Current Funds Budget Fiscal Year 2013-2014



"RELENTLESS EXECUTION"



Wright State University

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Prepared by

Office of Budget Planning & Resource Analysis

Office of the Vice President for Business and Fiscal Affairs

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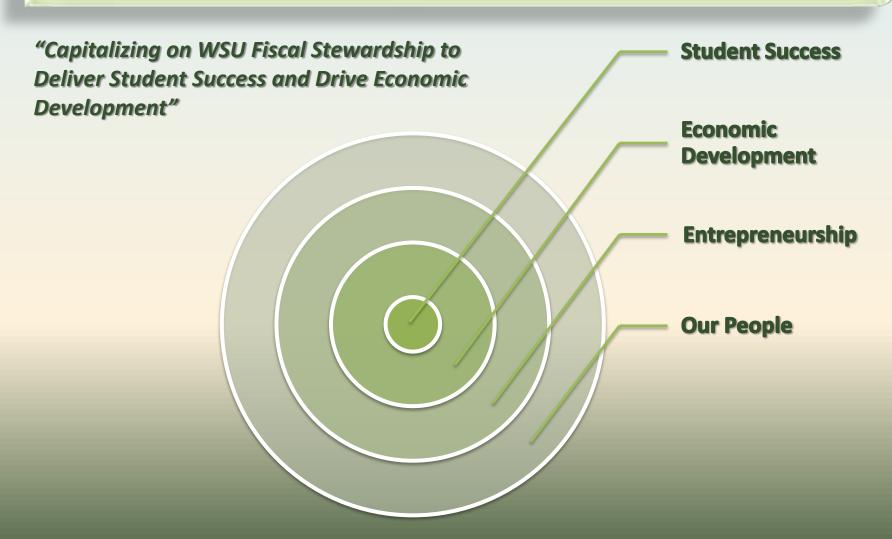
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Presentation Agenda



FY13 Budget Priorities



Invest in student success initiatives and support services that positively impact each student's university experience leading to graduation.

What we did...

Invested in the new **Classroom Building**, with design underway to create innovative learning spaces as well as to centralize student support and success centers

Invested in the **Woods Commons**, creating study spaces, social spaces, and amenities for students

Invested in the **Creative Arts Center** renovations to expand studio spaces for art, dance, film, and music

Invested to renovate **Raider Connect** to provide one-stop support for students

Invested in the Neuroscience and Engineering
Collaborative (NEC) Building to support world-class
educational and research experiences





Invest in student success initiatives and support services that positively impact each student's university experience leading to graduation.

Student Success

What we did...

Invested resources to implement and support faculty recommendations from the Ad Hoc Committee on Student Success Report through:

Development of joint-enrollment programs with community colleges

Development of summer bridge program for mathematics preparation

Expansion of recruitment and opportunities for honors students

Increase in faculty involvement with Freshman seminars

Improvement of interventions for at-risk students

Streamlining of mathematics remediation program

Invest in student success initiatives and support services that positively impact each student's university experience leading to graduation.

Student Success

What we did...



Awarded \$1.3M from Ohio Board of Regents' Ohio Means Internships and Co-ops grant program — combined with WSU efforts will create 192 internship positions

Opened Aerospace Professional Development Center at Wright State Research Institute (WSRI)

Continue the growth and expand the number of the University's Centers of Excellence to fuel economic vitality within the region and the State

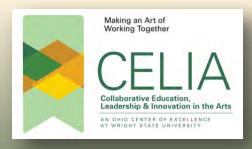
Economic Development

What we did...

Neuroscience
Institute
Symposium

Held the first annual WSU & PHS Neuroscience Institute Symposium with a focus on translational neuroscience

Established the Distinguished Visiting Artist
Series and CELIA Fellows program



Continue the growth and expand the number of the University's Centers of Excellence to fuel economic vitality within the region and the State

Economic Development

What we did...



Launched Calamityville's first training course and first technical training zone

Rose to a shared second position world ranking in world wide web



area of computer science based on h-index by Microsoft Academic Search

And much, much more...!!

Create an infrastructure that will catalyze the University's entrepreneurial spirit to capitalize on opportunities in existing, niche, and emerging markets

Entrepreneurship

What we did...



Create an infrastructure that will catalyze the University's entrepreneurial spirit to capitalize on opportunities in existing, niche, and emerging markets

Entrepreneurship

What we did...

Mission
Driven
Allocation
(MDA)

Conducted a parallel process year

Updated reporting templates

Revised and updated model designs

Developed governance structure and communicated purpose and membership



Dedicate University Resources to provide professional development opportunities for staff and faculty

Our People

What we did...

Wright Way Policy on
Staff Service and
Professional
Development

Multicultural
Affairs and
Community
Engagement

Staff Development Day Training and
Development
Programs

Dedicate University Resources to provide professional development opportunities for staff and faculty

Our People

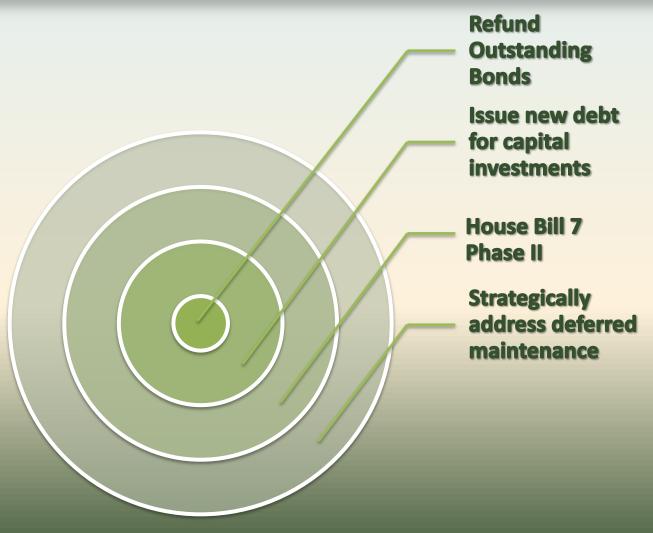
What we did...

Transformation of Performance Management

Tuition Remission Center for Teaching and Learning

Presidential Lecture Series

FY13 Capital Plan



Issue \$10M in new bonds to fund student success in new Classroom Building and Woods Commons



What we did...

NOVEMBER 2, 201

PAGE THREE

WSU raises \$25M toward upgrades

BY LAURA ENGLEHART DBJ STAFF REPORTER

Wright State University has raised \$25 million through a recent bond issuance.

Proceeds from the sale will help construct two buildings and renovate a former storage facility at the main campus in Fairhorn.

Following a \$58.5 million bond issuance nearly a year ago to fund several capital improvements, including the planned buildings, Wright State leaders chose to expand on those construction plans, requiring a second bond sale, said Mark Polatajko, treasurer and vice president of business and fiscal affairs.

The university Board of Trustees this past month approved a request for the bond issuance, which allows Wright State to add another \$6 million and 16,000 square feet to a classroom building planned for the west side of campus.

The \$12 million building will have 57,000 square feet and include class-room space and room for student and teacher support services.

The bond also pays for a \$3.9 million, 18,000-square-foot student commons building near The Woods residence halls on the northwest side of campus. The building will provide more student gathering space and dining options, university officials previously said.

The university does not have plans in the near future for another bond offering, Polatajko said.

"This will definitely meet our capital financing needs for the next three to five years," he said. "We wanted to give ourselves time to complete these capital



Higher Education: Wright State University raised \$25 million through a recent bond issuance that it will use toward constructing two buildings and renovating a former storage facility.

projects, which align with our campus master plan."

The bond sale was underwritten by Fifth Third Securities, a division of Fifth Third Bank in Cincinnati. Huntington Investment Co. and PNC Capital Markets LLC were underwriting syndicate members.

Wright State also included students and faculty in the process.

Joanne Li, dean of the Raj Soin College of Business, Marlena Akhbari, chair of finance and financial services, and Fall Ainina, a finance professor, joined other university financial leaders who evaluated potential bond underwriters.

In addition, several Wright State under-



graduates and MBA students were present for the sale at Fifth Third Bank.

"Traditionally, students learn finance in the classroom. For these students to be immersed into an actumers of bond pricing on the traditional floor, par-

ticipate in pre-market open pricing strategy and observe the execution of the bond sale is simply amazing," Polatajko said.

■ E-mail lenglehart@bizjournals.com. Call (937) 528-4426.

Issued \$25M in general receipts bonds to fund Classroom Building, Woods Commons, grounds storage relocation, and refinance outstanding debt

Enlisted the partnership of Board members, administration, faculty, staff, alumni, students, and community

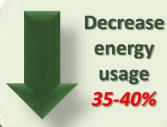


Contracted with ABM to implement House Bill 7 Phase II initiative

Capital Plan

Initial cost of \$25.5M

Savings of \$35.8M over 15 years



Decrease deferred maintenance by \$8 Million



In FY 2014.....

Wright State
University
maintains its
strong fiscal
condition!

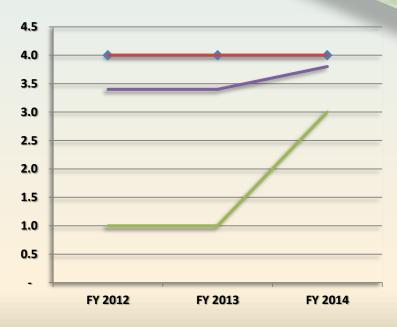
Current Funds Budget Fiscal Year 2012-2013

"CAPITALIZING ON WSU FISCAL STEWARDSH.
DELIVER STUDENT SUCCESS AND DRIVE
ECONOMIC DEVELOPMENT"



Prepared By
Office of Budget Planning and Resource Analysis
May 24, 2012

Senate Bill 6 Ratios – Current and Projected



| Primary Reserve Score |
|-----------------------|
| Viability Score |
| Net Income Score |
| ——Composite Score |
| |

| Senate Bill 6 Ratios | | | | | |
|-----------------------|---------|---------------|-----------|--|--|
| | FY 2012 | FY 2013 FY 20 | | | |
| | actual | projected | projected | | |
| | | | | | |
| Primary Reserve Score | 4.0 | 4.0 | 4.0 | | |
| Viability Score | 4.0 | 4.0 | 4.0 | | |
| Net Income Score | 1.0 | 1.0 | 3.0 | | |
| Composite Score | 3.4 | 3.4 | 3.8 | | |

16

Board Financial Policy Guidelines

Board Financial Policy Guidelines (goal to reach A1-Aa3 median)

| | | | | | Moody's A1 |
|-------|--|--------|-----------------------|---------------------------------------|--------------------------|
| | | FY2012 | FY 2013 | FY 2014 | - Aa3 |
| | | Actual | Actual | Projected | Median* |
| III A | Change of Unrestricted Net | | | | |
| | Assets / Total Operating Revenue | -2.00% | 2.25% | 3.85% | N/A |
| | , accept, retail operating received | | | | |
| III B | Measure of Reserves | 17 100 | 10 105 | 10 E7E | 14 904 |
| | wedsure of neserves | 17,199 | 18,185 | 19,575 | 14,894 |
| | | | | | |
| | | | | | |
| | As of June 30, 2013 | | Aa3 | A1 | Median |
| | As of June 30, 2013 | | <u>Aa3</u> | <u>A1</u> (in millions) | <u>Median</u> |
| | | | | (in millions) | |
| III C | As of June 30, 2013 Calculated Debt Capacity | | <u>Aa3</u> \$178.2 | | <u>Median</u> \$181.1 |
| III C | | | | (in millions) | |
| III C | Calculated Debt Capacity | | \$178.2 | (in millions) \$185.8 | \$181.1 |
| III C | Calculated Debt Capacity Outstanding Debt as of June 30, 2013 | | \$178.2 (\$159.0) | (in millions) \$185.8 (\$159.0) | \$181.1 (\$159.0) |
| шс | Calculated Debt Capacity Outstanding Debt as of June 30, | | \$178.2 | (in millions) \$185.8 | \$181.1 |

Moody's Bond Ratings Measures



| | FY 2012 Actual | FY 2013 Projected | FY 2014 Projected | Moody's A1 – Aa3 Median* |
|--|-------------------|----------------------|----------------------|--------------------------------|
| Unrestricted Net Assets / Operating Expenses | 0.29 | 0.32 | 0.38 | 0.27 |
| Unrestricted Net Assets / Debt | 1.15 | 0.99 | 1.22 | 0.42 |
| Debt Service / Operations | 2.86% | 2.41% | 3.20% | 2.77% |
| Direct Debt Service Coverage | 1.22 | 1.27 | 1.84 | 1.65 |

Growth in Total Net Assets



Investment Portfolio Performance

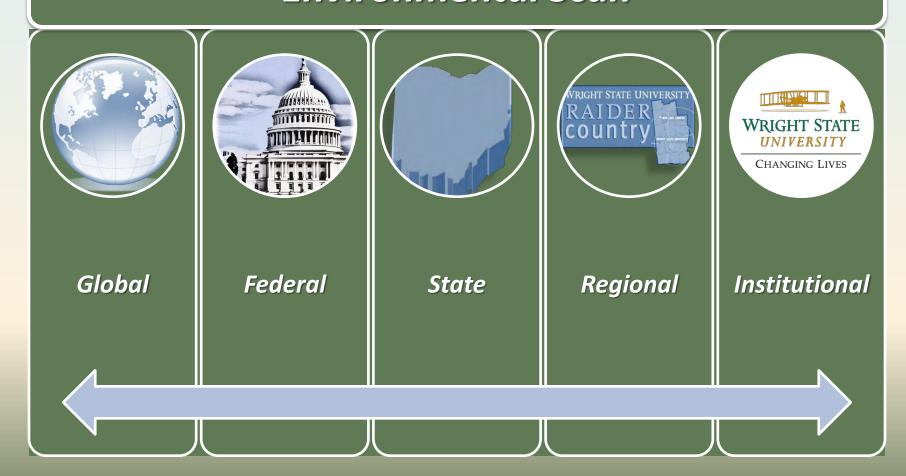
* 2013 is FYTD Feb 2013

Investment Income (in Thousands)





Environmental Scan

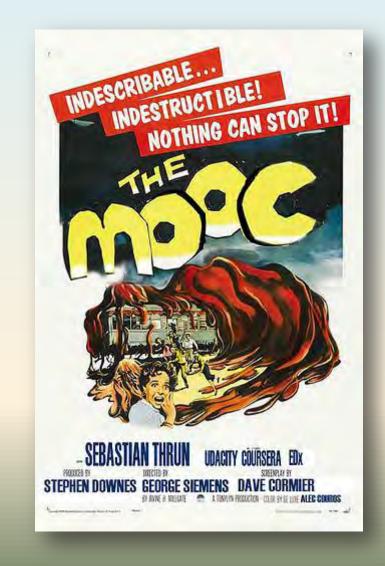


Global Trends

Massive Open Online Courses (MOOCs)

 Reconsidering how education is structured, delivered, and valued







Student Mobility



Study Abroad International branch campuses International degree programs

United States



United Kingdom



Australia



France



Germany



Most popular host countries and share of study abroad students



The number of students studying outside of their home country increased by 99% between 2000 and 2010 (n=4.1 million)

The United States' share of study abroad students decreased by 6% in the same decade

Federal Trends

Need to address increasing student debt

Federal Student Aid

9.4 million

Students receiving Pell Grants in 2012



Student Debt

\$120 billion

\$1 trillion

Amount of federal student loans expected for 2013-14

Total amount of student loan debt

Access and success for low-income and minority students

TRIO Grants

GEAR UP

Dream ACT



Federal Trends

Need to demonstrate the value of the college education



Rising college costs

Increasing student debt





Uncertainty
in the job
market for
young college
grads

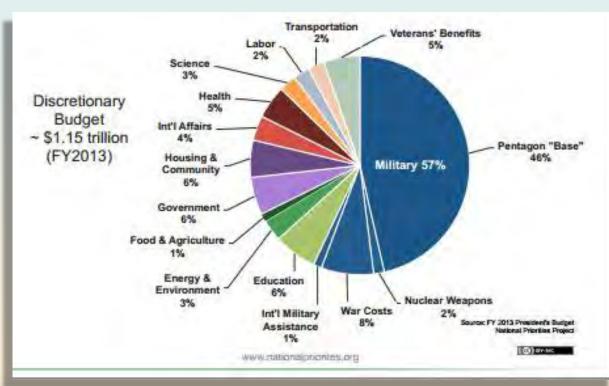


unemployment = 9.4% underemployment = 19.1%

Federal Trends







\$1.2 Trillion
over 10 years

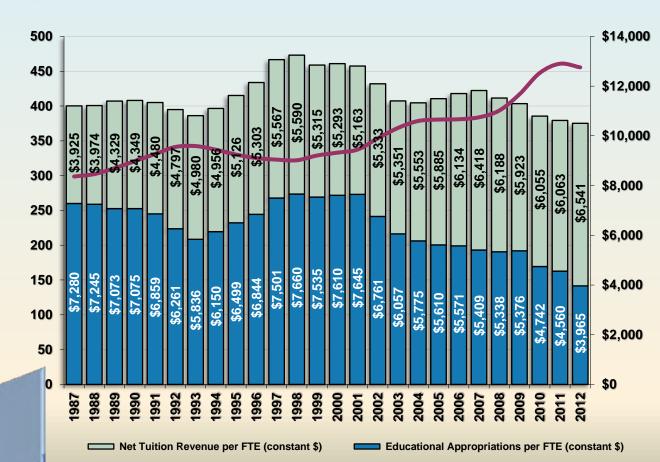
50% - Defense 50% - Discretionary

Dollars per FTE

State Trends

Public FTE Enrollment (thousands)

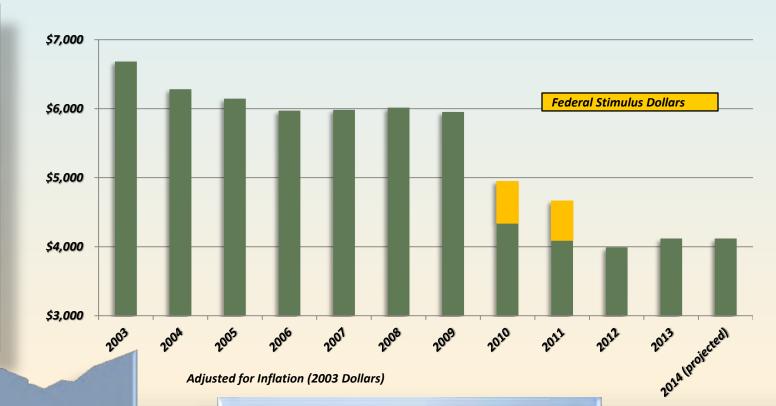
Ohio's Enrollment and



Note: Constant 2012 dollars adjusted by SHEEO Higher Education Cost Adjustment (HECA). Educational Appropriations include ARRA funds.

Source: SHEEO

State Funding per FTE 2003-2013



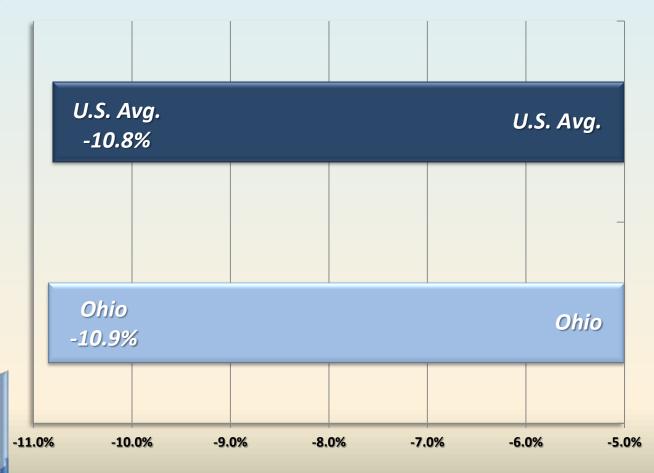
State Appropriation per Dollar of Gross Tuition

\$2.141980

\$0.49 2013

77% Decrease

Change in
State
Support for
Higher
Education
2008-2013



State Trends

State Share of Instruction Funding Formula Changes 50/50 funding to degree completion and course completion*

Proportional credit for transfer students

STEM
weighting
applied to
course and
degree

Biennium 2014-15

Single formula for branch and main campuses

Credit for associate degrees

At-risk
weighting at
the student
level for
degrees

20/80 funding to degree completion and course completion

No proportional credit for transfer students

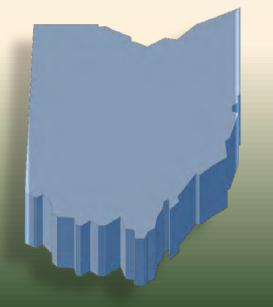
STEM weighting applied to course only

FY 2010 - FY2013

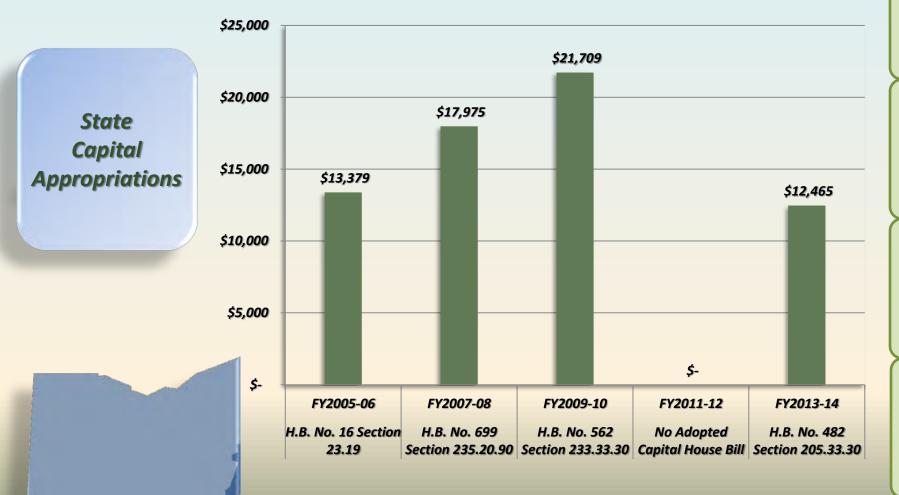
Separate
formulas for main
campuses, branch
campuses and
community colleges

No credit for associate degrees

Campus-based index for atrisk



*After medical, doctoral and access set asides



Research & Commercialization

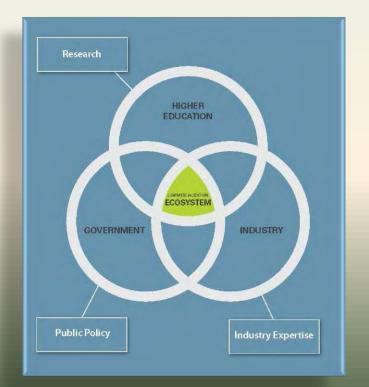
| Ohio's Rank | | | | | | |
|----------------|--|--|--|--|--|--|
| 20 29 | | | | | | |
| in R&D overall | | | | | | |

Source: Milken Institute's State Technology & Science Index via Ohio Board of Regents

- l) R&D inputs
- 2) Risk capital and entrepreneurial infrastructure
- 3) Human capital investment
- 1) Technology & science workforce
- 5) Technology concentration & dynamism

"Ecosystems that support technology commercialization must be built collaboratively by industry, higher education, and government leaders."

Ohio Board of Regents
 Commercialization Task Force





Inter-University Collaboration



Inter-University Council of Ohio A voluntary educational association of Ohio's public universities since 1939

Shared Services

State **Funding Formula**

Public Policy





IUC Committees

Economic and Workforce Development

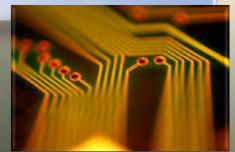


Ohio industries highlighted; higher education partnership enlisted in:

Advanced Manufacturing
Aerospace and Aviation
Agribusiness and Food Processing
Automotive
Biohealth
Energy
Financial Services
Information Technology

Polymers & Chemicals



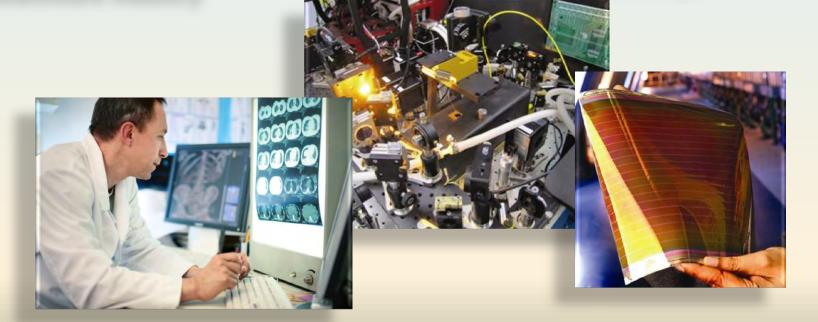




Regional Trends

Wright Patterson Air Force Base local defense industry, local healthcare industry







Sequestration effects?

Regional Trends

Regional workforce development

Local industries' workforce needs

o
g

Local educators'
workforce training
and development



LAKE CAMPUS
Third Annual
REGIONAL
SUMMIT



"Global Reach, Sharing Innovative Strategies"

Regional Trends

Dayton region job growth for positions requiring postsecondary education

Jobs Requiring Associates or Higher Postsecondary Education

99,840
2008 Annual

108,910 2018 Projected

9.1% increase

Jobs Requiring Training/Education Below the Associate Degree Level

284,080

2008 Annual

284,300 2018 Projected

0.1% increase

WRIGHT STATE UNIVERSITY RAIDER ... WED LAKE CAMPUS COUNTY ... WED LAKE CAMPUS COUNTY ... WED LAKE CAMPUS COUNTY ... WED LAKE CAMPUS ... WED LAKE C

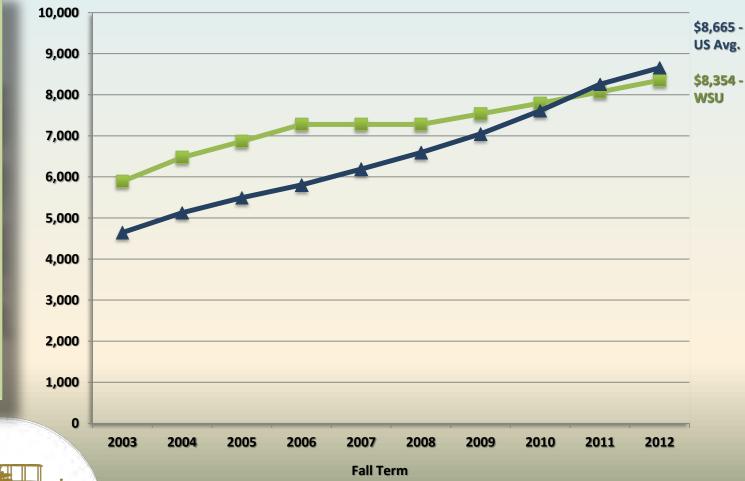
WSU - Total University All Students All Terms Student FTE





| % Change - All Terms FTE | FY03 to FY13 | FY12 to FY13 |
|--------------------------|--------------|--------------|
| Undergraduate | 13.60% | -6.40% |
| Graduate/Professional | 2.60% | -3.90% |
| All Students | 11.60% | -6.00% |

Annual Tuition Charges
WSU vs. US Average
for Public Four-Years





Source: CollegeBoard National Data

Full-Time Student Fees Ohio Main Campuses

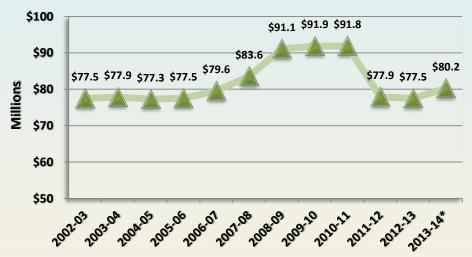


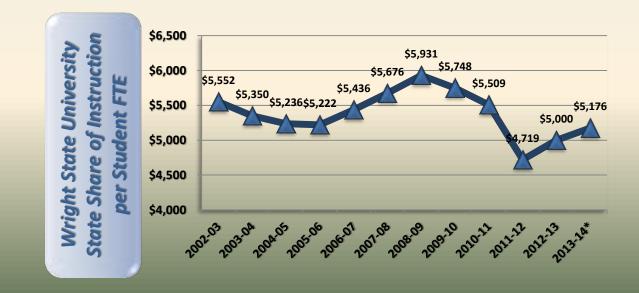
Annualized Full-Time Undergraduate and Graduate Fees, University Main Campuses 2012-2013

| University | Undergraduate | | | Graduate | | | | |
|--------------------------------|---------------|-----------------------|----|----------|----------|--------|-------------|--------|
| Main Campuses | | In State Out of State | | | In State | 0 | ut of State | |
| Miami University | \$ | 13,523 | \$ | 29,087 | \$ | 12,840 | \$ | 27,880 |
| University of Cincinnati | \$ | 10,784 | \$ | 25,816 | \$ | 14,182 | \$ | 25,696 |
| Bowling Green State University | \$ | 10,394 | \$ | 17,702 | \$ | 11,648 | \$ | 18,956 |
| Ohio University | \$ | 10,282 | \$ | 19,246 | \$ | 9,510 | \$ | 17,502 |
| Ohio State University | \$ | 10,037 | \$ | 25,445 | \$ | 12,201 | \$ | 29,513 |
| University of Akron | \$ | 9,862 | \$ | 18,063 | \$ | 8,578 | \$ | 13,767 |
| Kent State University | \$ | 9,672 | \$ | 17,632 | \$ | 10,290 | \$ | 17,806 |
| Cleveland State University | \$ | 9,314 | \$ | 12,436 | \$ | 12,169 | \$ | 23,966 |
| University of Toledo | \$ | 9,196 | \$ | 18,316 | \$ | 14,064 | \$ | 24,298 |
| Wright State University | \$ | 8,354 | \$ | 16,182 | \$ | 12,240 | \$ | 20,792 |
| Youngstown State University | \$ | 7,451 | \$ | 10,467 | \$ | 10,257 | \$ | 10,467 |
| Shawnee State University* | \$ | 6,988 | \$ | 11,963 | \$ | 8,795 | \$ | 20,593 |
| Central State University* | \$ | 5,870 | \$ | 13,090 | \$ | 6,174 | \$ | 9,990 |
| | | | | | | | | |

^{*} Receives special supplement to maintain low tuition.

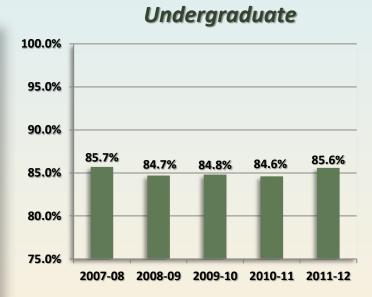






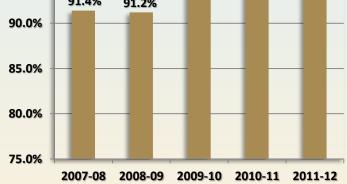


Wright State University Sourse Completion Rates 2004-2013





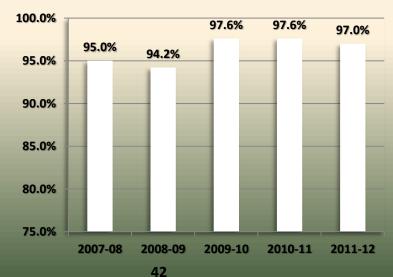
96.2%



Doctoral

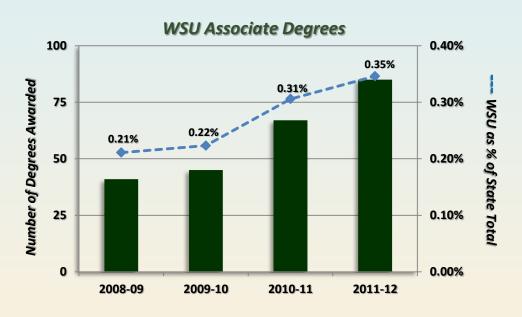
100.0%

95.0%

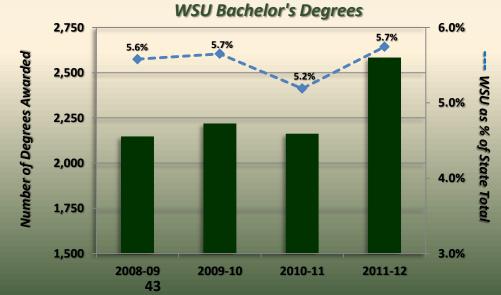




WSU Degrees Awarded

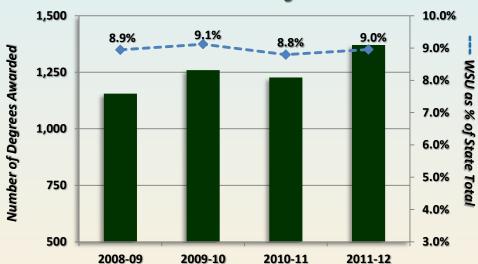




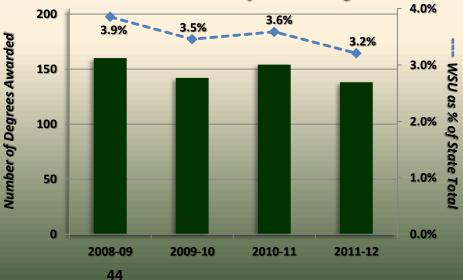


Source: OBR HEI Data (DC Query)

WSU Master's Degrees





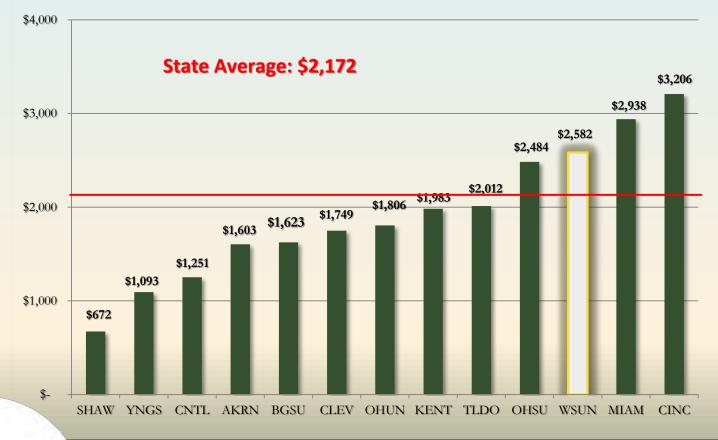




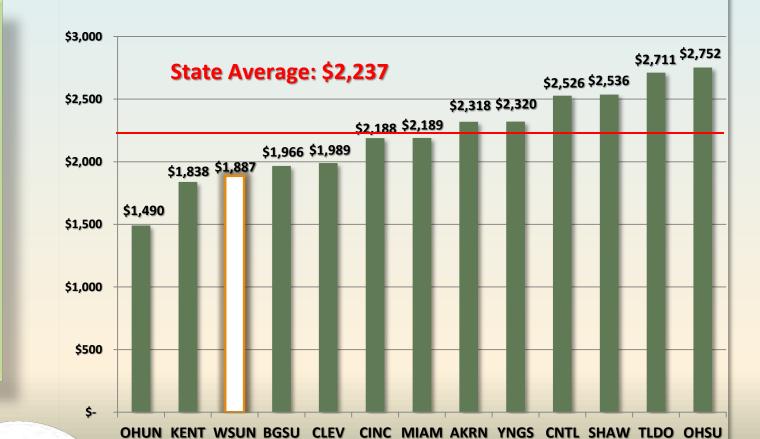
WSU Degrees Awarded

Source: OBR HEI Data (DC Query)

FY2012 Academic Support per Student FTE

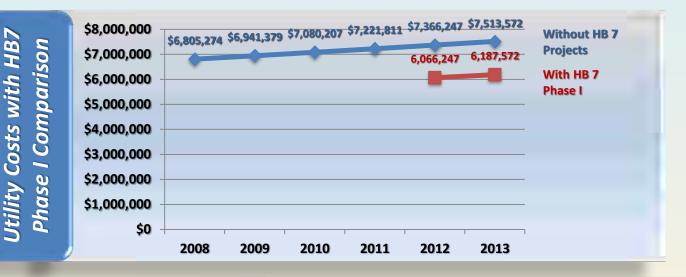


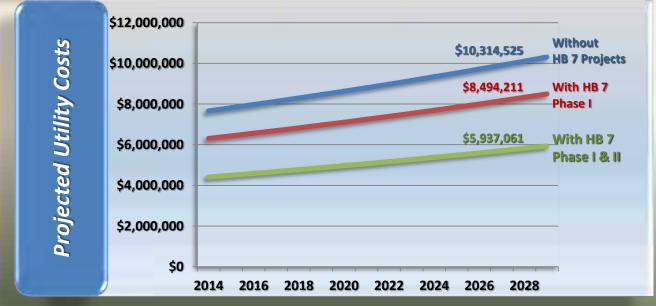






FY2012 Institutional Support per







Environmental Scan Summary









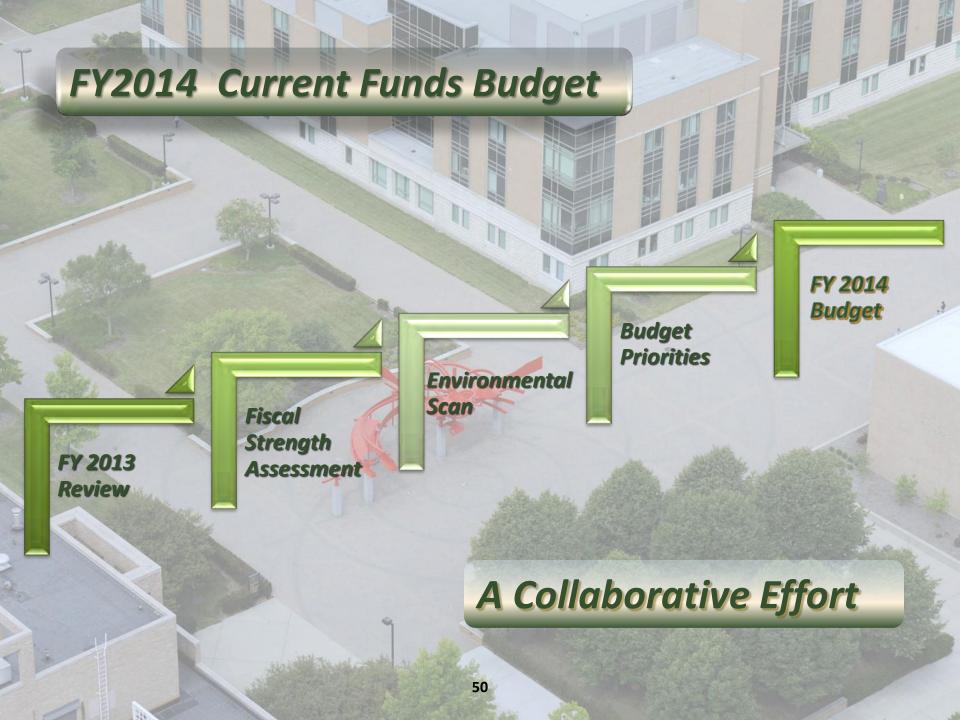


There are many environmental influences at the global, federal, state, regional, and institutional levels

Wright State is closely tracking these activities in collaboration with internal and external stakeholders

Our 2014-2018
Strategic Plan
has been
developed to
respond to these
trends

The FY 2014
University
Budget serves to
align resources
to address those
items





CHANGING LIVES

Academic Enterprise

City of Wright State

Development

Interconnectedness of Wright State University

Strategic Planning Approach

Individuals provide input to departments and units **Departments and** units provide input to the University The University integrates all into a blended institutional mission, vision, and strategic plan

University Strategic Plan — University Budget

University goals are reflected in the budget development and priorities







Fiscal
stewardship
added to
values
statement

Metrics identified for each goal

Resources
support
University's
strategic
goals

FY2014 Budget Priorities



Leverage University resources to enhance program quality and student success; to expand access to distinctive higher education experiences, to ensure achievement of learning outcomes, to facilitate degree completion, and to support successful career transition.

Student Access and Success

Community and Economic Development

Promote revitalization of our regional, state, national, and global partners through collaborative social, cultural, and economic initiatives

Resource Optimization

Increase the University's return on investment by driving innovation in the application of resources, partnership development, and approaches to market opportunities

Our People

Support the professional and personal development of our people to enhance job satisfaction and job effectiveness

Key Budget Assumptions

FY 2014





SSI FY14: Draft allocation as of March 7, 2013

Increase in Instruction & General Fees for all students: 2.2%

Non-resident tuition increase: 2.2%

Non-credit instruction levels: projected to be unchanged

Investment income calculation: approximately 5.5% of the investable base

Wage increase pool: 2% plus \$300K to fund implementation of Classified Staff compensation market study

New/alternate revenue: Hospitality Services

F&A: Based on Proposed Restricted Budget

Utility reduction: House Bill 7 savings (\$1.5M)

New Wright Promise Scholarship Investment: \$300K

Current
Unrestricted
Funds
Budget
(000's)

FY 2014 Proforma



| | | | | FY2014 P | | | | |
|---|-----------|-----------------------|-----------|----------|----|------------|-----------|---------------------|
| | | General University | | SOM | | uxiliaries | FY | 2014 Grand Total |
| Sources | | | | | | | | |
| Government Support | \$ | 74,203 | \$ | 12,731 | \$ | | \$ | 86,934 |
| | | Ť | | Ť | | | | Ť |
| Student Fees | | 159,677 | | 17,083 | | - | | 176,760 |
| 041 0 | | E 000 | | 0.004 | | 47.040 | | 05.050 |
| Other Sources | | 5,339 | | 2,864 | | 17,646 | | 25,850 |
| New/Aternative Revenue | | | | | | 350 | | 350 |
| | | | | | | | | |
| Investment Income | _ | 7,821 | | 643 | | | | 8,464 |
| Tatal Carrier | • | 047.044 | | 00.004 | • | 47.000 | | 000.050 |
| Total Sources | <u>\$</u> | 247,041 | <u>\$</u> | 33,321 | \$ | 17,996 | <u>\$</u> | 298,358 |
| Uses | | | | | | | | |
| | | | | | | | | |
| Salaries & Wages | \$ | 131,143 | \$ | 19,457 | \$ | 6,692 | \$ | 157,292 |
| Benefits | | 41,926 | | 4,821 | | 2,336 | | 49,083 |
| Total Personnel | \$ | 173,069 | \$ | 24,278 | \$ | 9,028 | \$ | 206,375 |
| Omenations | | E0 204 | | 0.042 | | 0.000 | | 77 005 |
| Operations | | 59,284 | | 9,043 | | 8,968 | | 77,295 |
| Inflationary Adjustments | | 1,000 | | | | | | 1,000 |
| • | | ., | | | | | | ., |
| Targeted Investments | | | | | | | | |
| Otrosto esta Plana | | 4 000 | | | | | | 4 000 |
| Strategic Plan | | 1,000 | | | | | | 1,000 |
| Technology | | 900 500 | | | | | | 900 500 |
| Capital Needs Debt Service - Current | | | | | | | | |
| | | 10,988 300 | | | | | | 10,988 300 |
| Wright Promise (scholarship) Total Targeted | | 13,688 | | | | | _ | 13,688 |
| Total Targeted | | 13,000 | | | | | _ | 13,000 |
| Total Uses | \$ | 247,041 | \$ | 33,321 | \$ | 17,996 | \$ | 298,358 |

Current Funds Budget



| Revenues: | | Expenditures: | |
|----------------------------|----------------|---|-------------------|
| Government Support | | Educational and General | |
| State Share of Instruction | \$ 80,240,582 | Instruction & Depart. Research | \$ 124,957,518 |
| Other State Support | 22,068,839 | Separately Budgeted Research | 29,481,767 |
| Local Support | 435,000 | Public Service | 14,236,700 |
| Federal Support | 66,516,000 | Student Services | 23,134,359 |
| Subtotal | 169,260,421 | Academic Support | 34,723,431 |
| | | Institutional Support | 43,320,373 |
| | | Operation & Maintenance of Plant | 18,784,488 |
| Student Fees | | Scholarships | 72,806,967 |
| Instruction & General Fees | 159,571,818 | | |
| Non-Resident Tuition | 11,062,030 | Total Educational & General Expenditures | 361,445,604 |
| Non-Credit Instruction | 2,769,512 | | |
| Other | 3,356,235 | Auxiliary Enterprises Expenditures | 28,828,936 |
| Subtotal | 176,759,595 | | |
| Other Sources | | Transfers | |
| Private Gifts & Grants | 23,556,800 | Debt Payment-Mandatory | 10,747,449 |
| Sales & Service | 18,921,264 | Debt Payment-Non Mandatory | 240,584 |
| Miscellaneous | 5,996,330 | Renewal & Replacement | 1,769,776 |
| Other | .,, | Education & General Support | (73,939) |
| Subtotal | 48,474,394 | Total Transfers | 12,683,870 |
| | | | |
| Investment Income | 8,464,000 | | |
| | | | |
| Total Revenues | \$ 402,958,410 | Total Expenditures & Transfers | \$ 402,958,410 |

Budgeted Revenues & Expenditures



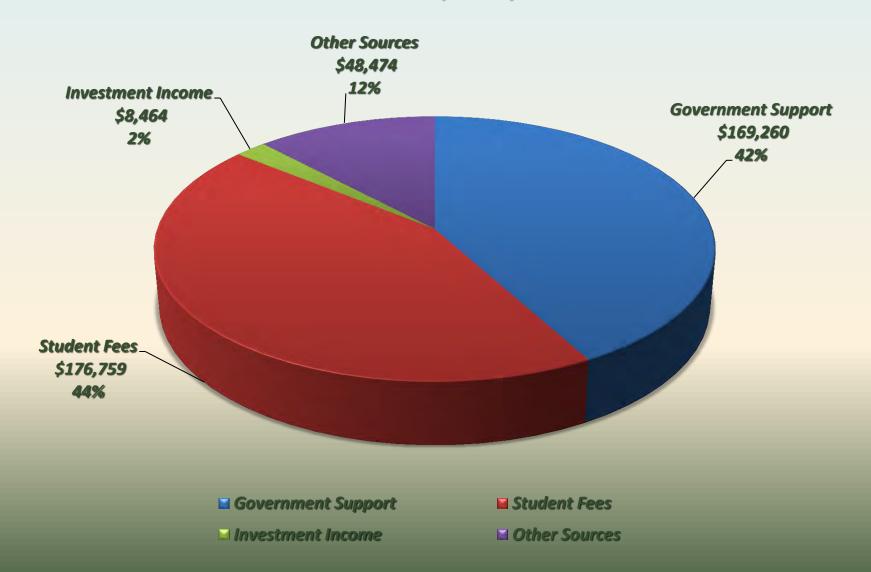
| | | 1 | FY2014 | | | | | |
|------------------------------------|----------------|--------------|---------------|----------------------|---------------|-----------------------|----------------|--|
| | Main | Lake | | | | | Grand | |
| | Campus | Campus | SOM | Total | Auxiliaries | Restricted | Total | |
| Revenues: | | | | | | | | |
| Government Support | | | | | | | | |
| State Share of Instruction | \$ 67,216,957 | \$ 2,717,055 | \$ 10,306,570 | \$ 80,240,582 | \$ 0 | \$ 0 | \$ 80,240,582 | |
| Other State Support | 243,839 | 0 | 0 | 243,839 | 0 | 21,825,000 | 22,068,839 | |
| Local Support | 35,000 | 0 | | 35,000 | 0 | 400,000 | 435,000 | |
| Federal Support | 3,981,000 | 10,000 | 2,425,000 | 6,416,000 | 0 | 60,100,000 | 66,516,000 | |
| Subtotal | 71,476,796 | 2,727,055 | 12,731,570 | 86,935,421 | 0 | 82,325,000 | 169,260,421 | |
| Student Fees | , , | , , | , , | , , | | , , | , , | |
| Instruction & General Fees | 137,195,020 | 5,937,015 | 16,439,783 | 159,571,818 | 0 | 0 | 159,571,818 | |
| Non-Resident Tuition | 10,707,953 | 14,077 | 340,000 | 11,062,030 | lo | 0 | 11,062,030 | |
| Non-Credit Instruction | 2,769,512 | , 0 | 0 | 2,769,512 | 0 | Ō | 2,769,512 | |
| Other | 2,925,385 | 127,950 | 302,900 | 3,356,235 | ٥ | Ö | 3,356,235 | |
| Subtotal | 153,597,870 | 6,079,042 | 17,082,683 | 176,759,595 | 0 | 0 | 176,759,595 | |
| Other Sources | , , | -,,- | , , | -,, | | | -,, | |
| Private Gifts & Grants | 717,000 | 7,500 | 75,000 | 799,500 | 482.300 | 22,275,000 | 23,556,800 | |
| Sales & Service | 2,674,621 | 54,250 | 2,243,289 | 4,972,160 | 13,949,104 | , -, | 18,921,264 | |
| Miscellaneous | 1,885,280 | 0 .,_00 | 546,002 | 2,431,282 | 3,565,048 | | 5,996,330 | |
| Subtotal | 5,276,901 | 61,750 | 2,864,291 | 8,202,942 | 17,996,452 | | 48,474,394 | |
| | | | | -,,- :- | 11,000,100 | | , | |
| Investment Income | 7,821,000 | 0 | 643,000 | 8,464,000 | 0 | 0 | 8,464,000 | |
| Total Revenues | \$ 238,172,567 | \$ 8,867,847 | \$ 33,321,544 | \$ 280,361,957 | \$ 17,996,452 | <u>\$ 104,600,000</u> | \$ 402,958,410 | |
| F Pr | | | | | | | | |
| Expenditure | | | A 40.005.000 | A 407.007.540 | | 40.000.000 | A 404.057.540 | |
| Instruction & Depart. Research | . , , | | \$ 16,895,066 | | \$ 0 | +,, | | |
| Separately Budgeted Research | 2,390,244 | 0 | 441,523 | 2,831,767 | 0 | 26,650,000 | 29,481,767 | |
| Public Service | 2,567,117 | 199,593 | 1,694,990 | 4,461,700 | 0 | 9,775,000 | 14,236,700 | |
| Student Services | 14,463,336 | 965,221 | 7,495,802 | 22,924,359 | 0 | 210,000 | 23,134,359 | |
| Academic Support | 31,797,878 | 619,330 | 1,486,223 | 33,903,431 | 0 | 820,000 | 34,723,431 | |
| Institutional Support | 37,881,814 | 2,895,144 | 2,428,415 | 43,205,373 | 0 | 115,000 | 43,320,373 | |
| Operation & Maintenance of | 44.004.000 | 050 004 | 4 000 505 | 47.740.400 | | 4 005 000 | 40.704.400 | |
| Plant | 14,921,929 | 858,034 | 1,939,525 | 17,719,488 | 0 | 1,065,000 | 18,784,488 | |
| Scholarships | 23,242,687 | 109,280 | 940,000 | 24,291,967 | 0 | 48,515,000 | 72,806,967 | |
| Total Expenditures | 215,117,954 | 8,866,106 | 33,321,544 | 257,305,604 | 0 | 104,140,000 | 361,445,604 | |
| Auxiliary Enterprises Expenditures | 0 | 0 | 0 | 0 | 28,368,936 | 460,000 | 28,828,936 | |
| T | | | | | | | | |
| Transfers | (40,000,000) | (4.744) | • | (40.004.704) | 40.055.704 | 0 | 70.040 | |
| Education and General Support | (12,280,023) | (1,741) | 0 | (12,281,764) | 12,355,704 | | 73,940 | |
| Debt Payment-Mandatory | (9,674,624) | 0 | 0 | (9,674,624) | (1,072,825) | 0 | (10,747,449) | |
| Debt Payment-Non-Mandatory | (4.000.005) | 0 | 0 | (4.000.005) | (240,584) | 0 | (240,584) | |
| Renewal & Replacement | (1,099,965) | <u>0</u> . | 0 | (1,099,965) | (669,811) | 0 | (1,769,776) | |
| Total Transfers | (23,054,613) | (1,741) | 0 | (23,056,353) | 10,372,484 | 0 | (12,683,869) | |
| Budget Balancing Strategies | | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total Expenditures & Transfers | \$ 238,172,567 | \$ 8,867,847 | \$ 33,321,544 | \$ 280,361,957 | \$ 17,996,452 | \$ 104,600,000 | \$ 402,958,410 | |

Budgeted Revenues

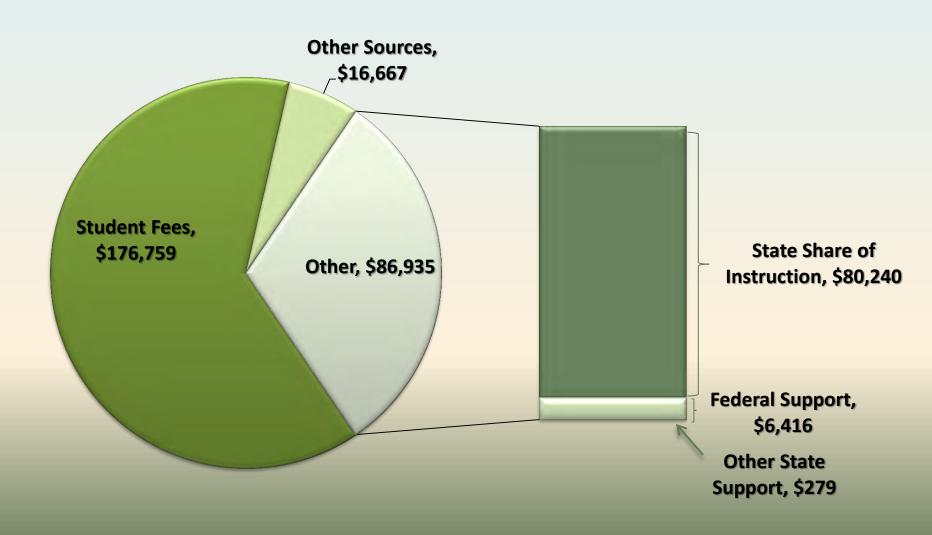


| | | Education on | d Cananal | | | EV204.4 | FV2042 | |
|---------------------------------|-------------------|--------------|---------------|-------------|---------------|------------------|----------------|-----------------|
| | Main | Education an | ia General | | | | FY2014 | FY2013 Grand |
| | Campus | Campus | SOM | Total | Auxiliaries | Restricted | Grand Total | Total |
| Pavanuas | | | | | | | | |
| Revenues: Government Support | | | | | | | | |
| State Share of Instruction | \$ 67,216,957 \$ | 2,717,055 \$ | 10,306,570 \$ | 80,240,582 | \$ 0 | \$ 0 \$ | 80,240,582 \$ | 77,620,104 |
| Other State Support | 243,839 | 0 | 0 | 243,839 | 0 | 21,825,000 | 22,068,839 | 21,063,839 |
| Local Support | 35,000 | 0 | 0 | 35,000 | 0 | 400,000 | 435,000 | 415,000 |
| Federal Support | 3,981,000 | 10,000 | 2,425,000 | 6,416,000 | 0 | 60,100,000 | 66,516,000 | 67,730,000 |
| Subtotal | 71,476,796 | 2,727,055 | 12,731,570 | 86,935,421 | 0 | 82,325,000 | 169,260,421 | 166,828,943 |
| Student Fees | | | | | | | | |
| Instruction & General Fees | 137,195,020 | 5,937,015 | 16,439,783 | 159,571,818 | 0 | 0 | 159,571,818 | 168,439,953 |
| Non-Resident Tuition | 10,707,953 | 14,077 | 340,000 | 11,062,030 | 0 | 0 | 11,062,030 | 8,568,070 |
| Non-Credit Instruction | 2,769,512 | 0 | 0 | 2,769,512 | 0 | 0 | 2,769,512 | 2,479,718 |
| Other | 2,925,385 | 127,950 | 302,900 | 3,356,235 | 0 | 0 | 3,356,235 | 3,490,322 |
| Subtotal Other Sources | 153,597,870 | 6,079,042 | 17,082,683 | 176,759,595 | 0 | 0 | 176,759,595 | 182,978,063 |
| Private Gifts & Grants | 717,000 | 7,500 | 75,000 | 799,500 | 482,300 | 22,275,000 | 23,556,800 | 60,290,300 |
| Sales & Service | 2,674,621 | 54,250 | 2,243,289 | 4,972,160 | 13,949,104 | 0 | 18,921,264 | 19,176,767 |
| Miscellaneous | 1,885,280 | 0 | 546,002 | 2,431,282 | 3,565,048 | 0 | 5,996,330 | 6,183,986 |
| Subtotal | 5,276,901 | 61,750 | 2,864,291 | 8,202,942 | 17,996,452 | 22,275,000 | 48,474,394 | 85,651,053 |
| | | | | | | | | |
| Investment Income | 7,821,000 | 0 | 643,000 | 8,464,000 | 0 | 0 | 8,464,000 | 8,311,000 |
| Total Revenues | \$ 238,172,567 \$ | 0 067 047 . | 22 221 544 6 | 280,361,958 | \$ 17 996 452 | \$104 600 000 \$ | 402,958,410 \$ | 442 769 060 |

Current Funds Revenue Budget by Source FY2014 (000's)



Educational and General Revenue Fund Budget Fiscal Year 2014 (000's)



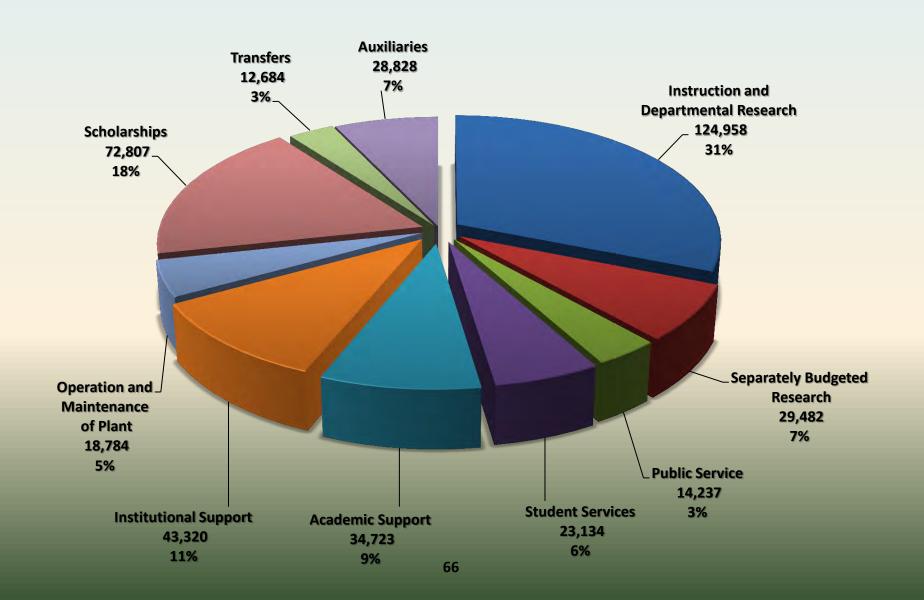
Budgeted Expenditures

Total Current Funds

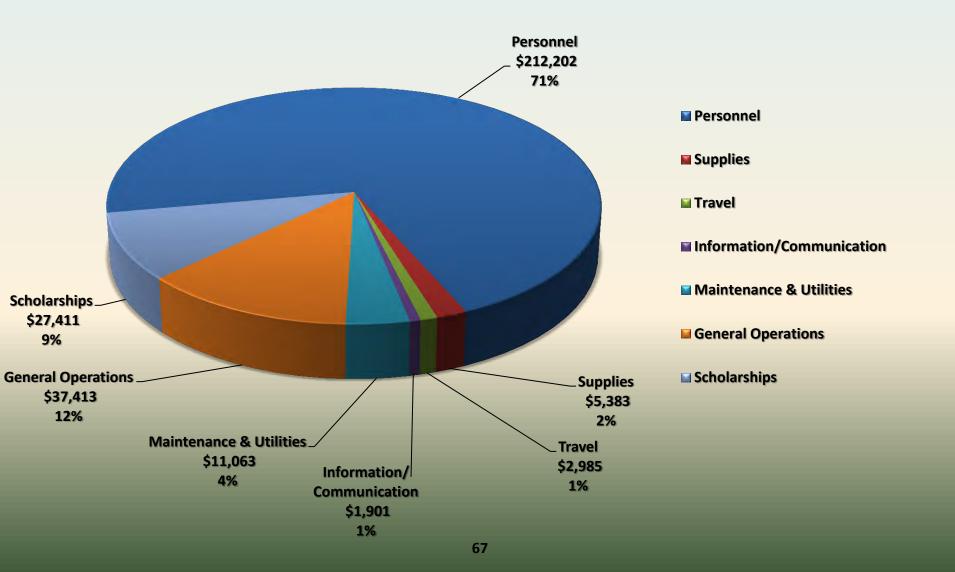


| | | Education a | and General | | | | FY 2014 | FY2013 |
|-------------------------------------|----------------|--------------|---------------|----------------|---------------|----------------|----------------|---------------|
| | Main | Lake | | | | | Grand | Grand |
| | Campus | Campus | BSOM | Total | Auxiliaries | Restricted | Total | Total |
| | | | | | | | | |
| Expenditures: | | | | | | | | |
| | | | | | | | | |
| Instruction & Depart. Research | 87,852,948 | 3,219,504 | 16,895,066 | 107,967,518 | 0 | 16,990,000 | 124,957,518 | 123,452,432 |
| Separately Budgeted Research | 2,390,244 | 0 | 441,523 | 2,831,767 | 0 | 26,650,000 | 29,481,767 | 27,861,189 |
| Public Service | 2,567,117 | 199,593 | 1,694,990 | 4,461,700 | 0 | 9,775,000 | 14,236,700 | 13,551,297 |
| Student Services | 14,463,336 | 965,221 | 7,495,802 | 22,924,359 | 0 | 210,000 | 23,134,359 | 16,937,216 |
| Academic Support | 31,797,878 | 619,330 | 1,486,223 | 33,903,431 | 0 | 820,000 | 34,723,431 | 87,038,081 |
| Institutional Support | 37,881,814 | 2,895,144 | 2,428,415 | 43,205,373 | 0 | 115,000 | 43,320,372 | 51,153,623 |
| Operation & Maintenance of Plant | 14,921,929 | 858,034 | 1,939,525 | 17,719,488 | 0 | 1,065,000 | 18,784,488 | 20,078,544 |
| Scholarships | 23,242,687 | 109,280 | 940,000 | 24,291,967 | 0 | 48,515,000 | 72,806,967 | 63,815,960 |
| | | | | | | | | |
| Total Expenditures | 215,117,954 | 8,866,106 | 33,321,544 | 257,305,604 | 0 | 104,140,000 | 361,445,603 | 403,888,342 |
| | | | | | | | | |
| Auxiliary Enterprises Expenditures | 0 | 0 | 0 | 0 | 28,368,936 | 460,000 | 28,828,936 | 28,154,425 |
| Transfers | | | | | | | | |
| Transicio | | | | | | | | |
| Education and Conoral Summert | (12 200 024) | (1 741) | • | (12 201 765) | 12 255 704 | 0 | 72.020 | 600.060 |
| Education and General Support | (12,280,024) | (1,741) | 0 | (12,281,765) | 12,355,704 | 0 | 73,939 | 608,069 |
| Debt Payment-Mandatory | (9,674,624) | 0 | 0 | (9,674,624) | (1,072,825) | 0 | (10,747,449) | (9,788,450) |
| Debt Payment-Non-Mandatory | | 0 | 0 | 0 | (240,584) | 0 | (240,584) | (240,584) |
| Renewal & Replacement | (1,099,965) | 0 | 0 | (1,099,965) | (669,811) | 0 | (1,769,776) | (2,305,328) |
| | | | | | | | | |
| Total Transfers | (23,054,613) | (1,741) | 0 | (23,056,354) | 10,372,484 | 0 | (12,683,870) | (11,726,293) |
| | (,,, | | | | | | | |
| | | | | | | | | |
| Total Expenditures & Transfers | \$ 238,172,567 | \$ 8,867,847 | \$ 33,321,544 | \$ 280,361,957 | \$ 17,996,452 | \$ 104,600,000 | \$ 402,958,410 | \$443,769,060 |

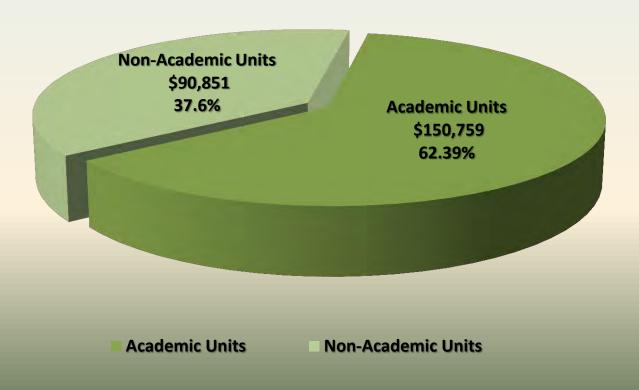
Current Funds Expense Budget by Function FY 2014 (000's)



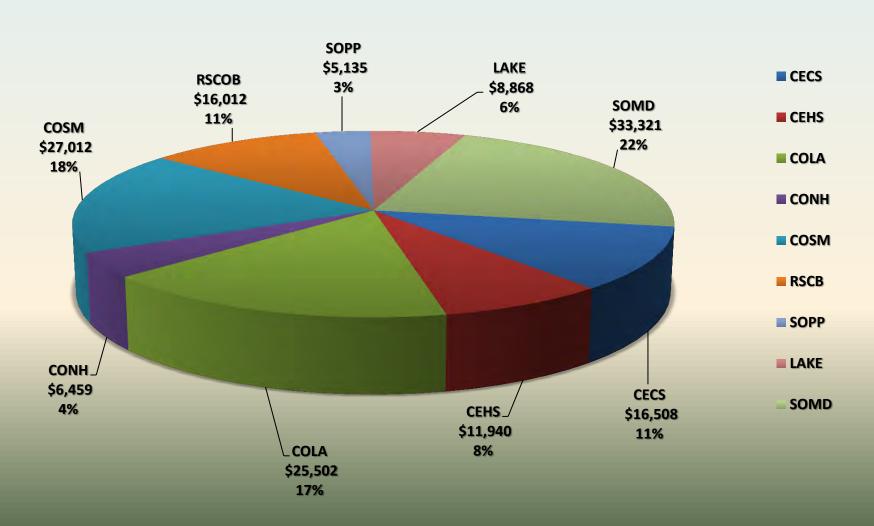
Unrestricted Expense Budget by Account FY2014 (000's)



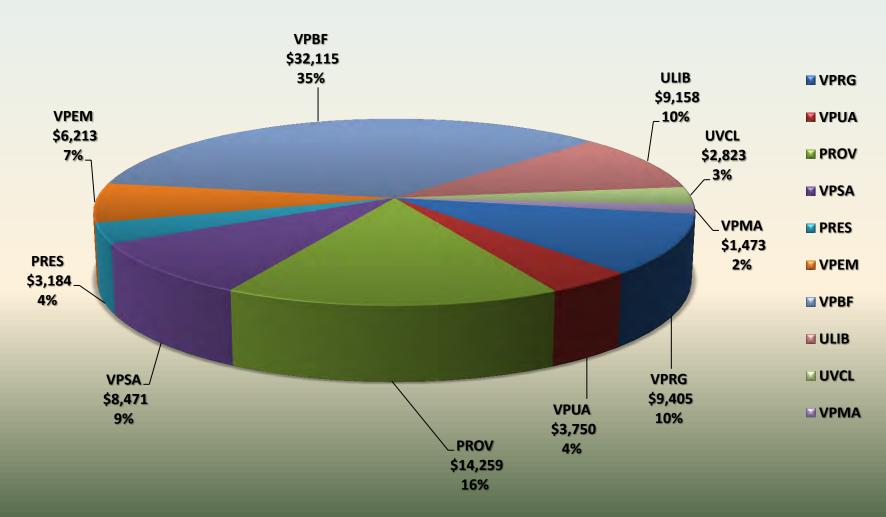
Academic Units/Non Academic Units Expense Budget FY2014 (000's)



Academic Units Expense Budget FY2014 (000's)



Non -Academic Units Expense Budget FY2014 (000's)



Summary of Auxiliary Operations



| | į į | Revenues &Su | pport from E&G | ì | Expenditures R&R, Debt | & Transfers |
|---------------------------|---------------|---|----------------|---------------|---------------------------|----------------------------|
| Auxiliaries | Revenues | evenues Support from Total Revenue Expenditure Budget | | Expenditures | Payment& | Total Expense Budget |
| Main Campus Bookstore | \$ 477,689 | \$ 0 | \$ 477,689 | \$311,689 | \$ 166,000 | \$ 477,689 |
| Lake Campus Bookstore | 7,000 | 0 | 7,000 | 7,000 | o | 7,000 |
| Food Services | 7,088,576 | 0 | 7,088,576 | 6,817,720 | 270,856 | 7,088,576 |
| Intercollegiate Athletics | 1,772,500 | 8,022,089 | 9,794,589 | 9,794,589 | 0 | 9,794,589 |
| Nutter Center | 2,486,015 | 1,254,533 | 3,740,548 | 3,740,548 | 0 | 3,740,548 |
| Parking & Transportation | 1,765,846 | 0 | 1,765,846 | 1,465,799 | 300,047 | 1,765,846 |
| Residence Services | 3,413,151 | 0 | 3,413,151 | 3,172,567 | 240,584 | 3,413,151 |
| Student Union | 90,426 | 3,137,690 | 3,228,116 | 2,187,003 | 1,041,113 | 3,228,116 |
| Vending | 895,249 | (50,000) | 845,249 | 843,249 | 2,000 | 845,249 |
| Total | \$ 17,996,452 | \$ 12,364,312 | \$ 30,360,764 | \$ 28,340,164 | \$ 2,020,600 | \$ 30,360,764 |



Main Campus Bookstore

| Revenues: | Budgeted FY2014 | | | Budgeted FY2013 | | Dollar hange |
|----------------------------------|--------------------|-----------|-----------|--------------------|-----|-----------------|
| Commissions Income | \$ | 477,689 | \$ | 558,327 | \$ | (80,638) |
| Total Revenue | <u>\$</u> | 477,689 | <u>\$</u> | 558,327 | \$_ | (80,638) |
| Expenditures: | | | | | | |
| Personnel | \$ | 57,299 | \$ | 59,937 | \$ | (2,638) |
| Benefits | | 19,180 | | 19,180 | | 0 |
| General Operations | | 9,495 | | 8,608 | | 887 |
| Cost Allocations | _ | 225,715 | _ | 221,277 | | 4,438 |
| Total Expenditures | | 311,689 | | 309,001 | | 2,688 |
| Transfers: | | | | | | |
| Renewal & Replacement | - | (166,000) | | (249,326) | _ | 83,326 |
| Total Expenditures and Transfers | \$ | 477,689 | <u>\$</u> | 558,327 | \$ | (80,638) |



Lake Campus Bookstore

| Budgeted FY 2014 | | Budgeted FY 2013 | | Dollar Change | |
|---------------------|----------|--|---------------------------------------|---|---|
| | | | | | |
| \$ | 7,000 | \$ | 23,000 | \$ | (16,000) |
| | | | | | |
| \$ | 7,000 | \$ | 23,000 | \$ | (16,000) |
| | | | | | |
| | | | | | |
| \$ | - | \$ | - | \$ | - |
| | - | | - | | - |
| | 7,000 | | 23,000 | | (16,000) |
| | - | | - | | - |
| | - | | - | | - |
| | | | | | |
| \$ | 7,000 | \$ | 23,000 | \$ | (16,000) |
| | \$ \$ | \$ 7,000 \$ 7,000 \$ - - - | \$ 7,000 \$ \$ 7,000 \$ \$ 7,000 \$ | FY 2014 FY 2013 \$ 7,000 \$ 23,000 \$ 7,000 \$ 23,000 \$ - - 7,000 23,000 - - | FY 2014 FY 2013 \$ 7,000 \$ 23,000 \$ 7,000 \$ 23,000 \$ - \$ - 7,000 23,000 - - - </td |



Food Services

| | Budgeted FY 2014 | | Budgeted FY 2013 | | Dollar Change | |
|----------------------------------|---------------------|-----------|---------------------|-----------|---------------|---------|
| Revenues: | | | | | | |
| Venue Revenues and Board | | | | | | |
| Charges | \$ | 6,958,303 | \$ | 6,799,280 | \$ | 159,023 |
| Commissions | | 130,273 | | 126,478 | | 3,795 |
| Total Revenue | \$ | 7,088,576 | \$ | 6,925,758 | \$ | 162,818 |
| Expenditures: | | | | | | |
| Personnel | \$ | 49,082 | \$ | 49,082 | \$ | - |
| Benefits | | 17,866 | | 15,952 | | 1,914 |
| *General Operations | | 644,807 | | 294,807 | | 350,000 |
| Cost Allocations | | 550,268 | | 536,851 | | 13,417 |
| Purchase Resale/Capital | | 5,555,697 | | 5,416,576 | | 139,121 |
| | | | | | | |
| Total Expenditures | | 6,817,720 | | 6,313,268 | | 504,452 |
| | | | | | | |
| Transfers: | | | | | | |
| Support from E & G | | (5,527) | | (5,527) | | |
| Debt Payment | | 0 | | 0 | | 0 |
| Renewal & Replacement | | (265,330) | | (606,964) | | 341,634 |
| | | | | | | |
| Total Transfers | | (270,857) | _ | (612,491) | _ | 341,634 |
| Total Expenditures and Transfers | \$ | 7,088,576 | \$ | 6,925,758 | \$ | 162,818 |
| | | 74 | | | | |



Intercollegiate Athletics

| | Budgeted FY 2014 | | Budgeted FY 2013 | | Dollar Change | |
|-----------------------------------|---------------------|-----------|---------------------|-----------|------------------|----------|
| Revenues: | | | | | | |
| Gifts/Grants - Foundation | \$ | 482,300 | \$ | 470,300 | \$ | 12,000 |
| Ticket Sales | | 359,200 | | 339,500 | | 19,700 |
| Athletic Conference Income | | 319,000 | | 336,500 | | (17,500) |
| Other Sources | | 612,000 | | 562,200 | | 49,800 |
| Total Revenues | \$ | 1,772,500 | \$ | 1,708,500 | \$ | 64,000 |
| Expenditures: | | | | | | |
| Personnel | \$ | 3,011,814 | \$ | 2,950,210 | \$ | 61,604 |
| Benefits | | 1,059,702 | | 930,115 | | 129,587 |
| General Operations | | 2,206,618 | | 2,198,704 | | 7,914 |
| Scholarships/Fellowships | | 2,732,930 | | 2,652,104 | | 80,826 |
| Cost Allocations | | 783,525 | | 766,826 | | 16,699 |
| Total Expenditures | | 9,794,589 | | 9,497,959 | | 296,630 |
| Transfers: | | | | | | |
| Support from E & G | _ | 8,022,089 | | 7,789,459 | | 232,630 |
| Total Transfers | | 8,022,089 | | 7,789,459 | | 232,630 |
| Total Expenditures and Transfers | \$ | 1,772,500 | \$ | 1,708,500 | \$ | 64,000 |



Nutter Center

| _ | Budgeted FY 2014 | Budgeted FY 2013 | Dollar Change |
|----------------------------------|---------------------|---------------------|---------------|
| Revenues: | | | |
| Parking Permits/Fees | \$ 374,187 | \$ 374,187 | \$ 0 |
| Sales-Merchandise | 61,500 | 61,500 | 0 |
| Sales-Food & Beverage | 409,478 | 452,978 | (43,500) |
| Rental | 550,000 | 550,000 | 0 |
| Event Sponsorship | 400,000 | 400,000 | 0 |
| Other Sources | 690,850 | 690,850 | 0 |
| Total Revenue | \$2,486,015 | \$ 2,529,515 | \$ (43,500) |
| Expenditures: | | | |
| Personnel | \$ 682,982 | \$ 670,305 | \$ 12,677 |
| Benefits | 241,372 | 214,446 | 26,926 |
| General Operations | 1,662,983 | 1,645,585 | 17,398 |
| Purchase Resale/Capital | 750 | 750 | 0 |
| Cost Allocations | 1,152,461 | 1,120,829 | 31,632 |
| | | | |
| Total Expenditures | 3,740,548 | 3,651,915 | 88,633 |
| Transfers: | | | |
| Debt Payment | 0 | 0 | 0 |
| Support from E & G | 1,254,533 | 1,122,401 | 132,132 |
| Total Transfers | 1,254,533 | 1,122,401 | 132,132 |
| Total Expenditures and Transfers | \$2,486,015 | \$ 2,529,514 | \$ (43,499) |



Parking and Transportation

| | Budgeted FY 2014 | | Budgeted FY 2013 | | Dollar Change | |
|----------------------------------|---------------------|-----------|---------------------|-----------|---------------|----------|
| Revenues: | - | . 1014 | | . 1010 | | · change |
| Parking Fees | \$ | 1,345,846 | \$ | 1,345,846 | \$ | - |
| Parking Fines | | 420,000 | | 420,000 | | 0 |
| Total Revenue | \$_ | 1,765,846 | \$ | 1,765,846 | \$ | |
| Expenditures: | | | | | | |
| Personnel | \$ | 769,526 | \$ | 766,434 | \$ | 3,092 |
| Benefits | | 401,427 | | 421,331 | | (19,904) |
| General Operations** | | 10,361 | | (899) | | 11,260 |
| Cost Allocations | | 284,485 | | 278,932 | | 5,553 |
| Total Expenditures | | 1,465,799 | | 1,465,799 | | 0 |
| Transfers: | | | | | | |
| Non Mandatory Transfer | | (30,176) | | (30,176) | | |
| Debt Payment | | (153,213) | | (153,213) | | 0 |
| Renewal & Replacement | | (116,658) | | (116,658) | | 0 |
| Total Transfers | | (300,047) | | (300,047) | | 0 |
| Total Expenditures and Transfers | \$ | 1,765,846 | \$ | 1,765,846 | \$ | 0 |

^{**}General Operations are Netted against Cost Recovery



Residence Services

| | Budgeted Budgeted FY 2014 FY 2013 | | | Dollar Change | |
|----------------------------------|--------------------------------------|-----------|-----------------|------------------|-----------|
| Revenues: | | | | | |
| Student Room Charges | \$ | 2,529,211 | \$ 2,785,768 | \$ | (256,557) |
| Administrative Fee | | 572,639 | 589,206 | | (16,567) |
| Other Sources | | 311,301 | 332,878 | | (21,577) |
| Total Revenues | \$ | 3,413,151 | \$ 3,707,852 | \$ | (294,701) |
| Expenditures: | | | | | |
| Personnel | \$ | 1,080,780 | \$ 1,186,169 | \$ | (105,389) |
| Benefits | | 359,977 | 385,131 | | (25,154) |
| General Operations | | 1,052,219 | 1,169,849 | | (117,630) |
| Cost Allocations | | 679,592 | 626,119 | | 53,473 |
| Total Expenditures | | 3,172,568 | 3,367,268 | | (194,700) |
| Transfers: | | | | | |
| Support from E&G | | 0 | 0 | | 0 |
| Debt Payment | | (240,584) | (240,584) | | 0 |
| Renewal & Replacement | | <u> </u> | (100,000) | | 100,000 |
| Total Transfers | | (240,584) | (340,584) | _ | 100,000 |
| Total Expenditures and Transfers | \$ | 3,413,151 | \$ 3,707,852 | \$ | (294,700) |



Student Union

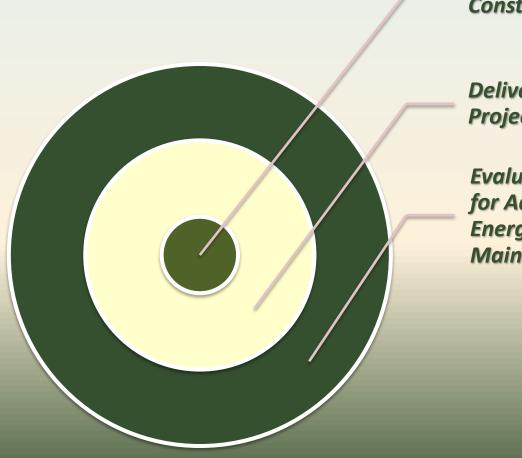
| | Budgeted FY 2014 | Budgeted FY 2013 | Dollar Change |
|----------------------------------|---------------------|---------------------|---------------|
| Revenues: | | | |
| Vendor Commissions | \$ 5,000 | \$ 5,000 | \$ 0 |
| Misc Income | \$ 23,926 | \$ 23,926 | \$ 0 |
| Space Rental | 61,500 | 61,500 | 0_ |
| Total Revenue | \$ 90,426 | \$ 90,426 | \$ 0 |
| Expenditures: | | | |
| Personnel | \$ 800,550 | \$ 797,051 | \$ 3,499 |
| Benefits | 220,840 | 204,750 | 16,090 |
| General Operations | 98,833 | 79,632 | 19,201 |
| Cost Allocations | 1,066,781 | 1,066,781 | 0 |
| Total Expenditures | 2,187,004 | 2,148,214 | 38,790 |
| Transfers: | | | |
| Debt Payment | (919,612) | (919,613) | 1 |
| Support from E & G | 3,137,690 | 3,098,900 | 38,790 |
| Renewal & Replacement | (121,500) | (121,500) | 0_ |
| Total Transfers | 2,096,578 | 2,057,788 | 38,791 |
| Total Expenditures and Transfers | \$ 90,426 | \$ 90,426 | \$ 0 |



Vending

| | Budgeted | Budgeted FY | |
|----------------------------------|------------|--------------------|---------------|
| | FY2014 | 2013 | Dollar Change |
| Revenues: | | | |
| Vending Machine Income | \$ 895,249 | \$ 910,000 | \$ (14,751) |
| Total Revenue | \$ 895,249 | \$ 910,000 | \$ (14,751) |
| Expenditures: | | | |
| Personnel | \$ 224,819 | \$ 218,314 | \$ 6,505 |
| Benefits | 134,296 | 135,210 | (914) |
| General Operations | 47,153 | 45,404 | 1,749 |
| Cost Allocations | 65,469 | 65,060 | 409 |
| Purchase Resale/Capital | 371,512 | 390,012 | (18,500) |
| Total Expenditures | 843,249 | 854,000 | (10,751) |
| Transfers: | | | |
| Renewal & Replacement | (52,000) | (56,000) | 4,000 |
| Total Transfers | (52,000) | (56,000) | 4,000 |
| Total Expenditures and Transfers | \$ 895,249 | \$ 910,000 | \$ (14,751) |

FY2014 Capital Plan

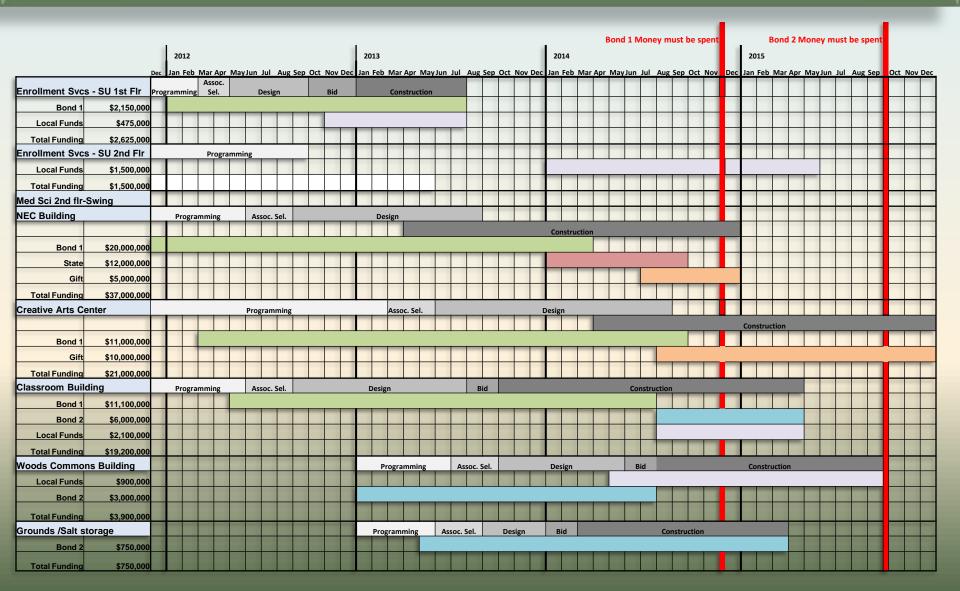


Complete Current Construction

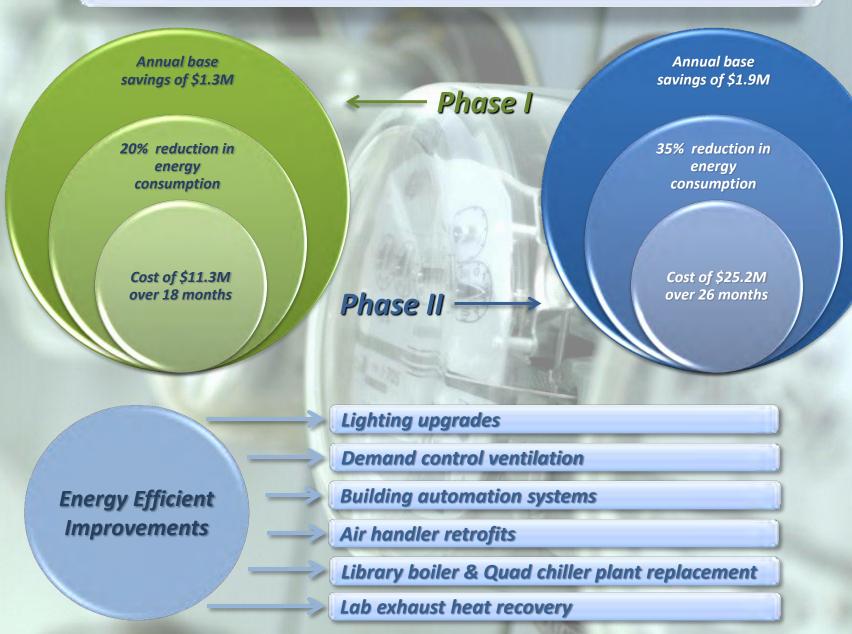
Deliver HB7 Project

Evaluate Opportunities for Addressing Non-Energy Deferred Maintenance Needs

Capital Projects Bond Timeline



House Bill 7 Projects



Total Deferred Maintenance as of March 31, 2013

| Project(s) | Total |
|--|---------------------|
| | |
| Façade Repairs / Structural | \$ 437,500.00 |
| Window / Entry Door Replacement | \$ 625,000.00 |
| Roof and Skylight Renov / Water Infiltration | \$ 7,062,500.00 |
| Building Code / ADA and Restroom Upgrades | \$ 1,668,750.00 |
| Electrical Projects | \$ 2,600,000.00 |
| Mechanical / Plumbing / FP Projects | \$ 2,218,750.00 |
| Elevators | \$ 625,000.00 |
| Flatwork | \$ 625,000.00 |
| Classrooms / Student Lounges / Public Spaces - FFE | \$ 937,500.00 |
| Department / College / University Public Spaces | \$ 1,125,000.00 |
| Maintenance / Support Facilities | \$ 781,250.00 |
| Total | \$ 18,706,250.00 |

In conclusion...

The state of the union is STRONG!!



CHANGING LIVES

The FY2014 Budget is aligned with Wright State's strategic plan priorities

We will continue to drive RELENTLESS EXECUTION of the strategic plan through our budget priorities: student access and success; community and economic development; resource optimization; and our people

Next Steps...



The University Board of Trustees will act on recommended resolutions for the current funds budget and student fees at their April 26, 2013 Public Session



Progress of the State biennial budget will be monitored, with Wright State's budget adapting as necessary

Wright State University Current Funds Budget 2013-2014 Resolution

WHEREAS, the state legislature has not yet adopted its biennial budget for the upcoming fiscal years 2014 and 2015; and

WHEREAS, the university has developed a projected current funds budget for fiscal year 2013-2014 capitalizing on fiscal stewardship to deliver student success and drive economic development; and

WHEREAS, comprehensive planning and consultation within the university and with key stakeholders has been accomplished; and

WHEREAS, currently state funding is projected to increase very modestly; and

WHEREAS, enrollment revenue is anticipated to increase slightly; and

WHEREAS, currently the state budget purports to allow for undergraduate tuition increases not to exceed \$188 for full-time undergraduate students; and

WHEREAS, Wright State University has developed a budget based upon current state budget projections and allocations to guide operations and support the university's Mission, Vision and Values and Strategic Plan during the fiscal year beginning July 1, 2013; and

WHEREAS, said planned university budget includes an array of other rates and fees and auxiliary fees, in addition to tuition; therefore be it

RESOLVED that the President may allow expenditures within projected income levels, may limit the expenditures of funds within any given category, may transfer funds within the major budget categories, and take such other actions, as may be in the interest of the university; and be it further

RESOLVED that, subject to state funding changes, the university's current funds budget as described in the accompanying schedules and tables now before the Board of Trustees be and hereby are approved.

Current Funds Budget

FY 2014



| Revenues: | | Expenditures: | |
|----------------------------|----------------|---|-------------------|
| Government Support | | Educational and General | |
| State Share of Instruction | \$ 80,240,582 | Instruction & Depart. Research | \$ 124,957,518 |
| Other State Support | 22,068,839 | Separately Budgeted Research | 29,481,767 |
| Local Support | 435,000 | Public Service | 14,236,700 |
| Federal Support | 66,516,000 | Student Services | 23,134,359 |
| Subtotal | 169,260,421 | Academic Support | 34,723,431 |
| | | Institutional Support | 43,320,373 |
| | | Operation & Maintenance of Plant | 18,784,488 |
| Student Fees | | Scholarships | 72,806,967 |
| Instruction & General Fees | 159,571,818 | | |
| Non-Resident Tuition | 11,062,030 | Total Educational & General Expenditures | 361,445,604 |
| Non-Credit Instruction | 2,769,512 | | |
| Other | 3,356,235 | Auxiliary Enterprises Expenditures | 28,828,936 |
| Subtotal | 176,759,595 | | |
| | | | |
| Other Sources | | Transfers | |
| Private Gifts & Grants | 23,556,800 | Debt Payment-Mandatory | 10,747,449 |
| Sales & Service | 18,921,264 | Debt Payment-Non Mandatory | 240,584 |
| Miscellaneous | 5,996,330 | Renewal & Replacement | 1,769,776 |
| Other | | Education & General Support | (73,939) |
| Subtotal | 48,474,394 | Total Transfers | 12,683,870 |
| | | | |
| Investment Income | 8,464,000 | | |
| | | | |
| Total Revenues | \$ 402,958,410 | Total Expenditures & Transfers | \$ 402,958,410 |

Residence
Fees
and
Analysis
per
Semester

2012-2013 To 2013-2014



| | | | | | | | Guest |
|---------------------------------------|-----------|-----------|---------------|------------|-------------|----------------|----------|
| | | | | Percentage | | Early Arriver | Cost Per |
| | 2012-2013 | 2013-2014 | Dollar Change | Change | Summer 2013 | Cost Per Night | Night |
| Hamilton Hall Double | \$ 2,675 | \$ 2,675 | \$0.00 | 0.00% | \$ 1,500 | \$ 15 | \$ 22 |
| Hamilton Hall Triple | \$ 2,498 | \$ 2,498 | \$0.00 | 0.00 % | \$ 1,500 | \$ 15 | \$ 22 |
| Hamilton Hall Expanded (floor lounge) | \$ 1,808 | \$0 | (\$1,808.00) | | \$ O | | |
| Forest Lane Quad | \$ 2,800 | \$ 2,800 | \$0.00 | 0.00 % | \$ 1,500 | \$ 15 | \$ 22 |
| Forest Lane Large 2 Bedroom | \$ 4,019 | \$ 4,019 | \$0.00 | 0.00% | \$ 1,500 | \$ 15 | \$ 22 |
| Forest Lane Small 2 Bedroom | \$ 3,554 | \$ 3,554 | \$0.00 | 0.00 % | \$ 1,500 | \$ 15 | \$ 22 |
| Forest Lane Studio | \$ 3,398 | \$ 3,398 | \$0.00 | 0.00% | \$ 1,500 | \$ 15 | \$ 22 |
| Woods Single | \$ 2,960 | \$ 3,064 | \$104.00 | 3.39% | \$ 1,500 | \$ 15 | \$ 22 |
| Woods Double | \$ 2,588 | \$ 2,679 | \$91.00 | 3.40 % | \$ 1,500 | \$ 15 | \$ 22 |
| Woods Triple | \$ 2,457 | \$ 2,543 | \$86.00 | 3.38 % | \$ 1,500 | \$ 15 | \$ 22 |
| Woods Quad | \$ 2,220 | \$ 2,298 | \$78.00 | 3.39 % | \$ 1,500 | \$ 15 | \$ 22 |
| Woods Expanded (floor lounge) | \$ 1,808 | \$0 | (\$1,808.00) | | \$0 | | |
| Village Efficiency | \$ 2,480 | \$ 2,567 | \$87.00 | 3.39 % | \$ 2,567 | \$ 15 | \$ 22 |
| Village Deluxe Efficiency | \$ 2,832 | \$ 2,931 | \$99.00 | 3.38 % | \$ 2,931 | \$ 15 | \$ 22 |
| Village One Bedroom | \$ 3,216 | \$ 3,329 | \$113.00 | 3.39 % | \$ 3,329 | \$ 15 | \$ 22 |
| Village Two Bedroom | \$ 3,659 | \$ 3,787 | \$128.00 | 3.38 % | \$ 3,787 | \$ 15 | \$ 22 |
| College Park Quad | \$ 3,060 | \$ 3,167 | \$107.00 | 3.38 % | \$ 1,500 | \$ 15 | \$ 22 |
| Honors Complex | \$ 2,704 | \$ 2,799 | \$95.00 | 3.39 % | \$ 1,500 | \$ 15 | \$ 22 |
| University Park Quad | \$ 3,060 | \$ 3,167 | \$107.00 | 3.38 % | \$ 1,500 | \$ 15 | \$ 22 |
| Communications Fee (per person)* | | | | | | | |
| Single | \$ 295.50 | \$ 295.50 | \$0.00 | 0.00% | \$ 295.50 | | |
| Double | \$ 203.25 | \$ 203.25 | \$0.00 | 0.00 % | \$ 203.25 | | |
| Triple | \$ 172.50 | \$ 172.50 | \$0.00 | 0.00% | \$ 172.50 | | |
| Quad | \$ 157.25 | \$ 157.25 | \$0.00 | 0.00 % | \$ 157.25 | | |
| College Park & University Park | \$ 178.50 | \$ 178.50 | \$0.00 | 0.00% | \$ 178.50 | | |
| Activity Fee, Hamilton Hall | \$ 53.00 | \$ 53.00 | \$0.00 | 0.00% | \$ 53.00 | | |
| Activity Fee, Forest Lane Apartments | \$ 53.00 | \$ 53.00 | \$0.00 | 0.00% | \$ 53.00 | | |
| Activity Fee, The Woods | \$ 53.00 | \$ 53.00 | \$0.00 | 0.00% | \$ 53.00 | | |
| Activity Fee, The Village | \$ 53.00 | \$ 53.00 | \$0.00 | 0.00% | \$ 53.00 | | |
| Activity Fee, College Park | \$ 53.00 | \$ 53.00 | \$0.00 | 0.00 % | \$ 53.00 | | |

Other Auxiliary Fees

2013-2014



| Parking Permit-Students-Commuter/Resident | FY 2013 | FY 2014 | <u>Dollar Change</u> | % Change |
|---|------------|------------|----------------------|----------|
| Semester | \$ 50 | \$ 53 | \$ 3 | 6% |
| Fall and Spring Semesters Only | \$ 95 | \$ 100 | \$ 5 | 5% |
| Annual | \$ 115 | \$ 120 | \$ 5 | 4% |
| Temporary Week | \$ 5 | \$ 5 | \$ - | 0% |
| Semester Park & Ride | \$ 8 | \$ 9 | \$ 1 | 13% |
| Fall & Spring Semesters Only Park & Ride | \$ 16 | \$ 18 | \$ 2 | 13% |
| Temporary Week | \$ 1.25 | \$ 1.25 | \$ - | 0% |
| High School student after school lessons | \$ 15 | \$ 15 | \$ - | 0% |

| Parking Permit Faculty/Staff | FY 2013 | FY 2014 | Dollar Change | % Change |
|------------------------------|-----------|-----------|---------------|----------|
| Semester | \$ 63 | \$ 66 | \$ 3 | 5% |
| Annual | \$ 150 | \$ 155 | \$ 5 | 3% |
| Annual Reserved A | \$ 436 | \$ 441 | \$ 5 | 1% |
| Temporary Week | \$ 6 | \$ 6 | \$ - | 0% |

| Other Parking Permit Fees | FY 2013 | FY 2014 | <u>Dollar Change</u> | % Change |
|---------------------------|-----------|-----------|----------------------|----------|
| Vendor/Service Semester | \$ 63 | \$ 66 | \$ 3 | 5% |
| Vendor/Service Annual | \$ 150 | \$ 155 | \$ 5 | 3% |
| Temporary Week | \$ 6 | \$ 6 | \$ - | 0% |
| Replacement Permit | \$ 5 | \$ 5 | \$ - | 0% |

| Other Housing Fees | <u>FY</u> | 2013 | FY: | 2014 | Dollar Chang | <u>e</u> | <u>% Change</u> |
|---|-----------|----------|--------|----------|---------------------|----------|-----------------|
| Housing Prepayments (for 2 semesters) | \$ | 150 | \$ | 150 | \$ | - | 0% |
| Damages, Forfeit, Fines, Discipline | case | decision | case o | lecision | | | |
| Lockout Charges | \$ | 5 | \$ | 5 | \$ | _ | 0% |
| Improper Checkout | š | 25 | , š | 25 | š | | 0% |
| | | | | | | | |
| Food Service Board Rates (per Semester) | FY | 2013 | FY: | 2014 | <u>Dollar Chang</u> | <u>e</u> | % Change |
| Rasic Plan | \$ | 1 260 | \$ | 1 300 | \$ | 40 | 3% |

Wright State University Student Fee Increase Resolution

WHEREAS, the Wright State University Board of Trustees is given the statutory authority and responsibility to assess tuition and fees; and

WHEREAS, tuition and fees must be sufficient to fund a quality educational experience; and

WHEREAS, the state budget allows for tuition increases; therefore be it

RESOLVED that Main Campus and Lake Campus full-time undergraduate tuition and non-resident fees for all students for fall semester 2013 be increased over those for summer semester 2013 by approximately 2.2%; and be it further

RESOLVED that Main Campus and Lake Campus full-time graduate tuition and non-resident fees for all students for fall semester 2013 be increased over those for summer semester 2013 by approximately 2.2%; and be it further

RESOLVED that Main Campus and Lake Campus part-time undergraduate tuition and non-resident fees for all students for fall semester 2013 be increased over those for summer semester 2013 by approximately 2.2%; and be it further

RESOLVED that Main Campus and Lake Campus part-time graduate tuition and non-resident fees for all students for fall semester 2013 be increased over those for summer semester 2013 by approximately 2.2%; and be it further

RESOLVED that professional fees and non-resident fees for the School of Professional Psychology and the Doctor of Nursing Practice students for fall semester 2013 be increased over those for summer semester 2013 by approximately 2.2%; and be it further

RESOLVED that professional fees and non-resident fees for the Boonshoft School of Medicine for all students for fall semester 2013 be increased over those for spring semester 2013 by approximately 2.2%; and be it further

RESOLVED that this resolution supersedes 12-49 dated June 8, 2012.

Instruction and General Fee Analysis

Fall 2013



| | Main Campus Fees | | | | | | Lake Campus Fees | | | | | |
|-----------------------------|------------------|---------------|-------|--|------|----------------|-----------------------|----|---------------------------------|----|-------|--|
| Undergraduate Semester Fees | | 2012- 2013 | | scal Year 2013- 2014 Hours/Pe | Cł | ollar nange | scal Year 012-2013 | ; | Fiscal Year 2013- 2014 | | ollar | |
| | 1 111 | rough It | J.3 I | nours/ Pt | er m | our | | | | | | |
| Instruction Fee | | 328 | | 335 | | 7 | 220 | | 225 | | 5 | |
| General Fee | | 50 | | 51 | | 1 | 34 | | 35 | | 1 | |
| Nonresident Tuition | | 360 | | 368 | | 8 | 360 | | 368 | | 8 | |
| Total Nonresident | \$ | 738 | \$ | 754 | \$ | 16 | \$ 614 | \$ | 628 | \$ | 14 | |
| | | 11 Thro | ougl | h 18 Hou | rs | | | | | | | |
| Instruction Fee | | 3,627 | | 3,709 | | 82 | 2,510 | | 2,566 | | 56 | |
| General Fee | | 550 | | 562 | | 12 | 297 | | 304 | | 7 | |
| Total Resident I&G Fee | \$ | 4,177 | \$ | 4,271 | | 94 | \$ 2,807 | \$ | 2,870 | | 63 | |
| Nonresident Tuition | | 3,914 | | 4,002 | | 88 | 3,914 | | 4,002 | | 88 | |
| Total Nonresident I&G Fee | \$ | 8,091 | \$ | 8,273 | \$ | 182 | \$ 6,721 | \$ | 6,872 | \$ | 151 | |
| Graduate Semester Fees | | | | | | | | | | | | |
| | 1 Th | rough 1 | 0.5 | Hours/P | er H | our | | | | | | |
| Instruction Fee | | 489 | | 500 | | 11 | 489 | | 500 | | 11 | |
| General Fee | | 75 | | 77 | | 2 | 75 | | 77 | | 2 | |
| Nonresident Tuition | | 397 | | 406 | | 9 | 397 | | 406 | | 9 | |
| Total Nonresident | \$ | 961 | \$ | 983 | \$ | 22 | \$ 961 | \$ | 983 | \$ | 22 | |
| | | 11 Thro | ougl | h 18 Hou | rs | | | | | | | |
| Instruction Fee | | 5,570 | | 5,695 | | 125 | 5,570 | | 5,695 | | 125 | |
| General Fee | | 550 | | 562 | | 12 | 550 | | 562 | | 12 | |
| Total Resident I&G Fee | \$ | 6,120 | \$ | 6,257 | \$ | 137 | \$ 6,120 | \$ | 6,257 | | 137 | |
| Nonresident Tuition | | 4,276 | | 4,372 | | 96 | 4,276 | | 4,372 | | 96 | |
| Total Nonresident I&G Fee | \$: | 10,396 | \$ | 10,629 | \$ | 233 | \$ 10,396 | \$ | 10,629 | \$ | 233 | |

Instruction and General Fee Analysis

Fall 2013



School of Professional Psychology Semester Fees and DNP Program Semester Fee

School of Medicine Fees

| | Fiscal Year | Fiscal Year | Dollar | Fiscal Year | Fiscal Year | Do |
|---------------------------|--------------|---------------|--------|-------------|-------------|-------|
| Professional Fees | 2012-2013 | 2013-2014 | Change | 2012-13 | 2013-2014 | Cha |
| | 1 Through 10 | 0.5 Hours/Per | Hour | | | |
| Instruction Fee | \$ 578 | 591 | 13 | | | |
| General Fee | 87 | 89 | 2 | | | |
| Nonresident Tuition | 399 | 408 | 9 | | | |
| Total Nonresident | \$ 1,064 | \$ 1,088 | \$ 24 | | | |
| | 11 or | more Hours | | | | |
| Instruction Fee | \$ 6,566 | 6,713 | 147 | \$ 15,089 | 15,421 | 33 |
| General Fee | \$ 618 | 632 | 14 | \$ 851 | 869 | 1 |
| Total Resident I&G Fee | \$ 7,184 | \$ 7,345 | \$ 161 | \$ 15,940 | \$ 16,290 | 35 |
| Nonresident Tuition | 4,296 | 4,392 | 96 | 8,151 | 8,330 | 17 |
| Total Nonresident I&G Fee | \$ 11,480 | \$ 11,737 | \$ 257 | \$ 24,091 | \$ 24,620 | \$ 53 |