

**Current Funds Budget
Fiscal Year 2012-2013**

***“CAPITALIZING ON WSU FISCAL STEWARDSHIP TO
DELIVER STUDENT SUCCESS AND DRIVE
ECONOMIC DEVELOPMENT”***



**WRIGHT STATE
UNIVERSITY**

Prepared By
Office of Budget Planning and Resource Analysis
May 24, 2012

Wright State University



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Prepared by:

Office of Budget Planning & Resource Analysis
Mr. Keith Ralston, CPA, Associate Vice President

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Introduction



We are pleased to provide the Fiscal Year 2013 Annual Current Funds Budget which will provide support for the Wright State University's Mission, Vision and exemplify its Values. The 2013 Current Funds Budget is the outcome of a continuing collaborative process. This includes detailed planning and analysis on both a central and de-centralized basis as budgets are developed throughout the university's colleges, schools, divisions and auxiliaries. The budget development process is inclusive and shared at all levels through meetings and committee work. Central to the development and allocation of funds is the calculation of many significant cost drivers such as salary and benefit rates and the determination of revenues from all sources. It is the responsibility of the administration at all levels to adopt and execute plans that keep revenues and expenditures in balance.

The University's Current Funds Budget is made up of revenues and expenditures, both unrestricted and restricted. While restricted funds are driven both in source and use by external parties, the unrestricted funds are resources allocated by the University to accomplish our Strategic Plan's and budget priorities. The University's Operating Budget is comprised of all unrestricted funds including both Education and General Funds and Auxiliaries. Detailed budgets at the college, school and division levels are managed by those directly responsible for their unit goals and objectives with oversight provided from university administration.

Introduction (cont'd)



Fiscal Year 2012-2013 is the second year of the current state budget biennium which continues the allocation of state resources based upon the implementation of performance-based metrics. Recognizing the state's emphasis on performance, Wright State is currently implementing a similar budget model that will drive outcomes. The newly developing Mission Driven Allocation (MDA) budget model will focus on effectiveness (student success) by empowering innovation and collaboration. This model will continue to evolve over time placing more and more emphasis on meeting both university and statewide goals and objectives. This model supports entrepreneurialism at the college level and is agile in a dynamic environment. It aligns with the WSU mission, vision and values, and is responsive to the University Strategic Plan. The developing MDA model will be stakeholder-driven and governed. Most importantly, it provides WSU with a competitive advantage in this volatile economic environment

Wright State has been successful in strategically responding to the challenges of recent fiscal years which required reductions and reallocations. Sound fiscal stewardship has provided the basis for investment in our infrastructure with a new \$10M capital plan. We will need to continue to optimize our efficiency strategies and focus on responding proactively to dynamic enrollment trends. This year does not anticipate further reductions. Wright State's financial outlook remains positive and we continue to maintain a strong financial position and progress on many fronts.



WRIGHT STATE
UNIVERSITY™

Guiding Principles

MISSION, VISION & VALUES



■ Vision

- *In the pioneering spirit of the Wright brothers, Wright State will be Ohio's most innovative university, known and admired for our diversity and for the transformative impact we have on the lives of our students and on the communities we serve.*

■ Mission

- *We transform the lives of our students and the communities we serve by:*
- *Achieving learning outcomes through innovative, high quality programs for all students*
- *Conducting scholarly research and creative endeavors; and*
- *Engaging in significant community service.*

■ Values

- *People, Learning, Partnerships, Relationships, Sustainability*

STRATEGIC PLAN



■ GOAL 1: Academic Distinctiveness and Quality

- *Enhance our distinctive learning experience to produce talented graduates with the knowledge and skills essential for critical thinking, meaningful civic engagement, international competency, an appreciation for the arts, lifelong learning and the ability to lead and adapt in a rapidly changing world.*

■ GOAL 2: Educational Attainment

- *Enhance student access to and successful participation in higher education through quality and innovative instruction and student life programs that increase graduation and career placement for a diverse student body.*

■ GOAL 3: Research and Innovation

- *Expand our scholarship in innovative and targeted ways to address regional, national and global needs.*

■ GOAL 4: Community Transformation

- *Provide leadership to promote and support social, cultural and economic development within the region through our collaborations with local, state, national and global partners.*

■ GOAL 5: Valued Resources

- *Develop and sustain the human, financial and physical resources required to accomplish the university's strategic goals.*

Fiscal Year 2012 Accomplishments

Buildings & Renovation



Schuster Performance Hall



*Lake
Campus
Housing*

*Physicians
Sports
Medicine
Building*

*Rinzler
Student
Sports
Complex*



Neuroscience/Engineering Collaboration Building

STRENGTHENING THE
LEARNING ENVIRONMENT



**CLASSROOM
TRANSFORMATION**

\$3.7M STATE FUNDS(a)
\$7.4M WSU FUNDS

IMPACTING OHIO'S COMPETITIVENESS



**NEUROSCIENCE ENGINEERING
COLLABORATION**

\$12M STATE FUNDS(a)
\$15M WSU FUNDS
\$10M GIFTS

ACCESS FOR SUCCESS



**INTEGRATED STUDENT
SERVICES**

\$1.5M STATE FUNDS(a)
\$.65M WSU FUNDS

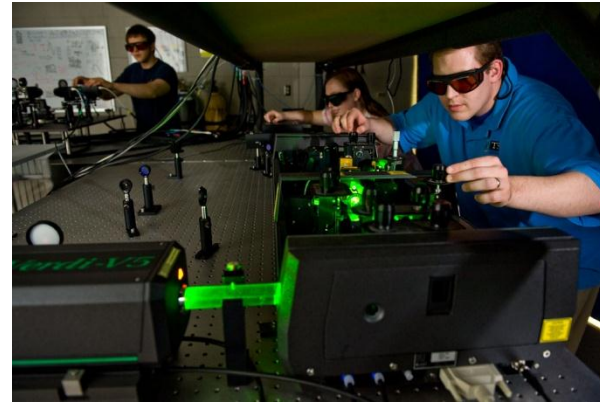
FUNDING SUMMARY

STATE FUNDS- PRIORITY PROJECTS(a)	\$17.2M
BASIC RENOVATIONS	\$3.8M

Student Success



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Community Partnerships

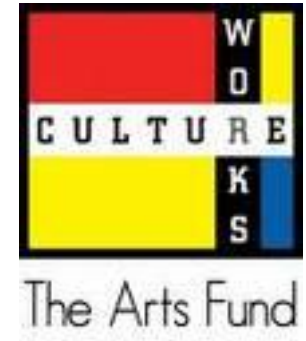


WSU Articulation Agreements

with several two-year/community colleges and career-technical centers including:

- Clark State Community College
- Sinclair Community College
- Edison Community College
- Cincinnati State Technical & Community College

Employee Charitable Gift Campaigns



College Accreditations



COSM	EHAC National Environmental Health and Protection Accreditation Council CAHEA Committee on Allied Health Education and Accreditation Council ACS American Chemical Society AIPG American Institute of Professional Geologists
COLA	CSWE Council on Social Work Education NASM National Association of Schools of Music NASPAA National Association of Schools of Public Affairs and Administration
CEHS	CACREP Council for Accreditation of Counseling & Related Educational Programs NCATE National Council for Accreditation of Teacher Education CAATE Commission on Accreditation of Athletic Training Education CORE Council on Rehabilitation Education
RSCB	AACSB Association to Advance Collegiate Schools of Business ABET Accrediting Board for Engineering and Technology
SOPP	APA American Psychological Association
CONH	CCNE Commission on Collegiate Nursing Education
CECS	ABET Accreditation Board for Engineering & Technology
BSOM	LCME Liaison Committee on Medical Education ACGME Accreditation Council for Graduate Medical Education ACCM E Accreditation Council for Continuing Medical Education ABOG American Board of Obstetrics and Gynecology CEPH Council on Education for Public Health

CSAC and USAC



CLASSIFIED STAFF ADVISORY COUNCIL



UNCLASSIFIED STAFF ADVISORY COUNCIL

WSU Semester Conversion



Generosity of our Faculty, Staff, Students and Community



- Graduation Fund
- Needs vs. Merit Based Scholarships & Aid
- Arts Gala
- CSIC

Arts Gala



STEM School



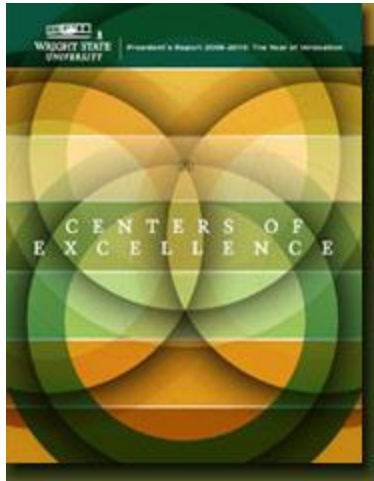
Science, technology, engineering, and math

S T E M

and how they affect the future of the region



CENTERS OF EXCELLENCE



Centers of Excellence



- Human-Centered Innovation
- National Center for Medical Readiness (NCMR)
- WSU & Premier Health Partners Neuroscience Institute
- Knowledge-Enabled Computing (Kno.e.sis)
- Micro Air Vehicle Research
- Product Reliability and Optimization (CEPRO)
- Collaborative Education, Leadership, & Innovation in the Arts (CELIA)

Student Initiatives



Relay for Life



Model UN

Diversity

Wright State Research Institute (WSRI) & Applied Research Corporation (ARC)



- \$5M new funding to region, involving WSRI research staff, WSU faculty/students, and regional industry partners
- New contract to conduct human performance research on unmanned aerial systems for the Air Force
- Created a for-profit corporation to assist faculty and staff in the transition of technology to the market place

Wright State Research Institute (WSRI) & Applied Research Corporation (ARC)

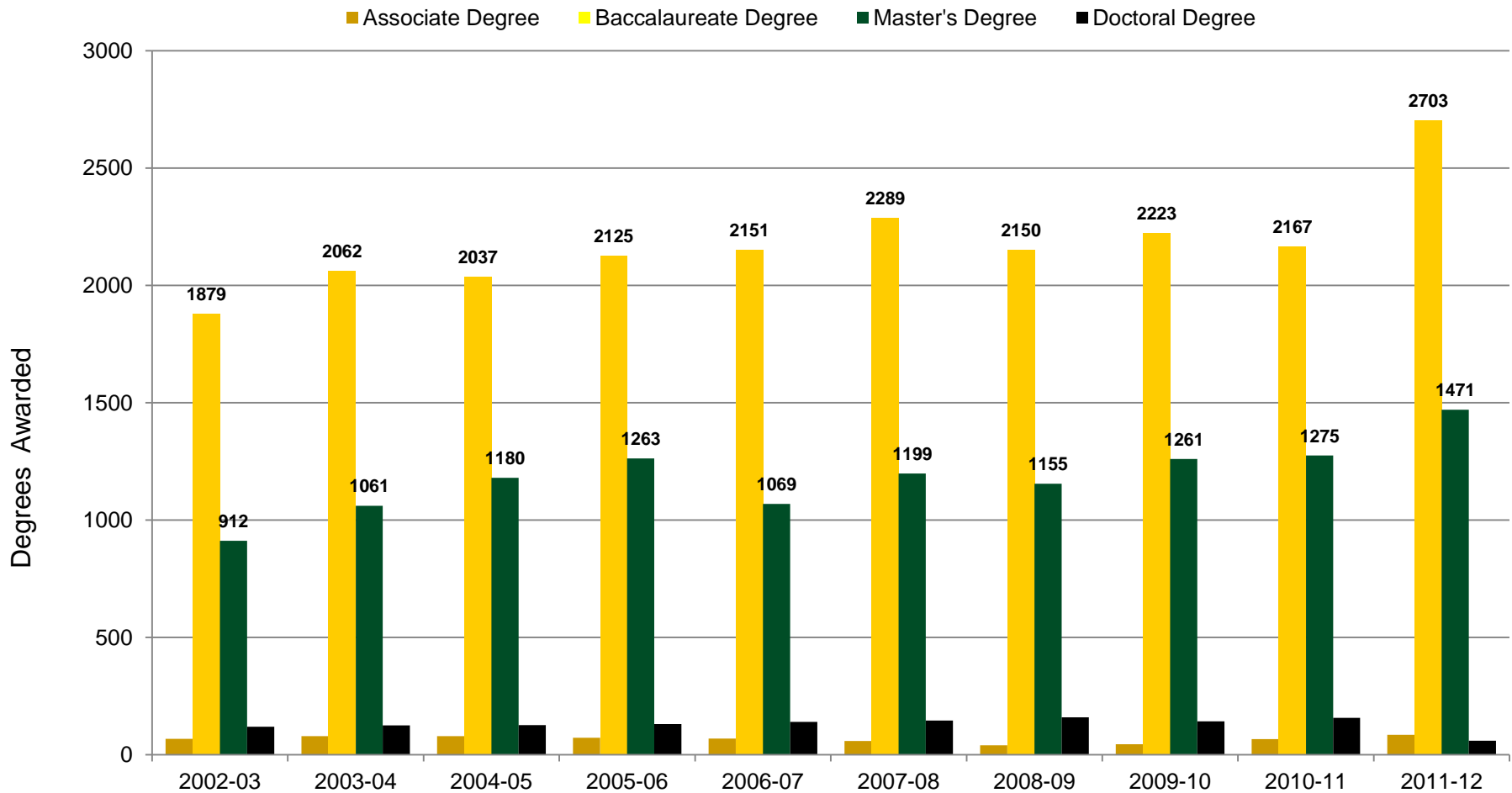


- Collaboration with BSOM to develop software system that supports electronic submission of disability claims significantly reducing time of claim resolution
- Collaboration with BSOM and Premier Health created Partners Clinical Trails Research Alliance
 - *Providing support to region's clinicians and BSOM faculty in acquiring and executing industry sponsored clinical trails – accelerating timeline of new treatments*

Graduation



Graduation 2003-2012



Cabinet & Council of Deans



Cabinet

Dr. David R. Hopkins, President
Dr. Steven R. Angle, Provost
Dr. Dan Abrahamowicz, Student Affairs
Ms. Rebecca S. Cole, University Advancement
Dr. Robert E. W. Fyffe, Research and Graduate Studies
Mr. George W. Heddleston, Communications & Marketing
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Council of Deans

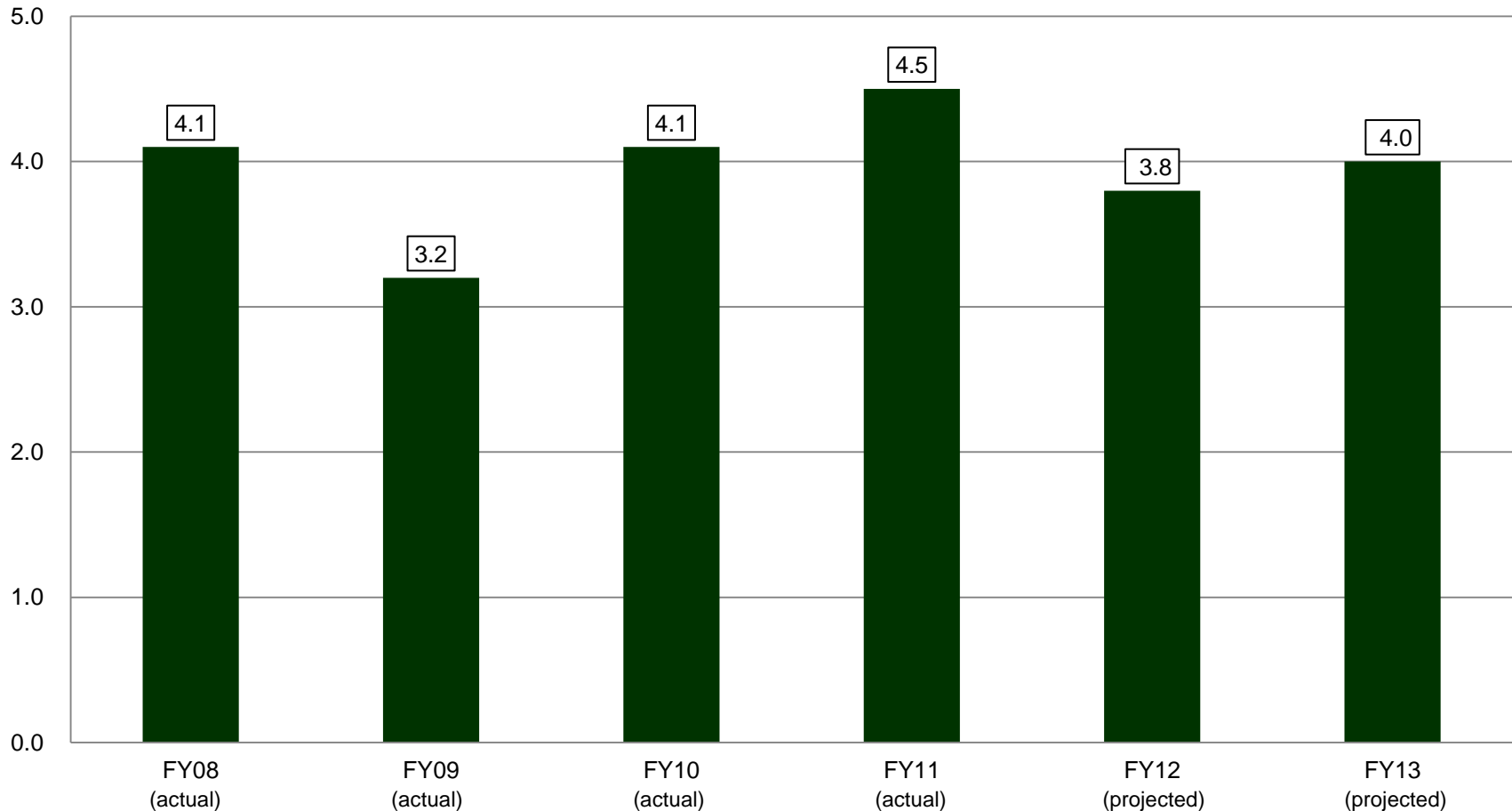
Dr. Charles Taylor, COLA Dean
Dr. Linda Caron - Interim Dean as of July 1st
Dr. S. Narayanan, CECS Dean
Dr. Yi Li, COSM Dean
Dr. Bonnie Mathies, Lake Campus Dean
Dr. Charlotte Harris, CEHS Dean
Dr. Berkwood Farmer, RSCB Dean
Dr. Joanne Li - Starting July 9th
Dr. Rosalie O'Dell Mainous, COHN Dean
Dr. Howard Part, BSOM Dean
Dr. Larry James, SOPP Dean
Dr. Thomas Sudkamp, Assoc. Provost
Dr. Henry Limouze, Assoc. Provost
Dr. Andrew Hsu, Assoc. VP for Research &
Dean of Graduate School

Overview & Stewardship

The Fiscal State of the University is Strong!

- Compliance Metrics Continue to Rank High
 - Senate Bill 6
 - Board Financial Policy
 - Moody's Rating Scale
- Growth in Net Assets
- Investment Portfolio Performance
- Continued Focus on Fiscal Stewardship

Senate Bill 6 Ratios – WSU Current & Projected



FY 2011 Institutional Ratios & Scores

Institution	Composite Score	Viability		Net Income		Primary Reserve	
		Ratio*	Score	Ratio	Score	Ratio	Score
NEOMED	5.0	276.0%	5.00	22.6%	5.00	94.2%	5.00
Kent State	4.7	115.6%	4.00	13.3%	5.00	63.0%	5.00
Wright State	4.5	425.4%	5.00	9.2%	5.00	35.3%	4.00
Miami University	4.4	91.2%	3.00	14.4%	5.00	58.2%	5.00
Bowling Green	4.2	129.1%	4.00	17.0%	5.00	49.3%	4.00
Ohio State	4.2	104.1%	4.00	10.5%	5.00	45.3%	4.00
Ohio University	4.2	153.4%	4.00	15.2%	5.00	42.3%	4.00
Univ. Toledo	4.2	100.7%	4.00	7.9%	5.00	36.9%	4.00
Central State	4.0	523.4%	5.00	7.8%	5.00	13.2%	3.00
Shawnee State	4.0	113.9%	4.00	4.6%	4.00	29.8%	4.00
Univ. Akron	3.6	43.8%	2.00	6.6%	5.00	37.6%	4.00
Univ. Cincinnati	3.6	34.1%	2.00	20.0%	5.00	38.8%	4.00
Cleveland State	3.4	44.0%	2.00	3.1%	4.00	31.7%	4.00
Youngstown St.	2.3	59.8%	2.00	-4.5%	1.00	21.2%	3.00

*The viability ratio is not calculated for campuses that do not have long-term plant debt. In such instances, a viability score of 5.0 is automatically assigned.

Board Financial Policy Guidelines

Board Financial Policy Guidelines (Goal to Reach A1 - Aa3 Median)				
	FY 2011 Actual	FY 2012 Projected	FY 2013 Projected	Moody's A1 - Aa3 Median *
III A Change of Unrestricted Net Assets / Total Operating Revenue	8.79%	2.34%	6.80%	N/A
III B Measure of Reserves	15,409	16,301	18,413	13,123
III C Debt Capacity		<u>Aa3</u>	<u>A1</u> (In Millions)	<u>Median</u>
Calculated Debt Capacity		\$ 190.9	\$ 213.2	\$ 199.7
Current debt (including 2011 bonds)		(87.5)	(87.5)	(87.5)
Less: Indirect Debt and student housing		(25.0)	(25.0)	(25.0)
WSU Foundation – Wright State Physician building		(13.5)	(13.5)	(13.5)
WSU Foundation - STEM		(3.0)	(3.0)	(3.0)
WSU Foundation - long term liability per SNA		(0.1)	(0.1)	(0.1)
WOEF - Lake Campus housing		(1.6)	(1.6)	(1.6)
Available debt capacity		<u>\$ 60.2</u>	<u>\$ 82.5</u>	<u>\$ 69.0</u>

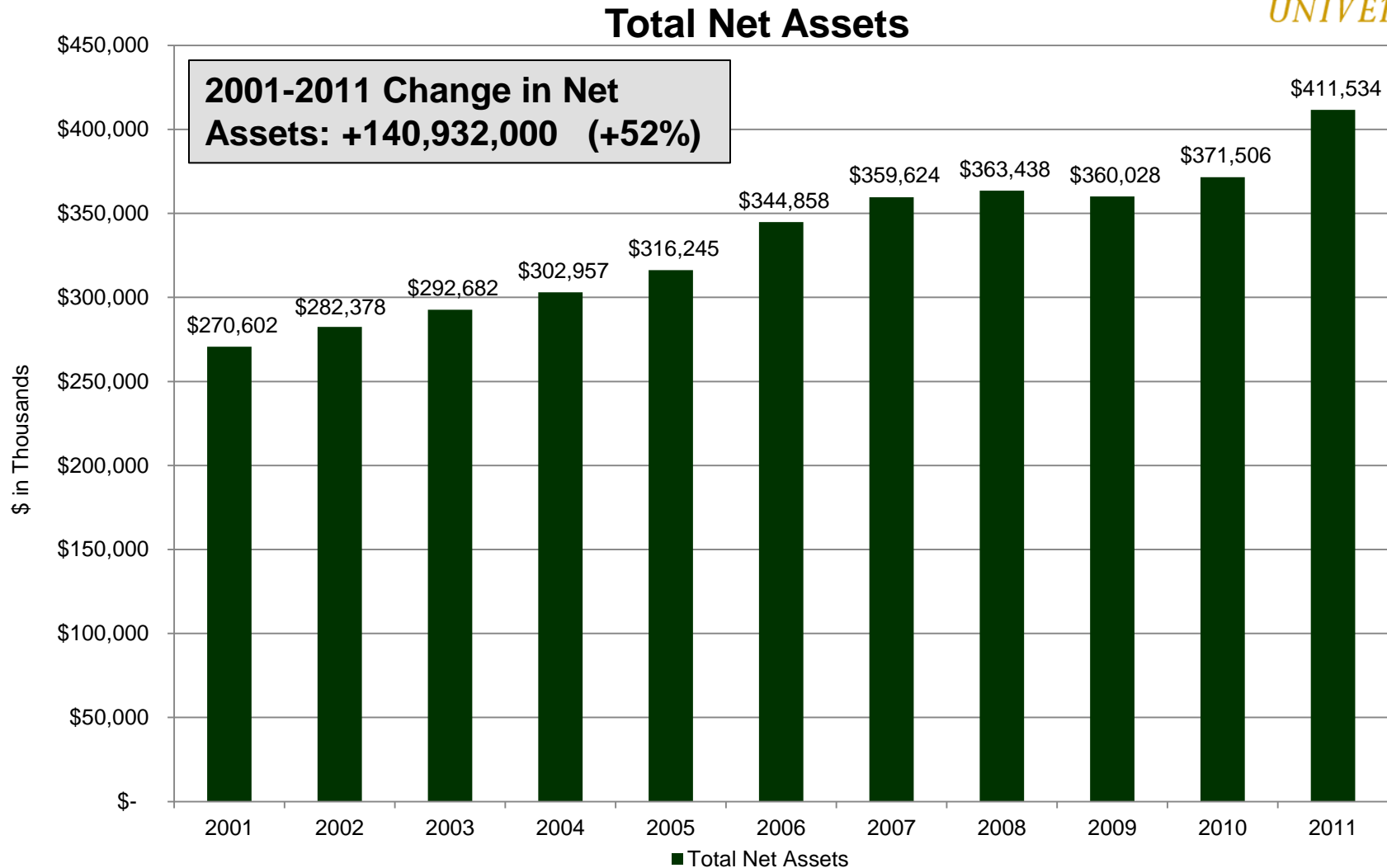
Moody's Bond Ratings Measures



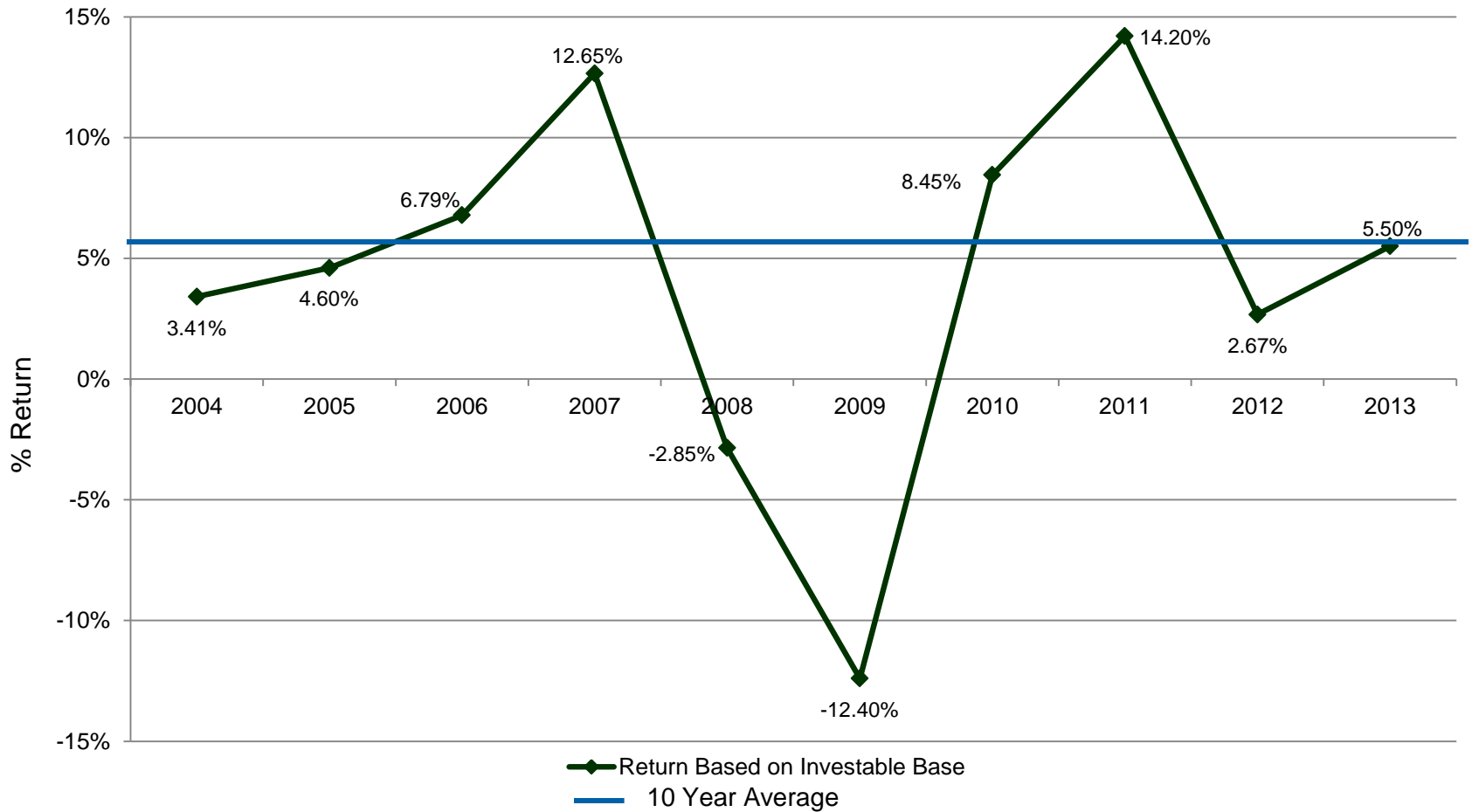
	FY2011 Actual	FY 2012 Projected	FY2013 Projected	Moody's A1 – Aa3 Median *
Unrestricted Net Assets/ Operating Expenses	.32	.34	.40	.23
Unrestricted Net Assets / Debt	2.43	1.30	1.37	.415
Debt Service / Operations	1.79%	2.62%	2.74%	4.45%

* Moody's A1-Aa3 Median is calculated using Moody's U.S. Public College and University Medians for FY 2010, the most current FY data published.

Growth in Total Net Assets



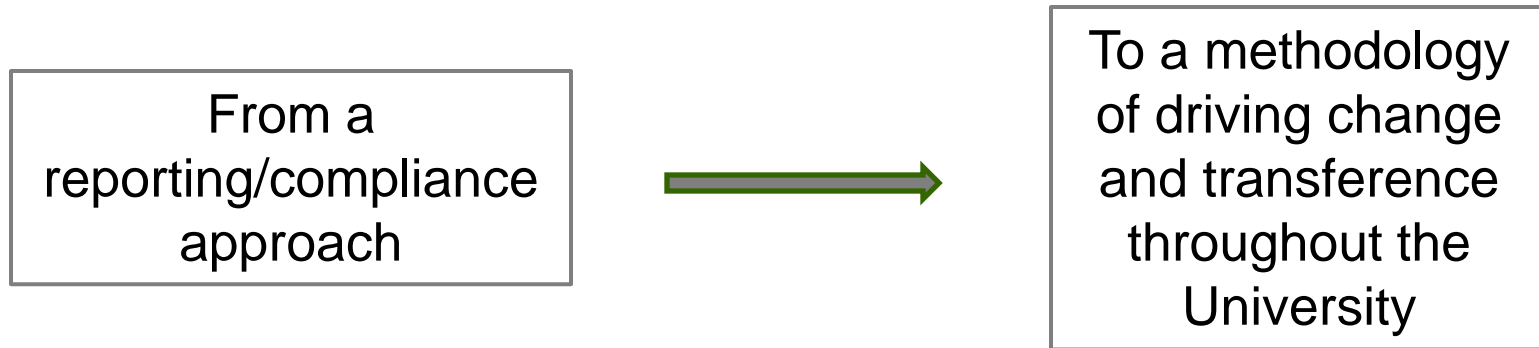
Investment Portfolio Performance



Building on a Foundation of Fiscal Stewardship



Develop a process to transform the annual WSU efficiency initiatives reporting process



Objective: To gain financial benefits, efficiency, and effectiveness.

A Sampling of Efficiency Measures

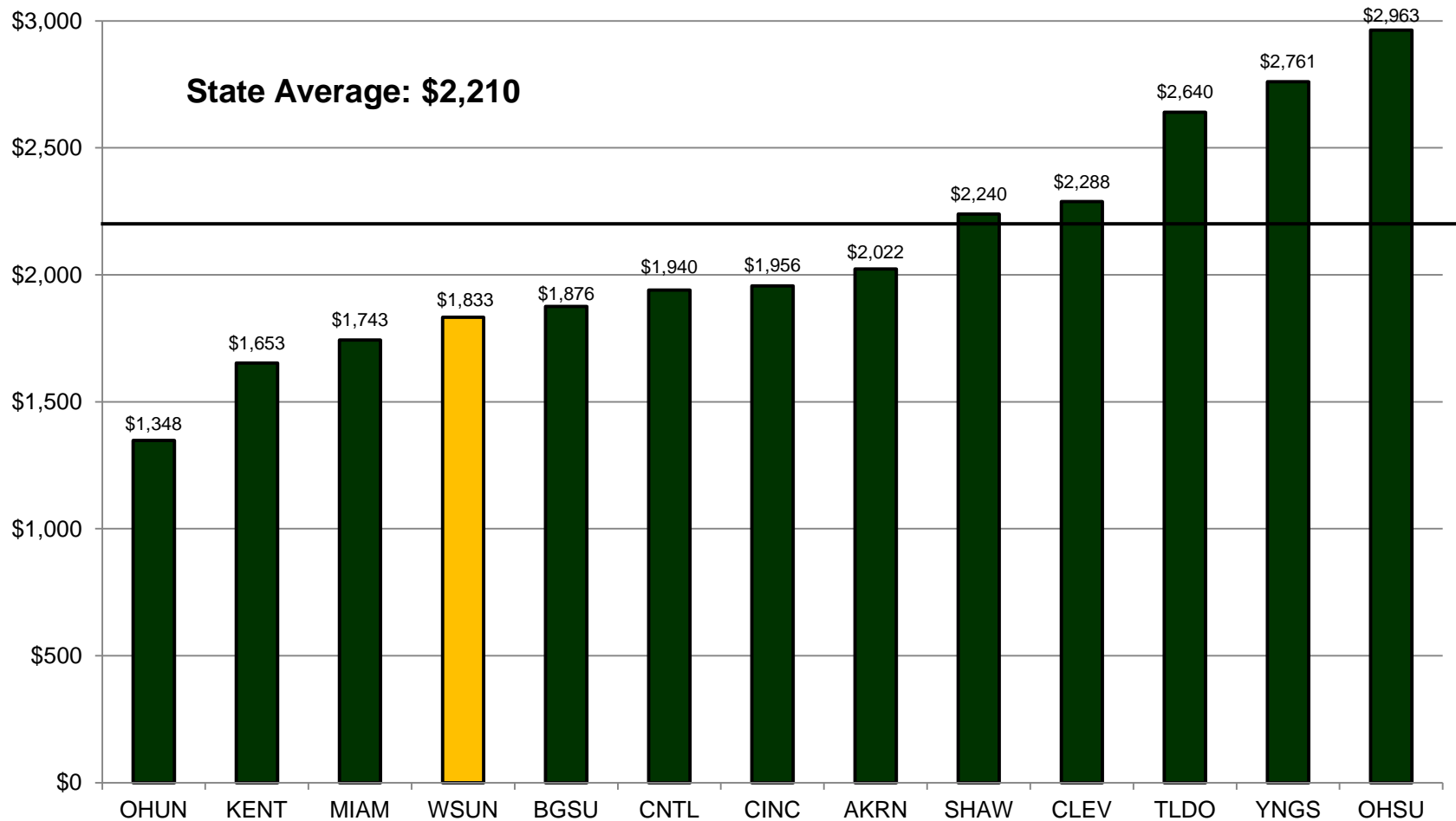


- Energy Conservation
- Position or Benefit Savings
- Redefinition of Work
- Partnership w/ External Entity
- In-sourcing or Out-sourcing
- Shared Services
- Space/Building Efficiencies
- Technology Initiatives
- Business process reengineering
- Entrepreneurial / Revenue Enhancement

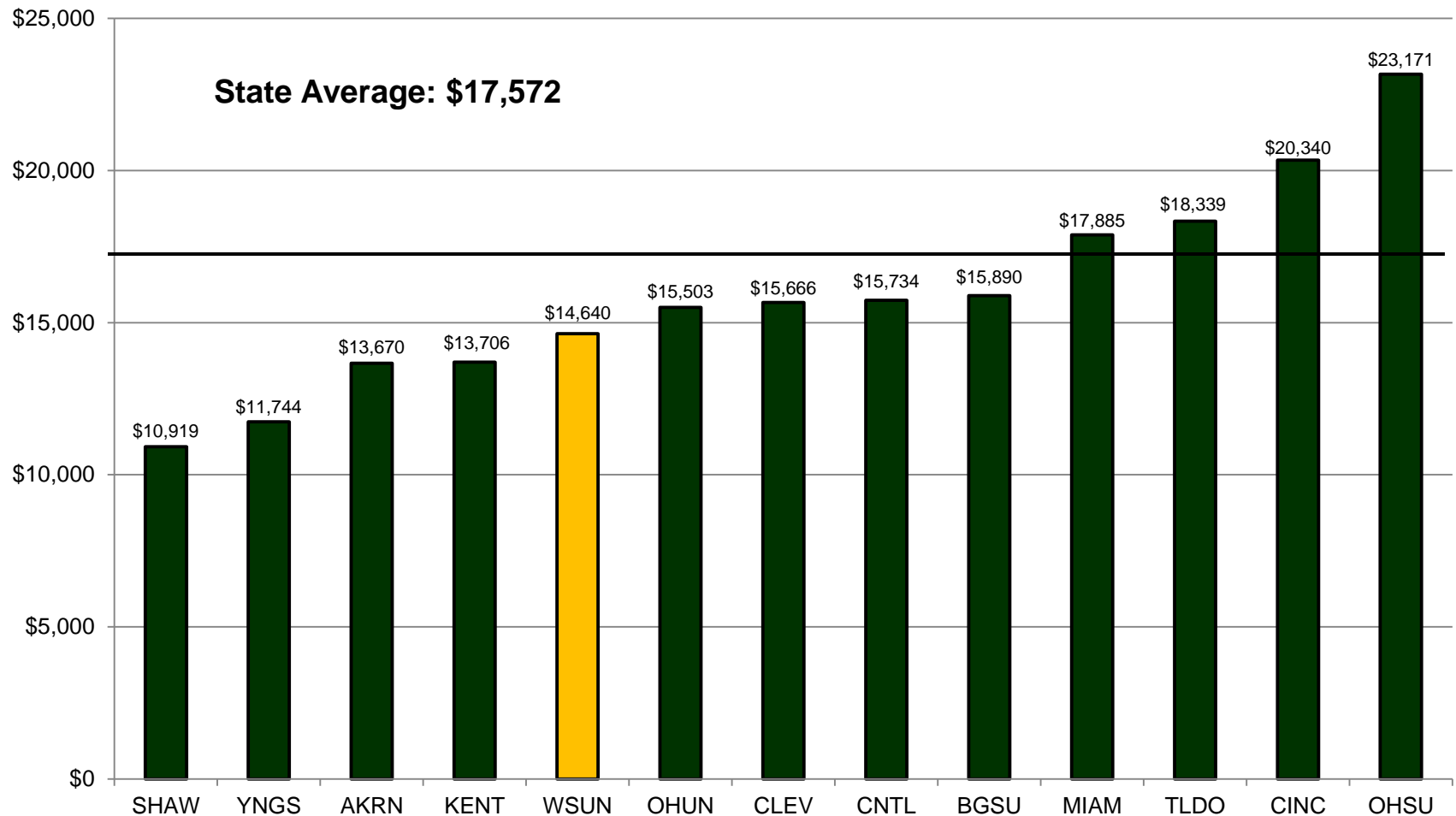
WSU Expenditure Trends

- Expenditures per student FTE were below the state average in 2011 by:
 - \$1,624 at the undergraduate level
 - \$3,953 at the graduate level
- FY2006 to FY2011 percent cost change per undergraduate FTE:
 - WSU 12.5%,
 - State Average 5.8%.

FY2011 Institutional Support per Student FTE



FY2011 All Expenses per Student FTE

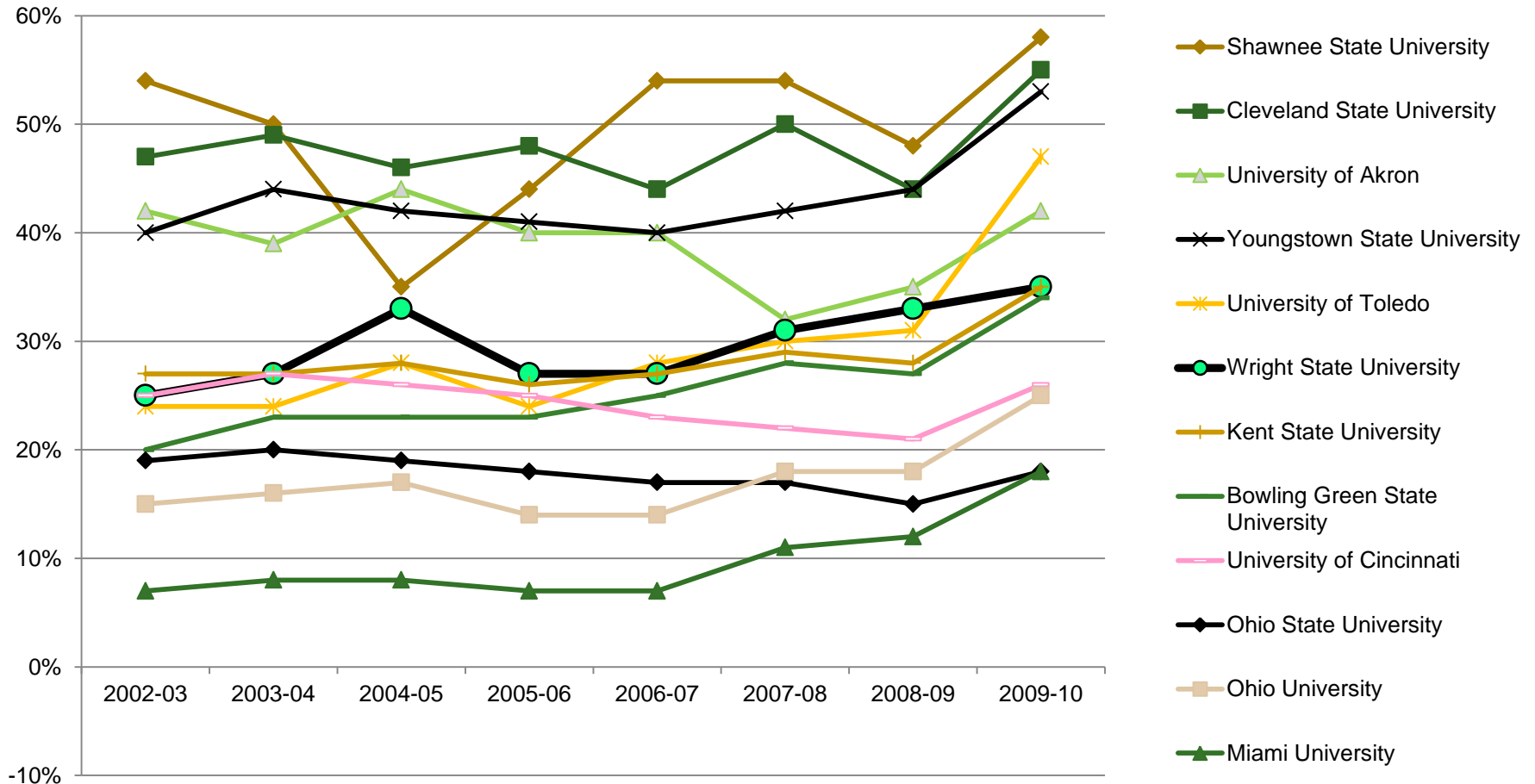


Current Funding Environment

The Funding Environment

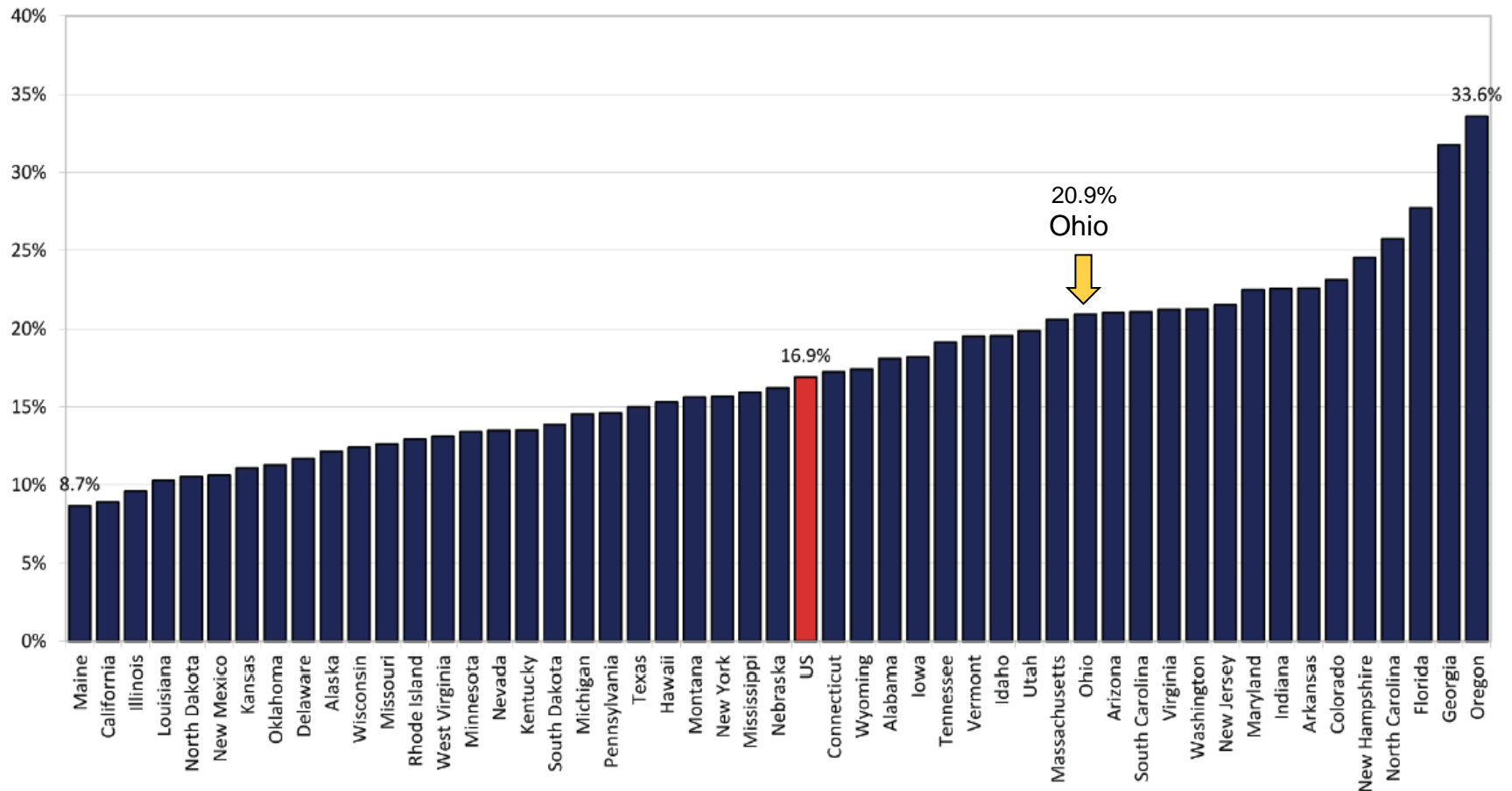
- National Challenges
 - Federal Policy
 - Student Financial Aid
 - Student Debt
 - Student debt less than national average
 - We strive to make student debt even less
- The Great Recession - 2.0
 - Unemployment
 - Economic Stress and Uncertainty
 - Healthcare Reform

Percent of Undergraduates Receiving Federal Financial Aid* - Grants



FTE Enrollment in Public Higher Education

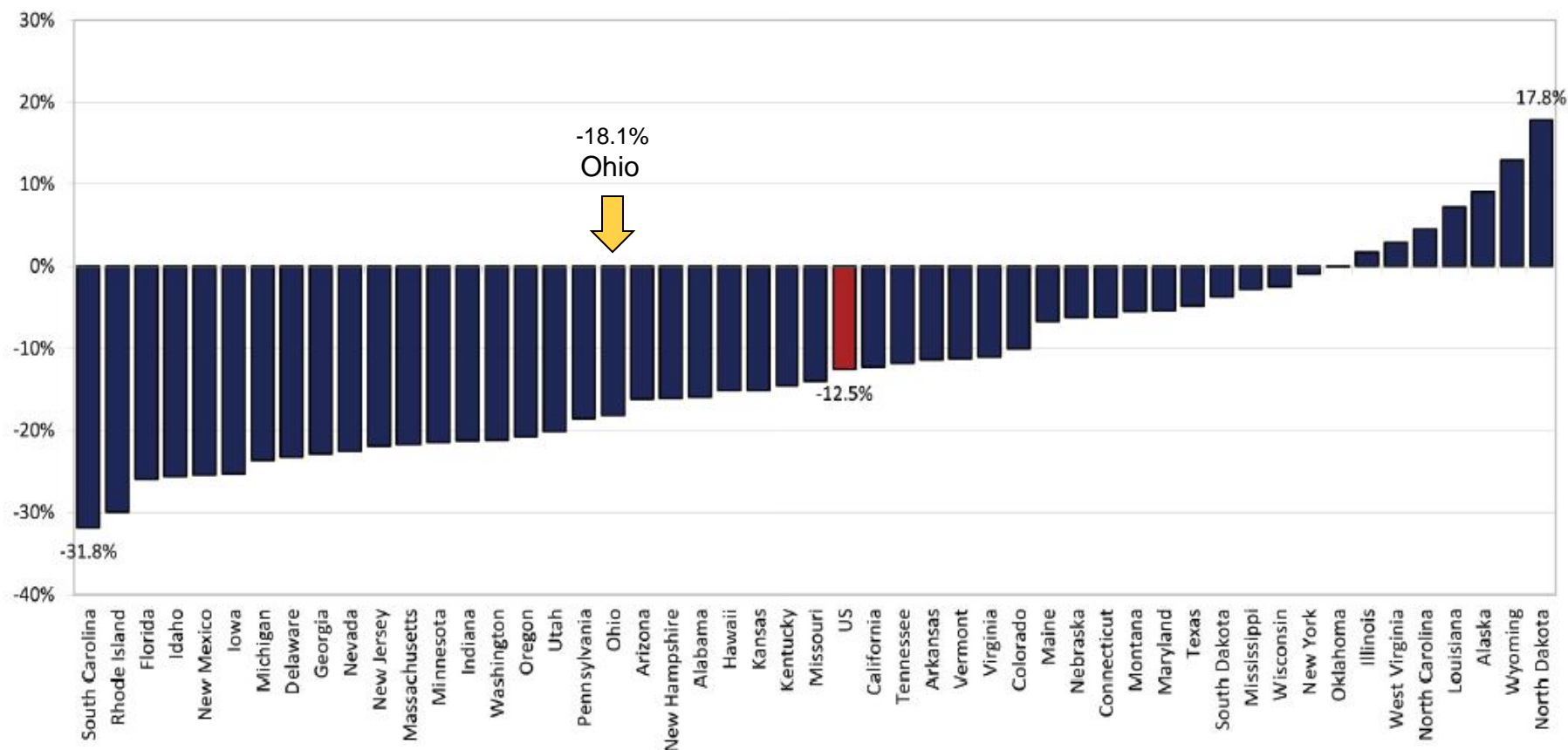
Percent Change by State, FY 2006-2011



Source: State Higher Education Executive Officers

Educational Appropriations per FTE in Public Higher Education

Percent Change by State, FY 2006-2011



Note: Dollars adjusted by 2011 HECA, Cost of Living Adjustment, and Enrollment Mix Index.

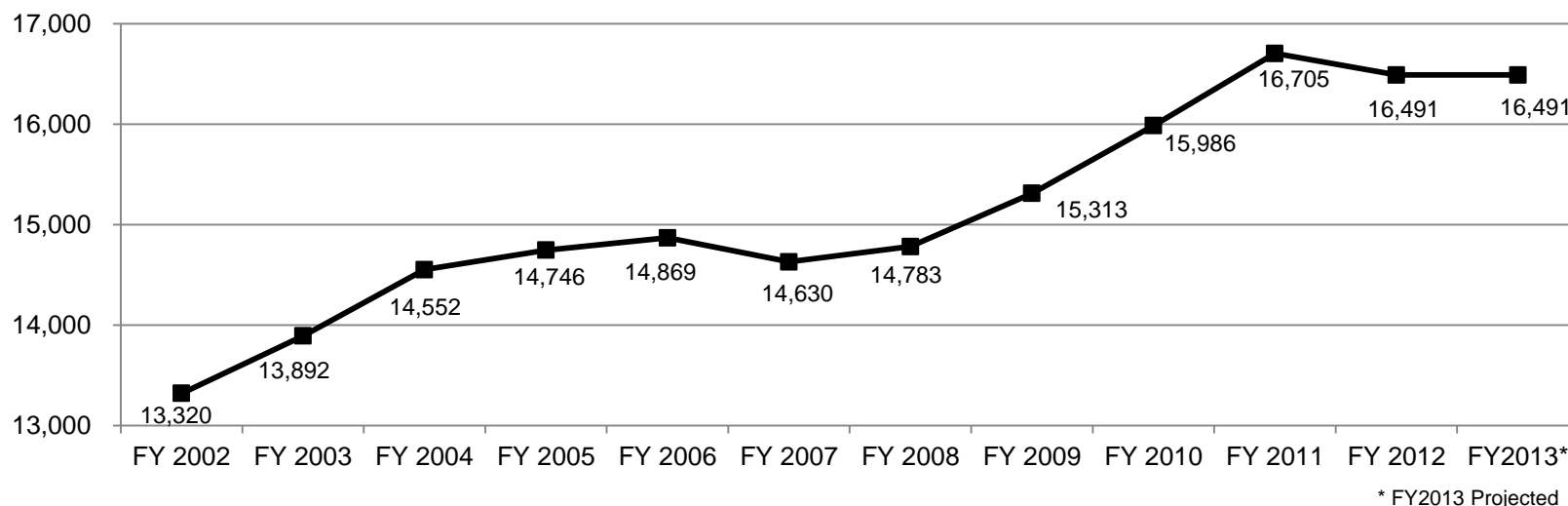
Source: State Higher Education Executive Officers

The Funding Environment

- State Challenges
 - Enrollment
 - Tuition Affordability
 - State Share of Instruction (SSI)
 - State Economic Priorities
 - State Capital Funding
 - Pension Reform

Enrollment Trends

**Total University- All Students
All Terms Student FTE**

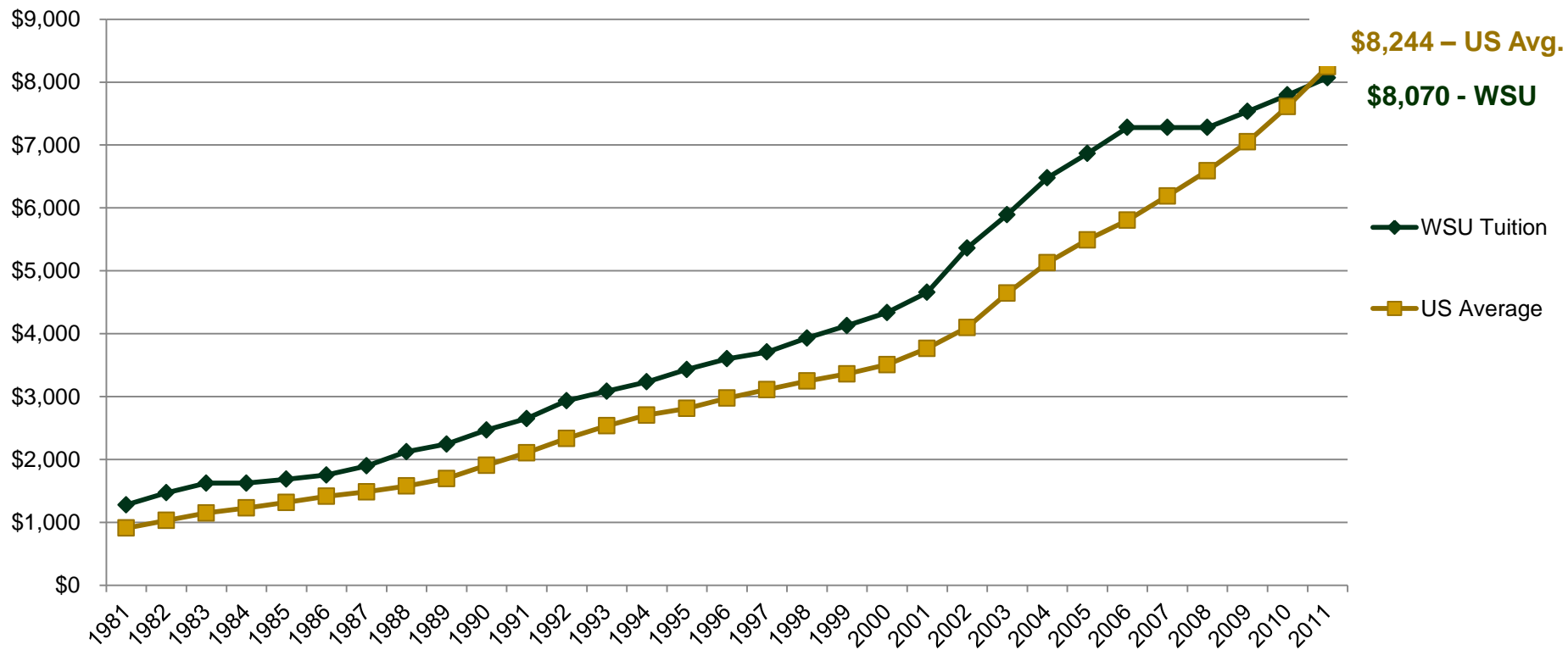


% Change – All Terms FTE	FY02 to FY12	FY11 to FY12
Undergraduate	25.5%	-0.7%
Graduate/Professional	16.0%	-4.0%
All Students	23.8%	-1.3%

WSU Value Proposition – Tuition Affordability



Annual Tuition Charges
WSU vs. US Average for Public 4 Years



Annual Fees - Statewide

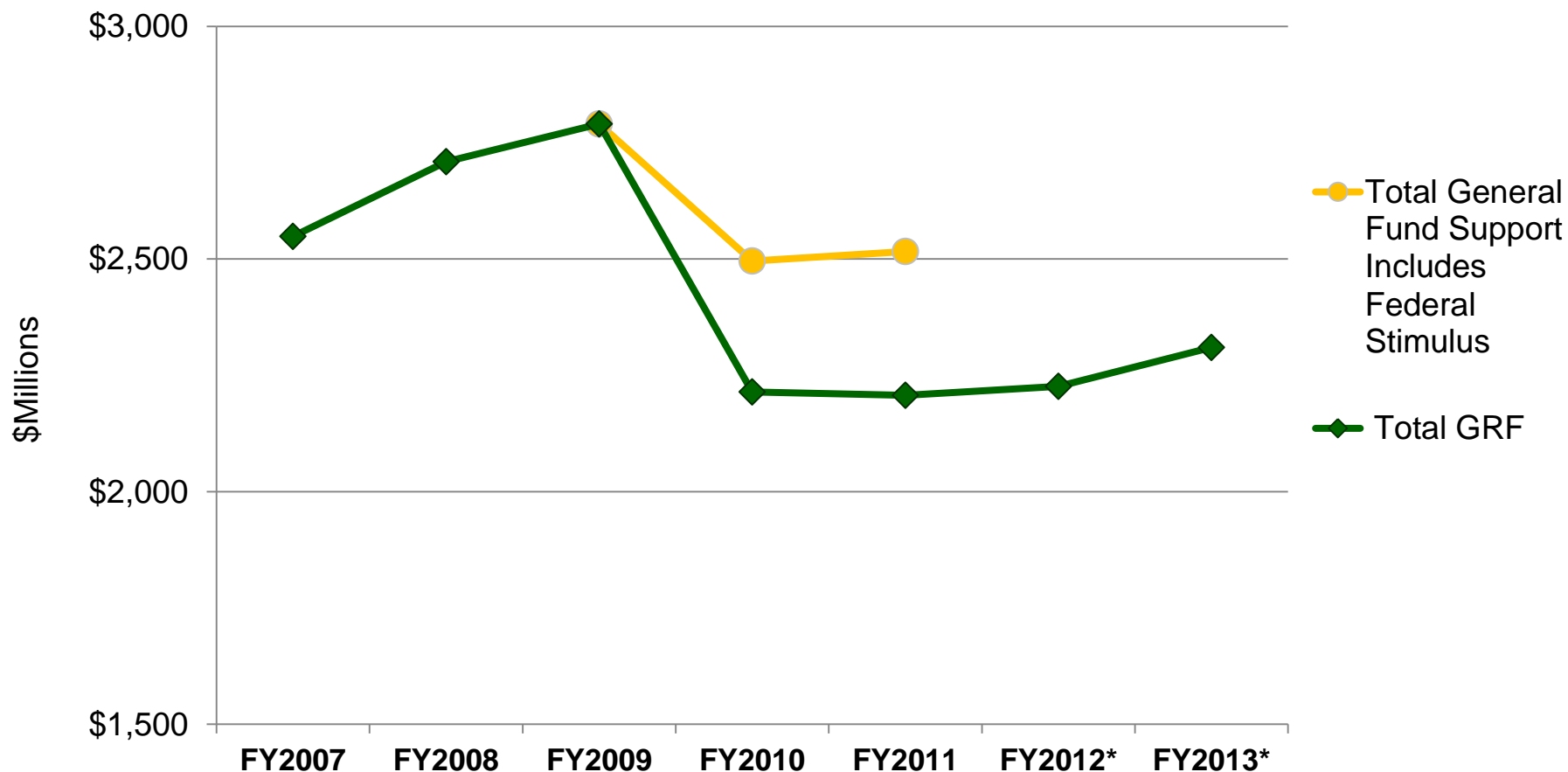


Annualized Full-Time Undergraduate and Graduate Fees, University Main Campuses 2011-2012

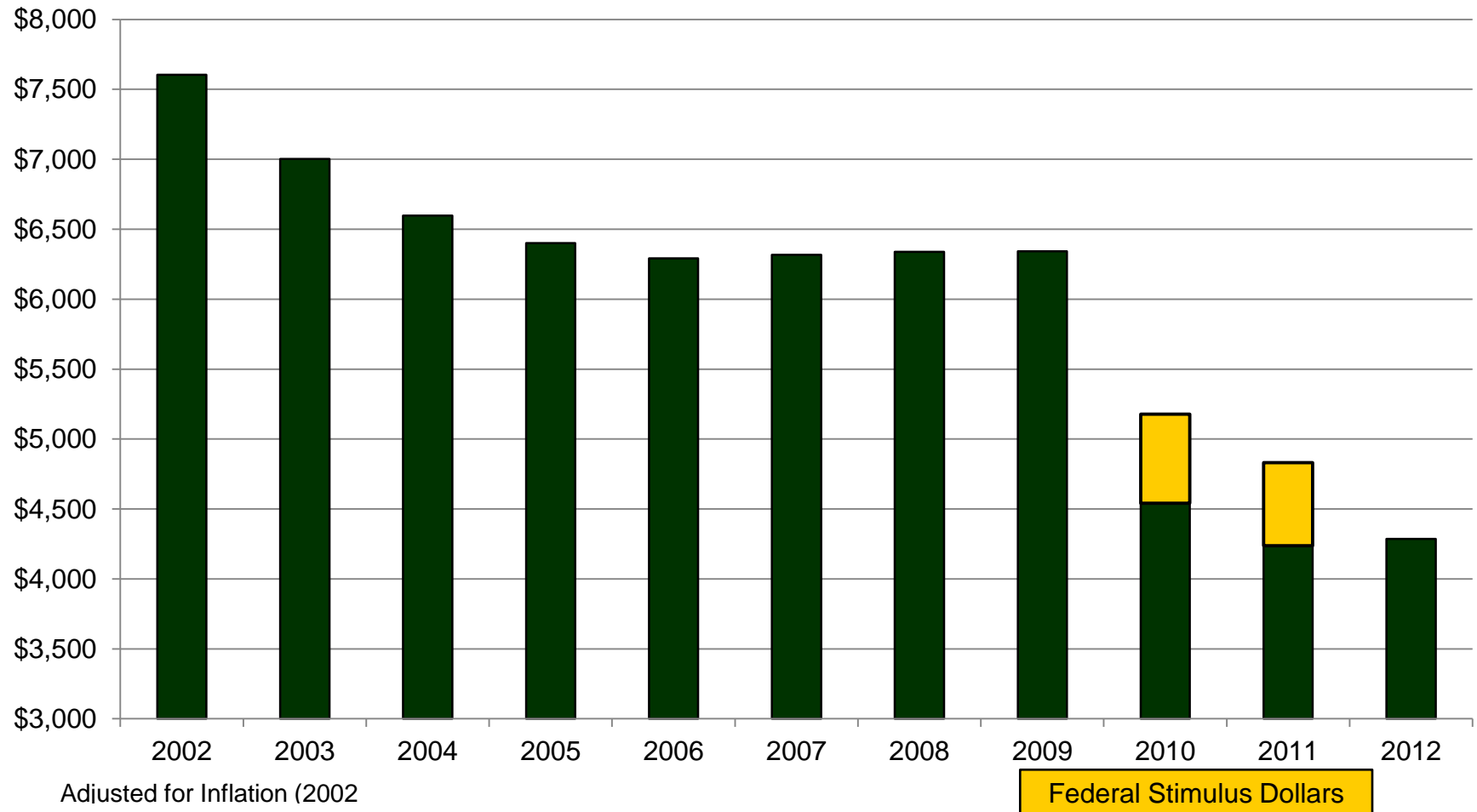
University Main Campuses	Undergraduate		Graduate	
	In State	Out of State	In State	Out of State
Miami University	\$ 13,081	\$ 28,253	\$ 12,419	\$ 26,950
University of Cincinnati	\$ 10,419	\$ 24,942	\$ 13,701	\$ 24,825
Bowling Green University	\$ 10,044	\$ 17,352	\$ 11,598	\$ 18,906
Ohio University	\$ 9,936	\$ 18,900	\$ 9,510	\$ 17,502
Ohio State University	\$ 9,735	\$ 24,630	\$ 11,823	\$ 28,548
University of Akron	\$ 9,545	\$ 17,468	\$ 8,312	\$ 13,325
Kent State University	\$ 9,346	\$ 17,306	\$ 9,942	\$ 17,458
Cleveland State University	\$ 9,002	\$ 12,024	\$ 12,881	\$ 24,198
University of Toledo	\$ 8,926	\$ 18,046	\$ 13,647	\$ 23,881
Wright State University	\$ 8,070	\$ 15,633	\$ 11,826	\$ 20,088
Youngstown State University	\$ 7,451	\$ 13,408	\$ 9,909	\$ 10,119
*Shawnee State University	\$ 6,762	\$ 11,568	\$ 8,508	\$ 19,907
*Central State University	\$ 5,672	\$ 12,648	\$ 5,400	\$ 9,360

* Recieves special supplement to maintain low tuition.

Total State Support for Higher Education



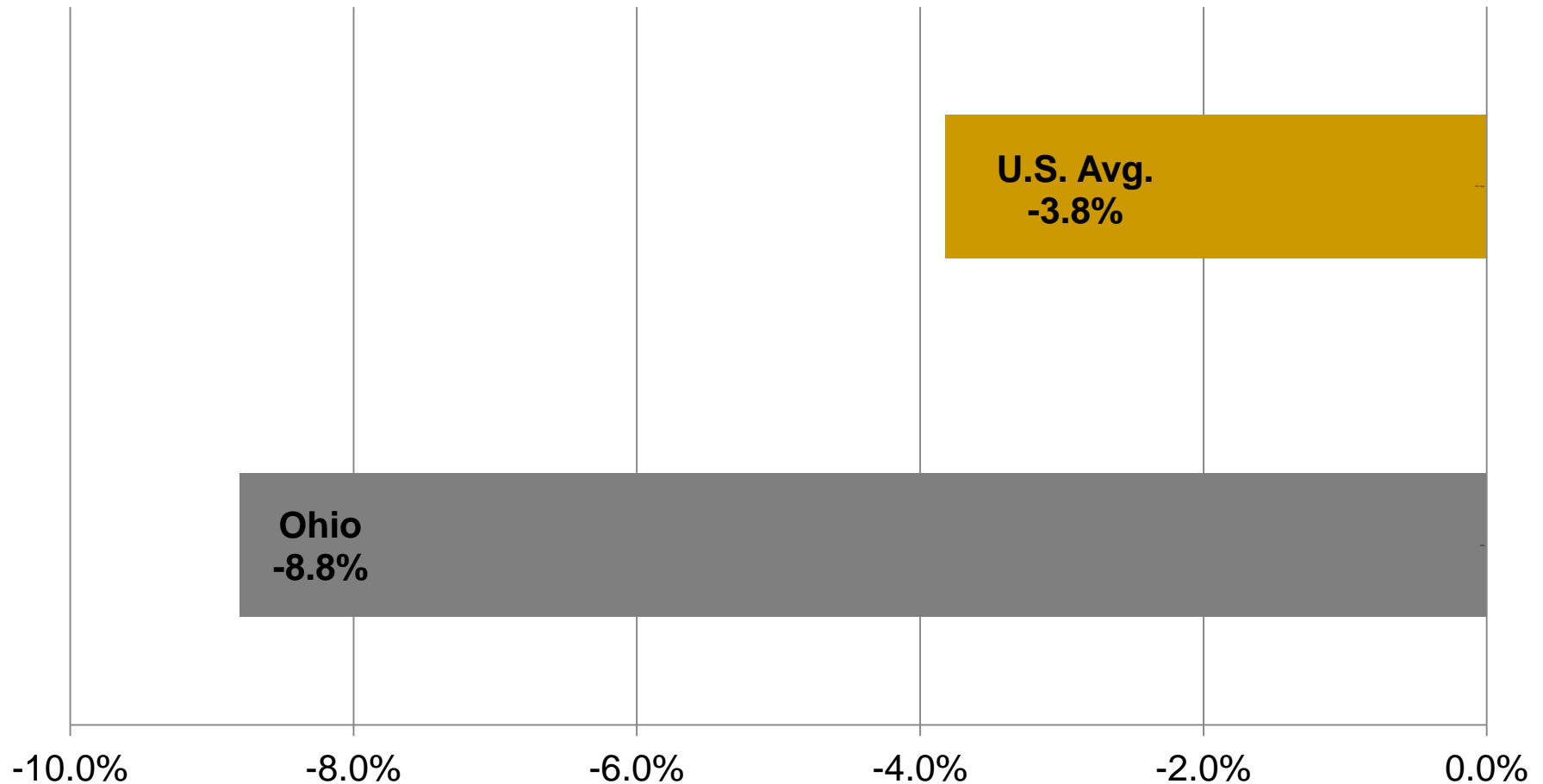
State Funding per Student FTE 2002 - 2012



Change in State Support for Higher Education 2007 to 2012



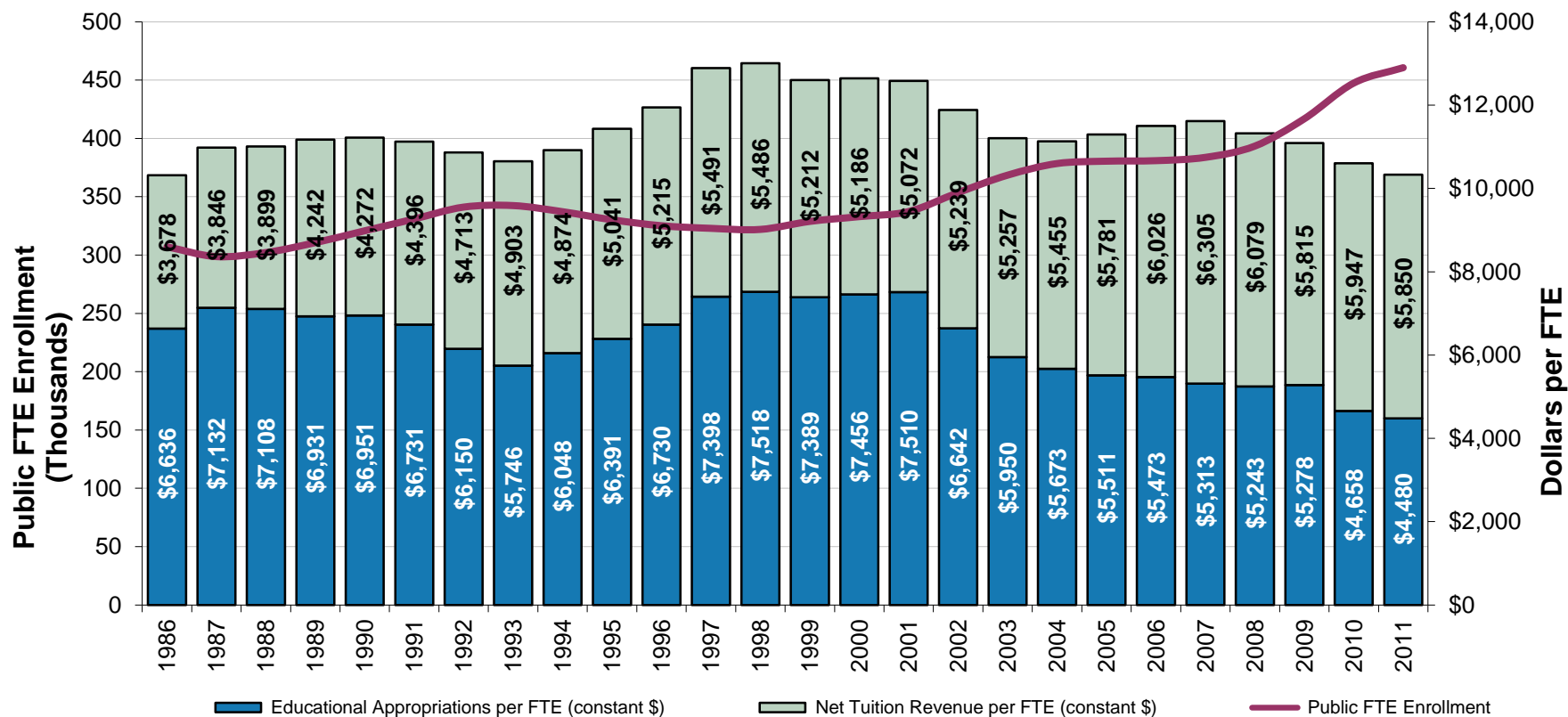
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Source: Grapevine Survey (Not adjusted for inflation)

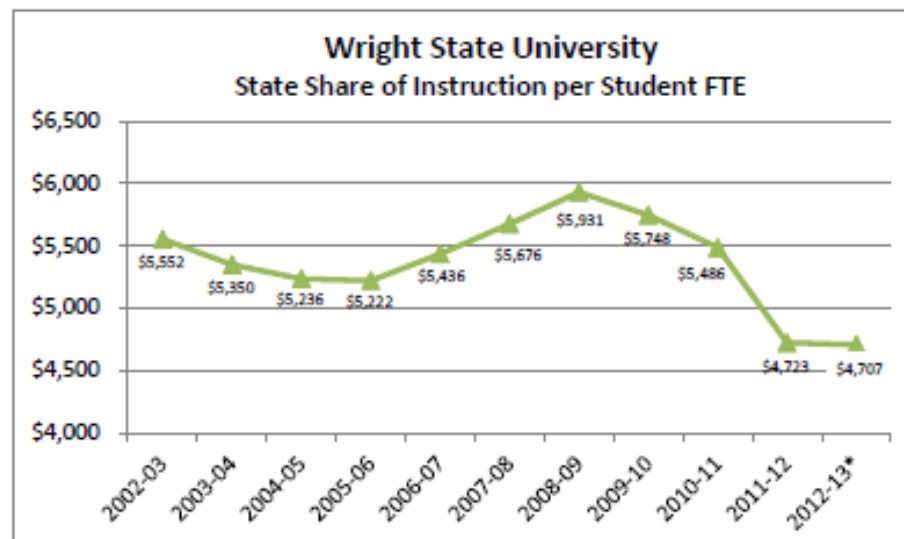
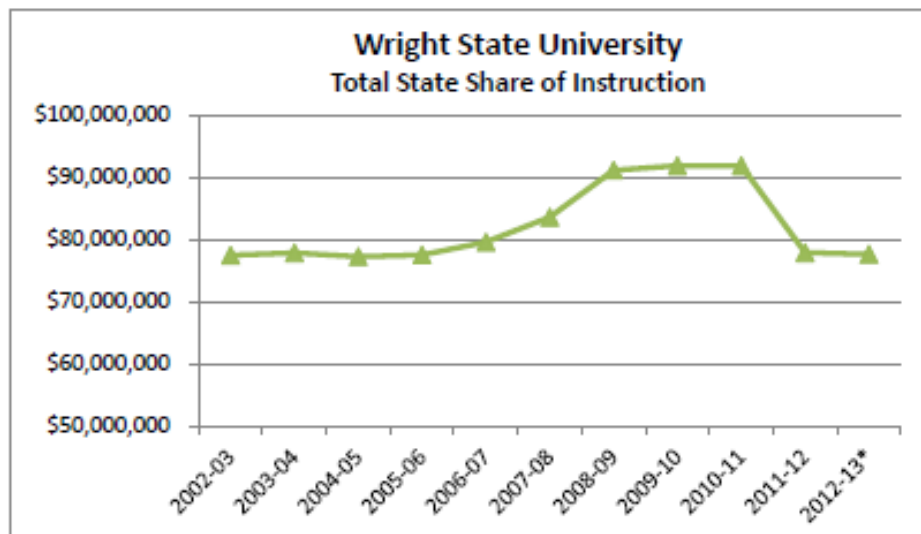
Ohio's Enrollment & Educational Revenue Trends

Public FTE Enrollment, Educational Appropriations and Total Educational Revenue per FTE,
Ohio -- Fiscal 1986-2011

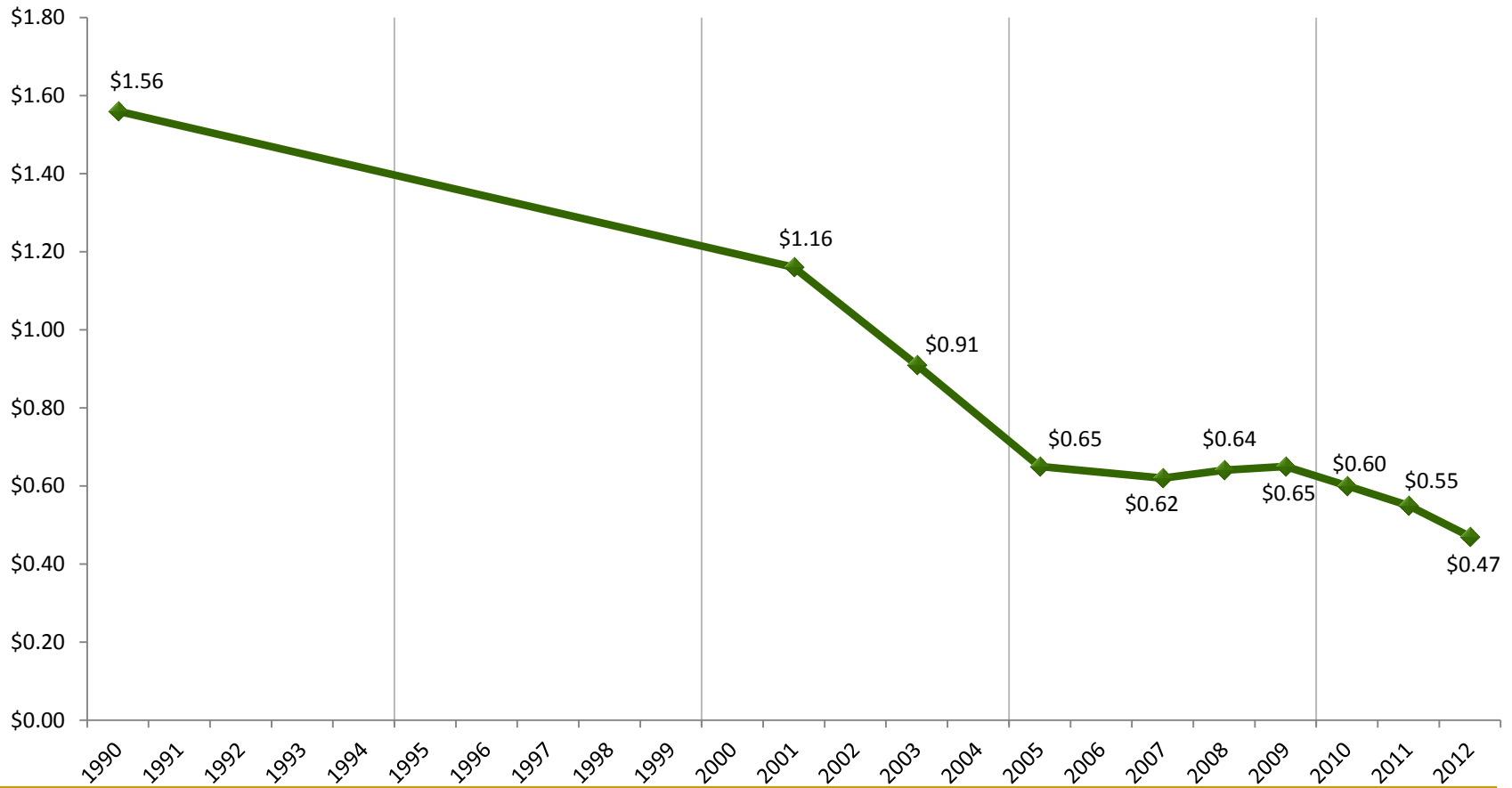


Note: Constant 2011 dollars adjusted by SHEEO Higher Education Cost Adjustment (HECA). Educational Appropriations include ARRA funds.

WSU State Share of Instruction (SSI) Total and per Student FTE



State Appropriations per WSU Dollar of Gross Tuition



Changes in State Funding Approach



FY 2010 and after

- 3 formulas, one each: universities, branches and community colleges
- All 3 moving more toward outcomes basis, with different metrics
- University main campus formula heavily outcomes based
 - Course completions
 - Degree completions
 - Add dynamic metrics to doctoral and medical funding
- Community Colleges → Success Points

DEGREE COMPONENT

Greater share of state funding going to degree completion:

FY 2012 = 15%

FY 2013 = 20%

STUDENT ENROLLMENT

Only course completions receive state funding.

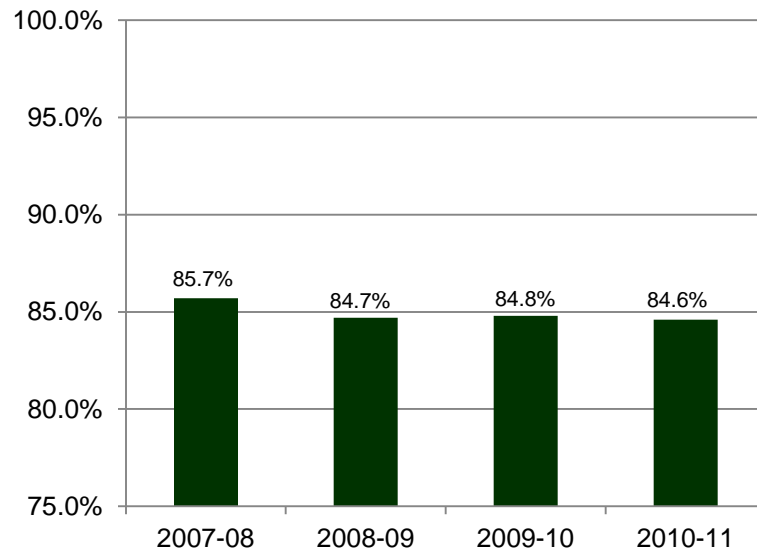
AT-RISK WEIGHTING APPLIED

- Financially at-risk
- Academically at-risk
- Age & Minority Status

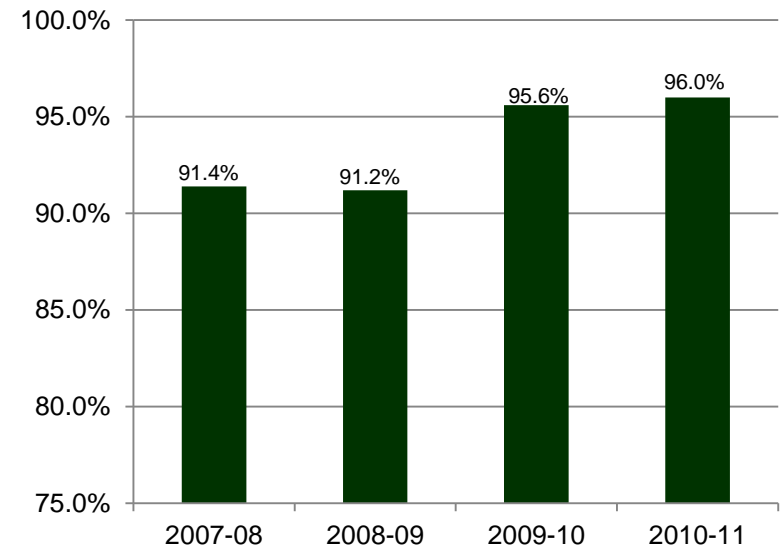
WSU Course Completion Rates



Undergraduate

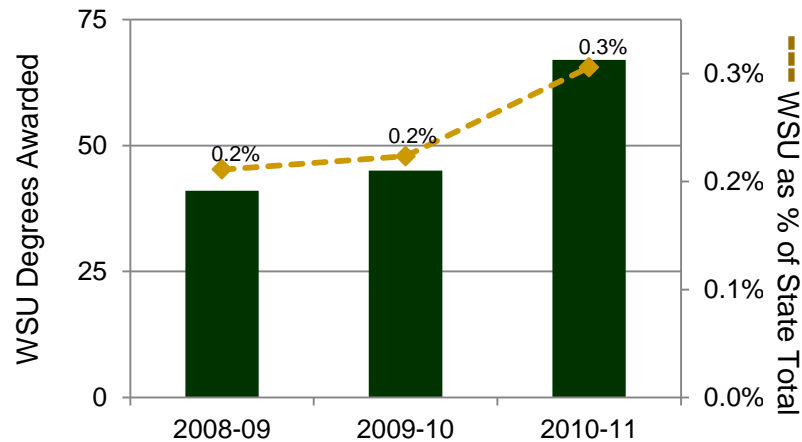


Master's

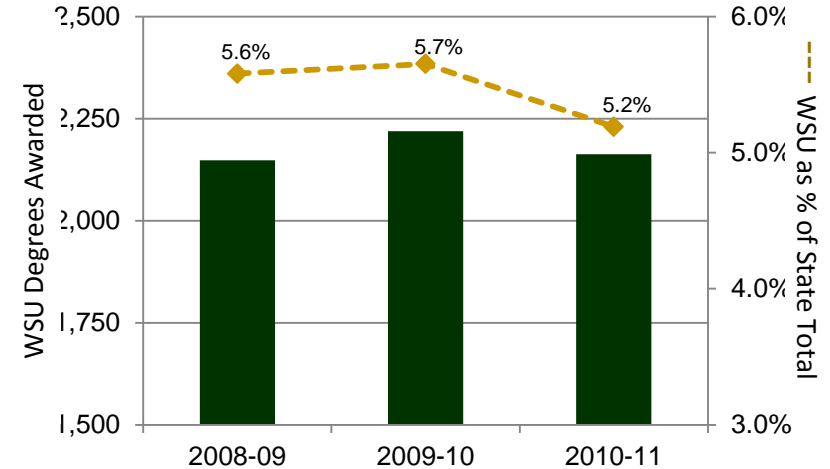


WSU Degrees Awarded

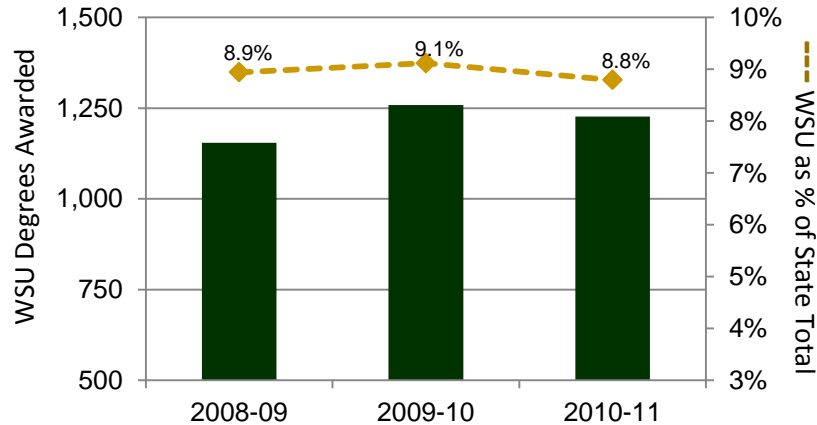
WSU Associate



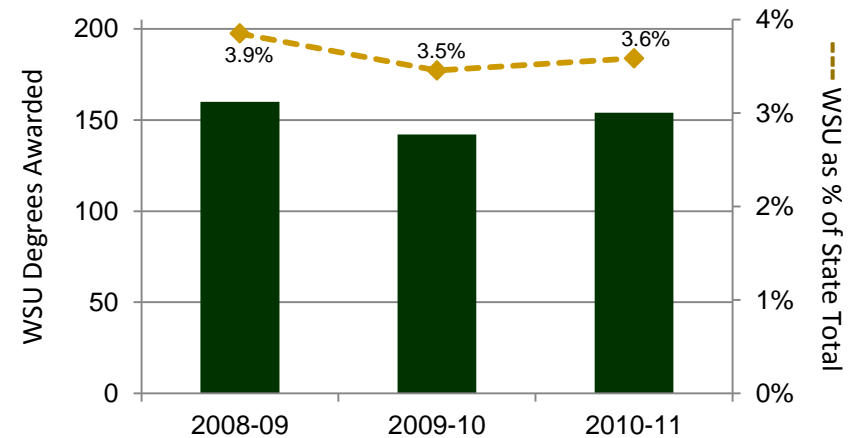
WSU Bachelor's



WSU Master's



WSU Doctoral & Professional



The Knowledge Economy

Increasing educational attainment leads to substantial economic gains

1% increase in number
of Ohioans with a
baccalaureate degree
or above

=

\$2.4 billion in
economic benefit
for Ohio

Jobs go where the workforce is most:



♦ ***Educated***

♦ ***Creative***

♦ ***Innovative***

Ohio's Top Priorities

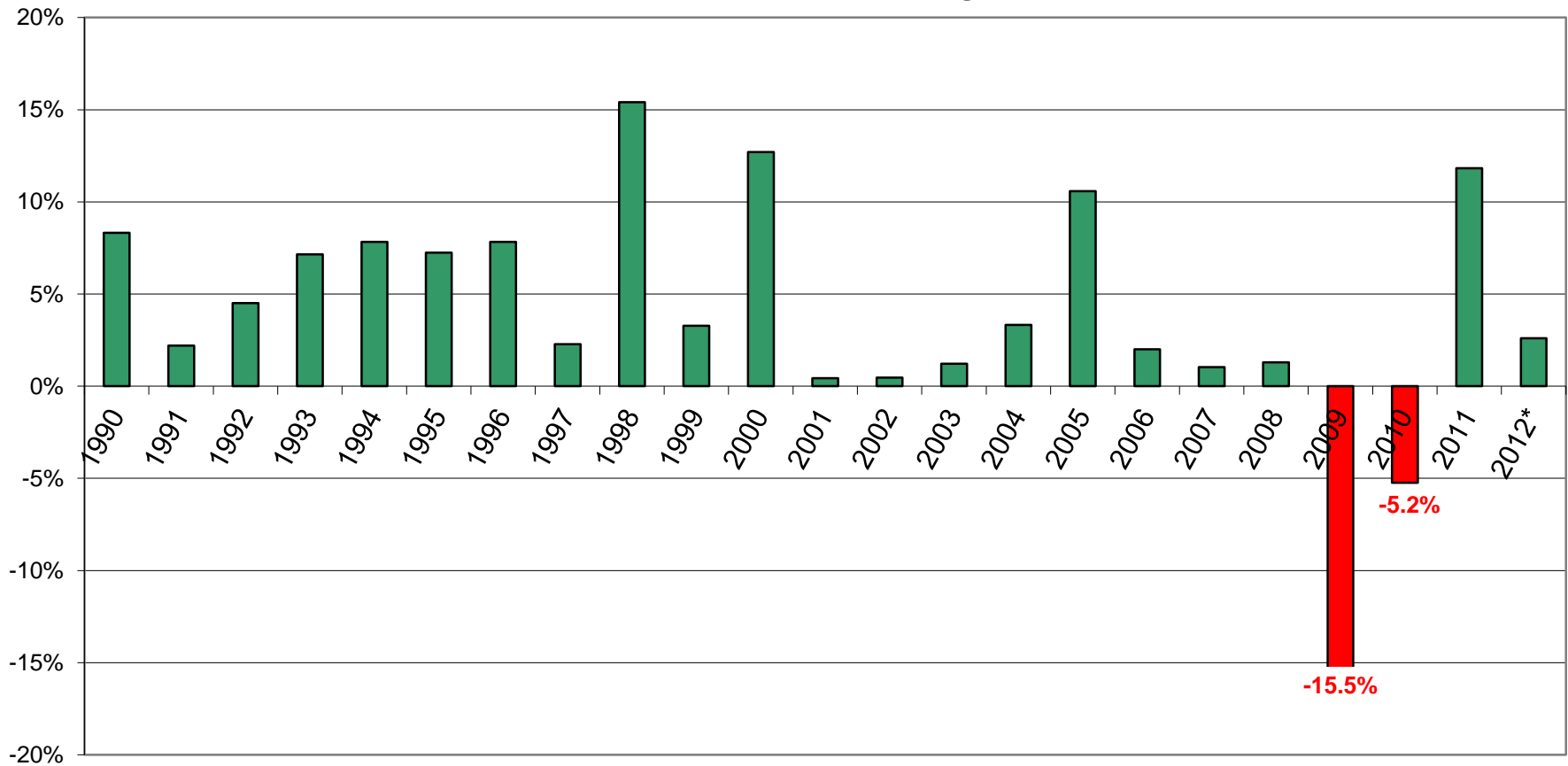


- Sustainable economic growth & job creation based on:
 - Innovation resulting from basic & applied research
 - Strong partnerships and successful strategic collaborations between industry & higher education
 - A climate that supports entrepreneurialism
 - Promotion of student innovation & entrepreneurship through curricular and co-curricular activities

State Personal Income Tax Collections



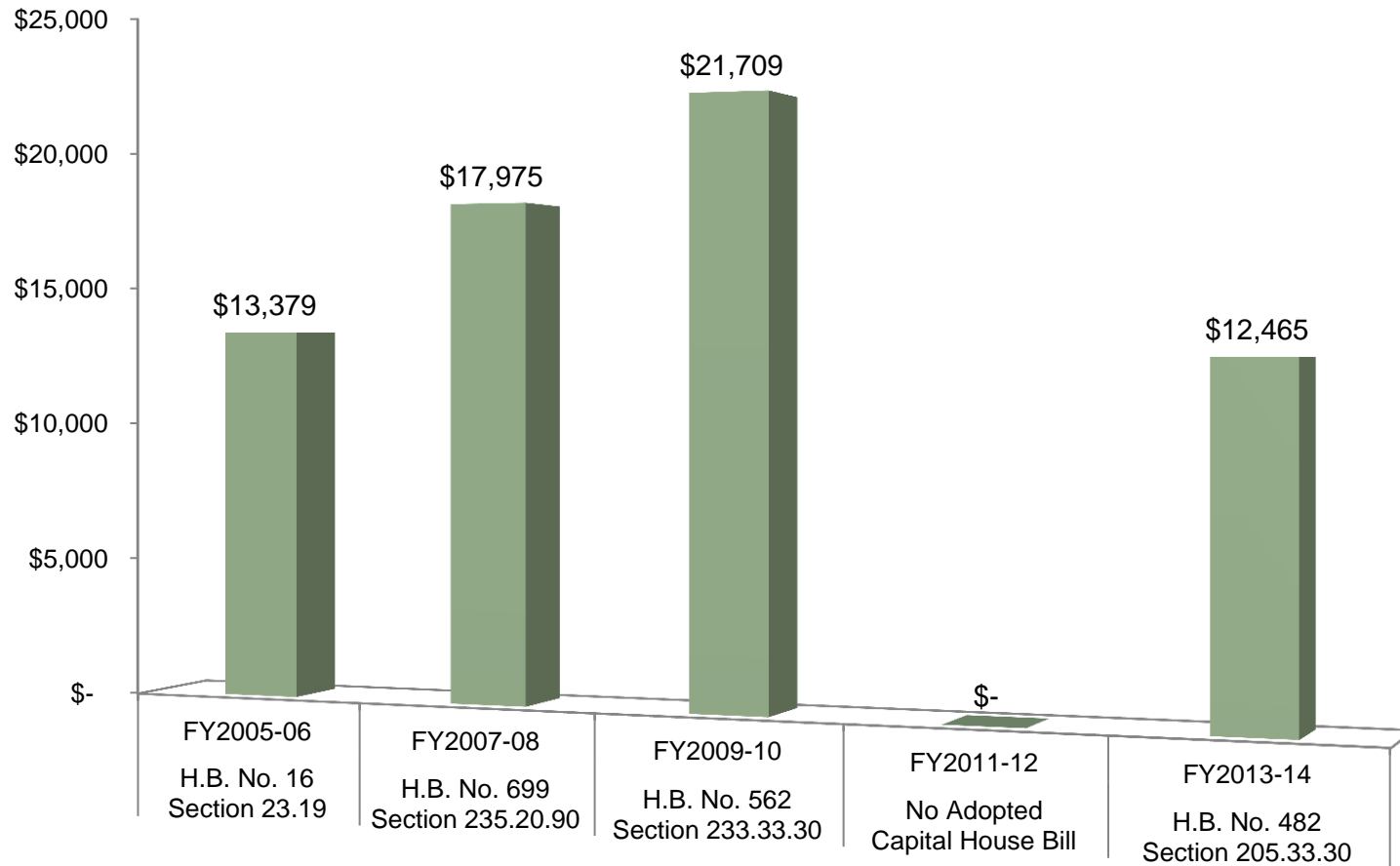
Percent Annual Change



Source: Ohio Department of Taxation

* 2012 YTD as of May 2012

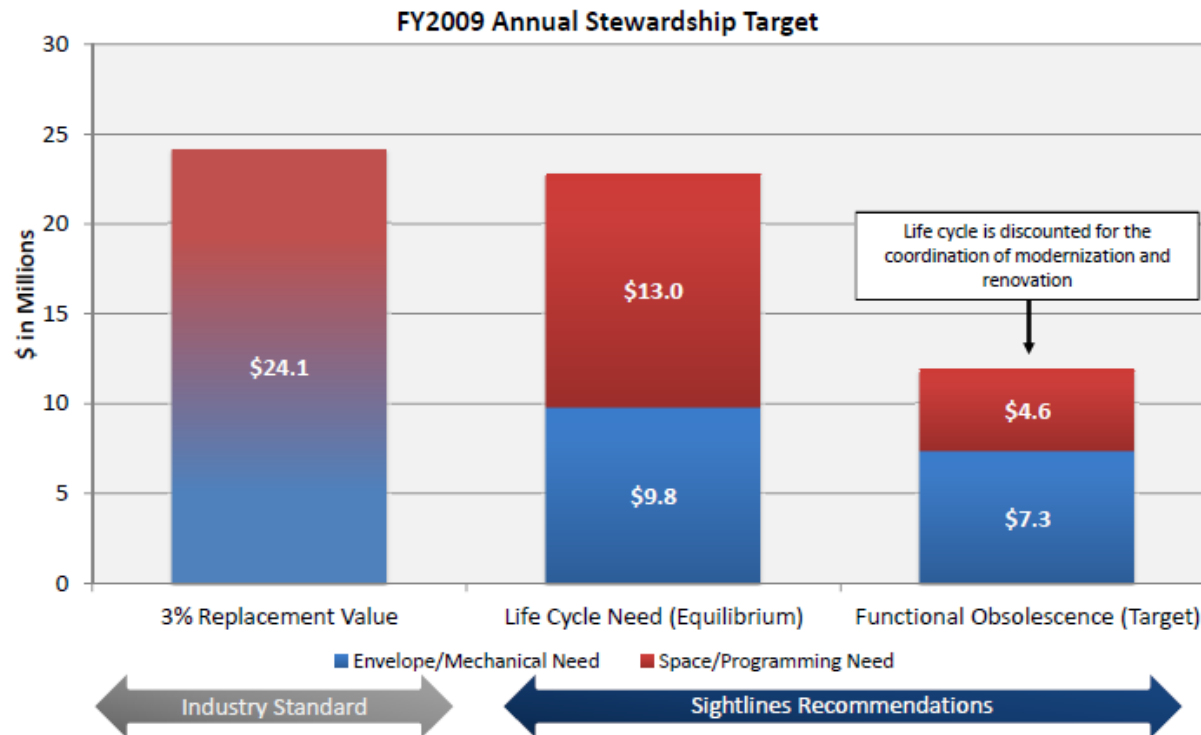
State Capital Appropriation – WSU FY2005-06 to FY2013-14 (000's)



Capital Planning – Deferred Maintenance

Wright State University	2009 Replacement Value	FY11 Cost	Net Book Value
	\$803 M	\$402 M	\$251 M

Source: OBR Capital Summary

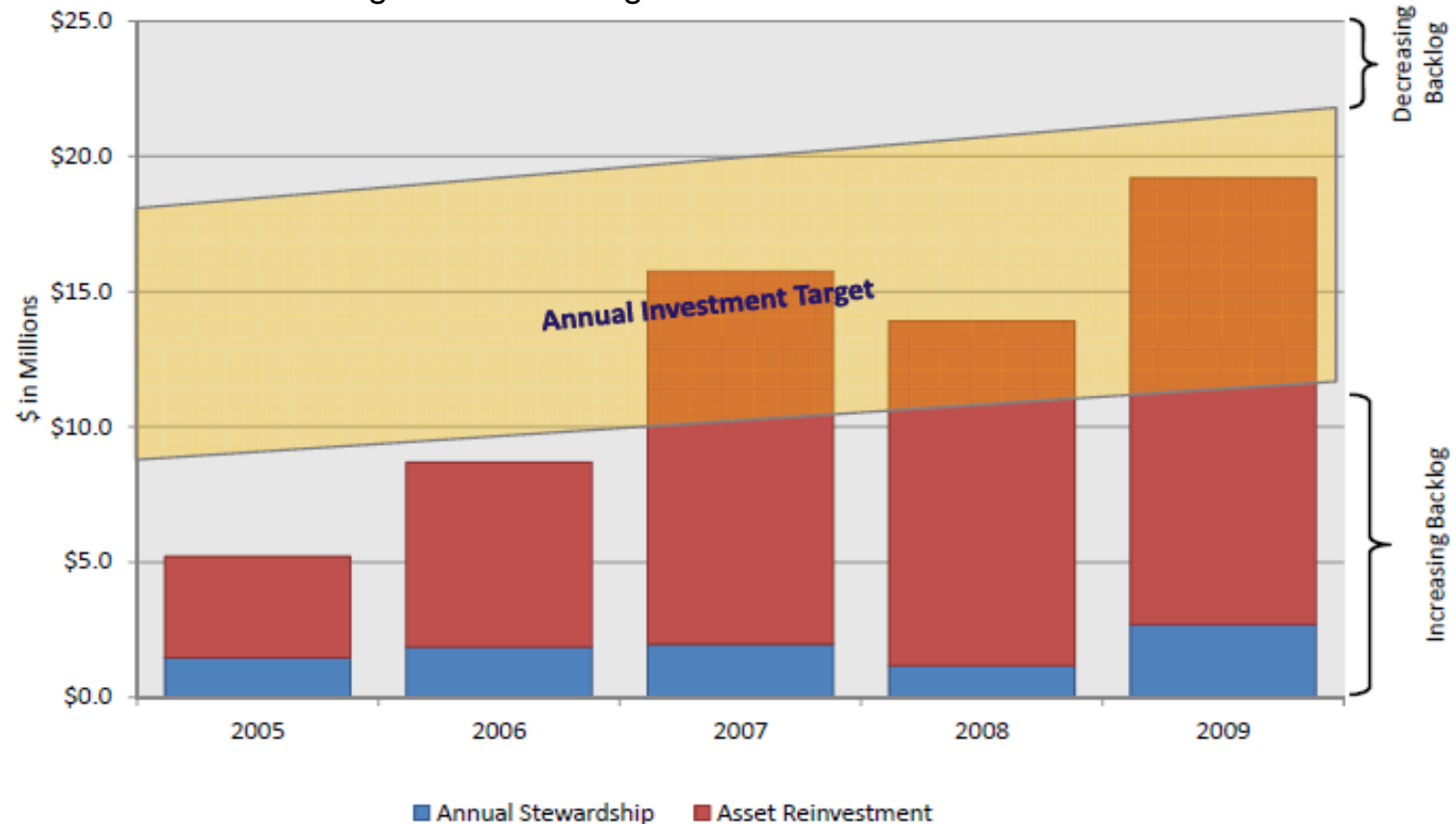


Source: Sightlines

Capital Planning – Deferred Maintenance

Total Capital Investment Over Time

Often reaching investment target with one-time investments



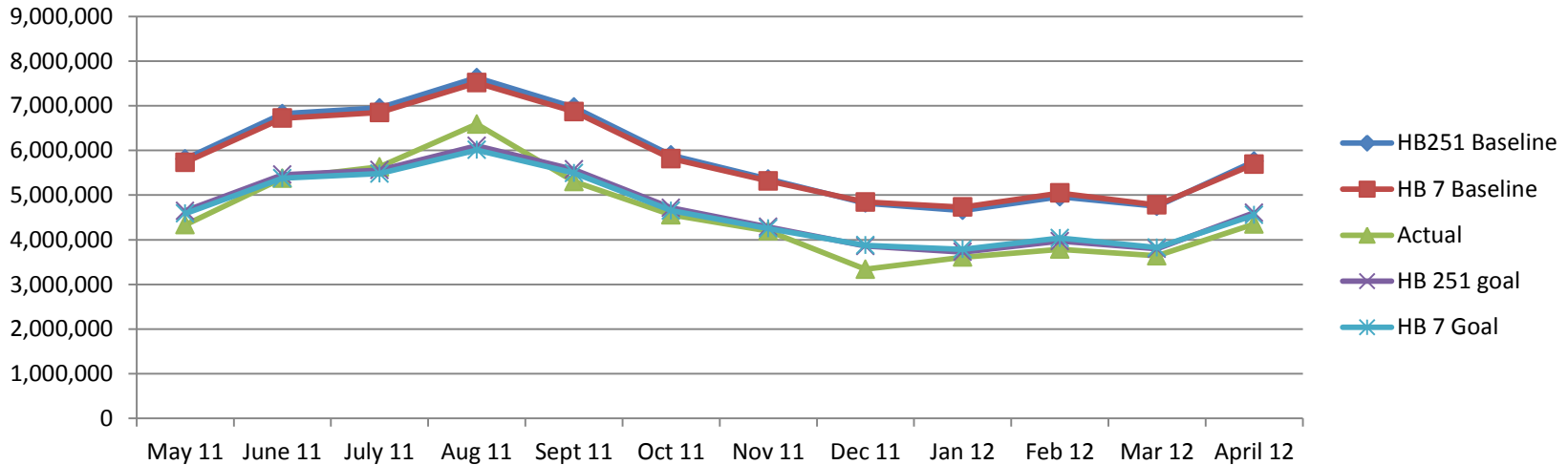
Source: Sightlines

HB 7 Project – Phase I

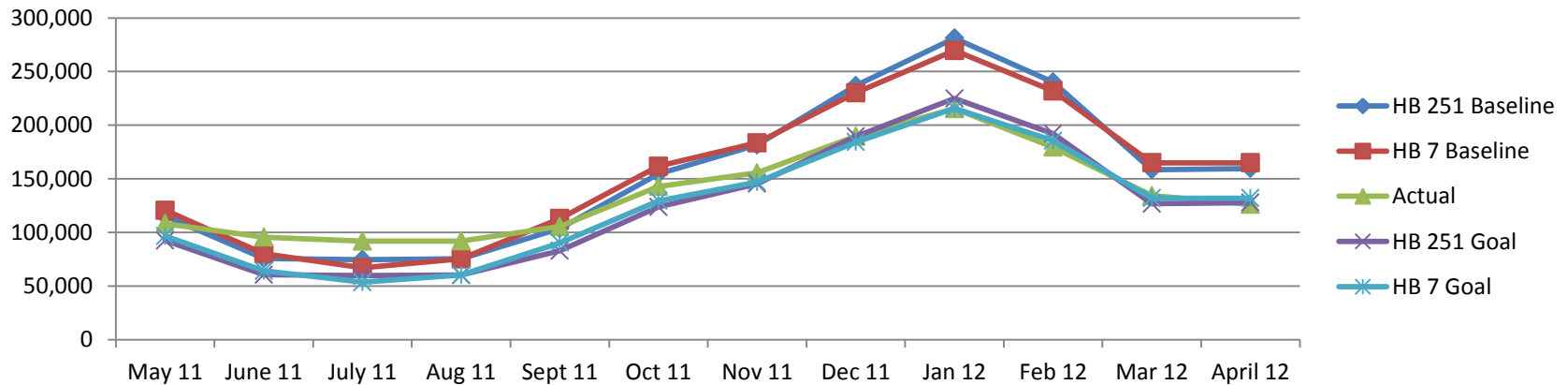
- Energy Efficient Improvements
 - *Lighting upgrades*
 - *Demand control ventilation*
 - *Building automation systems*
 - *Air handler retrofits*
 - *Library boiler & Quad chiller plant replacement*
 - *Lab Exhaust Heat Recovery*
- Cost of \$11.3M over 18 months
- 22% reduction in energy consumption
- Annual base savings of \$1.3M

HB 7 Project – Phase I

Main Campus Electricity Baseline vs. Actual



Main Campus Gas Baseline vs. Actual



Regional Opportunities History of Collaboration



- Dayton Development Coalition
 - Aerospace R & D
 - Information Technology
 - Advanced Materials and Manufacturing
 - Human Services and Health Care
 - Quality of Life

Regional Opportunities

History of Collaboration



- BRAC
 - Human-Centered Innovation
 - National Center for Medical Readiness
 - Aerospace Medicine
 - Sensors
- Premier Health Partners
 - Neuroscience
 - Clinical Trials
- WSRI
- These changes strengthen the relationship between WPAFB and WSU
- New Air Force funding for Human Effectiveness Advancement (AHEAD)

Identified Needs for FY2013



- Support Student Success (Classroom Bldg/ Commons/CAC)
- Continue to optimize expenses in key categories
- Cut into deferred maintenance strategically without increasing expense
- Continue to nurture and develop faculty & staff and recruit top talent

The Fiscal Year 2013 Budget

- Build on the successful fiscal stewardship
- Respond strategically to the dynamic funding environment (Federal - State - Local)
- Focus resources on budget priorities

FY2013 Budget Priorities



Student Success:

Invest in student success initiatives and support services that positively impact each student's university experience leading to graduation

Economic Development:

Continue the growth and expand the number of the University's Centers of Excellence to fuel economic vitality within the region and the State

Entrepreneurship:

Create an infrastructure that will catalyze the University's entrepreneurial spirit to capitalize on opportunities in existing, niche and emerging markets

Our People:

Dedicate University resources to provide professional development opportunities for staff and faculty

Key Budget Assumptions

- Enrollment growth 0% increase (flat) from FY12 actual
- SSI FY13 Draft Allocation as of 4/19/12
- Instruction & General fee for General University 3.5% Undergraduate 3.5% Graduate, 3.5% Professional
- Non-resident tuition fee increased 3.5%
- Non-Credit Instruction decreased to reflect FY12 actual activity as of 4/1/12
- Investment income calculated at 5.5% of the investable base
- Wage Increase Pool – 2% / Contracts as Negotiated
- Debt Service - New - \$10M @ 4% over 20 years - half a year of interest

Current Unrestricted Funds Budget

FY2013 Proforma (000's)

FY2013 PROFORMA			
General University	SOM	Auxiliaries	FY2013 Grand Total

Sources

Government Support	\$ 70,946	\$ 12,818	\$ -	\$ 83,764
Student Fees	166,787	16,189	-	182,976
Other Sources	4,499	3,183	18,458	26,140
Investment Income	7,668	643		8,311
Total Sources	<u>\$ 249,900</u>	<u>\$ 32,833</u>	<u>\$ 18,458</u>	<u>\$ 301,191</u>

Uses

Salaries & Wages	\$ 129,100	\$ 19,075	\$ 7,778	\$ 155,953
Benefits	41,417	4,821	2,326	48,564
Total Personnel	<u>\$ 170,518</u>	<u>\$ 23,896</u>	<u>\$ 10,104</u>	<u>\$ 204,518</u>
Operations	66,022	8,937	8,354	83,313
Inflationary Adjustments	1,000			1,000
Targeted Investments				
Strategic Plan	2,000			2,000
Technology	900			900
Capital Needs	500			500
Debt Service - Current	8,760			8,760
Debt Service - New	200			200
Total Targeted	<u>12,360</u>			<u>12,360</u>
Total Uses	<u>\$ 249,900</u>	<u>\$ 32,833</u>	<u>\$ 18,458</u>	<u>\$ 301,191</u>

Current Funds Budget FY2013



Revenues:

Government Support

State Share of Instruction	\$	77,620,104
Other State Support		21,063,839
Local Support		415,000
Federal Support		67,730,000
Subtotal		<u>166,828,944</u>

Student Fees

Instruction & General Fees	168,439,953
Non-Resident Tuition	8,568,070
Non-Credit Instruction	2,479,718
Other	3,490,322
Subtotal	<u>182,978,063</u>

Other Sources

Private Gifts & Grants	60,290,300
Sales & Service	19,176,767
Miscellaneous	6,183,986
Other	
Subtotal	<u>85,651,053</u>

Investment Income	<u>8,311,000</u>
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Total Revenues	\$	<u>443,769,060</u>
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Expenditures:

Educational and General

Instruction & Depart. Research	\$	123,452,432
Separately Budgeted Research		27,861,189
Public Service		13,551,297
Student Services		16,937,216
Academic Support		87,038,081
Institutional Support		51,153,624
Operation & Maintenance of Plant		20,078,544
Scholarships		<u>63,815,960</u>

Total Educational & General Expenditures	403,888,343
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Auxiliary Enterprises Expenditures	28,154,424
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Transfers

Debt Payment-Mandatory	9,788,450
Debt Payment-Non Mandatory	240,584
Renewal & Replacement	2,305,328
Education & General Support	(608,069)
Total Transfers	<u>11,726,293</u>

Total Expenditures & Transfers	\$	<u>443,769,060</u>
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Budgeted Revenue & Expenditures

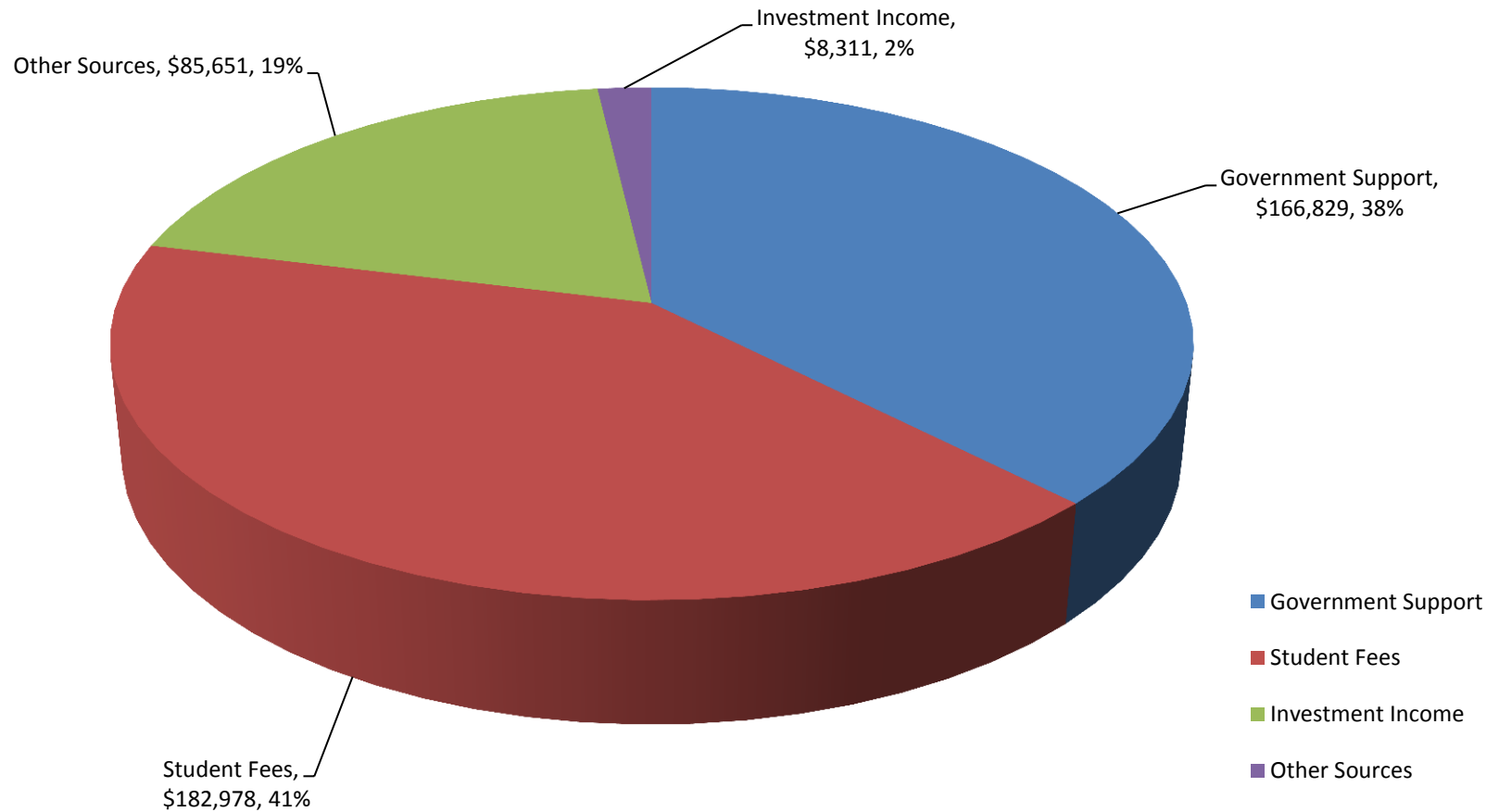
Current Funds FY2013

	Education and General				Auxiliaries	Restricted	FY2013 Grand Total
	Main Campus	Lake Campus	SOM	Total			
Revenues:							
Government Support							
State Share of Instruction	\$ 65,008,389	\$ 2,543,510	\$ 10,068,205	\$ 77,620,104	\$ 0	\$ 0	\$ 77,620,104
Other State Support	243,839	0	0	243,839	0	20,820,000	21,063,839
Local Support	35,000	0	0	35,000	0	380,000	415,000
Federal Support	3,100,000	15,000	2,750,000	5,865,000	0	61,865,000	67,730,000
Subtotal	68,387,228	2,558,510	12,818,205	83,763,944	0	83,065,000	166,828,944
Student Fees							
Instruction & General Fees	146,890,295	6,046,158	15,503,500	168,439,953	0	0	168,439,953
Non-Resident Tuition	8,213,993	14,077	340,000	8,568,070	0	0	8,568,070
Non-Credit Instruction	2,479,718	0	0	2,479,718	0	0	2,479,718
Other	3,031,472	111,950	346,900	3,490,322	0	0	3,490,322
Subtotal	160,615,478	6,172,185	16,190,400	182,978,063	0	0	182,978,063
Other Sources							
Private Gifts & Grants	210,000	0	100,000	310,000	470,300	59,510,000	60,290,300
Sales & Service	2,636,000	44,250	2,542,328	5,222,578	13,954,189	0	19,176,767
Miscellaneous	1,608,751	0	541,000	2,149,751	4,034,235	0	6,183,986
Subtotal	4,454,751	44,250	3,183,328	7,682,329	18,458,724	59,510,000	85,651,053
Investment Income	7,668,000	0	643,000	8,311,000	0	0	8,311,000
Total Revenues	\$ 241,125,457	\$ 8,774,945	\$ 32,834,933	\$ 282,735,336	\$ 18,458,724	\$ 142,575,000	\$ 443,769,060
Expenditures							
Instruction & Depart. Research	\$ 84,459,206	\$ 3,333,918	\$ 17,169,308	\$ 104,962,432	\$ 0	\$ 18,490,000	\$ 123,452,432
Separately Budgeted Research	2,353,305	0	347,884	2,701,189	0	25,160,000	27,861,189
Public Service	3,237,614	193,939	1,939,744	5,371,297	0	8,180,000	13,551,297
Student Services	14,473,969	701,641	1,451,606	16,627,216	0	310,000	16,937,216
Academic Support	31,527,681	843,283	6,847,117	39,218,081	0	47,820,000	87,038,081
Institutional Support	45,868,587	2,700,851	2,369,185	50,938,624	0	215,000	51,153,624
Operation & Maintenance of Plant	16,520,269	838,186	1,970,089	19,328,544	0	750,000	20,078,544
Scholarships	21,857,111	108,849	740,000	22,705,960	0	41,110,000	63,815,960
Total Expenditures	220,297,742	8,720,667	32,834,933	261,853,343	0	142,035,000	403,888,343
Auxiliary Enterprises Expenditures	0	0	0	0	27,614,424	540,000	28,154,424
Transfers							
Education and General Support	(11,007,209)	(54,278)	0	(11,061,487)	11,669,556	0	608,069
Debt Payment-Mandatory	(8,715,625)	0	0	(8,715,625)	(1,072,825)	0	(9,788,450)
Debt Payment-Non-Mandatory	0	0	0	0	(240,584)	0	(240,584)
Renewal & Replacement	(1,104,881)	0	0	(1,104,881)	(1,200,447)	0	(2,305,328)
Total Transfers	(20,827,715)	(54,278)	0	(20,881,993)	9,155,700	0	(11,726,293)
Reallocations	0	0	0	0	0	0	0
Total Expenditures & Transfers	\$ 241,125,457	\$ 8,774,945	\$ 32,834,933	\$ 282,735,336	\$ 18,458,724	\$ 142,575,000	\$ 443,769,060

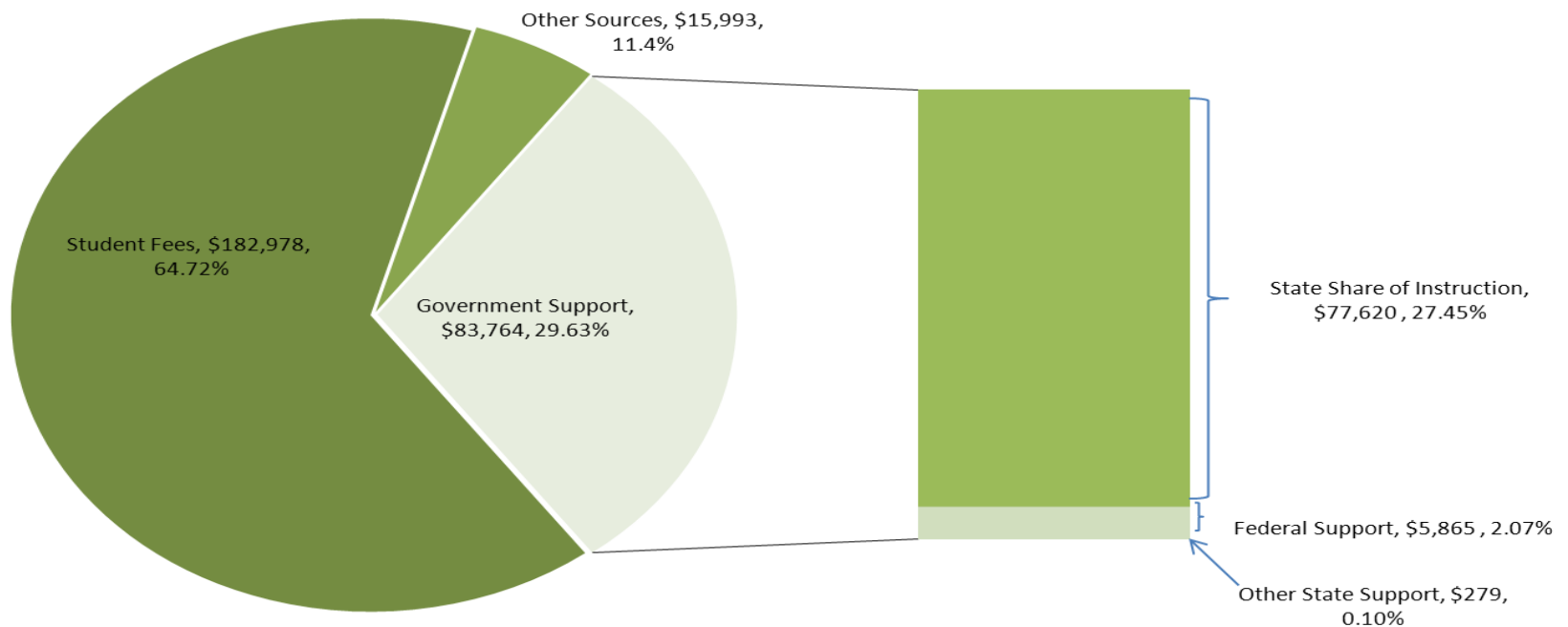
Budgeted Revenues – FY2013

	Education and General				Auxiliaries	Restricted	FY2013	FY2012
	Main Campus	Lake Campus	SOM	Total			Grand Total	Grand Total
Revenues:								
Government Support								
State Share of Instruction	\$ 65,008,389	\$ 2,543,510	\$ 10,068,205	\$ 77,620,104	\$ 0	\$ 0	\$ 77,620,104	\$ 78,809,744
Other State Support	243,839	0	0	243,839	0	20,820,000	21,063,839	21,680,000
Local Support	35,000	0	0	35,000	0	380,000	415,000	410,000
Federal Support	3,100,000	15,000	2,750,000	5,865,000	0	61,865,000	67,730,000	65,210,000
Subtotal	68,387,228	2,558,510	12,818,205	83,763,943	0	83,065,000	166,828,943	166,109,744
Student Fees								
Instruction & General Fees	146,890,295	6,046,158	15,503,500	168,439,953	0	0	168,439,953	167,996,899
Non-Resident Tuition	8,213,993	14,077	340,000	8,568,070	0	0	8,568,070	6,871,672
Non-Credit Instruction	2,479,718	0	0	2,479,718	0	0	2,479,718	2,459,589
Other	3,031,472	111,950	346,900	3,490,322	0	0	3,490,322	3,267,655
Subtotal	160,615,478	6,172,185	16,190,400	182,978,063	0	0	182,978,063	180,595,815
Other Sources								
Private Gifts & Grants	210,000	0	100,000	310,000	470,300	59,510,000	60,290,300	61,320,801
Sales & Service	2,636,000	44,250	2,542,328	5,222,578	13,954,189	0	19,176,767	20,630,967
Miscellaneous	1,608,751	0	541,000	2,149,751	4,034,235	0	6,183,986	6,174,356
Subtotal	4,454,751	44,250	3,183,328	7,682,329	18,458,724	59,510,000	85,651,053	88,126,124
Investment Income	7,668,000	0	643,000	8,311,000	0	0	8,311,000	7,356,146
Total Revenues	<u>\$ 241,125,458</u>	<u>\$ 8,774,945</u>	<u>\$ 32,834,933</u>	<u>\$ 282,735,336</u>	<u>\$ 18,458,724</u>	<u>\$ 142,575,000</u>	<u>\$ 443,769,060</u>	<u>\$ 442,187,829</u>

Current Funds Revenue Budget by Source FY2013 (000's)



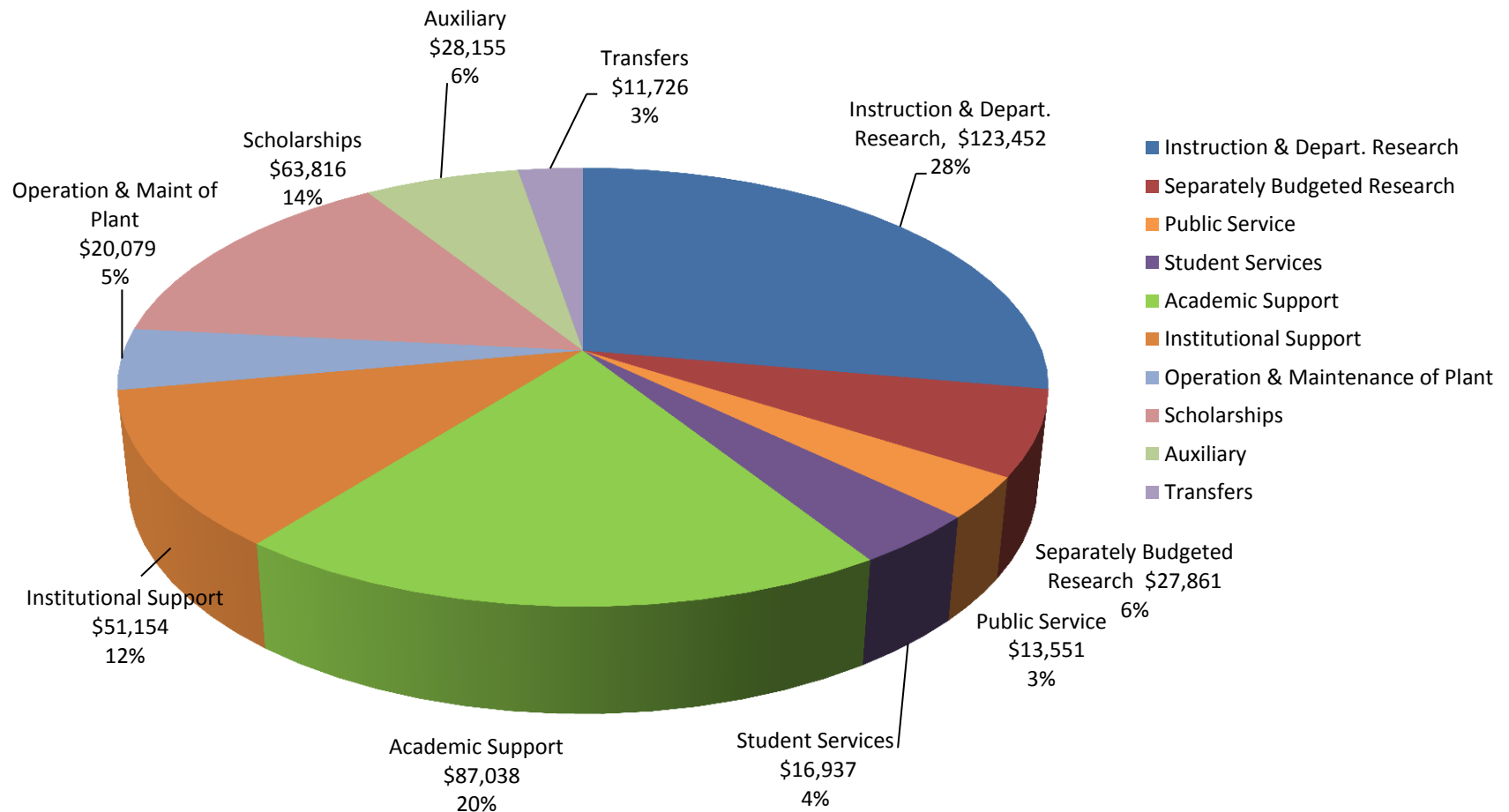
Education and General Revenue Fund Budget FY2013 (000's)



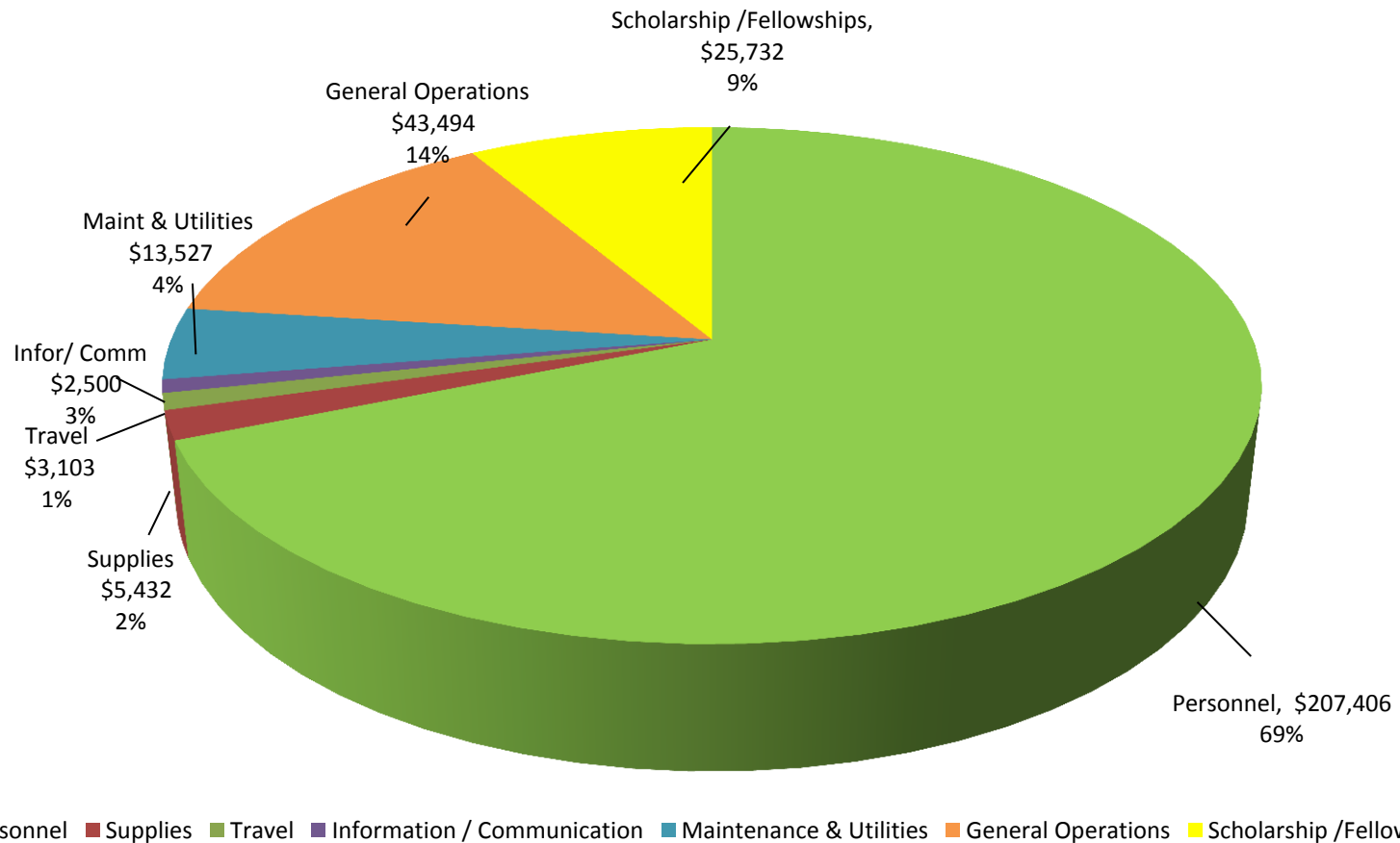
Budgeted Expenditures – FY2013

	Education and General				Auxiliaries	Restricted	FY2013 Grand Total	FY2012 Grand Total
	Main Campus	Lake Campus	BSOM	Total				
Expenditures:								
Instruction & Depart. Research	84,459,206	3,333,918	17,169,308	104,962,432	0	18,490,000	123,452,432	136,582,670
Separately Budgeted Research	2,353,305	0	347,884	2,701,189	0	25,160,000	27,861,189	31,260,497
Public Service	3,237,614	193,939	1,939,744	5,371,297	0	8,180,000	13,551,297	14,701,443
Student Services	14,473,969	701,641	1,451,606	16,627,216	0	310,000	16,937,216	16,429,385
Academic Support	31,527,681	843,283	6,847,117	39,218,081	0	47,820,000	87,038,081	87,477,518
Institutional Support	45,868,587	2,700,851	2,369,185	50,938,623	0	215,000	51,153,623	47,735,402
Operation & Maintenance of Plant	16,520,269	838,186	1,970,089	19,328,544	0	750,000	20,078,544	19,322,242
Scholarships	21,857,111	108,849	740,000	22,705,960	0	41,110,000	63,815,960	58,975,693
Total Expenditures	220,297,743	8,720,667	32,834,933	261,853,342	0	142,035,000	403,888,342	412,484,849
Auxiliary Enterprises Expenditures	0	0	0	0	27,614,425	540,000	28,154,425	27,753,865
Transfers								
Education and General Support	(11,007,209)	(54,278)	0	(11,061,487)	11,669,556	0	608,069	(149,559)
Debt Payment-Mandatory	(8,715,625)	0	0	(8,715,625)	(1,072,825)	0	(9,788,450)	(5,870,680)
Debt Payment-Non-Mandatory	0	0	0	0	(240,584)	0	(240,584)	(240,584)
Renewal & Replacement	(1,104,881)	0	0	(1,104,881)	(1,200,447)	0	(2,305,328)	(2,218,292)
Total Transfers	(20,827,715)	(54,278)	0	(20,881,993)	9,155,700	0	(11,726,293)	(8,479,115)
Reallocations	0	0		0	0	0	0	(6,530,000)
Total Expenditures & Transfers	\$ 241,125,457	\$ 8,774,945	\$ 32,834,933	\$ 282,735,335	\$ 18,458,725	\$ 142,575,000	\$ 443,769,060	\$ 442,187,829

Current Funds Expense Budget by Function FY2013 (000's)



Unrestricted Expense Budget by Account FY 2013 (000's)



Academic and Non-Academic Unit Budgets Fiscal Year 2013



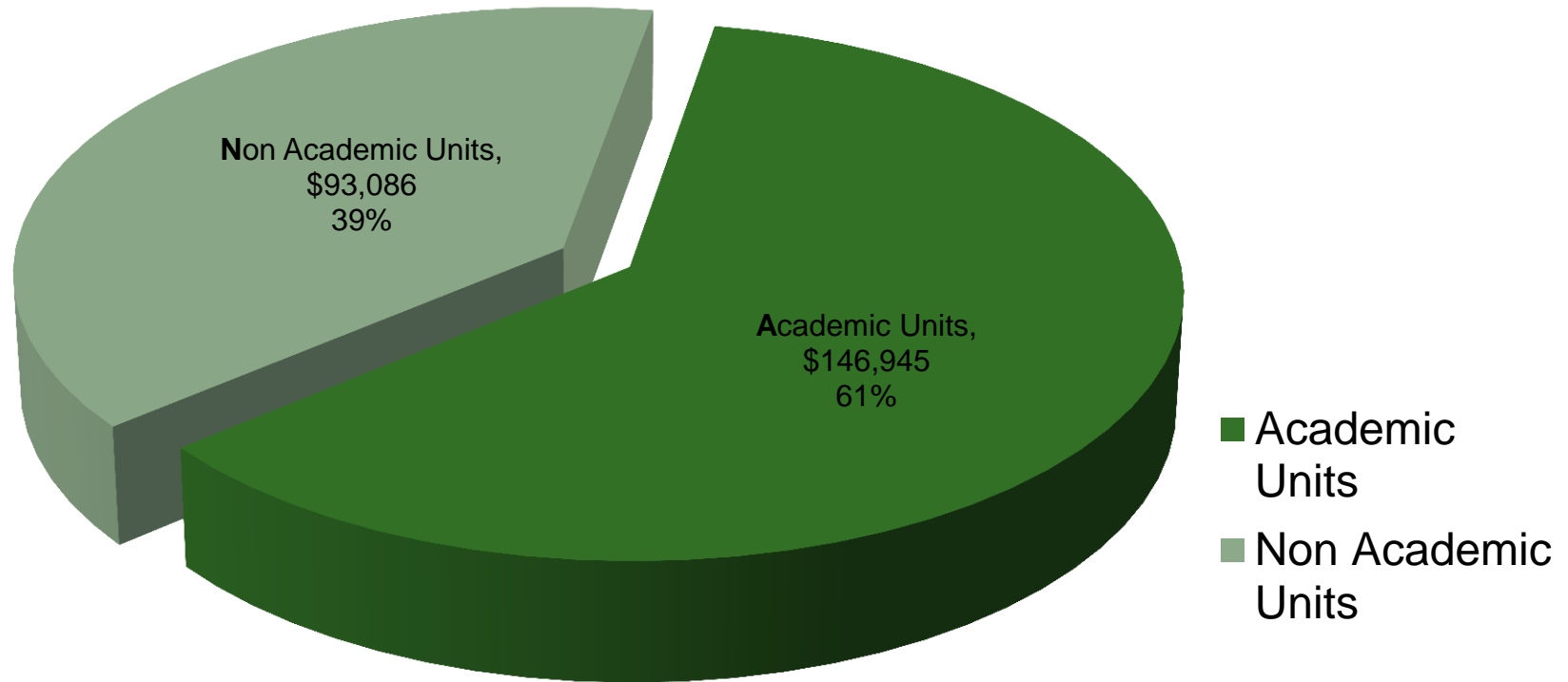
Academic Units By Function

Function	COLA	RSCB	CEHS	COSM	SOPP	CECS	CONH	LAKE	SOMD
Instruction and Dept Res	\$ 20,215,215	\$ 13,086,702	\$ 8,887,084	\$ 21,541,662	\$ 2,900,726	\$ 11,250,524	\$ 5,062,896	\$ 3,333,918	\$ 17,169,308
SBR	\$ 30,912	\$ 6,000		\$ 59,327	\$ 50	\$ 1,174,021	\$ (20)		\$ 347,884
Public Service	\$ 611,423		\$ 11,000	\$ 37,188	\$ -		\$ 10,425	\$ 193,939	\$ 1,939,744
Academic Support	\$ 2,856,285	\$ 1,749,759	\$ 2,312,871	\$ 2,440,485	\$ 675,611	\$ 2,908,244	\$ 1,005,292	\$ 701,641	\$ 6,847,117
Student Services	\$ 43,052				\$ 754,511	\$ 163,222	\$ 404,456	\$ 843,283	\$ 1,451,606
Institutional Support							\$ -	\$ 2,755,129	\$ 2,369,185
Operation & Maint of Plant							\$ -	\$ 838,186	\$ 1,970,089
Scholarships	\$ 664,057	\$ 538,768	\$ 427,332	\$ 2,208,674	\$ 787,912	\$ 509,518	\$ -	\$ 108,848	\$ 740,000
	\$ 24,420,944	\$ 15,381,230	\$ 11,638,287	\$ 26,287,336	\$ 5,118,810	\$ 16,005,529	\$ 6,483,049	\$ 8,774,944	\$ 32,834,933

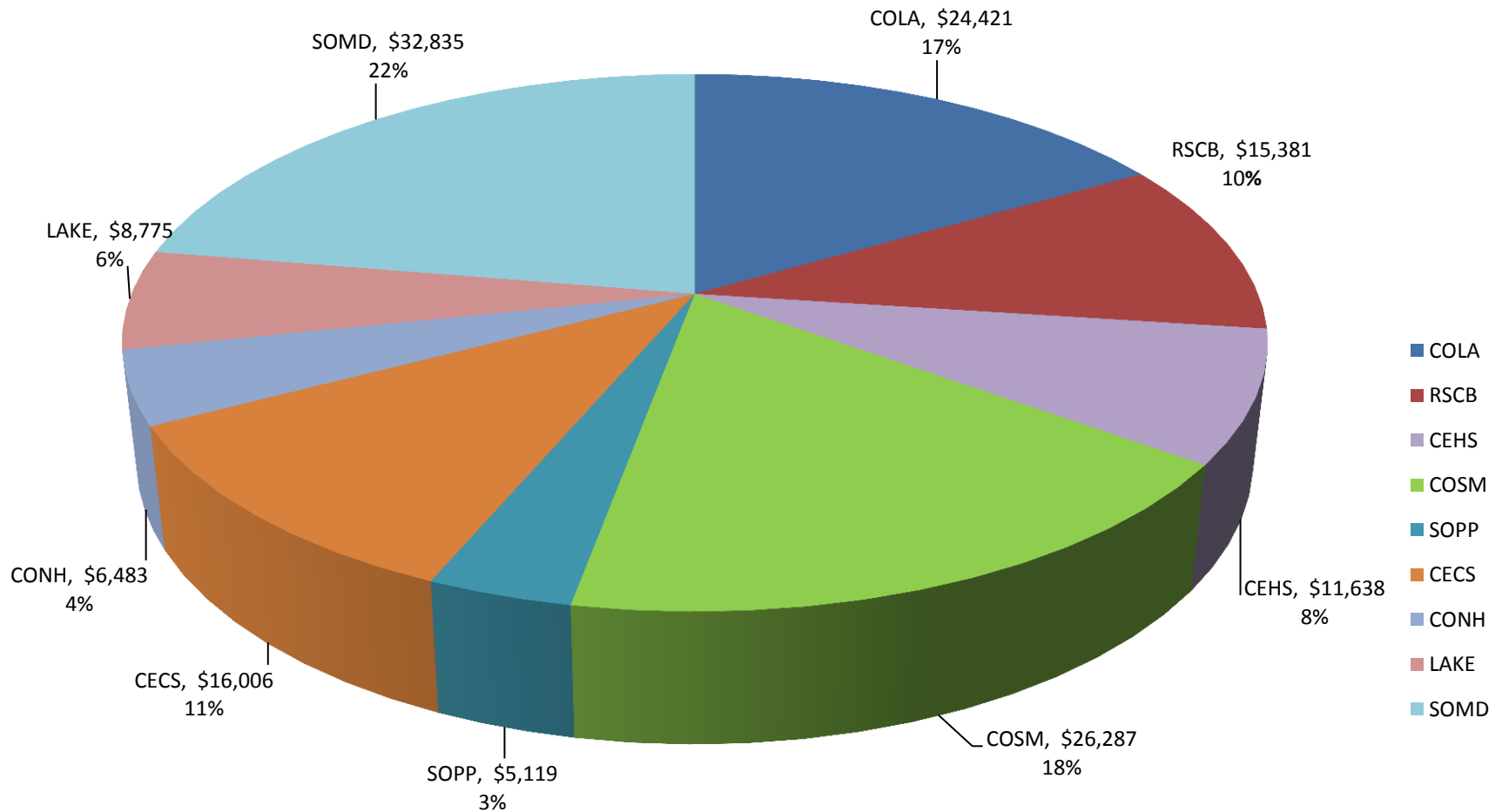
Non Academic Units By Function

Function	VPRG	VPUA	PROV	VPSA	PRES	VPEM	VPBF	ULIB	UVCL	VP MACE
Instruction and Dept Res	\$ -	\$ -	\$ 1,029,181		\$ -			\$ -	\$ 548,462	
SBR	\$ 1,081,584	\$ -	\$ 1,431							
Public Service	\$ -	\$ -	\$ 357,107	\$ (51,613)	\$ 2,500			\$ 6,300		
Academic Support	\$ 3,287,052		\$ 4,515,302					\$ 8,944,622	\$ 1,555,951	
Student Services	\$ 166,000		\$ 915,261	\$ 5,343,061		\$ 6,347,628	\$ 134,000	\$ -	\$ 630,543	
Institutional Support	\$ 280,410	\$ 3,605,052	\$ 9,597,733	\$ 2,770,935	\$ 3,603,423	\$ -	\$ 9,724,982	\$ -		\$ 161,281
Operation & Maint of Plant	\$ -	\$ -	\$ 1,388,894		\$ -		\$ 22,589,696	\$ -		
Scholarships	\$ 4,202,223	\$ -		\$ 174,707			\$ 148,271	\$ 23,902		
	\$ 9,017,268	\$ 3,605,052	\$ 17,804,909	\$ 8,237,090	\$ 3,605,923	\$ 6,347,628	\$ 32,596,948	\$ 8,974,824	\$ 2,734,956	\$ 161,281

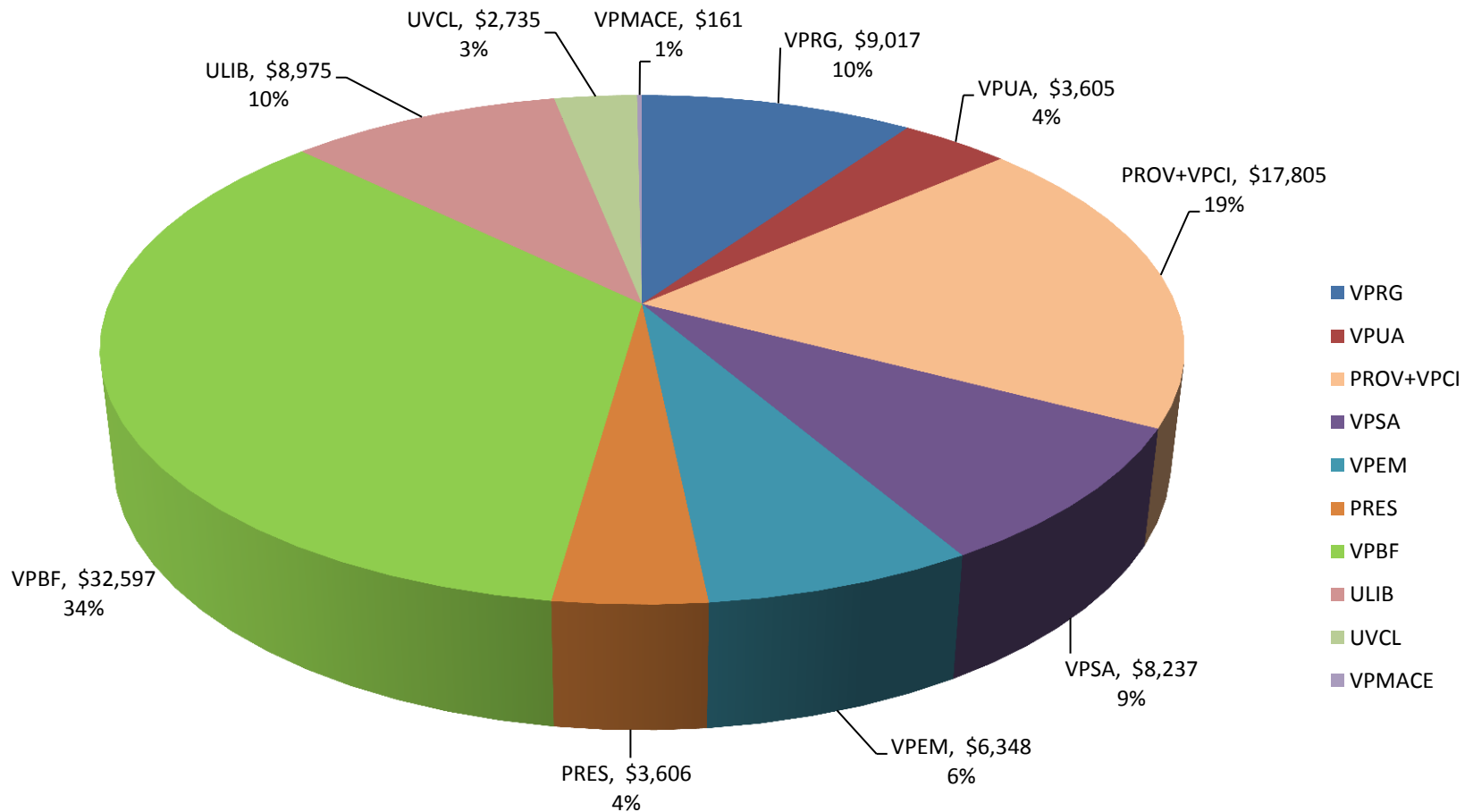
Academic Units/Non Academic Units Expense Budget FY2013 (000's)



Academic Units Expense Budget FY2013 (000's)



Non Academic Units Expense Budget FY2013 (000's)



Capital Plan

Capital Plan Budget

- Strategy – Minimal Balance Sheet and Income Statement impact/leverage with HUGE Return on Investment

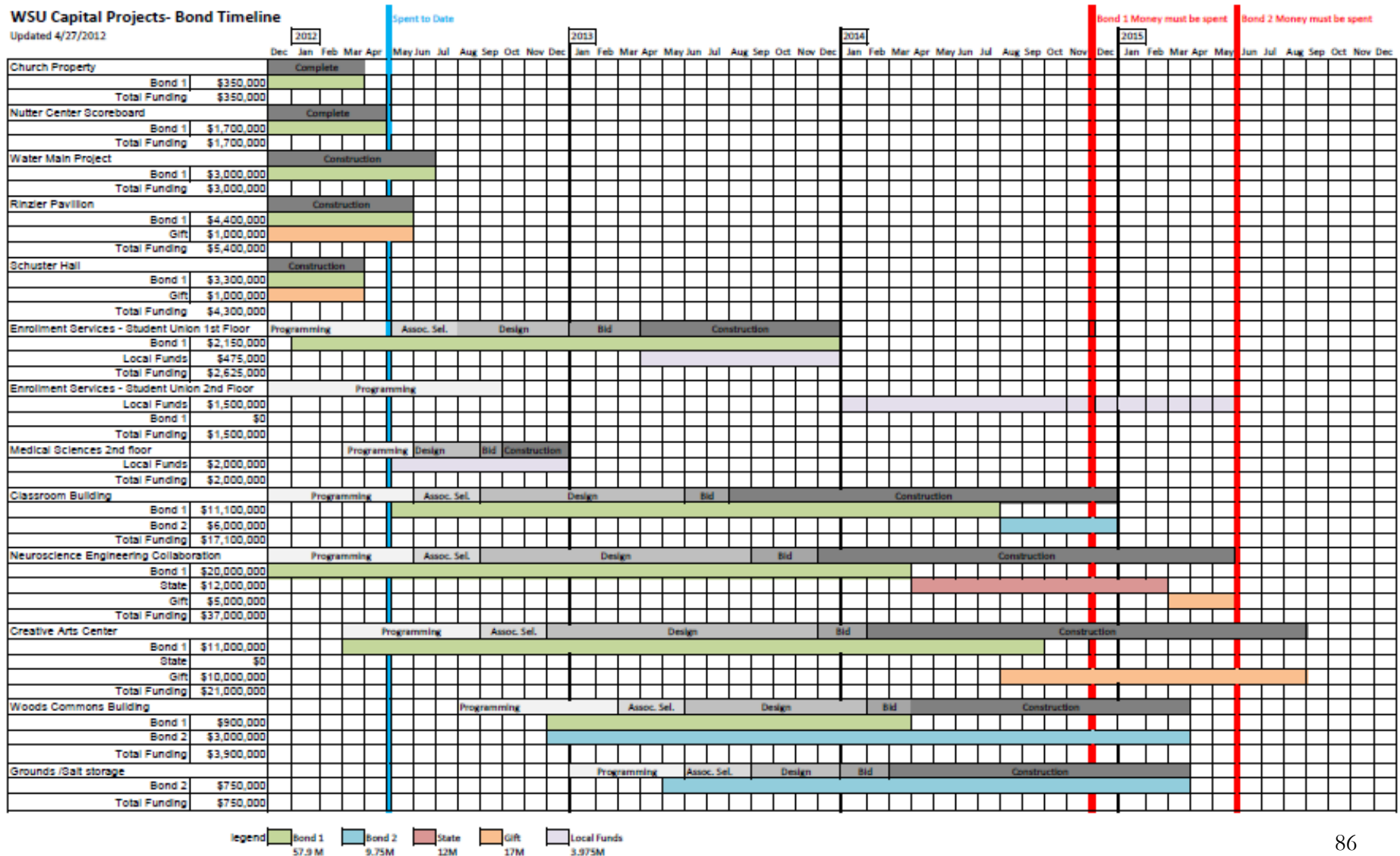
Capital Plan Budget

- Refunding of outstanding bonds
- Issue \$10M in new bonds to fund
Student Success in New Classroom
Building and a Student Commons
- HB 7 / Phase II

WSU Capital Projects Timeline

WSU Capital Projects- Bond Timeline

Updated 4/27/2012



Auxiliary Enterprises

Summary of Auxiliary Operations



	Revenues & Transfers			Expenditures & Transfers			
	Revenues	Transfers	Total Budget	Expenditures	Debt Service	Other Transfers	Total Budget
Main Campus Bookstore	\$ 558,327	\$ 0	\$ 558,327	\$309,001	\$ 0	\$ 249,326	\$ 558,327
Lake Campus Bookstore	\$ 7,000	\$ 0	\$ 7,000	\$7,000	\$ 0	\$ 0	\$ 7,000
Food Services	6,925,758	0	6,925,758	6,313,268	0	612,490	6,925,758
Intercollegiate Athletics	1,964,000	7,533,959	9,497,959	9,497,959	0	0	9,497,959
Nutter Center	2,529,515	1,122,401	3,651,916	3,651,916	0	0	3,651,916
Parking & Transportation	1,765,846	0	1,765,846	1,465,799	153,213	146,834	1,765,846
Residence Services	3,707,852	0	3,707,852	3,367,268	240,584	100,000	3,707,852
Student Union	90,426	3,098,900	3,189,326	2,148,214	919,613	121,500	3,189,327
Vending	910,000	0	910,000	854,000	0	56,000	910,000
Total	<u>\$ 18,458,724</u>	<u>\$ 11,755,260</u>	<u>\$ 30,213,984</u>	<u>\$ 27,614,425</u>	<u>\$ 1,313,410</u>	<u>\$ 1,286,150</u>	<u>\$ 30,213,985</u>

Main Campus Bookstore



	Budgeted FY2013	Budgeted FY2012	Dollar Change
Revenues:			
Commissions Income	\$ 558,327	\$ 550,404	\$ 7,922
Total Revenue	<u>\$ 558,327</u>	<u>\$ 550,404</u>	<u>\$ 7,922</u>
Expenditures:			
Personnel	\$ 59,937	\$ 57,609	\$ 2,328
Benefits	19,180	17,283	1,897
General Operations	8,608	8,608	(0)
Cost Allocations	<u>221,277</u>	<u>217,579</u>	<u>3,698</u>
Total Expenditures	309,001	301,079	7,922
Transfers:			
Renewal & Replacement	<u>(249,326)</u>	<u>(249,326)</u>	<u>0</u>
Total Expenditures and Transfers	<u>\$ 558,327</u>	<u>\$ 550,404</u>	<u>\$ 7,922</u>

Lake Campus Bookstore



	<u>Budgeted FY 2013</u>	<u>Budgeted FY 2012</u>	<u>Dollar Change</u>
Revenues:			
Commissions Income	<u>\$ 7,000</u>	<u>\$ 23,000</u>	<u>\$ (16,000)</u>
Total Revenue	<u><u>\$ 7,000</u></u>	<u><u>\$ 23,000</u></u>	<u><u>\$ (16,000)</u></u>
Expenditures:			
Personnel	\$ 0	\$ 0	\$ 0
Benefits	0	0	0
General Operations	7,000	23,000	(16,000)
Purchase for Resale	0	0	0
Cost Allocations	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	<u><u>\$ 7,000</u></u>	<u><u>\$ 23,000</u></u>	<u><u>\$ (16,000)</u></u>

Food Services

	Budgeted FY 2013	Budgeted FY 2012	Dollar Change
Revenues:			
Venue Revenues and Board Charges	\$ 6,799,280	\$ 6,706,056	\$ 93,224
Commissions	126,478	122,225	4,253
Total Revenue	\$ 6,925,758	\$ 6,828,281	\$ 97,477
Expenditures:			
Personnel	\$ 49,082	\$ 48,120	\$ 962
Benefits	15,952	14,436	1,516
*General Operations	294,807	278,466	16,340
Cost Allocations	536,851	523,761	13,090
Purchase Resale/Capital	5,416,576	5,293,894	122,682
Total Expenditures	6,313,268	6,158,677	154,591
Transfers:			
Support from E & G	(5,527)	(8,005)	2,478
Debt Payment	0	(457,600)	457,600
Renewal & Replacement	(606,964)	(204,000)	(402,964)
Total Transfers	(612,491)	(669,604)	57,114
Total Expenditures and Transfers	\$ 6,925,758	\$ 6,828,281	\$ 97,477

Intercollegiate Athletics



	Budgeted FY 2013	Budgeted FY 2012	Dollar Change
Revenues:			
Gifts/Grants - Foundation	\$ 470,300	\$ 510,801	\$ (40,501)
Ticket Sales	339,500	355,300	(15,800)
Athletic Conference Income	336,500	374,500	(38,000)
Other Sources	817,700	644,233	173,467
Total Revenues	<u>\$ 1,964,000</u>	<u>\$ 1,884,834</u>	<u>\$ 79,166</u>
Expenditures:			
Personnel	\$ 2,950,210	\$ 2,870,595	\$ 79,615
Benefits	930,115	832,337	97,778
General Operations	2,198,704	2,412,566	(213,862)
Scholarships/Fellowships	2,652,104	2,652,104	0
Cost Allocations	766,826	494,989	271,837
Total Expenditures	9,497,959	9,262,591	235,368
Transfers:			
Support from E & G	<u>7,533,959</u>	<u>7,377,757</u>	<u>156,202</u>
Total Transfers	<u>7,533,959</u>	<u>7,377,757</u>	<u>156,202</u>
Total Expenditures and Transfers	<u>\$ 1,964,000</u>	<u>\$ 1,884,834</u>	<u>\$ 79,166</u>

Nutter Center

	Budgeted FY 2013	Budgeted FY 2012	Dollar Change
Revenues:			
Parking Permits/Fees	\$ 374,187	\$ 374,187	\$ 0
Sales-Merchandise	61,500	61,500	0
Sales-Food & Beverage	452,978	452,978	0
Rental	550,000	550,000	0
Event Sponsorship	400,000	415,000	(15,000)
Other Sources	690,850	690,850	0
Total Revenue	<u>\$ 2,529,515</u>	<u>\$ 2,544,515</u>	<u>\$ (15,000)</u>
Expenditures:			
Personnel	\$ 1,569,255	\$ 1,579,890	\$ (10,635)
Benefits	214,446	235,947	(21,501)
General Operations	746,635	711,999	34,636
Purchase Resale/Capital	750	750	0
Cost Allocations	1,120,829	1,093,492	27,337
Total Expenditures	3,651,916	3,622,078	29,838
Transfers:			
Debt Payment	0	0	0
Support from E & G	1,122,401	1,077,563	44,838
Total Transfers	<u>1,122,401</u>	<u>1,077,563</u>	<u>44,838</u>
Total Expenditures and Transfers	<u>\$ 2,529,515</u>	<u>\$ 2,544,515</u>	<u>\$ (15,000)</u>

Parking and Transportation

	Budgeted FY 2013	Budgeted FY 2012	Dollar Change
Revenues:			
Parking Fees	\$ 1,345,846	\$ 1,242,147	\$ 103,699
Parking Fines	420,000	420,000	0
Total Revenue	<u>\$ 1,765,846</u>	<u>\$ 1,662,147</u>	<u>\$ 103,699</u>
Expenditures:			
Personnel	\$ 766,434	\$ 753,531	\$ 12,904
Benefits	421,331	335,954	85,378
General Operations**	(899)	(899)	0
Cost Allocations	<u>278,932</u>	<u>273,515</u>	<u>5,417</u>
Total Expenditures	1,465,799	1,362,100	103,699
Transfers:			
Non Mandatory Transfer	(30,176)	(30,176)	0
Debt Payment	(153,213)	(153,213)	0
Renewal & Replacement	<u>(116,658)</u>	<u>(116,658)</u>	<u>0</u>
Total Transfers	<u>(300,047)</u>	<u>(300,047)</u>	<u>0</u>
Total Expenditures and Transfers	<u>\$ 1,765,845</u>	<u>\$ 1,662,147</u>	<u>\$ 103,698</u>

**General Operations are Netted against Cost Recovery

Residence Services

	Budgeted FY 2013	Budgeted FY 2012	Dollar Change
Revenues:			
Student Room Charges	\$ 2,785,768	\$ 2,648,318	\$ 137,450
Administrative Fee	589,206	668,361	(79,155)
Other Sources	332,878	281,306	51,572
Total Revenues	\$ 3,707,852	\$ 3,597,985	\$ 109,867
Expenditures:			
Personnel	\$ 1,186,169	\$ 1,216,666	\$ (30,498)
Benefits	385,131	342,229	42,903
General Operations	1,169,849	915,861	253,988
Cost Allocations	626,119	582,893	43,226
Total Expenditures	3,367,268	3,057,649	309,619
Transfers:			
Support from E&G	0	0	0
Debt Payment	(240,584)	(240,584)	0
Renewal & Replacement	(100,000)	(299,752)	199,752
Total Transfers	(340,584)	(540,336)	199,752
Total Expenditures and Transfers	\$ 3,707,852	\$ 3,597,985	\$ 109,867

Student Union

	Budgeted FY 2013	Budgeted FY 2012	Dollar Change
Revenues:			
Vendor Commissions	\$ 5,000	\$ 4,000	\$ 1,000
Misc Income	23,926	6,074	17,852
Space Rental	61,500	24,500	37,000
Total Revenue	<u>\$ 90,426</u>	<u>\$ 34,574</u>	<u>\$ 55,852</u>
Expenditures:			
Personnel	\$ 797,051	\$ 719,137	\$ 77,914
Benefits	204,750	176,217	28,533
General Operations	79,632	84,298	(4,666)
Cost Allocations	1,066,781	1,041,228	25,553
Total Expenditures	2,148,214	2,020,880	127,334
Transfers:			
Debt Payment	(919,613)	(919,613)	0
Support from E & G	3,098,900	3,027,418	71,482
Renewal & Replacement	(121,500)	(121,500)	0
Total Transfers	<u>2,057,788</u>	<u>1,986,306</u>	<u>71,482</u>
Total Expenditures and Transfers	<u>\$ 90,426</u>	<u>\$ 34,574</u>	<u>\$ (55,852)</u>

Vending

	Budgeted FY 2013	Budgeted FY 2012	Dollar Change
Revenues:			
Vending Machine Income	\$ 910,000	\$ 914,700	\$ (4,700)
Total Revenue	<u>\$ 910,000</u>	<u>\$ 914,700</u>	<u>\$ (4,700)</u>
Expenditures:			
Personnel	\$ 218,314	\$ 209,896	\$ 8,419
Benefits	135,210	106,021	29,189
General Operations	45,404	101,678	(56,274)
Cost Allocations	65,060	64,661	399
Purchase Resale/Capital	<u>390,012</u>	<u>426,445</u>	<u>(36,433)</u>
Total Expenditures	854,000	908,700	(54,700)
Transfers:			
Renewal & Replacement	<u>(56,000)</u>	<u>(6,000)</u>	<u>(50,000)</u>
Total Transfers	<u>(56,000)</u>	<u>(6,000)</u>	<u>(50,000)</u>
Total Expenditures and Transfers	<u>\$ 910,000</u>	<u>\$ 914,700</u>	<u>\$ (4,700)</u>

The Future: Fiscal Year 2013 & Beyond

***“CAPITALIZING ON WSU FISCAL STEWARDSHIP TO
DELIVER STUDENT SUCCESS AND DRIVE ECONOMIC
DEVELOPMENT”***

The Future: FY2013 & Beyond



The New University Strategic Planning Process

MDA – the New Budget Model

- Empower innovation and collaboration
- Enhance revenue generation and entrepreneurship
- Focus resources on strategic initiatives
- Establish stakeholder-driven governance structure
- Promote transparency
- Drive effectiveness, improve service & optimize expenses

The Future: FY2013 & Beyond



Expand opportunities within the Region

- Air Force Base - AFRL
- City of Fairborn – community development
- Wright Dunbar Community Development
- Science Olympiad – partner with Fairborn/Beavercreek
- SAIC
- Soin Medical Center

Board of Trustees Resolutions

Current Funds Budget 2012-2013 Resolution



WHEREAS, the university's current funds budget has been developed capitalizing on fiscal stewardship while delivering on student success and driving economic development; and

WHEREAS, comprehensive planning and consultation within the university has been accomplished; and

WHEREAS, the state funding is projected to change minimally; and

WHEREAS, enrollment levels are anticipated to remain constant; and

WHEREAS, the state budget allows for undergraduate tuition increases not to exceed 3.5 percent; and

WHEREAS, Wright State University has developed a budget to guide operations and support the university's Mission, Vision and Values during the fiscal year beginning July 1, 2012; and

WHEREAS, said budget includes an array of other rates and fees and auxiliary fees, in addition to tuition; therefore be it

RESOLVED that the President may allow expenditures within projected income levels, may limit the expenditures of funds within any given category, may transfer funds within the major budget categories, and take such other actions, as may be in the interest of the university; and be it further

RESOLVED that the university's current funds budget as described in the accompanying schedules and tables now before the Board of Trustees be and hereby are approved.

Current Funds Budget FY2013



Revenues:

Government Support

State Share of Instruction	\$	77,620,104
Other State Support		21,063,839
Local Support		415,000
Federal Support		67,730,000
Subtotal		<u>166,828,944</u>

Student Fees

Instruction & General Fees	168,439,953
Non-Resident Tuition	8,568,070
Non-Credit Instruction	2,479,718
Other	3,490,322
Subtotal	<u>182,978,063</u>

Other Sources

Private Gifts & Grants	60,290,300
Sales & Service	19,176,767
Miscellaneous	6,183,986
Other	
Subtotal	<u>85,651,053</u>

Investment Income	<u>8,311,000</u>
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Total Revenues	\$	<u>443,769,060</u>
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Expenditures:

Educational and General

Instruction & Depart. Research	\$	123,452,432
Separately Budgeted Research		27,861,189
Public Service		13,551,297
Student Services		16,937,216
Academic Support		87,038,081
Institutional Support		51,153,624
Operation & Maintenance of Plant		20,078,544
Scholarships		<u>63,815,960</u>

Total Educational & General Expenditures	403,888,343
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Auxiliary Enterprises Expenditures	28,154,424
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Transfers

Debt Payment-Mandatory	9,788,450
Debt Payment-Non Mandatory	240,584
Renewal & Replacement	2,305,328
Education & General Support	(608,069)

Total Transfers	<u>11,726,293</u>
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Total Expenditures & Transfers	\$	<u>443,769,060</u>
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Residence Fees & Analysis per Semester 2011-2012 to 2012-2013



	FY12 Qtr to Semester Conversion	2012-2013	Dollar Change	Percentage Change	Summer or Early Arriver Cost Per Night
Hamilton Hall Double	\$ 2,573	\$ 2,675	\$102.50	3.83 %	\$ 24
Hamilton Hall Triple	\$ 2,402	\$ 2,498	\$96.50	3.86 %	\$ 23
Hamilton Hall Expanded (floor lounge)	\$ 1,500	\$ 1,808	\$308.00	17.04 %	\$ 16
Forest Lane Quad	\$ 2,693	\$ 2,800	\$107.50	3.84 %	\$ 25
Forest Lane Large 2 Bedroom	\$ 3,864	\$ 4,019	\$155.00	3.86 %	\$ 36
Forest Lane Small 2 Bedroom	\$ 3,417	\$ 3,554	\$137.00	3.85 %	\$ 32
Forest Lane Studio	\$ 3,267	\$ 3,398	\$131.00	3.86 %	\$ 31
Woods Single	\$ 2,874	\$ 2,960	\$86.00	2.91 %	\$ 27
Woods Double	\$ 2,513	\$ 2,588	\$75.50	2.92 %	\$ 23
Woods Triple	\$ 2,385	\$ 2,457	\$72.00	2.93 %	\$ 22
Woods Quad	\$ 2,156	\$ 2,220	\$64.50	2.91 %	\$ 20
Woods Expanded (floor lounge)	\$ 1,545	\$ 1,808	\$263.00	14.55 %	\$ 16
Village Efficiency	\$ 2,407	\$ 2,480	\$73.33	2.96 %	\$ 22
Village Deluxe Efficiency	\$ 2,749	\$ 2,832	\$82.67	2.92 %	\$ 26
Village One Bedroom	\$ 3,123	\$ 3,216	\$93.33	2.90 %	\$ 29
Village Two Bedroom	\$ 3,552	\$ 3,659	\$107.00	2.92 %	\$ 33
College Park Quad	\$ 2,970	\$ 3,060	\$90.00	2.94 %	\$ 28
Honors Complex	\$ 2,625	\$ 2,704	\$79.00	2.92 %	\$ 24
University Park Quad	\$ 2,970	\$ 3,060	\$90.00	2.94 %	\$ 28
Communications Fee (per person)*					
Single	\$ 296	\$ 296	\$0.00	0.00 %	
Double	\$ 203	\$ 203	\$0.00	0.00 %	
Triple	\$ 173	\$ 173	\$0.00	0.00 %	
Quad	\$ 157	\$ 157	\$0.13	0.08 %	
College Park & University Park	\$ 173	\$ 179	\$6.00	3.36 %	
Activity Fee, Hamilton Hall	\$ 53	\$ 53	\$0.50	0.94 %	
Activity Fee, Forest Lane Apartments	\$ 53	\$ 53	\$0.50	0.94 %	
Activity Fee, The Woods	\$ 53	\$ 53	\$0.50	0.94 %	
Activity Fee, The Village	\$ 53	\$ 53.00	\$0.50	0.94 %	
Activity Fee, College Park	\$ 53	\$ 53.00	\$0.50	0.94 %	

Other Auxiliary Fees

	FY 2012 Qtr to Semester Conversion	FY 2013	Dollar Change
<u>Parking Permit-Students-Commuter/Resident</u>			
Semester	\$ 49.50	\$ 50.00	\$ 0.50
Fall & Spring Semesters Only	\$ 95.00	\$ 95.00	\$ -
Annual	\$ 115.00	\$ 115.00	\$ -
Temporary Week	\$ 6.00	\$ 5.00	\$ (1.00)
Semester Park&Ride	\$ 7.50	\$ 8.00	\$ 0.50
Fall & Spring Semesters Only Park & Ride	\$ 15.00	\$ 16.00	\$ 1.00
Temporary Week	\$ 1.50	\$ 1.25	\$ (0.25)
High School student after school lessons	\$ 15.00	\$ 15.00	\$ -
<u>Parking Permit Faculty/Staff</u>			
Quarter/Semester	\$ 63.00	\$ 63.00	\$ -
Annual	\$ 150.00	\$ 150.00	\$ -
Annual Reserved A	\$ 436.00	\$ 436.00	\$ -
Temporary Week	\$ 7.50	\$ 6.00	\$ (1.50)
<u>Other Parking Permit Fees</u>			
Vendor/Service Semester	\$ 63.00	\$ 63.00	\$ -
Vendor/Service Annual	\$ 150.00	\$ 150.00	\$ -
Temporary Week	\$ 7.50	\$ 6.00	\$ (1.50)
Replacement Permit	\$ 7.50	\$ 5.00	\$ (2.50)
<u>Other Housing Fees</u>			
Housing Prepayments (for 2 semesters)	\$ 150.00	\$ 150.00	\$ -
Damages, Forfeit, Fines, Discipline	case decision	case decision	
Lockout Charges	\$ 5.00	\$ 5.00	\$ -
Improper Checkout	\$ 25.00	\$ 25.00	\$ -
<u>Food Service Board Rates (per Semester)</u>			
Basic Plan	\$ 1,222.50	\$1,260.00	\$ 37.50

Student Fee Increase Resolution



WHEREAS, the Wright State University Board of Trustees is given the statutory authority and responsibility to assess tuition and fees; and

WHEREAS, tuition and fees must be sufficient to fund a quality educational experience; and

WHEREAS, the state budget allows for tuition increases; and

WHEREAS, Wright State University will transition from a quarter to semester academic calendar; therefore be it

RESOLVED that Main Campus and Lake Campus full-time undergraduate tuition and non-resident fees for all students for fall semester 2012 be converted from a quarter to semester basis and be increased by approximately 3.5%; and be it further

RESOLVED that Main Campus and Lake Campus full-time graduate tuition and non-resident fees for all students for fall semester 2012 be converted from a quarter to semester basis and be increased by approximately 3.5%; and be it further

RESOLVED that Main Campus and Lake Campus part-time undergraduate and non-resident fees for all students for fall semester 2012 be converted from a quarter to semester basis and be increased by approximately 3.5%; and be it further

RESOLVED that Main Campus and Lake Campus part-time graduate tuition and non-resident fees for all students for fall semester 2012 be converted from a quarter to semester basis and be increased by approximately 3.5%; and be it further

RESOLVED that professional fees and non-resident fees for the School of Professional Psychology and the Doctor of Nursing Practice students for fall semester 2012 be converted from a quarter to semester basis and be increased by approximately 3.5%; and be it further

RESOLVED that professional fees and non-resident fees for the Boonshoft School of Medicine for all students for fall semester 2012 be increased over those for spring semester 2012 by approximately 3.5%; and be it further

RESOLVED that this resolution supersedes 11-46 dated June 10, 2011.

Student Fee Increase

Undergraduate Semester Fees	Main Campus Fees		
	Fiscal Year 2011-2012	Fiscal Year 2012-2013	Dollar Change
1 Through 10.5 Hours/Per Hour			
Instruction Fee	317	328	11
General Fee	48	50	2
Nonresident Tuition	348	360	12
Total Nonresident	\$ 713	\$ 738	\$ 25

11 Through 18 Hours			
Instruction Fee	3,504	3,627	123
General Fee	531	550	19
Total Resident I&G Fee	\$ 4,035	\$ 4,177	142
Nonresident Tuition	3,782	3,914	132
Total Nonresident I&G Fee	\$ 7,817	\$ 8,091	\$ 274

Graduate Semester Fees

1 Through 10.5 Hours/Per Hour			
Instruction Fee	473	489	16
General Fee	72	75	3
Nonresident Tuition	384	397	13
Total Nonresident	\$ 929	\$ 961	\$ 32

11 Through 18 Hours			
Instruction Fee	5,382	5,570	188
General Fee	531	550	19
Total Resident I&G Fee	\$ 5,913	\$ 6,120	\$ 207
Nonresident Tuition	4,131	4,276	145
Total Nonresident I&G Fee	\$ 10,044	\$ 10,396	\$ 352

School of Professional Psychology and DNP Program Semester Fee

Semester Professional Fees	Fiscal Year		
	2011-2012	2012-2013	Dollar Change
1 Through 10.5 Hours/Per Hour			
Instruction Fee	558	578	20
General Fee	84	87	3
Nonresident Tuition	386	399	13
Total Nonresident	\$ 1,028	\$ 1,064	\$ 36

11 Through 18 Hours			
Instruction Fee	6,344	6,566	222
General Fee	597	618	21
Total Resident I&G Fee	\$ 6,941	\$ 7,184	\$ 243
Nonresident Tuition	4,151	4,296	145
Total Nonresident I&G Fee	\$ 11,092	\$ 11,480	\$ 388

Lake Campus Fees		
Fiscal Year 2011-2012	Fiscal Year 2012-2013	Dollar Change
213	220	7
33	34	1
348	360	12
\$ 594	\$ 614	\$ 20

2,426	2,510	84
287	297	10
\$ 2,713	\$ 2,807	\$ 94
3,782	3,914	132
\$ 6,495	\$ 6,721	\$ 226

473	489	16
72	75	3
384	397	13
\$ 929	\$ 961	\$ 32

5,382	5,570	188
531	550	19
\$ 5,913	\$ 6,120	\$ 207
4,131	4,276	145
\$ 10,044	\$ 10,396	\$ 352

School of Medicine Fees

Fiscal Year		
2011-2012	2012-2013	Dollar Change
14,579	15,089	510
822	851	29
\$ 15,401	\$ 15,940	\$ 539
7,875	8,151	276
\$ 23,276	\$ 24,091	\$ 815

Please note the FY11-12 fees have been converted from the quarterly amount to a semester fee.
3.5% Increase