomore Careers Mailer 2018
- Wright Guarantee Tuition Program Web Copy
- Orientation Student Postcard 2018
- Admissions Letterhead Reprint 2018
- Admissions #10 Envelopes Reprint 2018
- Admitted Student Envelope Reprint 2018
- Admissions Scholarship Wallets 2018
- Admissions Scholarship Envelopes 2018
- Admissions Signing Day Certificates 2018

- Admissions Signing Day Social Media Graphics
- Admissions Scholarship Dollar Bills 2018
- Admissions Wright Guarantee Table Tents 2018
- Orientation Parent Postcard 2018
- Orientation Newsletter 2018
- Orientation Student Guide 2018
- Orientation Parent Guide 2018
- Orientation Confirmation Postcard 2018
- Admissions Sophomore Visit Us Booklet 2018
- Admissions Raider Open House Postcard (Aug. & Nov. 2018)
- Admissions Student Profile Postcard 2018
- Admissions Underrepresented Student Profile Postcard 2018
- Orientation Reminder Postcard 2018
- Dayton Dragons Program Ad 2018
- Admissions Financial Aid Acceptance Postcard 2018
- Admissions Ambassadors T-Shirt Design 2018
- Admissions Fall Payment Options Postcard 2018
- Admissions Raider Head Info Card 2018
- Admissions Scholarship Flyer 2018
- Orientation First Flight Postcard 2018
- Transfer Center Partners Flyer: 20068
- Admissions Travel Teaser 2018
- Admissions Viewbook 2018
- Admissions Contact Card 2018
- Transfer Student Postcard Fall 2018 Admission

## **FACULTY AND STAFF AFFAIRS**

- Office of Equity and Inclusion 2018 Brochure: 20013

## **LAKE CAMPUS**

- Admissions Lake Campus Laker Head 2018
- Admissions Lake Campus Teaser 2018

## **PRESIDENT AND PROVOST, OFFICES OF THE**

- Jeremy's Path Film Debut Facebook Ad
- NACAC College Fair Guide
- Cleveland NACAC College Fair Guide Ad
- Amigos Latinos Gala Snapchat Filter
- April Craze Snapchat Filter
- Cox Ohio Media Education Today Spring Ad
- Dayton Daily News Spring Education Digital Ads
- Softball Tournament Snapchat Filter
- Baseball Tournament Snapchat Filter
- Tennis Tournament Snapchat Filter
- Spring 2018 Commencement Program
- Construction Project Signage Template
- Last Call for Fall—Value Digital Ads

- Last Call for Fall Postcard
- Tunnel Timeline Replacement Panels
- Raider Open House Digital Ads Aug 2018
- Raider Open House Snapchat Filter
- First Flight (Fall Orientation) Snapchat Filter
- Graduation Snapchat Filter
- Boogie on the Bricks Snapchat Filter
- Fall Fest Snapchat Filter
- Move-In Day Snapchat Filter
- Color the Woods Snapchat Filter
- Raider Weeks Snapchat Filter
- Party in the Woods Snapchat Filter
- NACAC Cincinnati College 2018 Fair Guide Ad
- Ohio Civil Rights 2018 Hall of Fame Ad
- Faculty Development Social Media Icon
- Women's Leadership Networking Breakfast Email Header

### **RAJ SOIN COLLEGE OF BUSINESS**

- RSCOB LIFT2 Program 2018
- RSCOB Professional Business Institute T-Shirt Artwork

### **STUDENT AFFAIRS**

- Housing Print Templates
- Pathways 2018 Invitation
- LANA Social Media Images

### **UNIVERSITY CENTER FOR INTERNATIONAL EDUCATION**

- UCIE Facebook/Twitter Cover Image
- UCIE Admissions Web Refresh 2018

### **UNIVERSITY COLLEGE**

- MLK50 Bell Toll Flyer
- University College 2018 Orientation Booklet: 19967
- COLA Introduction to College Writing Brochure Update: 20144
- Academic Success Centers social media profile image
- Career Center social media profile image

### **STUDENT AFFAIRS**

- One Pager for President Schrader
- Air Force PowerPoint Cleanup

## **II. BRANDING HIGHLIGHTS**

### **UNIVERSITY BRANDING**

- As custodians of the visual brand and messaging, our office continues to help units understand and incorporate Wright State's brand guidelines into their materials and promotional items. We fill requests for university, college, department, and unit logos, and answer questions from stakeholders and Printing Services.

- We gave a branding presentation to the Unclassified Staff Advisory Council.
- We updated the photo slideshow screen savers in all computer labs.
- We met with the Dayton Regional STEM School's superintendent and community outreach director to begin discussions on co-branding.
- Our web designer worked on updating branding for the university catalog, Engage (the new student organizations communication platform), CaTS labs, UCIE study portals, as well as ongoing work on the class schedule, Marketing Cloud email update, and social media branding.
- We also participated in the quarterly Barnes & Noble Bookstore Marketing Committee meeting.

### **LEARFIELD LICENSING**

- Through the Learfield Licensing portal, we received 394 licensing requests during the period from March 16 through August 31, 2018. This yielded 334 approved licensed items for market, 53 returned for revisions, and seven designs rejected for not meeting branding guidelines.
- Wright State will increase its licensing royalties on apparel and other products with Wright State's name and logos from 10% to 12%, effective Oct. 1. This is in line with what other universities are doing.
- After winning the Horizon League Baseball championship, Wright State's athletics logo appeared on shirts for the NCAA College World Series.

### **III. ADVERTISING HIGHLIGHTS**

From March to August 2018, the Office of Marketing completed three advertising campaigns to recruit graduate students, transfer and adult students with prior college credit, and direct-from-high-school students. Wright State also strengthened its local brand image with a Dayton Dragons' Baseball sponsorship during the 2018 season.

#### **BRAND AWARENESS: COMMUNITY AND ALUMNI ENGAGEMENT**

Wright State University continued its Dayton Dragons Baseball partnership in 2018 with an average attendance of 7,868 fans at 70 home games and a total season attendance of 550,725. In addition to a stadium-wide digital, video, and audio presence from April 5–September 3, the partnership included these additional features:

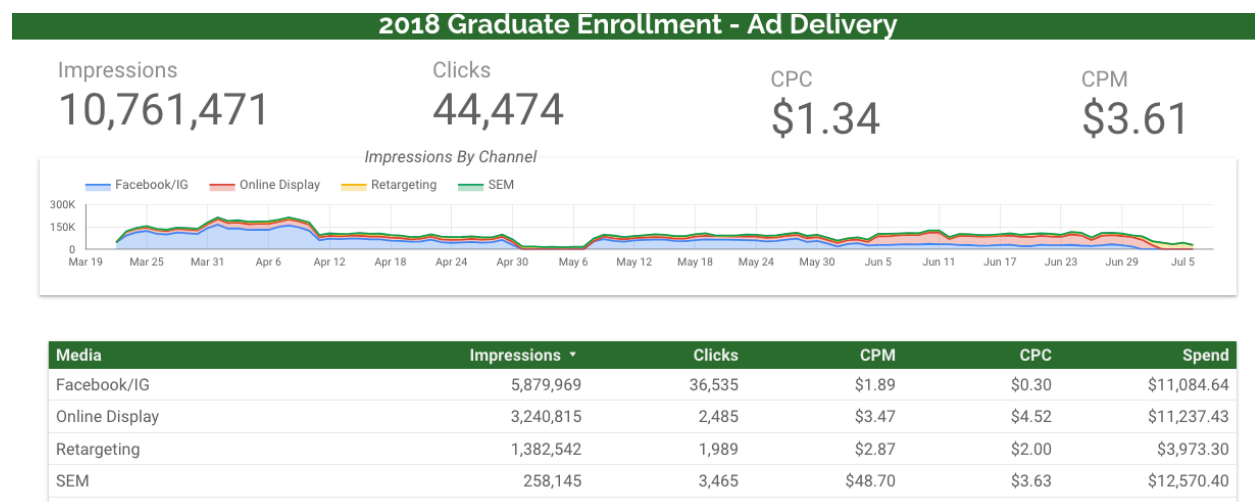
- **The College of Education and Human Services (CEHS)** was the sole sponsor for the Dragons Most Valuable Player (MVP) program that helps local elementary school teachers motivate fourth and fifth graders. Wright State and the CEHS were recognized on the field at three games where CEHS staff presented the "Top Teacher Award." Three quarter-page print ads in the *Dayton Daily News* on April 11, 17, and May 8 (74,978 subscribers each) and WHIO radio spots highlighted the teachers' work and acknowledged Wright State's support. Ten CEHS staff members also participated in the three Dragons Lair events, which hosted the principals and superintendents of the MVP participating schools in a five-county area.
- **The Office of Alumni Relations** took over the stadium and plaza with Wright State Day on May 12, when they hosted a group outing for 175 alumni and supporters. Alumni Relations also hosted 15 guests at seven additional games. All events were "sold out" with a waiting list for the May 12 alumni gathering.

- **Athletics** held the Raiders versus Northern Kentucky baseball game on May 17 at Fifth Third Field. Wright State took over the field with Wright State's Student Government president throwing out the first pitch, on-field recognition for Wright State's winning Model UN and basketball teams, ROTC students in the honor color guards, student performers singing the national anthem and during the seventh inning stretch. Enrollment Management also staffed a recruiting information table for undergraduate and graduate programs. The Dragons promoted Wright State's game to all season ticket holders, area Little League and high school teams, and via its social media channels. More than 3,100 tickets were requested and despite the rain, approximately 1,200 people attended.
- **Undergraduate and graduate programs** were featured in two recruiting print ads in the July 27 program: a three-page fold-out ad promoting the August 3 and November 4 undergraduate open houses and a back cover, full-page ad promoting Wright State's Graduate programs. Information recruiting tables were also prominently located at the main entrance for the May 12, May 17, and July 27 games.

## ENROLLMENT MANAGEMENT

### Graduate School Digital Campaign

- The annual spring-summer graduate program advertising campaign ran from March 20–July 5. Ad content and request-for-information (RFI) web forms were developed for two prospect groups, those interested in research/STEM fields and those interested in other professions.
- Target audience: college degree, ages 24–55, Ohio, 90-mile radius from campus

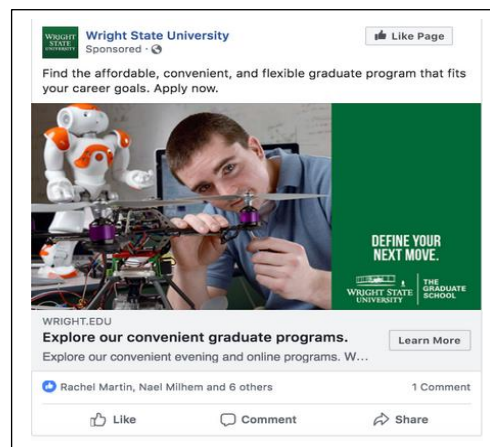


**Results: 67 RFI forms completed (research =44; professional =23)**

**1 student admitted, 1 enrolled, 2 submitted applications, 9 started applications**



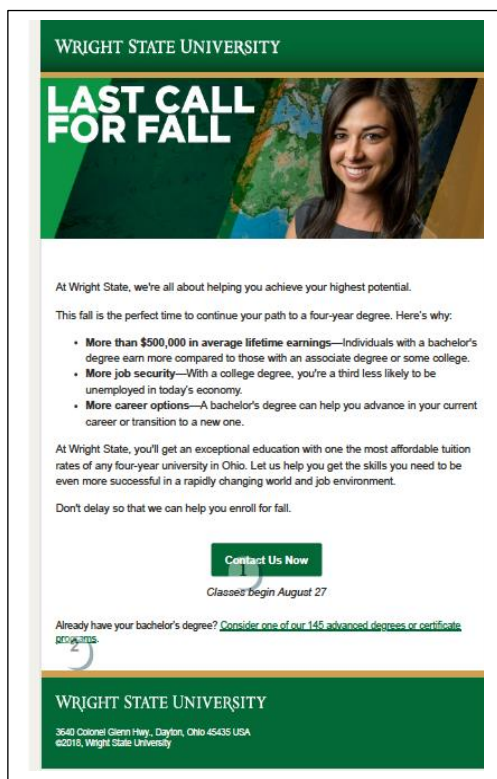
Samples of two Facebook and two digital display ads are below:



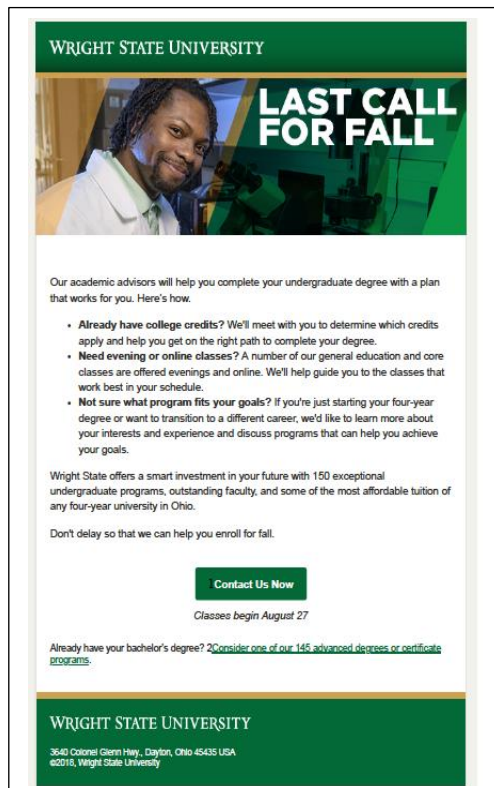
### Last Call for Fall Multi-channel Campaign

- To recruit last-minute applicants for fall 2018, the Office of Marketing conducted an integrated campaign from June 21–August 24, 2018. The campaign included a prospect name purchase, two emails, direct mail, digital and social media advertising. Target audience: associate degree or some college; no bachelor's degree; ages 20–45; counties: Montgomery, Greene, Clark, Champaign, Preble, Dark, Warren. The email content also contained a link to the Graduate School RFI form.

**Email: 307,457 addresses**  
June 21, 2018



**Email: 43,347 recipients who opened 1st**  
July 12, 2018



## Email Results

- Open rates were 7.4% and 3% lower compared to higher education industry averages while the click-through rates were 1.87% and 1.91% higher.

Industry Standards (Source: Constant Contact)	Total Sent & Date	Opens	Open rate	Clicks	Click through rate (% openers who clicked to web RFI)
	307,457 (6/21/18)	43,438	14.13%	4,339	9.99%
	43,438 (7/12/2018)	8,026	18.48%	805	10.03%
<b>Higher Ed</b>			21.51%		8.12%
<b>All Industries</b>			18.61%		7.77%

## Direct Mail

- A postal address match for the 43,438 email openers resulted in 36,409 valid addresses. The postcard content also promoted Wright State's graduate and certificate programs. Eleven users used the unique web address on the card [wright.edu/now](http://wright.edu/now)



**Contact us NOW!**  
**Classes begin August 27**  
[wright.edu/now](http://wright.edu/now)

- Get an exceptional education with support from world-class professors.
- Benefit from our highly affordable tuition—one of the top college values in Ohio.
- Build your skills and knowledge to advance in a changing job market.

Explore our 295 undergraduate, graduate, and certificate programs. We'll help you develop your plan to succeed in your classes, your career, and your community.

**4:1**  
the average return on an Ohio student's college investment

**\$500K**  
more in potential lifetime earnings with a college degree

Source: Emsi complete employment data, Analysis of the Economic Impact and Return on Investment of Education, May 2018, Commissioned by the Inter-University Council of Ohio

201805-202706/1807/2018

  
**WRIGHT STATE UNIVERSITY**  
3640 Colonel Glenn Hwy.  
Dayton, OH 45435-0001

## Digital advertising

- To complement the email and direct mail promotions, a digital ad campaign ran from June 24–August 27, 28.
- Target audience: associate degree or some college; no bachelor's degree; ages 18–45; counties: Montgomery, Greene, Clark, Champaign, Preble, Dark, Warren.

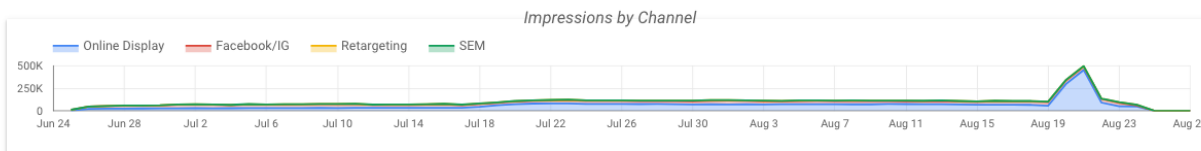
### Last Call for Fall - Ad Delivery

Impressions  
**6,393,796**

Clicks  
**16,210**

CPC  
**\$1.32**

CPM  
**\$3.35**



Media	Impressions	Clicks	CPM	CPC	Spend
Online Display	3,999,699	7,498	\$2.78	\$1.48	\$11,110.39
Facebook/IG	2,070,672	7,802	\$3.42	\$0.91	\$7,077.78
Retargeting	306,337	401	\$4.44	\$3.4	\$1,361.53
SEM	17,088	509	\$108.37	\$3.64	\$1,851.77

**Campaign results: 15 prospects completed RFI forms, 2 enrolled, and 4 started applications.**

### High School Demand Creation Campaigns

- To support direct from high school recruiting efforts several print, email, and digital advertising initiatives were completed from March through August.

### March 17 and August 3 Raider Open Houses:

- The campus visit is one of the most critical factors that influence a student's college choice. The following digital and print ads complemented Enrollment Management's email and direct mail communications. Ten print ads and two email blasts to 10,000 households with high school-age students were placed in the following markets: Bucyrus, Chillicothe, Coshocton, Fremont, Lancaster, Mansfield, Marion, Newark, Port Clinton, Zanesville (Gannett's West Central Ohio College Connections).
- Additional digital ads were launched two weeks prior to the open house as part of the spring digital campaign and a second digital placement promoted the August 3 open house.

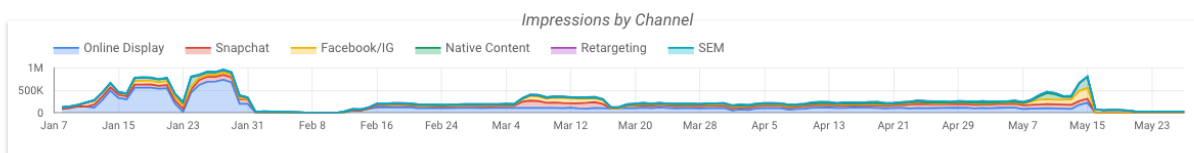
### 2018 Undergraduate Enrollment - Ad Delivery

Impressions  
**37,378,985**

Clicks  
**82,183**

CPC  
**\$1.29**

CPM  
**\$2.87**



## Print ads: 10 home town papers

**WRIGHT STATE UNIVERSITY**



**PIONEERS OF POTENTIAL.**

**Join us!**  
**Raider Open House**  
**Saturday, March 17, 2018**  
**9 a.m. – 12:30 p.m.**  
 Wright State Student Union  
 3640 Colonel Glenn Hwy.  
 Dayton, Ohio 45435  
 Or choose another time to visit.  
[wright.edu/visit](http://wright.edu/visit)

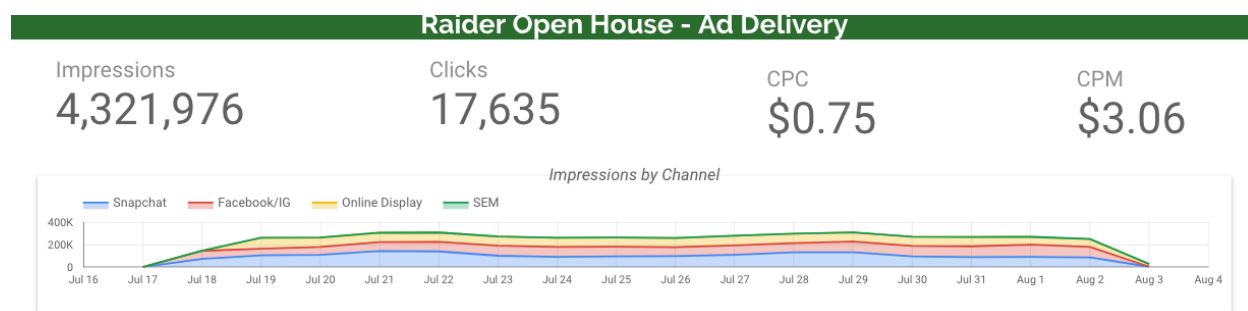
**Discover Wright State's affordable tuition and inclusive campus community.**

More than 17,000 students from 74 countries are inspired by our faculty, excellent programs, and the innovative spirit of our namesakes, the Wright brothers.

- Tour our modern, beautiful campus.
- Meet our welcoming faculty.
- Explore more than 150 undergraduate programs.
- Learn about financial aid, housing, and campus life.



Industry Standards (Source: Constant Contact)	Total Sent	Opens	Open rate	Clicks	Click through rate (% openers who clicked to web RFI)
	10,000 (3/2/2018)	1,760	17.69%	155	1.55%
	10,000 (3/15/2018)	1,252	12.52%	129	1.29%
Higher education			21.51%		8.12%



## Dayton region: print and digital April-May

- A half-page print ad was placed in the Sunday, April 22 college guide of the *Dayton Daily News*. In addition, 100,000 impressions of digital ads ran on Cox Ohio Media websites for 30 days. The content featured the value Wright State provides for its students and the contributions our students make to the region to help to counter some of the negative editorial coverage in the *Dayton Daily News*.



# WRIGHT STATE UNIVERSITY

## PIONEERS OF POTENTIAL

### Explore One of Ohio's Top College Values

Inspired by the pioneering spirit of the Wright brothers, we see the potential in every student. Our inclusive learning community and dedicated faculty and staff will help you lead the way in your classes, your career, and your community.

Wright State offers one of the lowest tuition rates among Ohio's four-year universities. Now our new Wright Guarantee locks in the price of in-state tuition, housing, and dining for four years for all new undergraduate students pursuing a degree at our Dayton and Lake campuses.

Here are just a few of our amazing students who are well on their way to achieving their dreams.



**Apply Now for Summer or Fall**      [wright.edu/admissions](http://wright.edu/admissions)



**Marquise Crosby, Senior**  
**Path to success:** Co-authored a research paper on proteins, scheduled for publication in the prestigious journal *Science*. Works as a lab assistant at the Air Force Research Laboratory's Materials and Manufacturing Directorate. Plans to go on for his advanced degree in science to follow his interests in marine biology or immunology.



**Stephanie Patino-Garfias, Senior**  
**Path to success:** Interned at Ohio Bureau of Criminal Investigation. Selected for a prestigious, national Newman Civic Fellowship. Has worked with refugees from Guatemala, El Salvador, Myanmar, and also with the Mexican Consulate staff to help Ohio farm workers. Mentored by the president of the Dayton Foundation. Studies political science with minors in international studies and Arabic. Plans to join a crime lab team.



**R.J. McCoy, Senior**  
**Path to success:** Intern at Navistar's Springfield truck plant since 2016. Helped design a new axle line and the subassembly for brake housings. Also worked on the overhead hoist and rail system, which produces 75 vehicles per day. Loves engineering design work and the opportunity to learn high-end design software in his program at Wright State. Hopes to work for Navistar after completing a bachelor's degree in mechanical engineering.

## College Fair Guides: Cleveland and Columbus

- To support the recruiting efforts of Enrollment Management a larger presence for Wright State was featured in the spring college fair guides. Full-page color ads were placed in the Cleveland National Association of College Admissions Counselors (NACAC), Sunday, April 22, and the Saturday, April 21, Columbus NACAC guide. Both issues also featured full-page advertorials, and campus photos to promote Wright State's quality, affordability, and supportive faculty and staff.
- The Columbus guide was also distributed to all *Columbus Business First* subscribers on April 13.
- Approximately 4,500–5,000 participants attend each fair where Wright State admissions advisors staff information tables.

## UPCOMING ADVERTISING

### UNDERGRADUATE

- **Cincinnati NACA College Fair Guide**, September 23, 2018. Guide also mailed to all *Cincinnati Business Courier* subscribers.
- **College Connection West Central Ohio** Ten home town print ads
  - Fremont, Port Clinton, Bucyrus—print ads and advertorial Saturday, Sept. 8
  - Mansfield, Marion, Chillicothe, Lancaster, Newark, Zanesville—print ads and advertorial Sunday, Sept. 9; Two email blasts week of September 16 and 23.
- **Veterans BSN Completion Program** Five states. Digital and paid social media. Last two weeks in October.

## **GRADUATE**

- Digital, paid social media and Dayton top five radio stations two weeks prior to Thursday, November 9 open house.

## **IV. WEB HIGHLIGHTS**

### **DEGREES AND PROGRAMS**

- <https://www.wright.edu/degrees-and-programs>
  - A full rebuild of our top level degrees and programs page
  - Dynamic Search without a page reload
  - Visibility of all degrees offered by topic
  - Integration into other related pages
  - Sample occupations related to each field (O\*NET data integration)
    - Average salary in Ohio and U.S. for each occupation
    - Average current job openings for each occupation
    - 10 year projected job openings for each occupation

### **COLLEGE OF ENGINEERING AND COMPUTER SCIENCE**

- <https://engineering-computer-science.wright.edu/>
  - A full rebuild of the entire college and all department sites
  - Latest standards for branding, accessibility, navigation, usability, and mobile friendliness
  - Worked closely with college administration and all departments to rework, reorganize, and rewrite significant sections of the sites to be more audience focused
  - Refocused sections of the site to primary external audiences

### **COLLEGE OF LIBERAL ARTS**

- <https://liberal-arts.wright.edu/>
  - A full rebuild of all top college pages
  - Latest standards for branding, accessibility, navigation, usability, and mobile friendliness
  - Worked closely with college administration and departments to rework, reorganize, and rewrite significant sections of the sites to be more audience focused
  - Refocused sections of the site to primary external audience
- COLA Departments Phase 1 (5 areas)
  - <https://liberal-arts.wright.edu/art-and-art-history>
  - <https://liberal-arts.wright.edu/theatre-dance-and-motion-pictures>
  - <https://liberal-arts.wright.edu/music>
  - <https://liberal-arts.wright.edu/art-galleries>
  - <https://liberal-arts.wright.edu/celia>
    - A full rebuild of each department or center site
    - Latest standards for branding, accessibility, navigation, usability, and mobile friendliness
    - Worked closely with the chair, faculty and staff to rework, reorganize, and rewrite sections of their site to be more audience focused

- Implemented a new content type for performances (step one in producing a new arts calendar)
- Refocused sections of the site to primary external audience

## **COLLEGE OF SCIENCE AND MATH**

- <https://www.wright.edu/event/innovation-weekend>
- Developed a new event site with the dean's office to promote a new initiative
- <https://science-math.wright.edu/lab/hennessy-lab>
- <https://science-math.wright.edu/lab/astecca-laboratory>
- <https://science-math.wright.edu/lab/mathematical-modeling-of-human-performance/cognitive-modeling-group>
  - New lab sites for faculty research initiatives

## **DIVISION OF STUDENT SUCCESS**

- <https://www.wright.edu/student-success>
  - A completely new site combining content from multiple other sites as the new division was formed
  - Latest standards for branding, accessibility, navigation, usability, and mobile friendliness
  - Worked closely with administration and departments to rework, reorganize, and rewrite significant sections of the sites to be more audience focused around current student retention
  - We still have work on the Career Center integration (in process)

## **ENROLLMENT MANAGEMENT**

- <https://www.wright.edu/audience/undergraduate>
  - Revised landing page tied to Salesforce for undergraduate advertising
  - Reduced number of required fields based on data and usage analysis
- <https://www.wright.edu/audience/last-call-for-fall>
  - Revised landing page tied to Salesforce for summer campaign
  - Reduced number of required fields based on data and usage analysis

## **INTERNATIONAL RECRUITMENT**

- <https://www.wright.edu/admissions/international>
  - Developed a new top-level site for international recruitment
  - Separated from the other UCIE content that does not pertain to an incoming audience
  - Incorporated new content around success stories, maps, and the value of Wright State
  - Simplified copy on many pages to be as friendly as possible to audiences that are not native English speakers

## **RAIDERCONNECT**

- <http://www.wright.edu/raiderconnect/forms-and-resources/cost-estimator>
- <http://www.wright.edu/raiderconnect/forms-and-resources/flex-term-refund-calculator>
- <https://www.wright.edu/raiderconnect/financial-aid/first-year-scholarships>
  - Managed annual updates to multiple student calculators



- Ensured accuracy with new policy or data changes

## **GRADUATE SCHOOL**

- <https://www.wright.edu/audience/professional-graduate-lander>
- <https://www.wright.edu/audience/research-graduate-lander>
  - Built two new landing pages tied to Salesforce for all graduate advertising
  - Experimenting with a more detailed RFI form that provides a full lead for graduate admissions to work their magic

## **OFFICE OF THE PRESIDENT**

- <https://www.wright.edu/strategic-planning>
  - Ongoing work communicating the strategic planning process
  - Worked closely with leadership to meet their needs
- <https://www.wright.edu/event/presidents-awards-for-excellence>
  - A totally new website with all new processes and forms
  - Worked closely with the President's office and CaTS to rework the processes and technology used to complete this process
  - New processes have been simplified for the user and the technology used

## **STUDENT AFFAIRS**

- <http://www.wright.edu/student-affairs/health-and-wellness/campus-recreation>
  - A full rebuild of the department site
  - Latest standards for branding, accessibility, navigation, usability, and mobile friendliness
  - Worked closely with staff to focus and clarify content and navigation

## **RETIREEES ASSOCIATION**

- <https://www.wright.edu/retirees-association>
  - A full rebuild of the association site
  - Latest standards for branding, accessibility, navigation, usability, and mobile friendliness
  - Worked closely with new leadership to improve navigation and simplify content organization

## **WEB DEVELOPMENT OPERATIONS**

- Continued to ensure all public websites deploy all updates for vulnerabilities
- Continue to refine our codebase for efficiency and management

## **V. SOCIAL MEDIA**

### **ACCOMPLISHMENTS**

- For the second consecutive year, Wright State was ranked in the 2018 Higher Ed Social Media Engagement Report by Up&Up and Rival IQ. At #262 in the nation, Wright State's main Facebook, Twitter, and Instagram accounts collectively have social media engagement that is superior to the main accounts for Virginia Commonwealth University, Arizona State, Syracuse, LSU, Penn, Ohio State, U of Michigan, Duke, Columbia, Princeton, Brown, Harvard, Boise State, Yale, Stanford, Ohio U, and other leading, prestigious universities.

- The social media team (currently one full-time staff member and three part-time students) has recorded more than half a million direct interactions over the last six months, including managing social media crises, covering live events, protecting our brand and image, and assisting community members.

## **GROWTH**

- The university's main accounts have grown to 158,910 fans, connections, and followers, representing an increase of 10,547 connections and growth rate of 7.1 percent so far in 2018. Consistent with national media metrics, our growth rate is slowing, but we *are* still growing.

## **CURRENT METRICS**

- While we have continued our overall growth in followers, we have declined in our social media activity. This disappointing year-over-year performance is directly correlated to the number of social media managers we have lost, a result of the budget and staffing cuts. An increasing number of Wright State accounts are being run intermittently by students who have varying amounts of training and access to the platforms, introducing a new host of concerns and risks.
- Our impressions have not declined as significantly as we have continued our paid social media advertising campaigns.

### **March 1–September 1, 2017**

#### **Social Media Managers: 265**

Impressions: 42.1 million

Engagements: 639,000

Link clicks: 150,800

### **March 1–September 1, 2018**

#### **Social Media Managers: 217**

Impressions: 39.2 million

Engagements: 523,100

Link clicks: 116,200

### **Change from 2017 to 2018:**

#### **Managers: -18.1%**

Impressions: - 6.9%

Engagements: - 18.1%

Link clicks: - 22.9%

## **Social Media Team Paid Promotions**

- On Snapchat, we have run 44 paid filters in 2018 so far, in the categories of outreach, high school athletics, and admissions. These 44 filters cost a combined \$3,215.36 to run over 602 hours, resulting in 7,987 uses and 365,662 views—a total cost per view of \$0.009; cost per 1,000 views per promoted hour: \$0.01. Snapchat targets a younger demographic; these users can access our special Wright State branded on-demand filters when they are in the geofenced area we defined and use these filters to enhance the photos they take and send to their friends, generating the invaluable peer-to-peer endorsement.

- Additionally, we have the maximum of three approved free geofilters that are currently available on the main campus, and one available at the Lake Campus. Across all four, these have been used 107,200 times and have earned 4.2 million impressions.
- On Facebook and Instagram, we have the ability to selectively pay to promote (boost) posts that are performing well organically, thus optimizing our reach per dollar. Over the last 90 days, we boosted two posts, spending \$528.61 to reach more than 63K people and generating more than 24K post interactions.
- Two posts:
  - “Top 10 Wright State facts that often surprise people” post
    - Boosted for \$250 (spent \$228.61)
    - Resulting in 25,720 people reached and 2,088 post engagements, including 273 shares, putting our content in front of additional viewers.
  - “It’s not too late to apply for housing” post with humorous/informational video
    - Boosted for \$300 (spent \$300)
    - Resulting in 38,872 people reached and 7,352 10-second+ video views.
    - Generated 6 direct click throughs to the housing application as well as comments and excitement from previous, current, and future residents.

## **VI. PHOTOGRAPHY AND VIDEO**

The Office of Marketing photography and video production team completed the following projects March 14, 2018 through August 31, 2018:

- Photography: 144 location shoots, 16 portrait studio shoots
- Digital Imaging: 49 digital imaging projects completed, 1 print project completed
- Video Projects
  - 18 student/alumni testimonial videos were completed for the Raj Soin College of Business website featuring both undergraduate and graduate programs in the college.
  - 15 student/alumni testimonial videos were produced and compiled for the “Why I Love Wright State” video for Enrollment Management. The video was used at Raider Open House on March 17, and will be used for other events, web, and social media.
  - Currently, we have 6 video projects in production to be completed fall semester.

## **VII. WINGS ANNOUNCEMENTS**

From March through August 2018, the senior editor in the Office of Marketing has posted more than 90 announcements on the university’s WINGS portal, serving numerous colleges, departments, and administrative areas with in-house announcements for cultural events, services, academic offerings, service opportunities, employee and faculty workshops, and about important messages from the administration. There is no cost to the requester.

## **ATHLETICS**

- Raider Baseball to Play NKU Norse at Fifth Third Field
- Women’s Soccer Winton Woods High School Camp

## **BOOKSTORE**

- WSU Bookstore Adjusting Hours This Week

## **BOONSHOFT SCHOOL OF MEDICINE/WRIGHT STATE PHYSICIANS**

- Wright State Physicians is offering a weight loss surgery education seminar
- Skin Cancer Screening Event Set for May 7–11
- Medical School to Hold 13th Annual Global Health Initiative Symposium and Dinner
- WNBA, college basketball analyst to speak at Academy of Medicine annual awards dinner
- Wright State Physicians offers educational seminar about incontinence
- Wright State Physicians accepting new patients of all ages from children to senior citizens
- Two Family Medicine Doctors Join Wright State Physicians
- Wright State Physicians internal medicine doctors are accepting new patients
- Medical students organize Halloween charity 5K to benefit Reach Out
- Wright State Physicians Family Medicine offering same-day appointments for acute care

## **CELIA**

- Wright State Percussion Festival No. 2

## **CENTER FOR TEACHING AND LEARNING**

- Workshops Offered by CTL—week of April 9
- Workshops Offered by CTL—week of April 30–May 4
- Workshop Offered by CTL—Effective Initiatives for First-Year Students that Increase the Rates of Retention and College Completion (Webinar)
- Launch: The Design, Implementation, and Retention Results of a Pre-Orientation Retreat (Webinar)
- Workshop Coming to the CTL—Pilot Basics

## **COLLEGE OF LIBERAL ARTS—LEAP**

- LEP 0550 Pronunciation Improvement

## **COMMUNITY STANDARDS AND STUDENT CONDUCT**

- Student Nominees Sought for Student Conduct Hearing Panels

## **CULTURAL & IDENTITY CENTERS**

- Third Annual Cultural & Identity Centers Ice Cream Social
- Hispanic Heritage Month Kick-Off

## **DEPARTMENT OF ECONOMICS**

- Combine any field of study with an undergraduate Certificate in Economic Issues

## **DEPARTMENT OF ENGLISH LANGUAGE AND LITERATURES**

- “Wright in Your Neighborhood” Forum

## **DEPARTMENTS OF ENGLISH AND HISTORY AND VETERAN & MILITARY CENTER**

- COMMUNITY CONVERSATIONS: Books of the Dayton Literary Peace Prize—  
Discussion of David Wood's prize-winning book *What Have We Done: The Moral Injury of Our Longest Wars*

## **DEPARTMENTS OF ENGLISH, WRIGHT STATE COLLEGE OF LIBERAL ARTS, SINCLAIR COMMUNITY COLLEGE, DAYTON LITERARY PEACE PRIZE EDUCATION AND OUTREACH COMMITTEE**

- COMMUNITY CONVERSATIONS: Books of the Dayton Literary Peace Prize—  
Discussion of *Homegoing*, by Yaa Gyasi

## **DEPARTMENT OF THEATRE, DANCE, AND MOTION PICTURES**

- WSU Dance Spring Concert 2018

## **EDUCATIONAL RESOURCE CENTER**

- Renate Frydman to discuss her book *Anschel's Story: Determined to Survive*

## **ENROLLMENT MANAGEMENT**

- Disclosure of Student Consumer Information

## **ESPM**

- ESPM closed May 14–18

## **EXECUTIVE VICE PRESIDENT FOR ACADEMIC AFFAIRS AND PROVOST SEARCH COMMITTEE**

- Provost candidates visiting Wright State April 18 to April 26
- First Candidate for Executive VP for Academic Affairs and Provost to Visit April 18 & 19
- Second Candidate for Provost and Executive VP for Academic Affairs Visiting April 19–21
- Executive VP & Provost candidate Wayne Vaught withdraws from consideration
- Third Provost Candidate to Visit Wright State April 23–24
- Provost Candidate JENNIFER BOTT to visit Wright State April 25–26
- Provost candidate JOSHUA POWERS to visit Wright State April 26–27
- Susan Edwards of Appalachian State named provost of Wright State

## **FRIENDSHIP FOOD PANTRY**

- FRIENDSHIP FOOD PANTRY Finals Week Hours
- FRIENDSHIP FOOD PANTRY closed for Memorial Day
- FRIENDSHIP FOOD PANTRY closed for Independence Day
- FRIENDSHIP FOOD PANTRY Fall Hours

## **HOSPITALITY SERVICES**

- New Campus Dining Hours for the Remainder of Summer

## **INSTITUTIONAL RESEARCH & ANALYTICS**

- Wright State would like you to take part in the USA's biggest college ranking survey
- HEY, NEW FRESHMEN, Tell Us About Yourself!

## **MIDDLE EASTERN AND ISLAMIC STUDIES MINOR PROGRAM**

- Minor in Middle Eastern and Islamic Studies

## **MINI UNIVERSITY**

- Mini University Summer Camp

## **M.S. IN LEADERSHIP DEVELOPMENT PROGRAM**

- Master of Science in Leadership Development

## **PHI KAPPA PHI WSU CHAPTER #252**

- Phi Kappa Phi Study Abroad Grants

## **PHI RHO SIGMA MEDICAL SOCIETY OF THE BOONSHOFT SCHOOL OF MEDICINE**

- Phi Rho Sigma Blood Drive

## **PRESIDENT'S OFFICE**

- Nominations Open through Friday for 2018 PRESIDENT'S AWARDS FOR EXCELLENCE

## **PROVOST'S OFFICE**

- Input Needed for Leadership Position Searches
- Welcome Reception for Provost Susan Edwards

## **RAIDERCONNECT**

- Get to Know the New Registration, Billing, and Refund Policies

## **RAINBOW ALLIANCE**

- 16th Annual Rainbow Alliance Drag Revue

## **RESEARCH**

- Would you like to help us learn more about mind wandering and other lapses of attention?
- Would you like to help us learn more about cognitive effort during group tasks and earn some money?
- Opportunity for Paid Research Participation
- Participants Needed for a Research Study in the NERD Lab
- Participants needed for study of visual search performance
- Research Participants Needed
- Participants needed for Tetris Study

## **SCHOOL OF MUSIC**

- Celebration of Life for DR. RANDALL S. PAUL

## **SOCIAL WORK**

- 13th annual House of Bread Hunger Awareness Dinner

## **SOPP**

- 37th Annual SOPP Commencement

## **SPIA**

- U.S. Strategic Engagements with India and China

## **STATISTICAL CONSULTING CENTER**

- SCC presents “Introductory SAS Programming”

## **TRANSFER, TRANSITION, AND ORIENTATION**

- UNDERGRADUATE STUDENTS: Taking summer classes, have Federal Work Study aid, and need a job?
- Represent Wright State at ORIENTATION!

## **UNIVERSITY CENTER FOR INTERNATIONAL EDUCATION**

- UCIE April Brown Bag Presentation: “SENEGAL” by Dr. Pascale Abadie
- Study Abroad in Valencia, Spain!
- UCIE April 2018 Newsletter
- Japanese Hosting Opportunity This Summer!
- EDUCATION ABROAD FAIR!
- *UCIE Brown Bag Seminar: Ambassador Program to France*
- It’s Not Too Late to Study Abroad at Wright State!

## **UNIVERSITY LIBRARIES**

- Dunbar Library staying open longer around Finals Week
- Trademark Basics—Your Business Identity
- Introduction to Records Management
- Desktop Management: Managing Electronic Records and Email

## **WE SERVE U/WOMEN'S CENTER/RESIDENCE LIFE AND HOUSING**

- Collection drive for Personal Care and Student Parent/Caregiver Pantry

## **WOMEN'S CENTER**

- STUDENT PARENT & CARETAKER RESOURCE FAIR

## **WRIGHT STATE UNIVERSITY NEWSROOM, FROM THE**

- Exaltation of Womxn
- Wright State engineering professor Caroline Cao graduates from prestigious ELATE program
- Wright State, Ohio’s public universities seek to close attainment gap
- Veterans Moving Forward
- Wright State expects to post multimillion-dollar budget surpluses after years of deficits
- FIELD OPERATIONS—Wright State archaeology students find traces of town that was relocated following Great Dayton Flood of 1913
- Potential strategic planning projects will be presented at mini-summit on Aug. 31

## **WRITING ACROSS THE CURRICULUM**

- Writing Bootcamp for faculty/staff scholarly work