



**WRIGHT STATE
UNIVERSITY**

Budget Presentation Fiscal Year 2020

Institutional Data and Trends

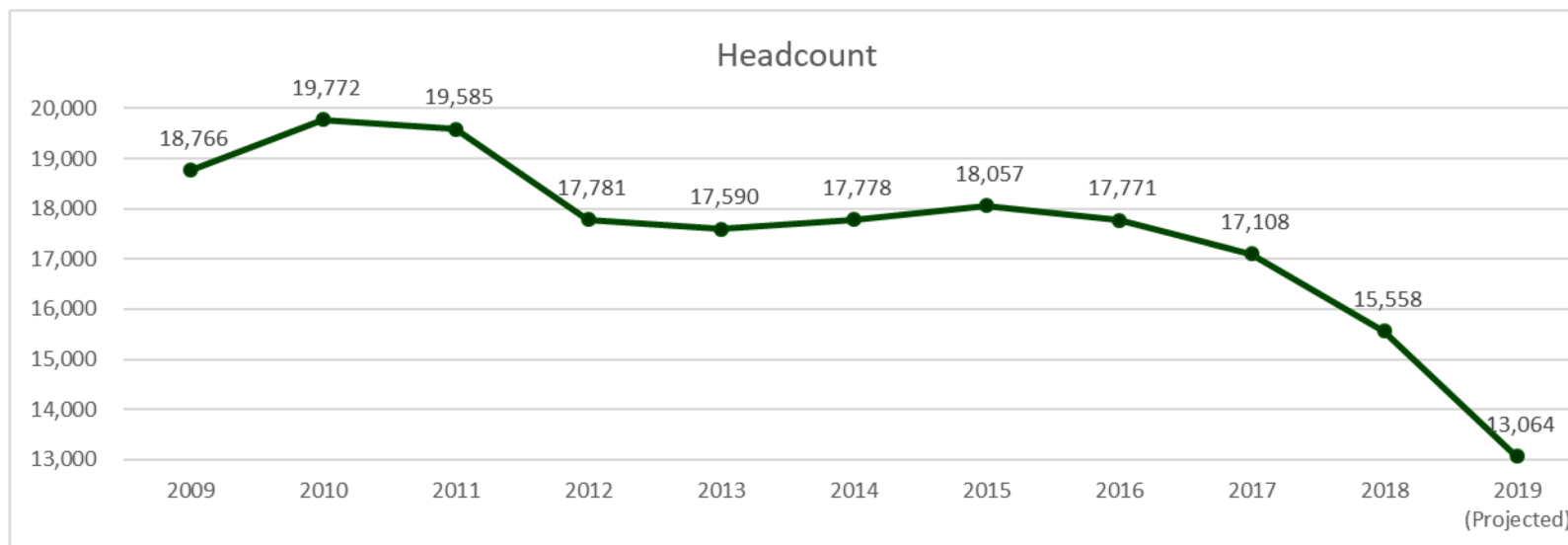
State and National Trends

- **Ohio public enrollment headcount trends from Fall 2013 to Fall 2018**
 - Wright State University -13%
 - Ohio four-year public universities +7% to -27%
 - Ohio regional campuses -12%
 - Ohio community colleges -7%
- **National public higher education FTE enrollment declined 3.3% from FY13 to FY18, while Ohio declined 3.4% over the same period**
- **Most states are below pre-recession higher education funding**
 - Sixteen states are more than 20% below pre-recession rate
 - Ohio is 9.4% below pre-recession rate
- **Ohio has increased its tuition and fees 1% over the last five years.**

Sources: ODHE, HEI System data, SHEEO, College Board

Wright State University

Total University Headcount Enrollment Fall 2009–2019



% Change–Fall Headcounts

2009 to 2019 proj

2018 to 2019 proj

Undergraduate

-27.8%

-12.4%

Graduate/Professional

-31.8%

-23.0%

All Students

-28.7%

-14.0%

Headcount Enrollment: Fall 2016–2018

<u>College/Category</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>
College of Education and Human Services	2,234	2,085	1,873
College of Engineering and Computer Science	3,428	3,025	2,549
College of Liberal Arts	3,096	2,881	2,586
College of Nursing and Health	1,450	1,434	1,296
College of Science and Mathematics	2,223	2,115	2,013
Raj Soin College of Business Administration	2,439	2,416	2,284
Lake Campus	720	813	819
Graduate Studies	128	106	80
Boonshoft School of Medicine	554	576	583
School of Professional Psychology	112	121	121
High School - College Credit Plus	804	936	876
Undecided	389	400	305
Non-Degree/Continuing Education	194	200	173
Total	17,771	17,108	15,558

Headcount Enrollment by Student Classification

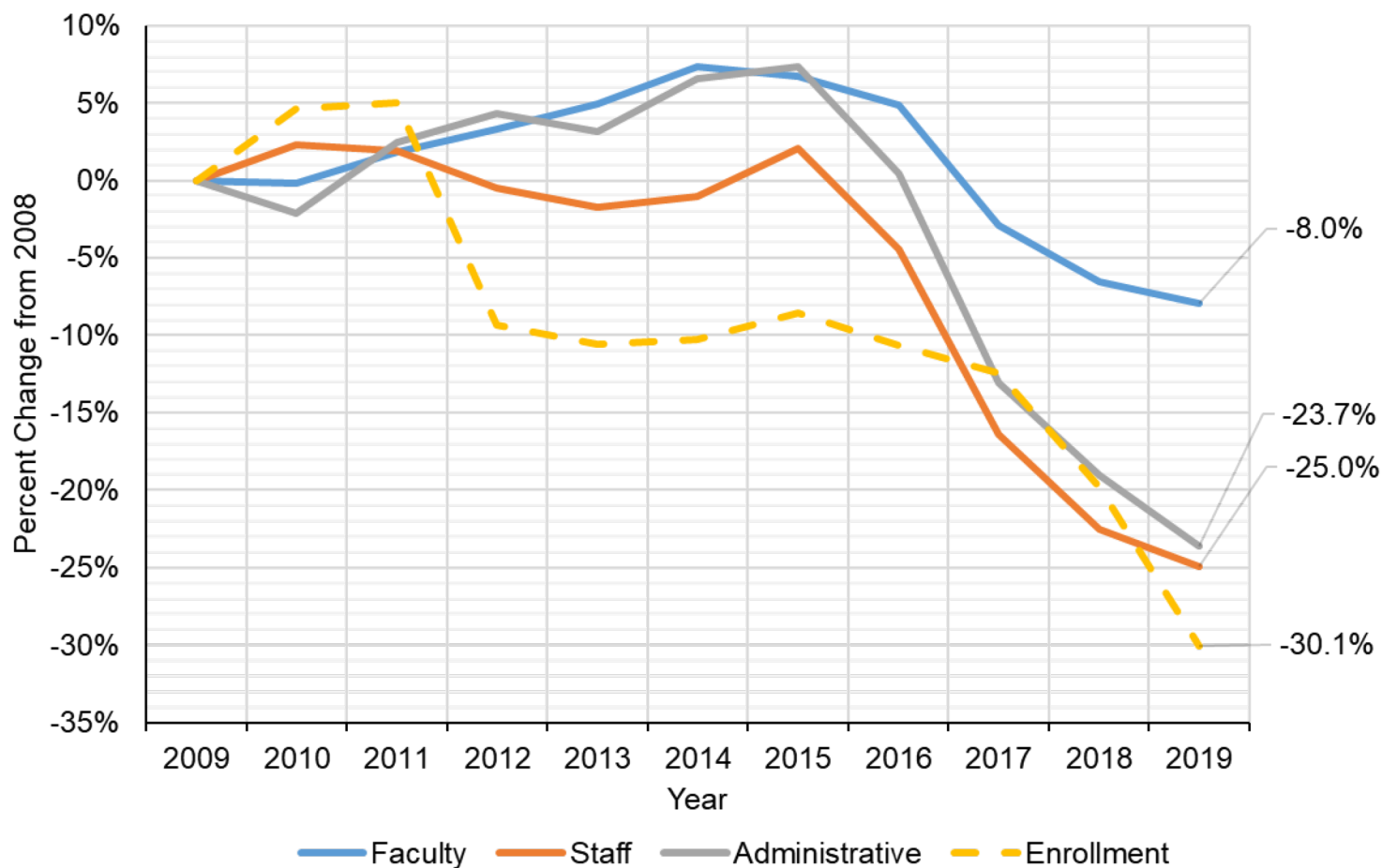
Headcount Enrollment by Student Classification				
Student Classification	Fall 2018 Actual	Fall 2019 Projected	Increase / (Decrease)	Percent Increase / Decrease
Domestic Undergraduate	11,746	10,065	-1,681	-14.31%
Domestic Graduate	2,397	1,889	-508	-21.19%
International Undergraduate	338	220	-118	-34.91%
International Graduate	484	297	-187	-38.64%
SOPP	121	121	-	0.00%
BSOM MD	472	472	-	0.00%
Total	15,558	13,064	-2,494	-16.03%

Revenues and Expenses per Student FTE (in 000's)

	FY2014	FY2015	FY2016	FY2017	FY 2018	FY2019	FY2020
	Actual	Actual	Actual	Actual	Actual	Anticipated Actual	Preliminary Budget
Description	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)	(000's)
Revenues	\$ 305,067	\$ 304,450	\$ 307,018	\$ 305,947	\$ 274,449	\$ 262,140	\$ 244,898
Expenses	309,535	326,152	345,064	330,548	264,498	256,652	244,898
Net	<u>\$ (4,468)</u>	<u>\$ (21,702)</u>	<u>\$ (38,046)</u>	<u>\$ (24,601)</u>	<u>\$ 9,951</u>	<u>\$ 5,488</u>	<u>\$ -</u>
Student FTE	13,697	13,750	14,011	13,685	13,415	12,279	10,462
Revenue per Student FTE	22,273	22,142	21,913	22,356	20,458	21,349	23,408
Expenses per Student FTE	22,599	23,720	24,628	24,154	19,717	20,902	23,408
Net	<u>\$ (326)</u>	<u>\$ (1,578)</u>	<u>\$ (2,715)</u>	<u>\$ (1,798)</u>	<u>\$ 742</u>	<u>\$ 447</u>	<u>\$ -</u>

Notes: FY 2020 Student FTE estimated as a 7.4% reduction from FY 2019 Student FTE
All FTE based on Fall FTE

WSU Cumulative Percent Change in FTE Students, Faculty, Staff, and Administrators 2009–2018 Based on November 1 Payroll and Fall Enrollment 2019 Based on April 28 Payroll and Projected Fall Enrollment



Annualized Full-Time Undergraduate Mandatory Tuition and Fees: Ohio Main Campuses 2018–2019 Guaranteed Cohort 1

<u>Campus</u>	<u>In-State</u>	<u>Out-of-State</u>
Miami University	\$15,378	\$34,894
Ohio University	\$12,192	\$21,656
Bowling Green State University	\$11,556	\$19,544
University of Akron	\$11,464	\$15,500
Kent State University	\$10,756	\$19,458
Ohio State University	\$10,726	\$30,742
Cleveland State University	\$10,397	\$14,763
University of Toledo	\$10,208	\$19,568
Wright State University	\$9,252	\$18,396
Youngstown State University	\$8,899	\$9,259
Shawnee State University*	\$7,995	\$14,152
Central State University*	No Guaranteed Tuition Plan	
University of Cincinnati	No Guaranteed Tuition Plan	

* Receives special supplement to maintain low tuition.

Source: ODHE

Annualized Full-Time Undergraduate Mandatory Tuition and Fees: Ohio Main Campuses 2018-19 Continuing Students

<u>Campus</u>	<u>In-State</u>	<u>Out-of-State</u>
Miami University	\$14,623	\$32,843
University of Cincinnati	\$11,000	\$26,334
Bowling Green State University	\$10,726	\$18,714
Ohio University	\$10,602	\$19,566
University of Akron	\$10,270	\$18,801
Ohio State University	\$10,037	\$30,053
Kent State University	\$10,156	\$18,858
Cleveland State University	\$9,874	\$13,949
University of Toledo	\$9,652	\$19,017
Wright State University	\$8,730	\$17,874
Youngstown State University	\$8,371	\$8,731
Shawnee State University*	\$7,364	\$13,172
Central State University*	\$6,366	\$8,366

* Receives special supplement to maintain low tuition.

Source: ODHE

Enrollment Initiatives

Improve Numbers of Direct From High School Students

- In addition to traditional ventures
 - High school visits
 - College fairs
 - College visit program
- Increase the use of technology to connect with students in a manner they embrace
 - Naviance
 - Texting

Increase the number of transfer students

- Focus on the top transfer programs that support our purpose and market 4 years plans for seamless transfer
- Transfer credit articulation and evaluation
- College and departmental program development for delivery at community college institutions

Renewed focus on Non-Traditional Adult Learners

- Moving of Veteran and Military Center to Student Success
- Development of a Center for Adult Services
 - Improved processing of benefits, coordination of campus services. Provide opportunities for mature learners to engage with one another.
- Completion of part way home students
- Improvement of flexible delivery options
- Increased availability of childcare
- Flexible times for campus offices
- Creation of stackable credentials

Improve Student Retention

1. Increase first – second year retention rate
2. Increase transfer retention rate
3. Improve 6-year graduation rate
 - Diversity retention initiative – Retain the 9
 - Early intervention program
 - Retention peer mentor program
 - Focused programming for non-traditional students

Expand Online Offerings

- Diversification of class offerings that attract non-traditional students and retain students who would otherwise pursue online classes elsewhere

FY2020 Budget

FY 2020 Budget Objectives

- Create a realistic and balanced budget
- Continue fiscal controls and accountability
- Invest strategically through reallocations
- Pursue opportunities and efficiencies
- Implementation of enrollment initiatives from FY2020 and beyond

FY 2020 Budget Assumptions

- Tuition and Fee Increases:

- Undergraduate:

Non-Guarantee tuition students	2.0%
Wright Guarantee Cohort 1 (FY19)	0%
Wright Guarantee Cohort 2 (FY20)	3.5%
Non-resident	3.0%

- Graduate and Professional:

Graduate	0%
Boonshoft School of Medicine	6.0%
School of Professional Psychology	3.0%
Doctor of Nursing Program	3.0%

MBA differential phased in over 4 years

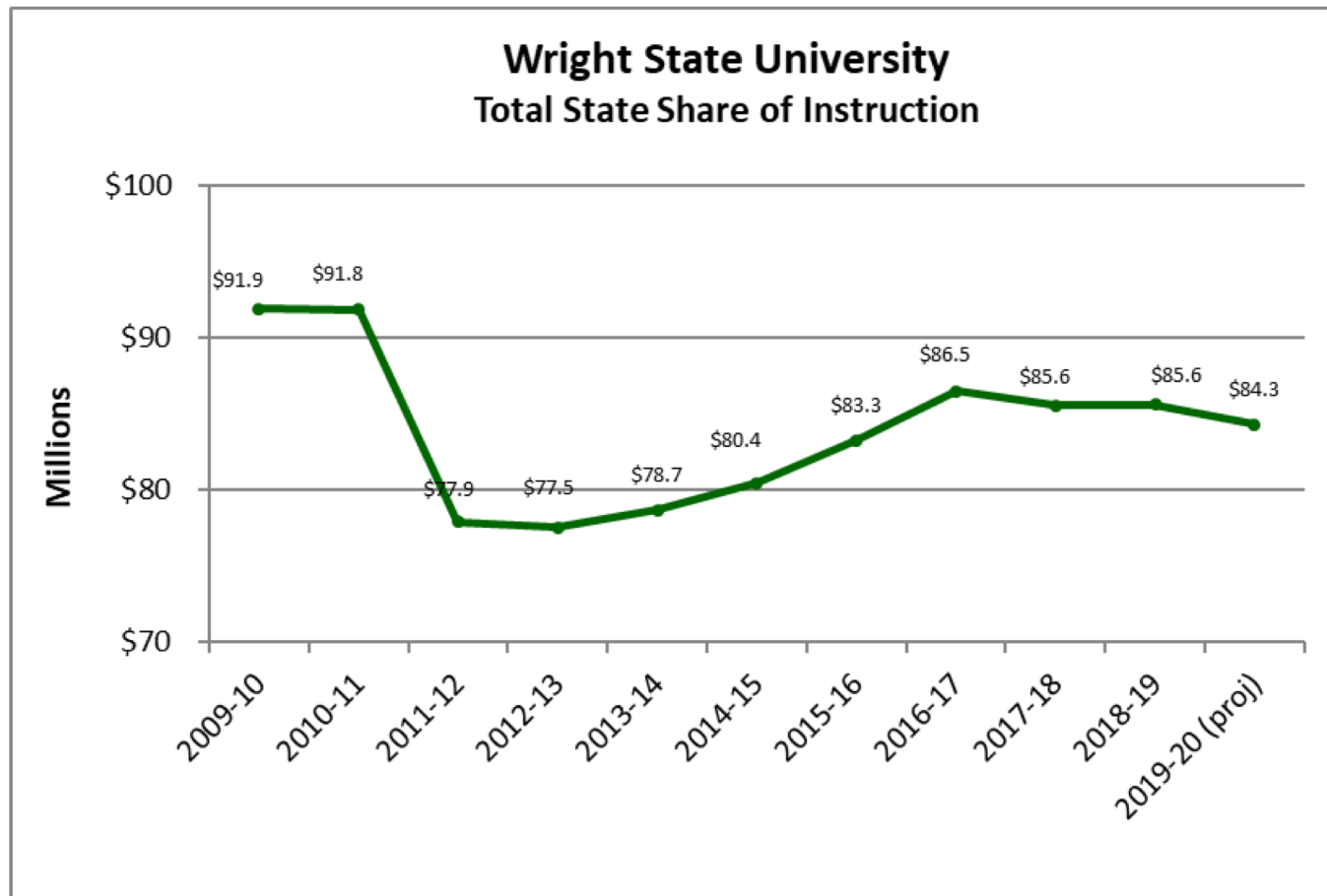
Optional fee for Counseling and Wellness

Potential for full-time tuition conversion from 11 to 12 credit hours over 2 years (Beginning with Guarantee Cohort 2)

FY 2020 Budget Assumptions (continued)

- Enrollment projections:
 - Total 16.0% decrease overall
 - Dayton Campus 16.8% decrease overall
 - Lake Campus 3.4% increase overall
- AAUP Collective Bargaining Agreement factors
 - Summer teaching
 - Health insurance
 - Retirement incentive
- Promotions and tenure
 - \$600K increase
- State Share of Instruction (SSI) funding based upon preliminary ODHE projections
 - 1.3% decrease (\$1.1M) from FY 2019 budget

Wright State University Total State Share of Instruction (in millions)



Proposed General Funds Budget (Excluding Auxiliaries)

(in 000's)

Description	FY2019		FY2020
	Adopted 2019 Budget	Anticipated 2019 Actual	Preliminary 2020 Budget
Revenues:			
Tuition and Fees	\$ 164,825	\$ 163,119	\$ 144,319
State Share of Instruction	84,600	85,500	84,290
Facilities and Administrative Cost Recovery	6,400	6,400	6,716
Sales and Service	3,793	3,180	3,409
Interest Income	1,300	1,700	1,300
Other Revenues	2,241	2,241	4,864
Total Revenues	\$ 263,159	\$ 262,140	\$ 244,898
Expenses:			
Compensation	\$ 175,415	\$ 171,301	\$ 171,319
Contracted Labor/Professional Services	3,326	5,921	4,502
Supplies	4,251	5,438	4,749
Travel	1,171	1,963	1,627
Information and Communications	3,150	4,572	4,194
Maintenance and Repairs and Utilities	13,735	13,961	13,088
Scholarships and Fellowships	30,557	28,957	24,209
Debt	8,970	8,970	7,647
Other Expenses	20,311	15,569	13,563
Total Expenses	\$ 260,886	\$ 256,652	\$ 244,898
Net	\$ 2,273	\$ 5,488	\$ -

Proposed General Funds Budget (Including Auxiliaries)

(In 000's)

Description	FY2019		FY2020
	Adopted 2019 Budget	Anticipated 2019 Actual	Preliminary 2020 Budget
Revenues:			
Tuition and Fees	\$ 164,825	\$ 163,119	\$ 144,319
State Appropriations	84,600	85,500	84,290
Facilities and Administrative	6,400	6,400	6,716
Sales and Service	12,282	11,669	15,717
Interest Income	1,300	1,700	1,300
Other Revenues	6,529	6,529	4,864
Total Revenues	\$ 275,936	\$ 274,917	\$ 257,206
Expenses:			
Compensation	\$ 184,527	\$ 180,413	\$ 179,879
Contracted Labor/Professional Services	4,610	7,206	5,768
Supplies	5,050	6,237	5,630
Travel	2,352	3,144	2,912
Information and Communications	3,870	5,292	4,975
Maintenance and Repairs and Utilities	14,542	14,768	14,118
Scholarships and Fellowships	33,702	32,102	27,678
Debt	10,237	10,237	7,992
Other Expenses	14,046	9,305	8,254
Total Expenses	\$ 272,936	\$ 268,704	\$ 257,206
Net	\$ 3,000	\$ 6,213	\$ -

General Funds Expense Budget By Unit (Excluding Auxiliaries)

President:	<u>FY2020</u>	Provost Other:	<u>FY2020</u>
Chief Diversity Officer	\$ 2,437,920	Chief Information Officer	\$ 14,689,284
Intercollegiate Athletics*	10,168,155	Curriculum and Instruction	815,890
President's Office	2,985,187	Graduate Studies	2,608,690
University Advancement	<u>2,050,919</u>	Provost Non-Academic	3,601,204
Subtotal: President	\$ 17,642,181	Research	3,563,816
		Student Affairs*	5,081,983
Provost Colleges:		University Libraries	6,531,089
Boonshoft School of Medicine	\$ 34,819,088	Enrollment Management	<u>11,756,780</u>
College of Education and Human Services	9,071,330	Subtotal: Provost Other	\$ 48,648,736
College of Engineering and Computer Science	15,901,773	Vice President for Finance and Operations:	
College of Liberal Arts	22,035,453	Audit, Compliance, and Strategic Planning	\$ 573,350
College of Nursing and Health	4,855,657	Business and Finance*	7,573,318
College of Science and Mathematics	22,951,267	Facilities Management and Campus Operations*	18,664,583
Lake Campus*	11,477,873	Human Resources	1,786,352
Raj Soin College of Business	13,059,322	University Police Department	<u>2,190,718</u>
School of Professional Psychology	<u>3,501,607</u>	Subtotal: Vice President for Finance and Operations	\$ 30,788,321
Subtotal: Provost Colleges	\$ 137,673,370	Other Institutional	<u>10,145,342</u>
		Total	<u><u>\$ 244,897,950</u></u>

*Excludes auxiliary budget

General Funds Expense Budget By Unit (Including Auxiliaries)

President:	FY2020	Provost Other:	FY2020
Chief Diversity Officer	\$ 2,437,920	Chief Information Officer	\$ 14,689,284
Intercollegiate Athletics*	11,477,955	Curriculum and Instruction	815,890
President's Office	2,985,187	Graduate Studies	2,608,690
University Advancement	2,050,919	Provost Non-Academic	3,601,204
Subtotal: President	\$ 18,951,981	Research	3,563,816
Provost Colleges:		Student Affairs*	8,888,004
Boonshoft School of Medicine	\$ 34,819,088	University Libraries	6,531,089
College of Education and Human Services	9,071,330	Enrollment Management	11,756,780
College of Engineering and Computer Science	15,901,773	Subtotal: Provost Other	\$ 52,454,757
College of Liberal Arts	22,035,453	Vice President for Finance and Operations:	
College of Nursing and Health	4,855,657	Audit, Compliance, and Strategic Planning	\$ 573,350
College of Science and Mathematics	22,951,267	Business and Finance*	8,162,318
Lake Campus*	11,490,373	Facilities Management and Campus Operatio	25,255,465
Raj Soin College of Business	13,059,322	Human Resources	1,786,352
School of Professional Psychology	3,501,607	University Police Department	2,190,718
Subtotal: Provost Colleges	\$ 137,685,870	Subtotal: Vice President for Finance an	\$ 37,968,203
		Other Institutional	10,145,342
		Total	\$ 257,206,153

*Includes auxiliary expense budget. Fringe benefit distribution adjusted to provide comparison to FY2019 as implemented.

Proposed Current Funds Budget (in 000's)

Description	General Operating Funds	Auxiliary Funds	Restricted Funds	Total
Revenues:				
Tuition and fees	\$ 144,319	\$ -	\$ -	\$ 144,319
State appropriations	84,290	-	4,794	89,084
Grants and contracts	6,716	-	92,132	98,848
Other revenues	9,573	12,308	9,200	31,081
Total Revenues	\$ 244,898	\$ 12,308	\$ 106,126	\$ 363,332
Expenses:				
Compensation	\$ 171,319	\$ 8,560	\$ 47,939	\$ 227,818
Operating expenses	73,579	3,748	58,187	135,514
Subtotal Expenses	\$ 244,898	\$ 12,308	\$ 106,126	\$ 363,332
Net Change in Fund Balances	\$ -	\$ -	\$ -	\$ -

Questions