## IIITMEIII <br> WRIGHT STATE UNIVERSITY

## FY 2018 Budget Realignment

Prepared for the Board of Trustees Finance Committee<br>May 19, 2017

## Budget Objectives

> Produce a balanced budget with a minimum $\$ 5$ million surplus to begin restoring reserves.
> Maintain instructional and educational components of our mission as the highest priorities.
> Create and maintain a strong culture of fiscal accountability.
> Sustain prioritization and review processes to ensure continuous efficiency and effectiveness.

## Budget Reduction Summary

## in (000's)

|  | Personnel |  | Operations |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BSOM | \$ | 2,354 | \$ | 646 | \$ | 3,000 |
| LAKE |  |  |  | 1,000 |  | 1,000 |
| CaTS |  | 984 |  | 17 |  | 1,001 |
| FMS |  | 1,259 |  | 871 |  | 2,130 |
| Advancement |  | 540 |  | - |  | 540 |
| Student Affairs |  | 1,021 |  | 740 |  | 1,761 |
| Library |  | 645 |  | 370 |  | 1,015 |
| Research \& Graduate Studies |  | 480 |  | 312 |  | 792 |
| Human Resourses |  | 246 |  | (22) |  | 224 |
| Enrollment Management |  | 240 |  | (153) |  | 87 |
| President |  | 381 |  | (90) |  | 291 |
| Business \& Finance |  | 446 |  | 600 |  | 1,046 |
| Provost |  | 698 |  | 992 |  | 1,690 |
| School of Professional Psychology |  | 216 |  | 660 |  | 876 |
| College of Education \& Human Services |  | 650 |  | 630 |  | 1,280 |
| College of Liberal Arts |  | 1,200 |  | 181 |  | 1,381 |
| College of Science \& Math |  | 650 |  | 417 |  | 1,067 |
| College of Nurshing \& Health |  | 570 |  | 225 |  | 795 |
| Raj Soin College of Business |  | 280 |  | 780 |  | 1,060 |
| College of Engineering \& Computer Science |  | 1,260 |  | 1,647 |  | 2,907 |
| Athletics |  | 191 |  | $(1,800)$ |  | $(1,609)$ |
| VRIP and Other Attrition |  | 8,000 |  |  |  | 8,000 |
| Total | \$ | 22,311 | \$ | 8,023 | \$ | 30,334 |

## Position Reduction Summary

as of May 18, 2017

|  | Filled |  |  | Vacant |  |  | Reduced FTE |  |  | Total |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employee Type | Position Count |  | Sum of Total | Position Count |  | Sum of Total | Position Count |  | Sum of Total | Position Count |  | Sum of Total |
| Faculty | 4 | \$ | 262,988 | 35 | \$ | 3,966,599 | 3 | \$ | 69,391 | 42 | \$ | 4,298,978 |
| Classified | 24 | \$ | 1,175,759 | 14 | \$ | 730,467 | 3 | \$ | 54,544 | 41 | \$ | 1,960,770 |
| Unclassified | 43 | \$ | 2,827,851 | 58 | \$ | 4,918,824 | 8 | \$ | 106,888 | 109 | \$ | 7,853,563 |
| Grand Total | 71 | \$ | 4,266,598 | 107 | \$ | 9,615,891 | 14 | \$ | 230,823 | 192 | \$ | 14,113,312 |

# Current Funds Unrestricted Budget 

FY2018 PROFORMA
May 17, 2017
(000's)

| Sources | FY18 Proposed Main |  | FY18 Proposed Lake |  | FY18 <br> Proposed BSOM |  | FY18 <br> Proposed Auxiliaries |  | FY18 <br> Proposed Grand Total |  | FY17 <br> Reforecast |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Government Support |  |  |  |  |  |  |  |  |  |  |  |  |
| State Share of Instruction | \$ | 72,090 | \$ | 2,783 | \$ | 10,685 |  |  | \$ | 85,558 | \$ | 86,482 |
| Other State Support |  | 250 |  |  |  | 20 |  |  |  | 270 |  | 250 |
| Local Support |  |  |  |  |  | 30 |  |  |  | 30 |  | 40 |
| Federal Support |  | 3,700 |  |  |  | 1,550 |  |  |  | 5,250 |  | 6,100 |
| Government Support |  | 76,040 |  | 2,783 |  | 12,285 |  |  |  | 91,108 |  | 92,872 |
| Student Fees |  |  |  |  |  |  |  |  |  |  |  |  |
| Instruction \& General Fees |  | 133,676 |  | 7,331 |  | 16,784 |  |  |  | 157,791 |  | 164,640 |
| Non-Resident Tuition |  | 12,809 |  | 181 |  | 517 |  |  |  | 13,507 |  | 15,600 |
| Non-Credit Instruction |  | 876 |  | 7 |  | 30 |  |  |  | 913 |  | 1,009 |
| Other |  | 4,800 |  | 368 |  | 317 |  |  |  | 5,485 |  | 6,263 |
| Student Fees |  | 152,161 |  | 7,887 |  | 17,648 |  |  |  | 177,696 |  | 187,512 |
| Other Sources |  |  |  |  |  |  |  |  |  |  |  |  |
| Private Gifts \& Grants |  | 250 |  | 8 |  | 500 |  |  |  | 758 |  | 1,183 |
| Sales \& Service |  | 2,642 |  | 168 |  | 957 |  | 9,884 |  | 13,651 |  | 13,328 |
| Miscellaneous |  | 1,845 |  | 10 |  | 1,200 |  | 3,765 |  | 6,820 |  | 7,117 |
| Other Sources |  | 4,737 |  | 186 |  | 2,657 |  | 13,649 |  | 21,229 |  | 21,628 |
| Investment Income |  |  |  |  |  |  |  |  |  |  |  | 3,000 |
| Use of Reserves |  |  |  |  |  |  |  |  |  |  |  | 15,600 |
| Total Sources | \$ | 232,938 | \$ | 10,856 | \$ | 32,590 | \$ | 13,649 | \$ | 290,033 | \$ | 320,612 |
| Uses |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages (includes Student Wages) | \$ | 124,483 | \$ | 5,274 | \$ | 15,223 | \$ | 7,545 | \$ | 152,525 | \$ | 179,914 |
| Wage Increase |  |  |  |  |  |  |  |  |  |  |  |  |
| Benefits |  | 35,931 |  | 1,404 |  | 4,461 |  | 2,117 |  | 43,913 |  | 49,600 |
| Total Personnel |  | 160,414 |  | 6,678 |  | 19,684 |  | 9,662 | \$ | 196,438 |  | 229,514 |
| Operations |  | 58,568 |  | 4,178 |  | 11,815 |  | 2,724 |  | 77,285 |  | 95,133 |
| Debt Service |  | 8,956 |  |  |  |  |  | 1,263 |  | 10,219 |  | 10,473 |
| Total Uses | \$ | 227,938 | \$ | 10,856 | \$ | 31,499 | \$ | 13,649 | \$ | 283,942 | \$ | 335,120 |
| Surplus/Deficit | \$ | 5,000 | \$ |  | \$ | 1,091 | \$ |  | \$ | 6,091 | \$ | $(14,508)$ |

## Assumptions

- State Share of Instruction (SSI) is based on preliminary FY18 ODHE projections and includes the House of Representatives pool recommendation of flat state funding.
- Enrollment decline of student credit hours is approximately 5\% overall based on the estimates of Enrollment Management.
- Instruction and General Fees are based on the enrollment projection and an increase of $3 \%$ in Graduate Fees.
- Non-Resident Tuition includes a 3\% price increase and a volume decrease of approximately $20 \%$.
- Room and Board will each increase 3\%.
- $\quad$ Salaries \& Wages: No increase is budgeted.

