

EMPOMER

Current Funds Budget: Fiscal Year 2014-2015



WRIGHT STATE Wright State University

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Prepared by

Office of Budget Planning & Resource Analysis

Office of the Vice President for Business and Fiscal Affairs

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Presentation Agenda



FY 2014 Budget Priorities



Student Access and Success

What we SAID...



We will leverage University resources to enhance program quality and student success; to expand access to distinctive higher education experiences, to ensure achievement of learning outcomes, to facilitate degree completion, and to support successful career transition.

Student Access and Success

What we DID...





Scholarships

Service Points for Targeted Populations





High-Quality
Programs

New Programs



Community and Economic Development

What we SAID...



We will promote revitalization of our regional, state, national, and global partners through collaborative social, cultural, and economic initiatives.

Community and Economic Development

What we DID...



Programs and Events

Service to the Community







Research and Commercialization

Leadership



Resource Optimization

What we SAID...



We will increase the University's return on investment by driving innovation in the application of resources, partnership development, and approaches to market opportunities.

Resource Optimization

What we DID...

Hospitality
Services

Managed Print
Services
Consortium

Salt Storage
Shared Services



Healthcare Plan Restructure Comprehensive Capital Campaign

Efficiency Initiatives

Our People

What we SAID...



We will support the professional and personal development of our people to enhance job satisfaction and job effectiveness.

Our People

What we DID...



Strategic Plan Celebrations

Ombudsman

Performance Appraisal
Redevelopment

Professional
Development
Opportunities

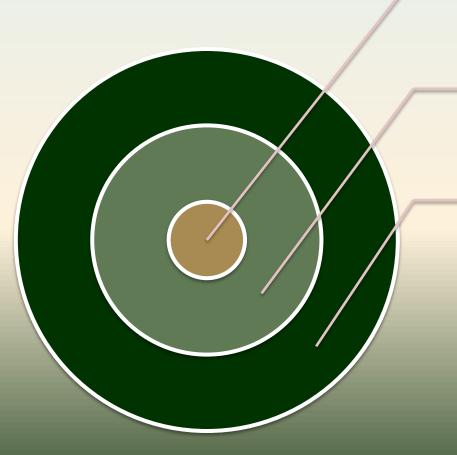
Staff Development Day

Multicultural Affairs and Community
Engagement

Faculty Staff
Appreciation
Night

Wellness Initiatives Latino Affairs Presidential Lecture Series

FY2014 Capital Plan



Complete Current Construction

Deliver HB7 Project

Evaluate Opportunities for Addressing Non-Energy Deferred Maintenance Needs

We delivered on Master Plan Projects...











Capital Project Highlights

Project	'10 Master Plan Phases	Funding	Status	
Campus Ministry	2	 Shared Funding 	Complete 10/12	
Creative Arts Center Renovation and Expansion; TV Center, Motion Pictures	1	BondsState RequestedGift	Translation	
Welcome Center and Raider Connect	1	BondsState Requested	Complete 9/13	
Grounds Maintenance Relocation	1	BondsState FundingState Requested	Discovery	
Student Success and Classroom Bldg	1, 3, 4	Bonds	Implementation	
Neuroscience and Engineering Collaboration Building	1, 3	BondsState RequestedGift	Implementation	
Rinzler Student Sports Complex; Raider Road Expansion	1	BondsGift	Complete 10/12	
Woods Commons Building	2	BondsLocal FundingGift	Translation	

Note:

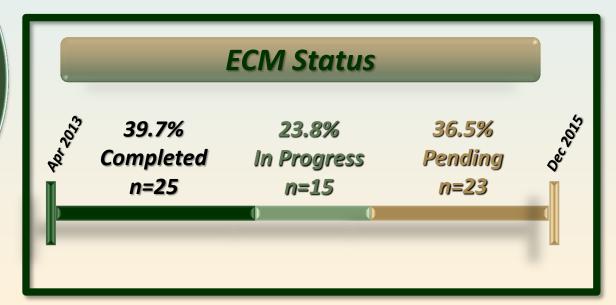
All projects outlined in 2010 Master Plan phases 1 & 2 are in progress or completed with the exception of:

Phase 1 – Parking Garage

Phase 2 – Replacement of Forest Lane Housing

Annual base savings of \$1.9M 35% reduction in energy consumption Cost of \$25.2M over 26 months

We delivered on House Bill 7 Phase II ECMs...







In FY 2015.....

Wright State University maintains its strong fiscal condition!



Senate Bill 6 Ratios – Current and Projected



Senate Bill 6 Ratios					
	FY 2013 FY 2014 FY 2015 actual projected budget				
Primary Reserve Score	4.0	4.0	4.0		
Viability Score	4.0	4.0	4.0		
Net Income Score	1.0	1.0	4.0		
Composite Score	3.4	3.4	4.0		



Board Financial Policy Guidelines

Dou	rd Financial Policy Guidel	ines (godi	to reach A1	-Aus mediai	
		FY2013 Actual	FY 2014 Projected	FY 2015 Budget	Moody's A1 – Aa3 Median*
III A	Change of Unrestricted Net Assets / Total Operating Revenue	-0.46%	-0.89%	1.28%	N/A
III B	Measure of Reserves	17,609	17,998	18,696	15,212
	As of June 30, 2013		<u>Aa3</u>	<u>A1</u> (in millions)	<u>Median</u>
III C	Calculated Debt Capacity		\$212.7	\$194.1	\$203.2
	Outstanding Debt as of June 30, 2013		<u>(\$114.4)</u>	<u>(\$114.4)</u>	<u>(\$114.4)</u>
	Available Debt Capacity (post 2013 Bonds)		\$59.0	\$40.4	<u>\$49.5</u>



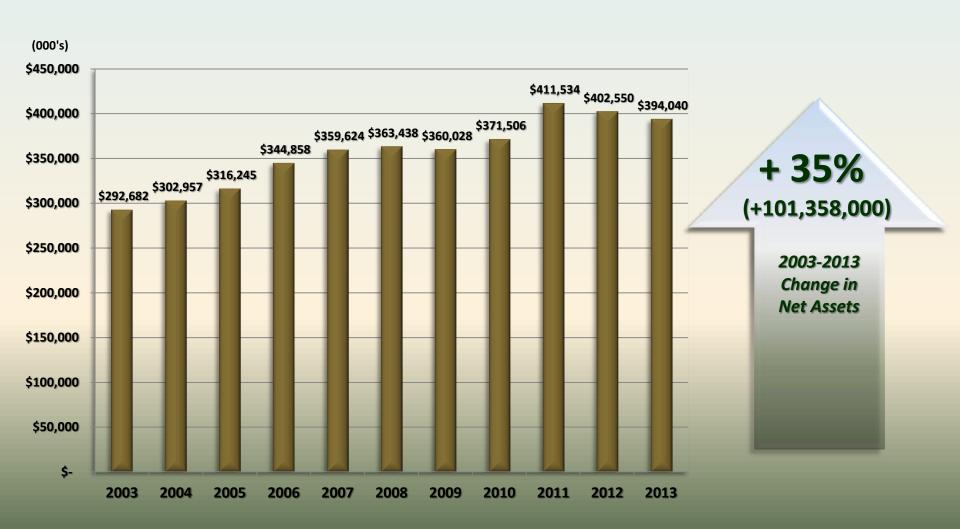
Moody's Bond Ratings Measures



	FY 2013 Actual	FY 2014 Projected	FY 2015 Budget	Moody's A1 – Aa3 Median*
Unrestricted Net Assets / Operating Expenses	0.28	0.32	0.32	0.28
Unrestricted Net Assets / Debt	0.83	0.86	0.91	0.45
Debt Service / Operations	2.37%	3.34%	3.00%	4.50%
Direct Debt Service Coverage	0.45	1.31	2.57	2.65

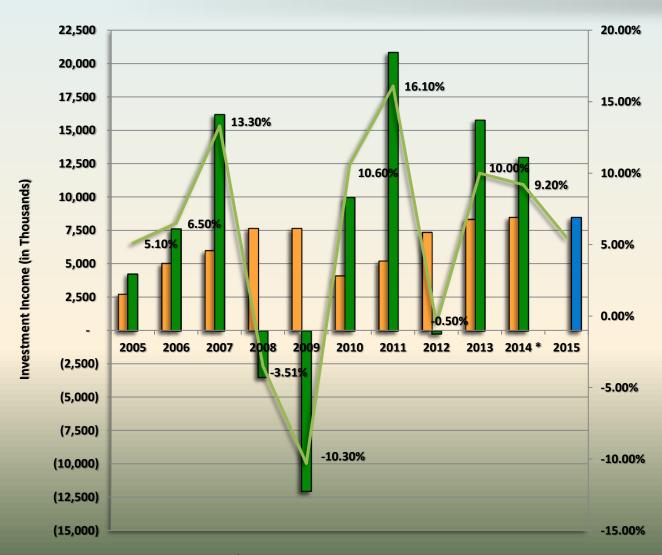


Growth in Total Net Assets





Investment Portfolio Performance





Environmental Scan



of International
Students in
U.S. Colleges
and Universities





Economic Contribution of International Students at Colleges and Universities

\$24.0 Billion U.S. Total

\$772.5
Million
Ohio Total

10% increase nationally

Jobs Created/Supported by International Students in Higher Education

313,000 U.S. Total **10,908**Ohio Total

6.2% increase nationally

Wright State University Innovations in International Education







INTERNATIONALGATEWAY



40 Countries – 6 Continents



Ambassador Programs

Exchange Programs

Third Party
Provider
Programs

National Job
Growth and
Education
Requirements







55 Million New Jobs in the US Economy by 2020

165M Total Jobs 35% - Bachelors or Higher

30% - Some College/Associates

36% - High School or Less

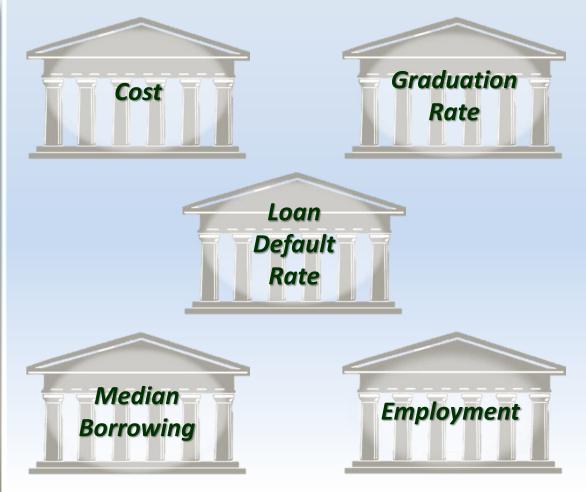
65% of All Jobs Will Require Post-Secondary Education

Source: Center on Education and the Workforce



College Scorecard





How can WSU focus the conversation?

Challenges for the U.S. Higher Education Sector







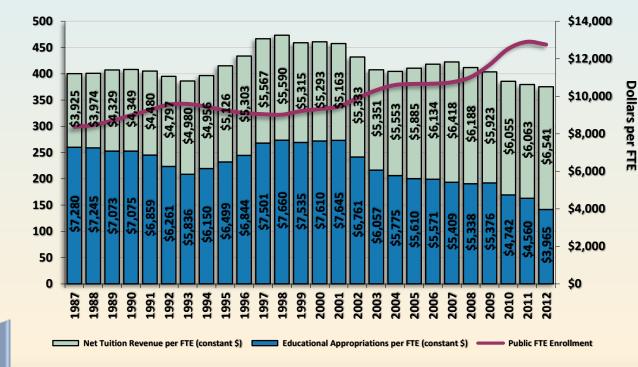
- ➤ The sector faces growing challenges on several fronts that will require institutional change for many
- Typically slow to change, many colleges and universities will experience decreased credit quality in 2014
- We expect universities with diverse operations and strong financial resources to fare better than the overall sector
- The impact of affordability concerns on financial operations is greater for small private universities

Source: Standard and Poor's Ratings Service

Ohio's Enrollment and Educational Revenue Trends





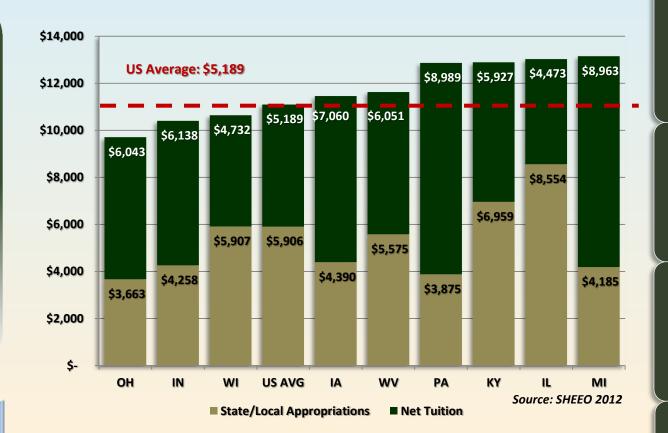


Note: Constant 2012 dollars adjusted by SHEEO Higher Education Cost Adjustment (HECA). Educational Appropriations include ARRA funds.

Source: SHEEO

Net Tuition per FTE Student and State/Local Appropriations Midwest States FY2012







New Model for Funding Higher Education



Refine performancebased funding

Emphasis On completion Benchmarks for operational efficiency

Source: Legislative Study Committee on Higher Education

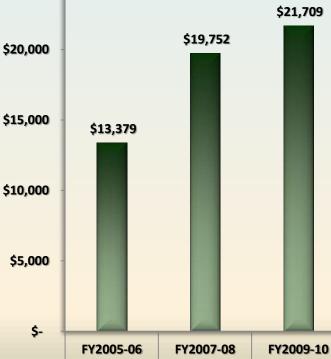


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State Capital **Appropriations**









\$-

H.B. No. 16 Section 23.19

H.B. No. 699 Section

235.20.90

H.B. No. 562 Section 233.33.30

No Adopted Capital House Bill

H.B. No. 482 Section 205.33.30

H.B. 497 Section 207.360

\$14,710

Alignment of
2015-2016
Capital
Priorities to
Guiding
Principles



Help build world-class programs

Focus on maintaining the investments the state has already made in existing campus facilities

Strengthen our ability to respond to new or increased workforce development opportunities around the state

Stimulate creativity by advancing strategic collaborations through partnerships, both on campus and with others in the public and private sector

Reflect the needs of today's student by strengthening their learning environments

Increase Ohio's competitive advantage by capitalizing on our existing strengths

Encourage joint efforts to reduce construction costs and generate ongoing efficiencies

Global

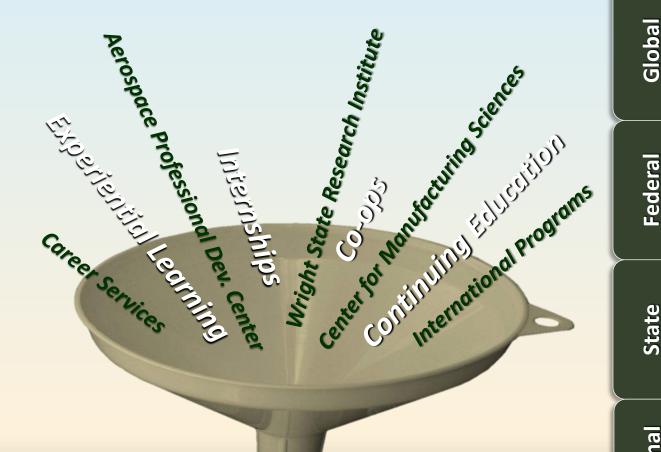
Federal

State

Regional

Career and Workforce Development





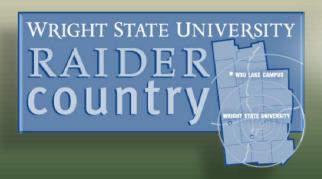
WRIGHT STATE UNIVERSITY

Regional Workforce Needs

Shared Service Models







Innovative Partnerships
Leveraging Spend
Economies of Scale

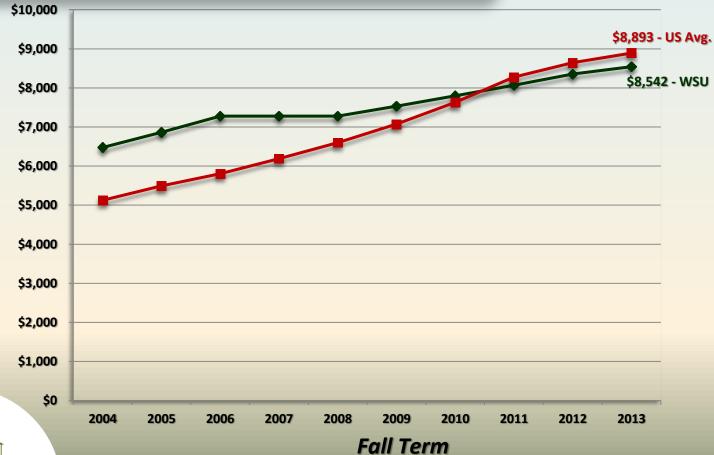
WSU Total University All Students All Terms Student FTE





% Change - All Terms FTE	FY04 to FY14	FY13 to FY14
Undergraduate	3.06%	-1.37%
Graduate/Professional	-4.26%	7.04%
All Students	1.69%	0.02%

Annual Tuition Charges (Undergraduate) WSU vs. US Average for Public 4 Years





Source: CollegeBoard National Data

Full-Time Student Fees Ohio Main Campuses



Annualized Full Time Undergraduate and Graduate Fees, University Main Campuses* 2013-2014

University	Underg	raduate	Grad	duate
Main Campuses	In State	Out of State	In State	Out of State
Miami University	\$13,748	\$29,538	\$13,054	\$28,312
University of Cincinnati	\$10,784	\$25,816	\$14,182	\$25,696
Bowling Green State University	\$10,590	\$17,898	\$11,662	\$18,970
Ohio University	\$10,446	\$19,410	\$9,510	\$17,502
University of Akron	\$10,056	\$18,420	\$8,739	\$13,987
The Ohio State University	\$10,037	\$25,756	\$12,425	\$30,089
Kent State University	\$9,816	\$17,776	\$10,444	\$17,960
Cleveland State University	\$9,548	\$12,728	\$13,595	\$25,515
University of Toledo	\$9,054	\$18,174	\$14,226	\$24,460
Wright State University	\$8,542	\$16,546	\$12,514	\$21,258
Youngstown State University	\$8,130	\$14,130	\$10,565	\$13,775
Shawnee State University*	\$7,176	\$12,290	\$8,795	\$20,593
Central State University	\$6,058	\$13,510	\$6,372	\$10,314

^{*} Receives special supplement to maintain low tuition.

^{**} Graduate fees reflect tuition for general masters and doctoral level programs; medical, law and other specialty programs are not included here.

Wright State University Total State Share of Instruction



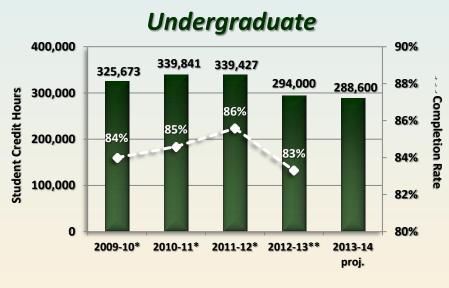


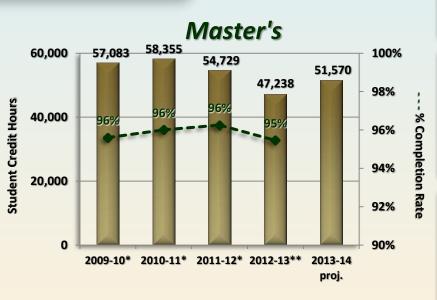




*2014-15 State Share of Instruction is projected as of 12/04/13 and 2014-15 State Share of Instruction per Student FTE is based on 2013-14 FTE from Banner (Day14).

FY09-FY13 Course Completions





Doctoral



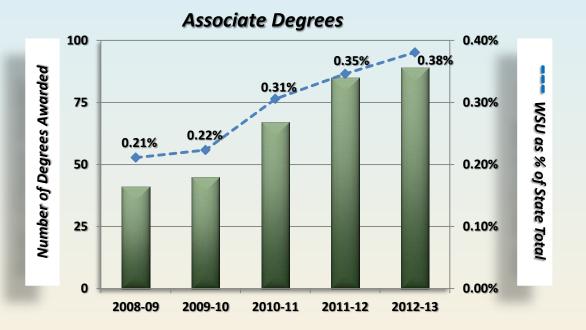
UNIVERSITY

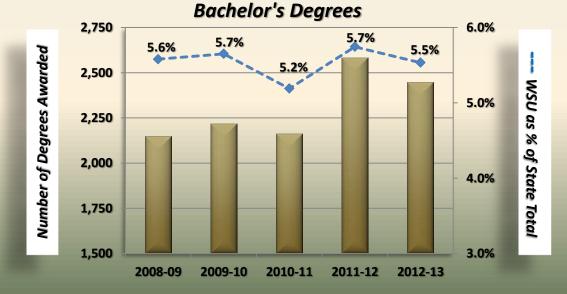


^{*} Converted to Semester SCH (x 2/3)

^{**} Summer '12 converted to Semester SCH

WSU Degrees as a Percent of State Total





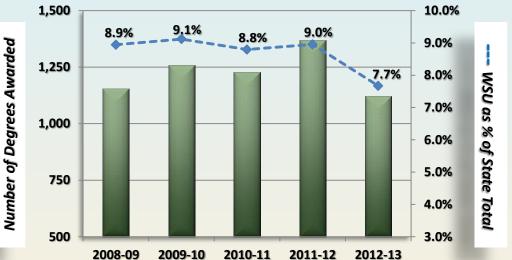


State Total includes degrees awarded at all Ohio public campuses.

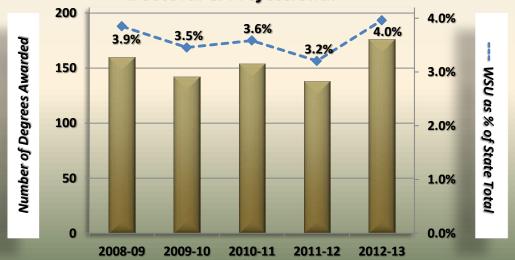
Source: OBR HEI Data

Percent of State Tota **WSU Degrees as a**

Master's Degrees 1,500 9,1% 8.9% 1,250



Doctoral & Professional

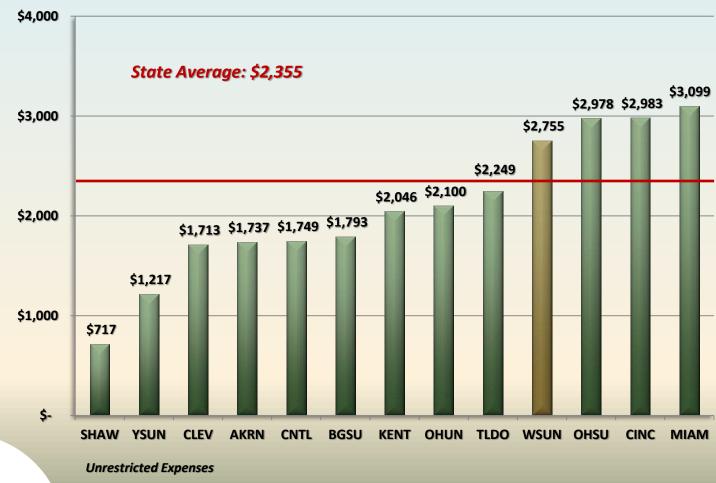




Source: OBR HEI Data

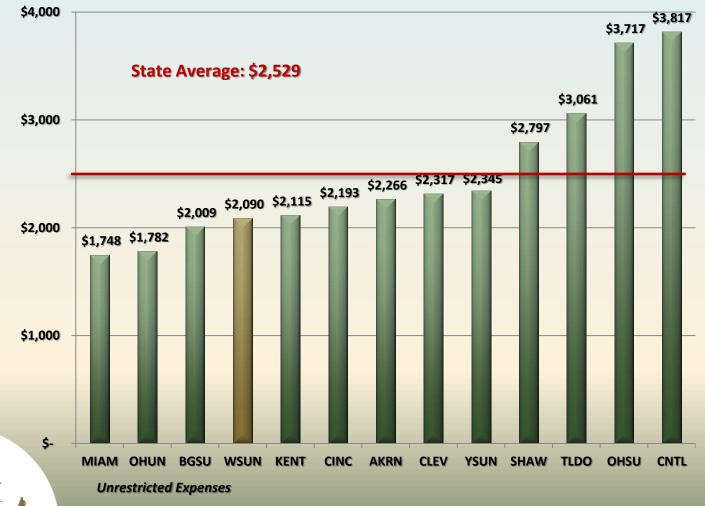


Support per Student FTE FY2013 Academic



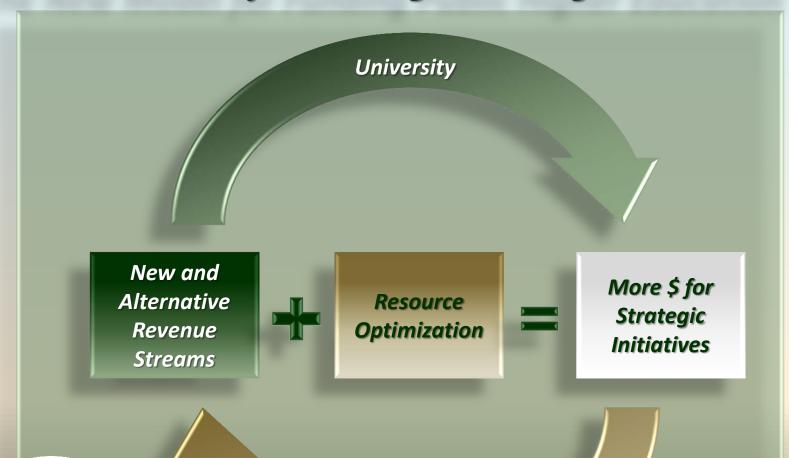


Support per Student FTE FY2013 Institutional





The New Model for Funding Public Higher Education





College/Division/Unit

Environmental Scan Summary











There are many environmental influences at the global, federal, state, regional, and institutional levels

Wright State is closely tracking these activities in collaboration with internal and external stakeholders

Our 2013-2018
Strategic Plan
has been
developed to
respond to these
trends

The FY 2015
University
Budget serves to
align resources
to address those
items

FY 2015 Current Funds Budget



FY2014 Review

Fiscal Strength **Assessment**

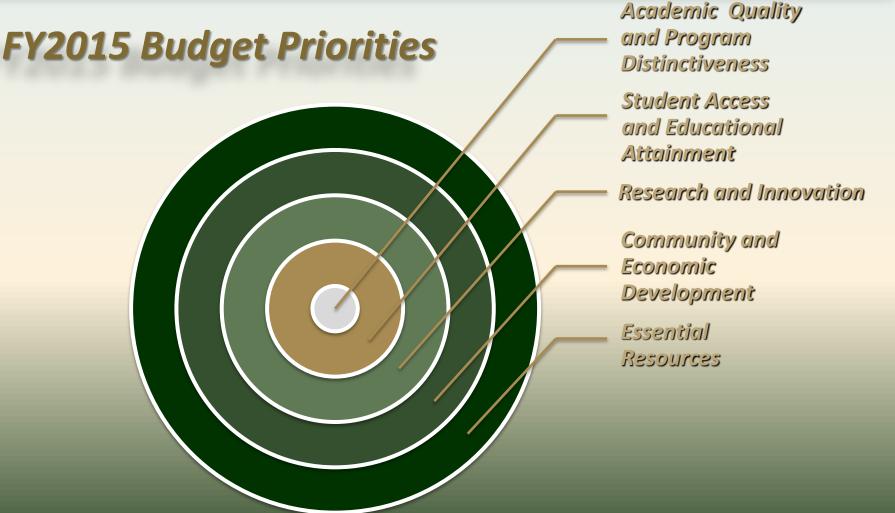
Environmental Scan

Budget Priorities

FY2015 Budget

A Collaborative **Effort**

EMPOWER STRATEGIC PLAN 2013-2018





Academic Quality and Program Distinctiveness

WE WILL Enhance our distinctive learning experience to produce talented graduates with the knowledge, skills, and dispositions essential for lifelong learning and the ability to lead and adapt in a rapidly changing world.



Student Access and Educational Attainment

WE WILL Enhance student access and success of a diverse student body through quality and innovative instruction and student life programs that lead to graduation and career placement.



Research and Innovation

WE WILL Attain regional and national prominence and leadership in creative, use-inspired research, scholarship, and entrepreneurism.









Community and Economic Development

WE WILL Promote educational, social, cultural, economic and sustainable development with local, state, national, and global partners through our leadership or supportive collaboration. Create a campus culture that values and supports community engagement and economic development.



Essential Resources

WE WILL Develop and maintain the human, fiscal, and physical resources required to accomplish the university's strategic goals.

Key Budget Assumptions

SSI FY15: Draft OBOR schedule as of December 4, 2013

Enrollment growth: 0.25% in credit hours from FY14 actual

Tuition increase: Undergrad \$188 annually per FTE or 2.2%; Graduate, Professional, Non-Resident 2.2%

New/alternative revenue: \$1M from WSU Foundation for the marketing/branding initiative; \$50K from Anthem for wellness

Investment income: approximately 5.5% of the average estimated investable base

Salaries and wages: increase initially estimated at CPI and alignment with slightly above IUC median

Benefits: calculated per negotiated DHHS rates

Operations: based upon FY14 forecast and CPI



Current
Unrestricted
Funds
Budget
(000's)

FY 2015 Proforma



		Main & Lake		BSOM		Auxiliaries		FY15 Proposed Grand Total	
Source	es								
	Government Support	\$	75,211	\$ 13,015	\$		\$	88,226	
	Student Fees		170,210	16,925				187,135	
	Other Sources		4,439	2,939		12,530		19,908	
	New/Alternative Revenue		1,050					1,050	
	Investment Income		7,552	643				8,195	
	Total Sources	\$	258,462	\$ 33,522	\$	12,530	\$	304,514	
Uses									
	Salaries & Wages		136,044	17,606		6,704		160,354	
	Benefits		38,858	5,030		2,103		45,991	
	Total Personnel		174,902	22,636		8,807		206,345	
	Operations		64,981	10,886		3,723		79,590	
	Debt Service		10,531					10,531	
	Targeted Investments								
	Strategic Initiatives		1,000					1,000	
	Student Success Initiatives		1,250					1,250	
	Technology		2,700					2,700	
	Capital Needs		1,098					1,098	
	Marketing/Branding		2,000					2,000	
	Total Targeted		8,048					8,048	
	Total Uses	\$	258,462	\$ 33,522	\$	12,530	\$	304,514	

Current Funds Budget

FY 2015



Revenues:		Expenditures:	
Government Support		Educational and General	
State Share of Instruction	\$ 81,611,061	Instruction & Depart. Research	\$ 127,831,011
Other State Support	14,465,000	Separately Budgeted Research	28,981,260
Local Support	300,000	Public Service	14,142,410
Federal Support	60,050,000	Student Services	17,636,510
Subtotal	156,426,061	Academic Support	41,043,048
		Institutional Support	53,462,165
		Operation & Maintenance of Plant	17,961,794
Student Fees		Scholarships	60,824,191
Instruction & General Fees	164,574,157		
Non-Resident Tuition	15,629,200	Total Educational & General Expenditures	361,882,389
Non-Credit Instruction	1,872,039		
Other	5,059,811	Auxiliary Enterprises Expenditures	23,276,446
Subtotal	187,135,207		
		Transfers	
Other Sources		Debt Payment-Mandatory	11,135,463
Private Gifts & Grants	26,858,300	Debt Payment-Non Mandatory	240,600
Sales & Service	13,247,715	Renewal & Replacement	1,430,644
Miscellaneous	6,626,659	Education & General Support	523,400
Subtotal	46,732,674	Total Transfers	13,330,107
Investment Income	8,195,000		
Total Revenues	\$ 398,488,942	Total Expenditures & Transfers	\$ 398,488,942

Budgeted Revenues and Expenditures

FY 2015



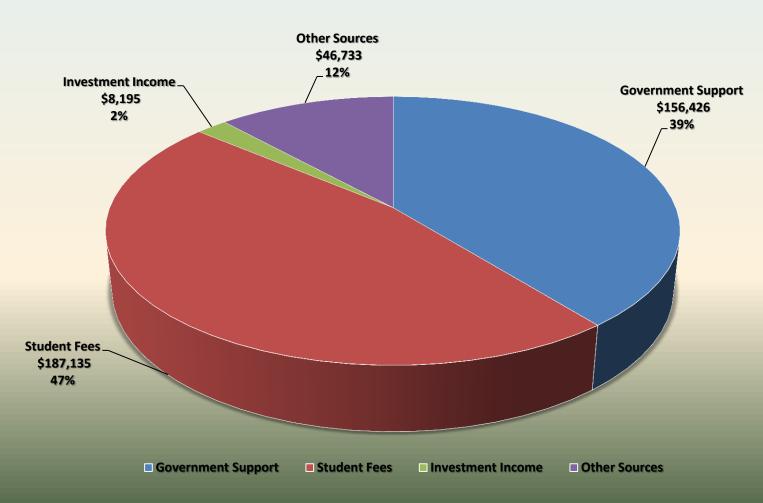
		Education	and General				FY2015
	Main	Lake					Grand
	Campus	Campus	SOM	Total	Auxiliaries	Restricted	Total
Revenues							
Government Support							
State Share of Instruction	\$ 68,028,000	\$ 2,868,000	\$ 10,715,061	\$ 81,611,061	\$	\$	\$ 81,611,061
Other State Support	200,000	5,000		205,000		14,260,000	14,465,000
Local Support						300,000	300,000
Federal Support	4,110,000		2,300,000	6,410,000		53,640,000	60,050,000
Subtotal	72,338,000	2,873,000	13,015,061	88,226,061		68,200,000	156,426,061
Student Fees							
Instruction & General Fees	142,614,000	5,750,000	16,210,157	164,574,157			164,574,157
Non-Resident Tuition	15,282,000	14,000	333,200	15,629,200			15,629,200
Non-Credit Instruction	1,850,539	14,000	7,500	1,872,039			1,872,039
Other	4,532,461	152,950	374,400	5,059,811			5,059,811
Subtotal	164,279,000	5,930,950	16,925,257	187,135,207			187,135,207
Other Sources							
Private Gifts & Grants	290,000	9,000	300,000	599,000	484,300	25,775,000	26,858,300
Sales & Service	2,442,464	80,050	2,113,682	4,636,196	8,611,519		13,247,715
Miscellaneous	2,657,536	10,000	525,000	3,192,536	3,434,123		6,626,659
Subtotal	5,390,000	99,050	2,938,682	8,427,732	12,529,942	25,775,000	46,732,674
Investment Income	7,552,000		643,000	8,195,000			8,195,000
Total Revenues	\$ 249,559,000	\$ 8,903,000	\$ 33,522,000	\$ 291,984,000	\$ 12,529,942	\$ 93,975,000	\$ 398,488,942
Expenditures							
Instruction & Depart, Research	\$ 87,585,270	\$ 3,456,577	\$ 16,939,164	\$ 107,981,011	Ś	\$ 19,850,000	\$ 127,831,011
Separately Budgeted Research	2,467,845	4 2 , .22,277	963,415	3,431,260	*	25,550,000	28,981,260
Public Service	2,852,757	186,416	1,299,237	4,338,410		9,804,000	14,142,410
Student Services	14,887,732	1,009,780	1,428,998	17,326,510		310,000	17,636,510
Academic Support	31,595,603	638,461	7,568,984	39,803,048		1,240,000	41,043,048
Institutional Support	48,483,200	2,398,780	2,369,185	53,251,165		211,000	53,462,165
Operation & Maintenance of Plant	14,068,398	878,379	1,915,017	16,861,794		1,100,000	17,961,794
Scholarships	24,413,700	12,491	1,038,000	25,464,191		35,360,000	60,824,191
Total Expenditures	226,354,505	8,580,884	33,522,000	268,457,389		93,425,000	361,882,389
Auxiliary Enterprises Expenditures					22,726,446	550,000	23,276,446
Transfers							
Education and General Support	(12,243,462)	(322,116)		(12,565,578)	12,042,178		(523,400)
Debt Payment-Mandatory/Other Tra				(9,871,067)	(1,264,396)		(11,135,463)
Debt Payment-Non-Mandatory	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(240,600)		(240,600)
Renewal & Replacement	(1,089,966)			(1,089,966)	(340,678)		(1,430,644)
Total Transfers	(23,204,495)	(322,116)		(23,526,611)	10,196,504		(13,330,107)
Total Expenditures & Transfers	\$ 249,559,000	\$ 8,903,000	\$ 33,522,000	\$ 291,984,000	\$ 12,529,942	\$ 93,975,000	\$ 398,488,942
result expellentares & Italisters	+ +++++++++++++++++++++++++++++++++++					+ 55,575,000	+ 550,400,542

Budgeted Revenues FY 2015

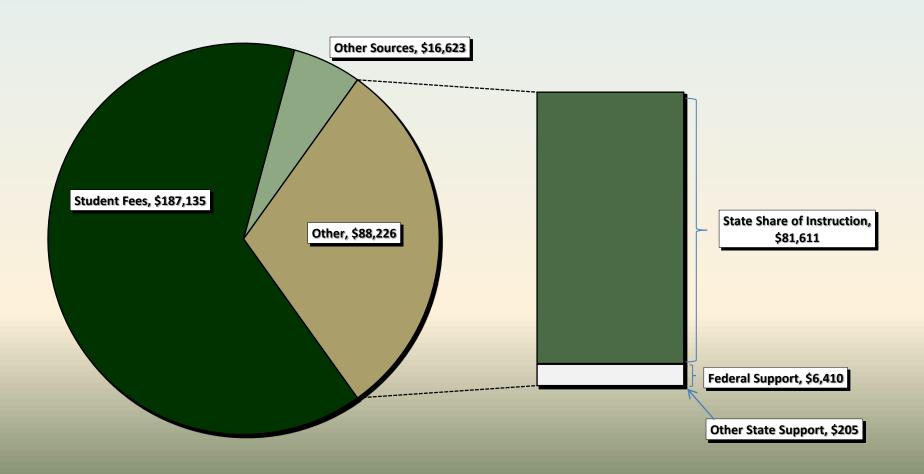


		Education	and General				FY2015	FY2014
	Main	Lake					Grand	Grand
	Campus	Campus	SOM	Total	Auxiliaries	Restricted	Total	Total
Revenues:								
Government Support								
State Share of Instruction	\$ 68,028,000	\$ 2,868,000	\$ 10,715,061	\$ 81,611,061	\$	\$	\$ 81,611,061	\$ 80,240,582
Other State Support	200,000	5,000		205,000		14,260,000	14,465,000	22,068,839
Local Support						300,000	300,000	435,000
Federal Support	4,110,000		2,300,000	6,410,000		53,640,000	60,050,000	66,516,000
Subtotal	72,338,000	2,873,000	13,015,061	88,226,061		68,200,000	156,426,061	169,260,421
Student Fees								
Instruction & General Fees	142,614,000	5,750,000	16,210,157	164,574,157			164,574,157	159,571,818
Non-Resident Tuition	15,282,000	14,000	333,200	15,629,200			15,629,200	11,062,030
Non-Credit Instruction	1,850,539	14,000	7,500	1,872,039			1,872,039	2,769,512
Other	4,532,461	152,950	374,400	5,059,811			5,059,811	3,356,235
Subtotal	164,279,000	5,930,950	16,925,257	187,135,207			187,135,207	176,759,595
Other Sources								
Private Gifts & Grants	290,000	9,000	300,000	599,000	484,300	25,775,000	26,858,300	23,556,800
Sales & Service	2,442,464	80,050	2,113,682	4,636,196	8,611,519		13,247,715	18,921,264
Miscellaneous	2,657,536	10,000	525,000	3,192,536	3,434,123		6,626,659	5,996,330
Subtotal	5,390,000	99,050	2,938,682	8,427,732	12,529,942	25,775,000	46,732,674	48,474,394
Investment Income	7,552,000		643,000	8,195,000			8,195,000	8,464,000
Total Revenues	\$ 249,559,000	\$ 8,903,000	\$ 33,522,000	\$ 291,984,000	\$ 12,529,942	\$ 93,975,000	\$ 398,488,942	\$ 402,958,410

Current Funds Revenue Budget by Source FY 2015 (000's)



Educational and General Revenue Fund Budget FY 2015 (000's)

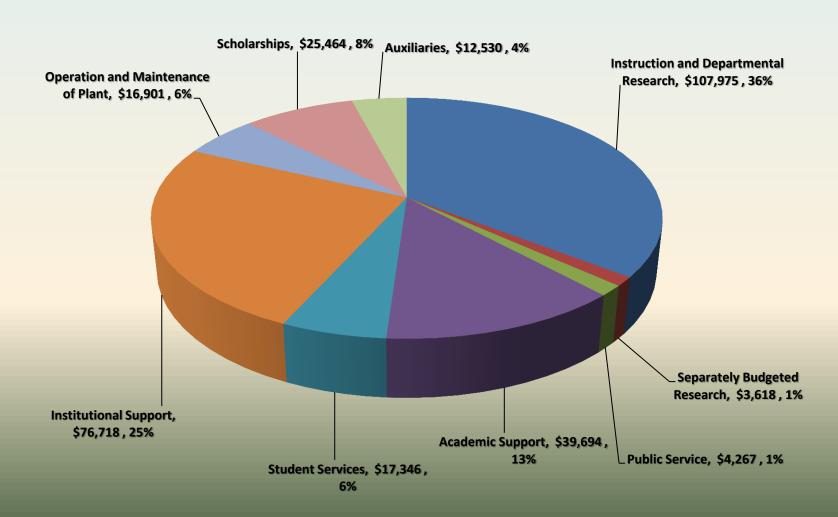


Budgeted Expenditures Total Current Funds FY 2015

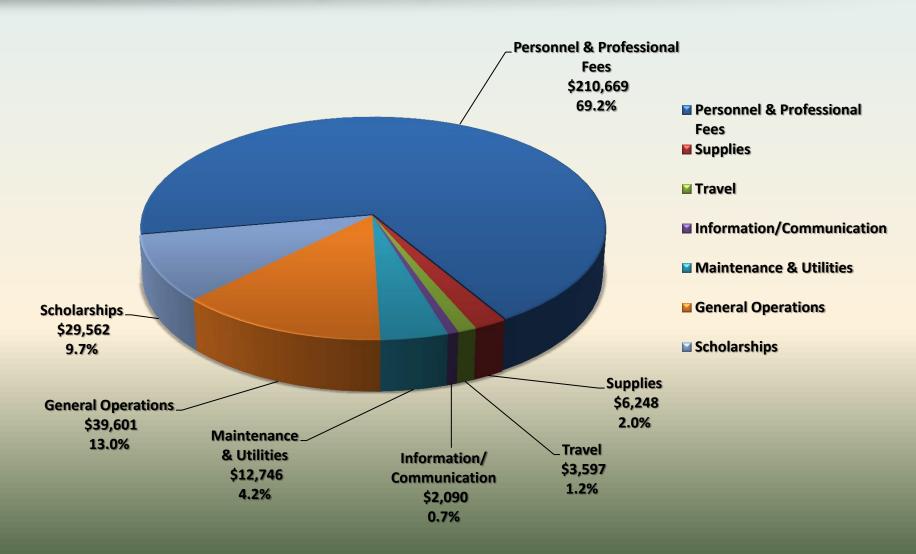


	Education and General						FY2015	FY2014
	Main Campus	Lake Campus	BSOM	Total	Auxiliaries	Restricted	Grand Total	Grand Total
	Campus	Campus	BSOW	Total	Auxiliaries	Restricted	Total	Total
Expenditures:								
Instruction & Depart. Research	\$ 87,585,270	\$ 3,456,577	\$ 16,939,164	\$ 107,981,011	\$	\$ 19,850,000 \$	127,831,011	\$ 124,957,518
Separately Budgeted Research	2,467,845		963,415	3,431,260		25,550,000	28,981,260	29,481,767
Public Service	2,852,757	186,416	1,299,237	4,338,410		9,804,000	14,142,410	14,236,700
Student Services	14,887,732	1,009,780	1,428,998	17,326,510		310,000	17,636,510	23,134,359
Academic Support	31,595,603	638,461	7,568,984	39,803,048		1,240,000	41,043,048	34,723,431
Institutional Support	48,483,200	2,398,780	2,369,185	53,251,165		211,000	53,462,165	43,320,372
Operation & Maintenance of Plant	14,068,398	878,379	1,915,017	16,861,794		1,100,000	17,961,794	18,784,488
Scholarships	24,413,700	12,491	1,038,000	25,464,191		35,360,000	60,824,191	72,806,967
Total Expenditures	226,354,505	8,580,884	33,522,000	268,457,389		93,425,000	361,882,389	361,445,603
Auxiliary Enterprises Expenditures					22,726,446	550,000	23,276,446	28,828,936
Transfers								
Education and General Support	(12,243,462)	(322,116)		(12,565,578)	12,042,178		(523,400)	73,939
Debt Payment-Mandatory/Other Transfe	(9,871,067)			(9,871,067)	(1,264,396)		(11,135,463)	(10,747,449)
Debt Payment-Non-Mandatory					(240,600)		(240,600)	(240,584)
Renewal & Replacement	(1,089,966)			(1,089,966)	(340,678)		(1,430,644)	(1,769,776)
Total Transfers	(23,204,495)	(322,116)		(23,526,611)	10,196,504		(13,330,107)	(12,683,870)
Total Expenditures & Transfers	\$ 249,559,000	\$ 8,903,000	\$ 33,522,000	\$ 291,984,000	\$ 12,529,942	\$ 93,975,000 \$	398,488,942	\$ 402,958,408

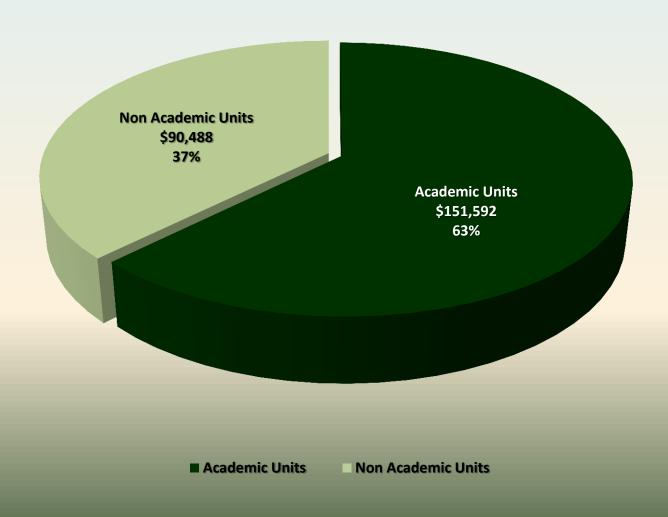
Unrestricted Funds Expense Budget by Function FY 2015 ('000s)



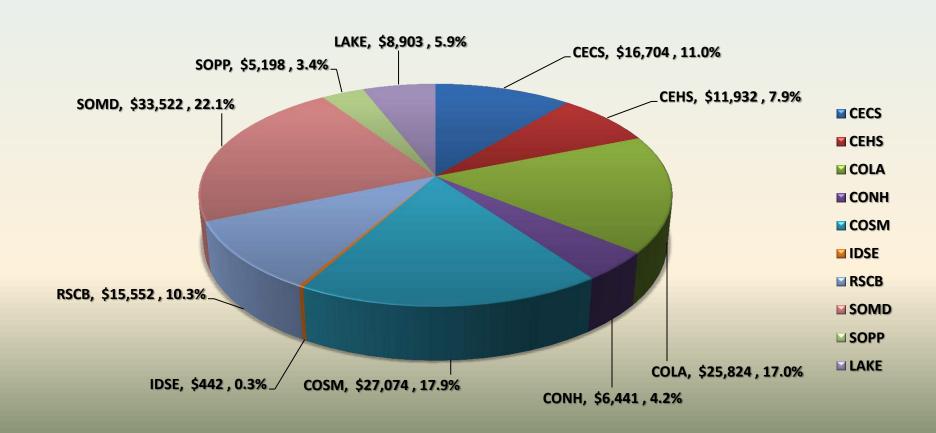
Unrestricted Expense Budget by Account FY 2015 (000's)



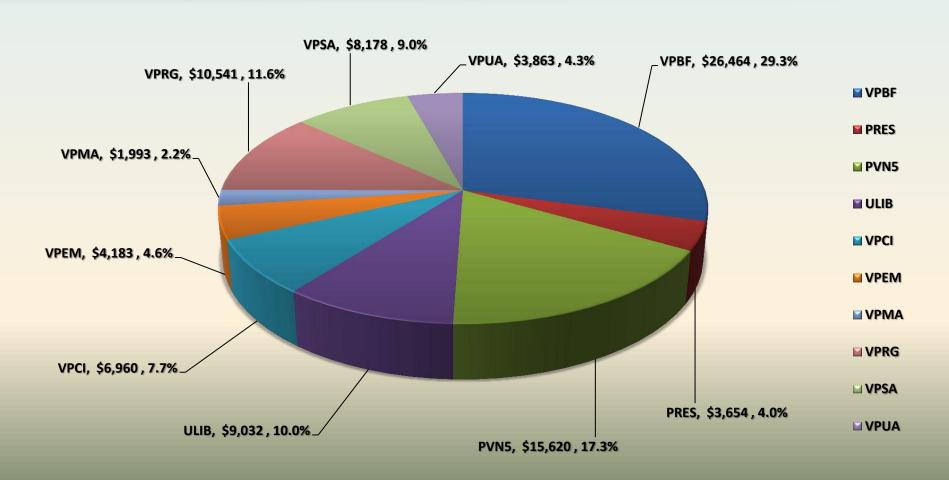
Academic Units/Non-Academic Units Expense Budget FY 2015 (000's)



Academic Units Expense Budget FY 2015 (000's)



Non-Academic Units Expense Budget FY 2015 (000's)



Summary of Auxiliary Operations FY 2015



	Revenu	es &Support from/(to) E&G	Ex	penditures & Transfe	ers
Auxiliaries	Revenues	Support from/(to) E&G	Total Revenue Budget	Expenditures	R&R, Debt Payment& Non Mandatory Transfers	Total Expense Budget
Main Campus Bookstore	\$ 432,705		\$ 432,705	\$ 323,841	\$ 108,864	\$ 432,705
Lake Campus Bookstore	7,000		7,000	7,000		7,000
Hospitality Services	1,588,471	(604,173)	984,298	871,141	113,157	984,298
Intercollegiate Athletics	1,833,100	8,107,393	9,940,493	9,940,493		9,940,493
Nutter Center	2,646,015	1,355,789	4,001,804	3,813,284	188,520	4,001,804
Parking & Transportation	1,921,537		1,921,537	1,650,992	270,545	1,921,537
Residence Services	3,331,601		3,331,601	3,091,001	240,600	3,331,601
Student Union	88,426	3,233,169	3,321,595	2,399,607	921,988	3,321,595
Vending	681,087	(50,000)	631,087	629,087	2,000	631,087
Total	\$ 12,529,942	\$ 12,042,178	\$ 24,572,120	\$ 22,726,446	\$ 1,845,674	\$ 24,572,120

	Budgeted FY2015	Budgeted FY2014	Dollar Change		
Revenues:					
Commissions Income	\$ 432,705	\$ 477,689	\$ (44,984)		
Total Revenue	\$ 432,705	\$ 477,689	\$ (44,984)		
Expenditures:					
Personnel	\$ 63,056	\$ 5 7,2 99	\$ 5,757		
Benefits	20,115	19,180	935		
General Operations	16,850	9,495	7,355		
Cost Allocations	223,820	225,715	(1,895)		
Total Expenditures	323,841	311,689	12,152		
Transfers:					
Renewal & Replacement	(108,864)	(166,000)	(57,136)		
Total Expenditures and Transfers	\$ 432,705	\$ 477,689	\$ (44,984)		

Dayton Campus Bookstore

	Budgeted FY 2015	Budgeted FY 2014	Dollar Change
Revenues:			
Commissions Income	\$ 7,00	\$ 7,000	
Total Revenue	\$ 7,00	\$ 7,000	\$
Expenditures:			
General Operations	\$ 7,00	\$ 7,000	
Total Expenditures	\$ 7,00	00 \$ 7,000	\$

Lake Campus Bookstore

Hospitality Services

	E	Budgeted FY 2015	E	Budgeted FY 2014	Dol	lar Change
Revenues:						
Venue Revenues and Board Charges	\$	249,667	\$	249,667	\$	
Commissions		1,338,804		1,174,147		164,657
Total Revenue	\$	1,588,471	\$	1,423,814	\$	164,657
Expenditures:						
Personnel	\$	50,075	\$	81,871	\$	(31,796)
Benefits		15,974		18,227		(2,253)
General Operations		241,071		169,275		71,796
Cost Allocations		564,021		550,268		13,753
Total Expenditures		871,141		819,641		51,500
Transfers:						
Support to E & G		(604,173)		(604,173)		
Renewal & Replacement		(113,157)				(113,157)
Total Transfers		(717,330)		(604,173)		113,157
Total Expenditures and Transfers	\$	1,588,471	\$	1,423,814	\$	164,657

Note:

Contracted Service expenses are included in General Operations.

	E	Budgeted FY 2015	udgeted FY 2014	_	Dollar Change
Revenues:					
Gifts/Grants - Foundation	\$	484,300	\$ 482,300	\$	2,000
Ticket Sales		363,300	359,200		4,100
Athletic Conference Income		375,500	319,000		56,500
Other Sources		610,000	 612,000	_	(2,000)
Total Revenues	\$	1,833,100	\$ 1,772,500	<u>\$</u>	60,600
Expenditures:					
Personnel	\$	3,141,844	\$ 3,011,814	\$	130,030
Benefits		971,791	1,059,702		(87,911)
General Operations		2,233,165	2,206,618		26,547
Scholarships/Fellowships		2,793,052	2,732,930		60,122
Cost Allocations		800,641	 783,525	_	17,116
Total Expenditures		9,940,493	9,794,589		145,904
Transfers:					
Support from E & G		8,107,393	 8,022,089	_	85,304
Total Transfers		8,107,393	8,022,089	_	85,304
Total Expenditures and Transfers	\$	1,833,100	\$ 1,772,500	\$	60,600

Intercollegiate Athletics

Note:

Other Sources includes Dept Sales and Services, sponsorship income, Athletic Camp Income & Athletic Guarantees. Contracted Service expenses are included in General Operations.

	Budgeted FY 2015	Budgeted FY 2014	Dollar Change
Revenues:			Dollar Change
Parking Permits/Fees	\$ 374,187	\$ 374,187	\$
Sales-Merchandise	61,500	61,500	*
Sales-Food & Beverage	409,478	409,478	
Rental	550,000	550,000	
Event Sponsorship	515,000	400,000	115,000
Other Sources	735,850	690,850	45,000
Total Revenue	\$2,646,015	\$ 2,486,015	\$ 160,000
Funendia.mee			
Expenditures: Personnel	\$ 716,790	\$ 669,779	\$ 47,011
Benefits	\$ 716,790 219,706	\$ 609,779 214,278	\$ 47,011 5,428
	· ·	•	·
General Operations	1,695,606	1,703,280	(7,674)
Purchase Resale/Capital	4 404 402	750	(750)
Cost Allocations	1,181,182	1,152,461	28,721
Total Expenditures	3,813,284	3,740,548	72,736
Transfers:			
Debt Payment	(188,520)		(188,520)
Support from E & G	1,355,789	1,254,533	101,256
Total Transfers	1,167,269	1,254,533	(87,264)
Total Expenditures and Transfers	\$2,646,015	\$ 2,486,015	\$ 160,000

Notes:

Other Sources includes Vending Machine Income, NC chargebacks, handling fee income, ticket master incentive & other misc income. Contracted Service expenses are included in General Operations.

		udgeted Y 2015		udgeted Y 2014	Dolla	r Change
Revenues:						
Parking Fees	\$	1,501,537	\$	1,345,846	\$	155,691
Parking Fines		420,000		420,000		
Total Revenue	\$	1,921,537	\$	1,765,846	\$	155,691
Expenditures:						
Personnel	\$	720,860	\$	769,526	\$	(48,666)
Benefits		315,997		401,427		(85,430)
General Operations**		211,013		10,361		200,652
Cost Allocations		403,122		284,485		118,637
Total Expenditures		1,650,992		1,465,799		185,193
Transfers:						
Non Mandatory Transfer				(30,176)		30,176
Debt Payment		(153,888)		(153,213)		(675)
Renewal & Replacement		(116,657)		(116,658)		1
Total Transfers	_	(270,545)	_	(300,047)	_	29,502
Total Expenditures and Transfers	\$	1,921,537	\$	1,765,846	<u>\$</u>	155,691

Parking & Transportation

Notes:

^{**}Cost recoveries are netted within general operations
Contracted Service exp are included in General Operations.

	udgeted Y 2015	udgeted Y 2014	Dollar Change
Revenues:		 	
Student Room Charges	\$ 2,269,644	\$ 2,529,211	\$ (259,567)
Administrative Fee	541,470	572,639	(31,169)
Other Sources	 520,487	 311,301	 209,186
Total Revenues	\$ 3,331,601	\$ 3,413,151	\$ (81,550)
Expenditures:			
Personnel	\$ 1,044,358	\$ 1,080,780	\$ (36,422)
Benefits	305,391	359,977	(54,586)
General Operations	1,064,208	1,052,219	11,989
Cost Allocations	 677,044	 679,592	 (2,548)
Total Expenditures	3,091,001	3,172,568	(81,567)
Transfers:			
Debt Payment	 (240,600)	 (240,584)	 (16)
Total Transfers	(240,600)	(240,584)	(16)
Total Expenditures and Transfers	\$ 3,331,601	\$ 3,413,152	\$ (81,551)

Residence Services

Notes:

Other Sources includes Conference housing, Damage claim income, Dining Serv fee income and other misc income. Contracted Service exp are included in General Operations.

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	udgeted FY 2015		udgeted FY 2014		Dollar Change
Revenues:					
Vendor Commissions	\$ 3,000	\$	5,000	\$	(2,000)
Space Rental	55,500		61,500		(6,000)
Misc Income	29,926		23,926		6,000
Total Revenue	\$ 88,426	\$	90,426	\$	(2,000)
Expenditures:					
Personnel	\$ 897,848	\$	800,550	\$	97,298
Benefits	204,136		220,840		(16,704)
General Operations	177,804		98,833		78,971
Cost Allocations	1,119,819		1,066,781		53,038
Total Expenditures	2,399,607		2,187,004		212,603
Transfers:					
Debt Payment	(921,988)		(919,612)		(2,376)
Support from E & G	3,233,169		3,137,690		95,479
• •	3,233,109				•
Renewal & Replacement	 	_	(121,500)	_	121,500
Total Transfers	2,311,181		2,096,578		214,603
	_				
Total Expenditures and Transfers	\$ 88,426	\$	90,426	\$	(2,000)

Note:

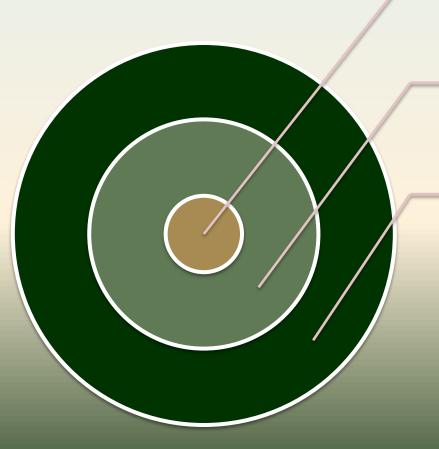
Misc Income Includes Billiards Income, Dept Sales and Services & Equip Rental Income. Contracted Service exp are included in General Operations.

		udgeted FY2015	Budgeted FY 2014		Doll	lar Change
Revenues:						
Vending Machine Income	\$	681,087	\$ 895,24) _	\$	(214,162)
Total Revenue	\$	681,087	\$ 895,24	<u> </u>	\$	(214,162)
Expenditures:						
Personnel	\$	155,884	\$ 224,819	Ð	\$	(68,935)
Benefits		76,369	134,29	5		(57,927)
General Operations		46,038	47,15	3		(1,115)
Cost Allocations		68,269	65,469	•		2,800
Purchase Resale/Capital		282,527	371,51	<u> </u>		(88,985)
Total Expenditures		629,087	843,24	9		(214,162)
Transfers:						
Support to E&G		(50,000)	(50,00	0)		
Renewal & Replacement	_	(2,000)	(2,00	<u>) </u>		
Total Transfers		(52,000)	(52,00	<u>) </u>		
Total Expenditures and Transfers	\$	681,087	\$ 895,24	9 :	\$	(214,162)

Note:

Contracted Service expenses are included in General Operations.

FY2015 Capital Plan

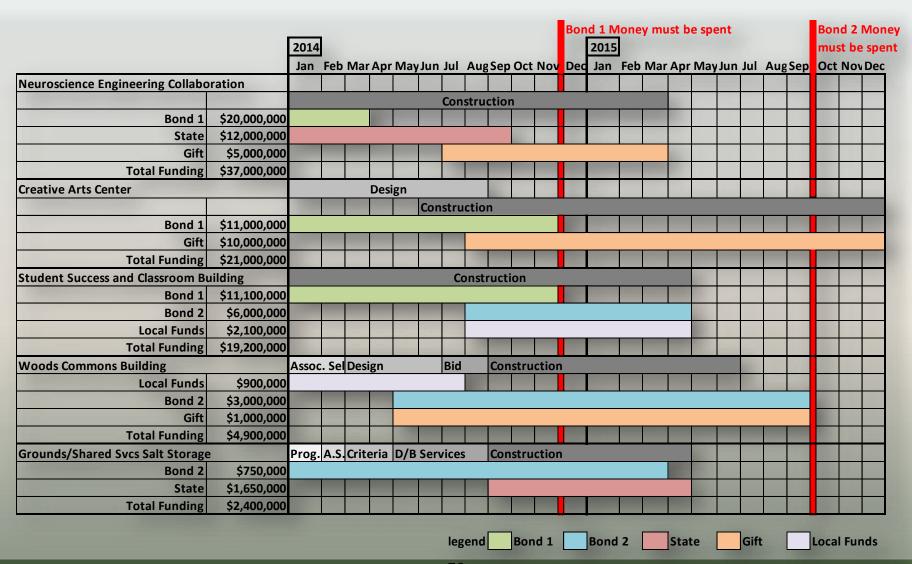


Deliver Remaining Currently Funded Capital Projects and HB7 ECMs

Plan and Execute
Biennium 2015-2016
State Capital Projects

Innovatively Address
Outstanding Deferred
Maintenance

Capital Project Master Schedule





STATE CAPITAL REQUESTS 2015-2016 PRIORITY PROJECTS (1-6)



MODERNIZATION & MAINTENANCE:

- CAMPUS-WIDE CLASSROOMS
- CREATIVE ARTS CENTER AND **NEW MEDIA INCUBATOR**
 - BUILDING REHABILITATION

\$13.05M STATE FUNDS \$11M WSU FUNDS \$10M GIFTS

DATA ANALYTICS AND **VISUALIZATION ENVIRONMENT** (D.A.V.E.)

HELP BUILD WORLD CLARE

\$0.6M STATE FUNDS







90% of data in the world has been created in the last 2 years

Total Non-Energy Deferred Maintenance as of March 31, 2014

Total

Project(s)

	1
Façade Repairs / Structural	\$ 1,437,500
Window/ Entry Door Replacement	\$ 1,250,000
Roof and Skylight Renov/Water Infiltration	\$ 5,612,500
Building Code/ADA and Restroom Upgrades	\$ 1,668,750
Electrical Projects	\$ 1,800,000
Mechanical/Plumbing/FP Projects	\$ 2,437,500
Elevators	\$ 625,000
Flatwork	\$ 625,000
Classrooms / Student Lounges / Public Spaces - FFE	\$ 937,500
Department / College / University Public Spaces	\$ 1,125,000
Maintenance / Support Facilities	\$ 1,718,750
Total	\$ 19,237,500

In conclusion...



The state of the university is STRONG!!

The FY 2015 Budget is aligned with Wright State's strategic plan priorities

We will continue to EMPOWER our people to implement the strategic plan through our budget priorities: academic quality and program distinctiveness; student access and educational attainment; research an innovation; community and economic development; and essential resources

Next Steps...



The University Board of Trustees will act on recommended resolutions for the current funds budget and student fees at their May 2, 2014 Public Session



Progress of the State biennial budget will be monitored, with Wright State's budget adapting as necessary

WRIGHT STATE UNIVERSITY CURRENT FUNDS BUDGET 2014 – 2015 RESOLUTION

WHEREAS, the university's current funds budget has been developed capitalizing on fiscal stewardship to deliver student success and drive economic development; and

WHEREAS, comprehensive planning and consultation within the university and with key stakeholders has been accomplished; and

WHEREAS, state funding is projected to increase very modestly; and

WHEREAS, enrollment levels are anticipated to remain stable; and

WHEREAS, the state budget allows for undergraduate tuition increases not to exceed \$188 for full-time undergraduate students; and

WHEREAS, Wright State University has developed a budget to guide operations and support the university's Mission, Vision and Values during the fiscal year beginning July 1, 2014; and

WHEREAS, said budget includes an array of other rates and fees and auxiliary fees, in addition to tuition; therefore be it

RESOLVED that the President may allow expenditures within projected income levels, may limit the expenditures of funds within any given category, may transfer funds within the major budget categories, and take such other actions, as may be in the interest of the university; and be it further

RESOLVED that the university's current funds budget as described in the accompanying schedules and tables now before the Board of Trustees be and hereby are approved.

Current Funds Budget

FY 2015



Revenues:		Expenditures:	
Government Support		Educational and General	
State Share of Instruction	\$ 81,611,061	Instruction & Depart. Research	\$ 127,831,011
Other State Support	14,465,000	Separately Budgeted Research	28,981,260
Local Support	300,000	Public Service	14,142,410
Federal Support	60,050,000	Student Services	17,636,510
Subtotal	156,426,061	Academic Support	41,043,048
		Institutional Support	53,462,165
		Operation & Maintenance of Plant	17,961,794
Student Fees		Scholarships	60,824,191
Instruction & General Fees	164,574,157		
Non-Resident Tuition	15,629,200	Total Educational & General Expenditures	361,882,389
Non-Credit Instruction	1,872,039		
Other	5,059,811	Auxiliary Enterprises Expenditures	23,276,446
Subtotal	187,135,207		
		Transfers	
Other Sources		Debt Payment-Mandatory	11,135,463
Private Gifts & Grants	26,858,300	Debt Payment-Non Mandatory	240,600
Sales & Service	13,247,715	Renewal & Replacement	1,430,644
Miscellaneous	6,626,659	Education & General Support	523,400
Subtotal	46,732,674	Total Transfers	13,330,107
Investment Income	8,195,000		
Total Revenues	\$ 398,488,942	Total Expenditures & Transfers	\$ 398,488,942

						Early	Guest
			Dollar	Percentage	Summer	Arriver Cost	Cost Per
	2013-2014	2014-2015	Change	Change	2014	Per Night	Night
Hamilton Hall Super Single		\$ 3,064					11.8.11
Hamilton Hall Double	\$ 2,675	\$ 2,543	(\$132)	-5.19 %	\$ 1,500	\$ 15	\$ 22
Hamilton Hall Triple	\$ 2,498	\$ 2,298	(\$200)	-8.70 %	\$ 1,500	\$ 15	\$ 22
Farmer Laws Count	4 2 000	A 2 000	40	0.00.0/	Å 4 F00	A 45	A 22
Forest Lane Quad	\$ 2,800	\$ 2,800	\$0 \$0	0.00 %	\$ 1,500	\$ 15 \$ 15	\$ 22
Forest Lane Large 2 Bedroom	\$ 4,019	\$ 4,019	\$0	0.00 %	\$ 1,500	•	\$ 22
Forest Lane Small 2 Bedroom	\$ 3,554	\$ 3,554	\$0	0.00 %	\$ 1,500	\$ 15	\$ 22
Forest Lane Studio	\$ 3,398	\$ 3,398	\$0	0.00 %	\$ 1,500	\$ 15	\$ 22
Woods Single	\$ 3,064	\$ 3,064	\$0	0.00 %	\$ 1,500	\$ 15	\$ 22
Woods Super Single		\$ 3,150					
Woods Double	\$ 2,679	\$ 2,679	\$0	0.00 %	\$ 1,500	\$ 15	\$ 22
Woods Double Deluxe		\$ 2,979				·	·
Woods Triple	\$ 2,543	\$ 2,543	\$0	0.00 %	\$ 1,500	\$ 15	\$ 22
Village Efficiency	\$ 2,567	\$ 2,567	\$0	0.00 %	\$ 2,567	\$ 15	\$ 22
Village Deluxe Efficiency	\$ 2,931	\$ 2,931	\$0	0.00 %	\$ 2,931	\$ 15	\$ 22
Village One Bedroom	\$ 3,329	\$ 3,329	\$0	0.00 %	\$ 3,329	\$ 15	\$ 22
Village Two Bedroom	\$ 3,787	\$ 3,323	\$0 \$0	0.00 %	\$ 3,787	\$ 15	\$ 22
College Park Quad	\$ 3,167	\$ 3,060	(\$107)	-3.50 %	\$ 1,500	\$ 15	\$ 22
Honors Complex	\$ 2,799	\$ 2,799	\$0	0.00 %	\$ 1,500	\$ 15	\$ 22
University Park Quad	\$ 3,167	\$ 3,060	(\$107)	-3.50 %	\$ 1,500	\$ 15	\$ 22
oniversity Park Quad	\$ 5,10 <i>1</i>	Ş 3,000	(3107)	-3.30 %	\$ 1,500	313	7 22
Communications Fee (per person)*							
Single	\$ 295.50	\$ 200.00	(\$96)	-47.75 %	\$ 295.50		
Double	\$ 203.25	\$ 200.00	(\$3)	-1.63 %	\$ 203.25		
Triple	\$ 172.50	\$ 200.00	\$28	13.75 %	\$ 172.50		
Quad	\$ 157.25	\$ 200.00	\$43	21.38 %	\$ 157.25		
College Park & University Park	\$ 178.50	\$ 200.00	\$22	10.75 %	\$ 178.50		
Activity Fee, Hamilton Hall	\$ 53.00	\$ 60.00	\$7	11.67 %	\$ 53.00		
Activity Fee, Forest Lane Apartments	\$ 53.00	\$ 60.00	\$7	11.67 %	\$ 53.00		
Activity Fee, The Woods	\$ 53.00	\$ 60.00	\$7	11.67 %	\$ 53.00		
Activity Fee, The Village	\$ 53.00	\$ 60.00	\$7	11.67 %	\$ 53.00		02
Activity Fee, College Park	\$ 53.00	\$ 60.00	\$7	11.67 %	\$ 53.00		82

Residence Services Fee Analysis

Parking Permit-Students-Commuter/Resident	FY 2014		FY 2015		Dollar Change		% Change	
Semester	\$ \$	53	\$ \$	57	\$	4	8%	
Fall and Spring Semesters Only	\$	100	\$	108	\$	8	8%	
Annual	\$	120	\$	130	\$	10	8%	
Temporary Week	\$	5	\$	5	\$		0%	
Semester Park & Ride	\$	9	\$	13	\$	4	44%	
Fall & Spring Semesters Only Park & Ride	\$	18	\$	26	\$	8	44%	
Temporary Week	\$	1	\$	1	\$		0%	
High School student after school lessons	\$	15	\$	19	\$	4	27%	
Parking Permit Faculty/Staff								
Semester	\$	66	\$	70	\$	4	6%	
Annual	\$	155	\$	165	\$	10	6%	
Annual Reserved A	\$	441	\$	451	\$	10	2%	
Temporary Week	\$	6	\$	6	\$		0%	
Other Parking Permit Fees								
Vendor/Service Semester	\$	66	\$	70	\$	4	6%	
Vendor/Service Annual	\$	155	\$	165	\$	10	6%	
Temporary Week	\$	6	\$	6	\$		0%	
Replacement Permit	\$	5	\$	10	\$	5	100%	
Other Housing Fees								
Housing Prepayments (for 2 semesters)	\$	150	\$		\$		0%	
Damages, Forfeit, Fines, Discipline	case decision		case decision					
Lockout Charges	\$	5	\$		\$	(5)	-100%	
Improper Checkout	\$	25	\$		\$	(25)	-100%	
Food Service Board Rates (per Semester)								
Basic Plan	\$	1,260	\$	1,300	\$	40	3%	
							00	

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Other Auxiliary Fees

WRIGHT STATE UNIVERSITY STUDENT FEE INCREASE RESOLUTION

WHEREAS, the Wright State University Board of Trustees is given the statutory authority and responsibility to assess tuition and fees; and

WHEREAS, tuition and fees must be sufficient to fund a quality educational experience; and

WHEREAS, the state budget allows for tuition increases; therefore be it

RESOLVED that Main Campus full-time and part-time undergraduate tuition and non-resident fees for all students for fall semester 2014 be increased over those for summer semester 2014 by approximately 2.2%; and be it further

RESOLVED that Lake Campus full-time and part-time undergraduate tuition for all students for fall semester 2014 be increased over those for summer semester 2014 by approximately 2%; and be it further

RESOLVED that Lake Campus full-time and part-time undergraduate non-resident fees for all students for fall semester 2014 be increased over those for summer semester 2014 by approximately 2.2%; and be it further

RESOLVED that Main Campus and Lake Campus full-time and part-time graduate tuition and non-resident fees for all students for fall semester 2014 be increased over those for summer semester 2014 by approximately 2.2%; and be it further

RESOLVED that professional fees and non-resident fees for the School of Professional Psychology and the Doctor of Nursing Practice students for fall semester 2014 be increased over those for summer semester 2014 by approximately 2.2%; and be it further

RESOLVED that professional fees for the Boonshoft School of Medicine for all students for fall semester 2014 be increased over those for spring semester 2014 by approximately 2.2%; and be it further

RESOLVED that non-resident fees for the Boonshoft School of Medicine for all students for fall semester 2014 will not be increased over those for spring semester 2014; and be it further

RESOLVED that this resolution supersedes 13-45 dated April 26, 2013.

Instruction and General Fee Analysis Fall 2014



	Main Campus Fees					Lake Campus Fees					
	Fi	iscal	Fiscal				Fiscal	F	iscal		
	Υ	'ear	Year				Year	,	Year		
	2	013-	2014-	Do	ollar			2	014-	Do	ollar
Undergraduate Semester Fees	2014		2015	Change		2013-2014		2015		Change	
	1 Th	rough 1	0.5 Hours/P	er Ho	our						
Instruction Fee		335	342		7		225		229		4
General Fee		51	52		1		35		36		1
Nonresident Tuition		368	376		8		368		376		8
Total Nonresident	\$	754	770	\$	16	\$	628	\$	641	\$	13
		11 Thr	ough 18 Ho	urs		_					
Instruction Fee		3,709	3,791		82		2,561		2,612		51
General Fee		562	574		12		303		309		6
Total Resident I&G Fee	\$	4,271	4,365	\$	94	\$	2,864	\$	2,921	\$	57
Nonresident Tuition		4,002	4,090		88		4,002		4,090		88
Total Nonresident I&G Fee	\$	8,273	8,455	\$	182	\$	6,866	\$	7,011	\$	145
Graduate Semester Fees											
	1 Th	rough 1	.0.5 Hours/F	Per H	our						
Instruction Fee		500	511		11		500		511		11
General Fee		77	79		2		77		79		2
Nonresident Tuition		406	415		9		406		415		9
Total Nonresident	\$	983	1,005	\$	22	\$	983	\$	1,005	\$	22
		11 Thr	ough 18 Ho	urs							
Instruction Fee		5,695	5,820		125		5,695		5,820		125
General Fee		562	574		12		562		574		12
Total Resident I&G Fee	\$	6,257	\$ 6,394	\$	137	\$	6,257		6,394		137
Nonresident Tuition		4,372	4,468		96		4,372		4,468		96
Total Nonresident I&G Fee	\$ 1	10,629	\$ 10,862	\$	233	\$	10,629	\$:	10,862	\$	233

Instruction and General Fee Analysis Fall 2014



School of Professional Psychology Semester Fees and DNP Program Semester Fees

School of Medicine Fees

	Fiscal Year	Fiscal Year	Dollar	Fiscal Year	Fiscal Year	Dollar	
Professional Fees	2013-2014	2014-2015	Change	2013-2014	2014-2015	Change	
	1 Throu						
Instruction Fee	\$ 591	604	13				
General Fee	89	91	2				
Nonresident Tuition	408	417	9		N/A		
Total Nonresident	\$ 1,088	\$ 1,112	\$ 24				
	:						
Instruction Fee	\$ 6,713	6,861	148	\$ 15,421	15,760	339	
General Fee	\$ 632	\$ 646	14	\$ 869	888	19	
Total Resident I&G Fee	\$ 7,345	\$ 7,507	\$ 162	\$ 16,290	\$ 16,648	\$ 358	
Nonresident Tuition Total Nonresident I&G	4,392	\$ 4,489	97	8,330	8,330		
Fee	\$ 11,737	\$ 11,996	\$ 259	\$ 24,620	\$ 24,978	\$ 358	