

D. Medicine and Health Committee

Dr. Goyal, chair, will report on the committee meetings of September 29, 2017 and November 17, 2017.

**Medicine and Health Committee
Meeting of September 29, 2017**

Minutes

Present: A. Goyal, D. Fecher, A. Rains, G. Ramos

Guests: W. Branson, L. Chan, M. Dunn, D. Kimpton, G. Sample, T. Sudkamp, L. Winfrey

Dr. Goyal, committee chair, called the meeting to order at 4:22 p.m. and read the conflict of interest statement.

Chair's Comments

The Medicine and Health Committee is a new committee of the Board charged with a singular focus of better understanding our academic healthcare educational opportunities, and to develop a business plan for growing them. As many of you know, Ohio is one of the most expensive states to obtain healthcare and in Ohio, Dayton is also one of the most expensive. This high cost of healthcare makes it difficult to attract both small and large employers to the region. Just like in higher education, labor costs reflect the largest share of these expenses.

The major health care systems have resorted to bringing in talent through agencies, which is very expensive, or offering above market wages to attract talent to our community. Some have resorted to developing their own training programs or partnering with the University of Dayton or Sinclair. It is our mission and our core business to educate people for the jobs of today and tomorrow. We need to set a course for leveraging that discipline to grow the University's relevance in this area through meeting unmet community needs.

Greg Sample; whom many of you know previously ran the Dayton Hospital Association, will be helping with this committee and will be assisted by Walt Branson, vice president for finance and operations and chief business officer.

Committee Priorities

Dr. Goyal shared the following priorities that the committee intends to focus on:

1. Understand the University's current footprint in the field of health
2. Understand future community demand for health occupations
3. Understand the business model for the Boonshoft school of medicine
4. Understand existing community unmet needs
5. Integrate all the above data points to build a University business plan

A discussion ensued about extending non-voting committee membership to outside community members. The Committee decided to extend a membership invitation to Mr.

Bryan Bucklew, CEO of the Greater Dayton Hospital Association, to join the Committee. Dr. Goyal asked that the names of other individuals that could offer additional insights or perspective be sent to him for Committee consideration as the Committee remains open to adding other members from the community.

The audience members were asked to introduce themselves and share their thoughts on the role of this committee. Programs that touch people's lives are spread across five colleges including Nursing, the School of Professional Psychology, College of Education and Human Services, College of Science and Math, and the College of Liberal Arts. The Deans of these colleges are in conversation to identify synergies and opportunities to grow programs to meet the current and future healthcare needs of students and the region. The deans welcomed the addition of this committee.

Healthcare education has a large impact on the region. Community partnerships with area hospitals and agencies contribute to the education of Wright State students looking to become healthcare professionals. In addition, those agencies and hospitals receive the benefits of skilled practioners as a large portion of Wright State healthcare graduates stay in the area.

Executive Session

Committee Members Present:

Douglas Fecher
Anuj Goyal
Austin Rains

Committee Members Absent:

William Montgomery

Other Trustees Present:

Grace Ramos

Dr. Goyal thanked everyone for coming and moved to enter the Committee for Medicine and Health into Executive Session to discuss

- Business strategy information pursuant to O.R.C. Section 121.22 (G)(8)

In accordance with amendments to the Ohio Open Meetings Law, the Medicine and Health Committee, after a majority of a quorum and by roll call vote at 4:40 p.m., determined to hold an Executive Session by offering the following resolution:

RESOLUTION 18-8

RESOLVED that the Medicine and Health Committee of the Wright State University Board of Trustees agreed to hold a Special Executive Session on Friday, September 29, 2017; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Discussion of business strategy information pursuant to O.R.C. Section 121.22 (G)(8)

Dr. Goyal moved for approval. Mr. Fecher seconded and the motion was unanimously approved by roll call vote.

The Committee adjourned Executive Session at 5:28 p.m. and returned to Public Session.

The meeting adjourned at 5:29 p.m.

Respectfully submitted by
Deborah Kimpton

**Medicine and Health Committee
Meeting of November 17, 2017**

Minutes

Present: D. Fecher, S. Fitzpatrick, A. Goyal, S. Green, W. Montgomery, A. Rains, G. Ramos

Guests: S. Bauguess, W. Branson, B. Bucklew, L. Chan, M. Dunn, J. Keferl, D. Kimpton, G. Sample, C. Schrader, T. Sudkamp

Chair's Comments

Dr. Goyal, committee chair, called the meeting to order at 12:30 p.m., read the Conflict of Interest statement and outlined the agenda for the meeting which included an overview of the region's hospital industry from Mr. Bryan Bucklew, CEO of the Greater Dayton Area Hospital Association, and an update from Provost Sudkamp on University data gathering.

Area Hospital Employment Trends/Needs

The Greater Dayton Area Hospital Associations represents 29 hospitals in a 12-county region. The non-profit short term acute care hospitals in the Dayton region have an annual economic impact of about \$8.1 billion from operations and a payroll of between 35,000 to 36,000 direct employees. Mr. Bucklew offered historic background and spoke of the current needs and challenges facing area healthcare.

In 2005, most of the hospitals in the Dayton region were "fee for service" providers whereas hospitals now are considered "cost centers" with 79% of patients either on Medicare or Medicaid. As the region's population lives longer, there is more utilization of medical services which has created a need for more health care workers; especially those with technical and social service skills.

The region's mantra for addressing quality healthcare delivery is "right care, right time, right facility, and right cost". The fact that Dayton's emergency room mortality rate is the lowest in the entire nation is evidence of meeting that need. The heart attack mortality rate is also the lowest in the state.

Data analytics are being used to match resources to challenges. For instance, one area zip code had 232 diabetic hospital admissions in a single year. Last year this number was reduced to less than 100 admissions through targeting food markets and groceries with healthier food options and the implementation of health screenings/patient education. Data analytics are also helping project staffing needs and hiring trends for the next 10 years.

Challenges to regional healthcare delivery include servicing the needs of psychiatric patients. The closest state funded psychiatric hospital is now either Columbus or Cincinnati. To better address the needs of cancer patients, two area hospitals are expanding their oncology facilities.

Mr. Bucklew also discussed some of the innovative technological devices hospitals, research facilities, and businesses are collaborating on. Examples included noise cancelling stethoscopes, self-feeding devices for the disabled, and a software app to detect sports concussions.

President Schrader shared that Mr. Bucklew will be a panelist, along with Dr. Joe Keferl and Dr. Travis Doom, at the upcoming "Let's Talk" forum. The topic will focus on an integrated health and human services college. This concept offers some great advantages and ways to serve students in a new way.

Update on University Data Gathering

Wright State has a number of degrees and programs covering various health and social services that are housed in multi-disciplinary areas across the University. As part of an academic restructuring process to better align disciplines and simplify student's academic pathways, the university recently conducted an inventory of these programs. Provost Sudkamp highlighted the report that identified approximately 40 programs and referenced the number of current students, professions served, and graduates per year. This information will be helpful in the restructuring process and for identifying ways Wright State can support the region's health and social service's needs.

Executive Session

Dr. Goyal offered a motion for the Medicine and Health Committee to enter into Executive Session that was seconded by Mr. Fecher.

Committee Members Present:

Douglas Fecher
Anuj Goyal
William Montgomery
Austin Rains

Committee Members Absent:

Other Trustees Present:

Sean Fitzpatrick
Stephanie Green
Grace Ramos

In accordance with amendments to the Ohio Open Meetings Law, the Medicine and Health Committee, after a majority of a quorum and by roll call vote at 1:08 p.m., determined to hold an executive Session by offering the following resolution:

RESOLUTION 18-17

RESOLVED that the Medicine and Health Committee of the Wright State University Board of Trustees agreed to hold a Special Executive Session on Friday, November 17, 2017; and be it further

RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

- Discussion of business strategy information pursuant to O.R.C. Section 121.22 (G)(8)

Dr. Goyal moved for approval. Mr. Fecher seconded, and the motion was unanimously approved by roll call vote.

The Committee adjourned the Executive Session at 1:48 p.m. and returned to Public Session.

The meeting adjourned at 1:49 p.m.

Respectfully submitted by
Deborah Kimpton