I. PROGRAM LEARNING OUTCOMES

Learning Outcome #1 Students will be able to articulate their leadership strengths and know how to apply them in an organization. Learning Outcome #2 Students will be able to demonstrate the leadership skills necessary to collaborate in a team environment to achieve goals. Learning Outcome #3 Students will be able to explain a leadership concept, recognize it in the community and/or organizations, and illustrate how to apply it in an organizational setting.

II. PROCEDURES USED FOR ASSESSMENT

A. Direct Assessment

Learning Outcome #1 Students will be able to articulate their leadership strengths and know how to apply them in an organization. Measurement Students write a paper that analyzes their leadership strengths considering the following assessments CliftonStrengths, Myers-Briggs Type Indicator, Student Leadership Competencies, and Emotional Intelligence. The paper measures (1) the student’s level of understanding of each assessment tool, (2) their strengths and weaknesses in relationship to each instrument, and (3) steps they will take to apply their strengths to the workplace. (OL 2010) Learning Outcome #2 Students will be able to demonstrate the leadership skills necessary to collaborate in a team environment to achieve goals. Measurement Students are formed into project teams and required to collaborate on written assignments and live presentations. Evaluations of student projects include (1) their understanding and application of how teams develop over time, (2) the dynamics and processes common to team functioning (i.e., goal-setting, decision-making), and (3) mastery of using technology and virtual environments to achieve effective team productivity and cohesion. (OL 3040) Learning Outcome #3 Students will be able to explain a leadership concept, recognize it in the community and/or organizations, and illustrate how to apply it in an organizational setting. Measurement Students complete a capstone project where, using peer reviewed literature, they (1)
explain a leadership concept that was particularly strong for them throughout
the program. They (2) relate the concept to a leader and (3) real-world
experience and (4) identify the value associated with that concept to
organizations today and (5) create five action items for application in the
workplace. (OL 4950)

B. Scoring of Student Work

Professors teaching OL 2010, 3040, and 4950 graded students on the assigned
projects designed to measure the learning outcomes. Each outcome measures a
different level of learning throughout the program. OL 2010 contributes to
the learning outcomes associated with OL 2010. OL 2010, OL 3020, and OL 3030
contribute to the learning outcomes associated with OL 3040. OL 4010, OL
4020/25/30, and OL 4940 contribute to the learning outcomes associated with OL
4950. The learning outcomes are measure in an incremental fashion.

C. Indirect Assessment

Below is the assessment distributed in February 2020. Results are available in
an Excel spreadsheet but there doesn't appear to be an option to upload an Excel
document. Moving forward, we will survey OL graduates and students earning the
minor six months following their graduation date. The next survey will go out
this spring for the spring and summer 2020 graduating class. OL Alumni Start of
Block Default Question Block Q1 What year did you graduate from the
organizational leadership (OL) program? o 2010 (1) o 2011 (2) o 2012 (3) o 2013
(4) o 2014 (5) o 2015 (6) o 2016 (7) o 2017 (8) o 2018 (9) o 2019 (10) o Other
(11) ________________________________________________ Q2 What semester did you
graduate? o Spring (1) o Summer (2) o Fall (3) Q3 Who is your current employer?
________________________________________________________________ Q4 What is your
current job title?
________________________________________________________________ Q5 How long
have you been employed? o Less than a year (1) o 1-3 years (2) o 3-5 years (3) o
5 + years (4) Q6 What state are you employed?
________________________________________________________________ Q7 Are you
currently pursuing an advanced degree? o Yes (1) o No (2) Q8 If so, in what?
________________________________________________________________ Q9 Have you
earned an advanced degree? o Yes (1) o No (2) Q10 If so, in what?
________________________________________________________________ Q11 We are
interested in understanding the degree to which you LEARNED certain knowledge
and skills in the Organizational Leadership program and the degree to which you
USE them in your current job. Please use the rating scale provided when
responding to each statement. Q12 Articulate my leadership strengths and know
how to apply them in an organization. Not at all (1) Some what (6) Definitely
(5) Learned this in the OL program (1) o o o Use this in your current job (3) o
o o Q13 Demonstrate competence in numerous forms of communication one-on-one, in
a team environment, verbally, nonverbally, in writing, through listening, in a
large group presentation, virtually, and using technology. Not at all (1) Some what (2) Definitely (3) Learned this in the OL program (1) o o o Use this in your current job (3) o o o Q14 Demonstrate the leadership skills necessary to collaborate in a team environment to achieve organizational goals. Not at all (1) Some what (2) Definitely (3) Learned this in the OL program (1) o o o Use this in your current job (3) o o o Q15 Describe how the components of an organization's mission, vision, values, goals, organizational systems and structures impact change in the workplace. Not at all (1) Some what (2) Definitely (3) Learned this in the OL program (1) o o o Use this in your current job (3) o o o Q16 Explain leadership concepts, recognize them in the organization where I work, and discuss how to best apply them in the workplace. Not at all (1) Some what (2) Definitely (3) Learned this in the OL program (1) o o o Use this in your current job (3) o o o Q17 Did you participate in community-based learning (OL 4020), community-based internship (OL4025), or the Prior Learning Assessment (PLA)? o Community-based learning (4020) (1) o Community-based internship (4025) (2) o Prior learning assessment (PLA) (3) o Teaching Assistantship (4) o I did not participate (5) Q18 To what extent have you been able to apply your community service or internship with the OL program, to your current job? o To great extent (1) o To moderate extent (2) o To slight extent (3) o Very little extent (4) o Not at all (5) Q19 How did this degree make a difference for you? o Employment (9) o Promotion (10) o Additional Responsibilities (11) o Pay raise (12) o New career (13) o Other (14) ________________________________ Q20 What is your current age? o 21-30 (1) o 31-40 (2) o 41-50 (3) o 51-60 (4) o 61 or older (5) Q21 What is your current full-time salary? o < $ 20,000 (1) o $ 20,001 - $ 35,000 (2) o $ 35,001 - $ 50,000 (3) o $50,001 - $ 65,000 (4) o $65,001 - $80,000 (5) o >$80,001+ (6) Q22 What is your ethnic back ground? (Mark all that apply) o White (1) o Black or African American (2) o American Indian or Alaska Native (3) o Asian (4) o Native Hawaiian or Pacific Islander (5) o Hispanic (6) o Other (7) ________________________________ Q23 Are you o Male (1) o Female (2) o Other (3) ________________________________ Q24 Please share any additional comments that would be helpful for the Organizational Leadership Program.

Default Question Block

III. ASSESSMENT RESULTS/INFORMATION:

The Excel spreadsheet can be found in the attachment.

The survey we conducted in fall of 2019 covered responses from graduates between the years of 2010 through 2019. The survey asked five questions and each response was reflected based on whether or not they learned it in the program and/or use it in their job. 67% of respondents indicated they definitely learned how to articulate their leadership strengths and apply them in an organization and 65% of respondents indicated they currently do that in their job. 68% of respondents indicated they definitely learned how to communicate one-on-one, in
a team environment, verbally, nonverbally, in writing through listening, in a large group presentation, virtually, and using technology and 77% of respondents indicated they currently do that in their job. 72% of respondents indicated they definitely learned how to demonstrate the leadership skills necessary to collaborate in a team environment to achieve organizational goals and 78% of respondents indicated they currently do that in their job. 65% or respondents indicated they definitely learned how describe how the components of an organization's mission, vision, values, goals, organizational systems and structures impact change in the workplace and 64% of respondents indicated they currently do that in their job. 65% of respondents indicated they definitely learned how to explain leadership concepts, recognize them in the organization where they work, and discuss how to best apply them in the workplace and 56% of respondents indicated they currently do that in their job.

We have 5 competency questions and only 3 listed as learning outcomes we measure. The question regarding leadership concepts is a bit broad but we believe the questions related to communication and organization systems feed into it. We have revamped the OL curriculum within the last few years so as we survey students graduating in 2020, we may have more accurate data. We believe we are on track but would like to ensure the learning outcomes clearly cover what we want and that our course curriculum and survey assessment measure are aligned.

IV. ACTIONS TO IMPROVE STUDENT LEARNING

The OL faculty will have a meeting February 2021 to review the results of the initial survey, make any changes to the learning outcomes and ensure the next survey administered covers all our bases. We will also discuss how we feel about the results and our curriculum of supplemental meeting/learning opportunities might be able to enhance the degree to which we ensure our students achieve the established learning outcomes for the Organizational Leadership program.

V. SUPPORTING DOCUMENTS

Additional documentation, when provided, is stored in the internal Academic Program Assessment of Student Learning SharePoint site.