I. CALL TO ORDER
The meeting of the Wright State University Board of Trustees was called to order by Daniel W. Duval, chair, on Thursday, March 27, 1997, 4:00 pm, 437 Millett Hall. Mr. Duval called the roll:

Present

Walter R. Bennett
Matthew O. Diggs, Jr
Dodie Ditmer.
Daniel W. Duval
Daisy D. Foster
Thomas E. Palmer
Frederick W. Schantz
Rajesh K. Soin

Absent

Robert E. Buerger

II. PROOF OF NOTICE OF MEETING
Mr. Duval reported that this meeting was called by written notification and that a quorum was present.

III. DISPOSITION OF PREVIOUS MINUTES
Mr. Diggs moved that the February 6 and 7, 1997 minutes be approved as submitted. Mr. Schantz seconded, and the motion was unanimously approved, by voice vote.

IV. EXECUTIVE SESSION
In accordance with the Ohio Open Meetings Law, the Board, after a majority of a quorum, determined to hold an Executive Session by offering the following resolution:

RESOLUTION 97-29
RESOLVED that the Wright State University Board of Trustees agreed to hold Executive Session on Thursday, March 27, 1997, and be it further RESOLVED that pursuant to the Ohio Revised Code 121.22 (G), the following issues may be discussed in Executive Session:

• Legal Report
• Potential dismissal, demotion, or discipline of a tenured faculty member, and pertinent personnel matters
• Purchase of real property by WSU Foundation, Inc., and pertinent real estate matters

Ms. Ditmer moved for approval. Mr. Bennett seconded and the motion was unanimously approved, by roll call vote.

V. RECESS
Following the Executive Session, dinner was served.

VI. RECONVENE - ROLL CALL
The Wright State University Board of Trustees reconvened in Executive Session at 8:00 am on Friday, March 28, 1997, in the Berry Room, Ervin J. Nutter Center. The Public Session reconvened at 8:35 am. Mr. Bennett, called the roll:

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<td>Walter R. Bennett</td>
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Mr. Duval stated that the Wright State University Board of Trustees is a public body subject to the Ohio Open Meetings Act. It operates on a fixed agenda available to those attending the meeting. Persons wishing to address the Board in its public session should submit a written request to the Board of Trustees' office 72 hours in advance of the meeting in order to be placed on the agenda. However, all persons address the Board at the invitation of the Board and are subject to time limitations and other guidelines established to maintain the good order of the meeting.

VII. PRESENTATION AND POLICY DISCUSSION
MR. JEFFREY Vernooy  
CAMPUS CLIMATE REPORT CARD
Climate is the atmosphere of the campus. It affects and encompasses most activities including how we treat our primary constituents—the students, faculty and staff. These relationships have great impact on such things as the retention rate of students.

The university's process of developing a positive climate began with staff and faculty being exposed to the practices and theories of Dr. Ernest Boyer, a noted educator and theorist. This knowledge was combined with the talents of Dr. Sarah Harris, President Flack and Dr. Donna Schlagheck who brought together over one hundred members of the Wright State community as well as other community leaders to examine the present climate and make recommendations for positive change. One hundred and thirty recommendations were made. These recommendations were divided and prioritized across three years. With the help of the coordinating team, last year's and this year's recommendations were incorporated into goals of each unit. Some of the accomplishments include the College of Education and Human Services and the College of Nursing and Health modifying or developing courses that infuse diversity into their curricula; a director for the Women's Studies program was hired; the mission of Campus Climate was added to the Student Handbook; an Architectural Standards Committee has been appointed to define the "Wright State Architectural Accessibility Standards"; the Department of Theater Arts featured an African-American play, the first time in the university's history, A Soldier's Play; and, the College of Education partnered with the Miami Valley Council for Native Americans to offer a WOEA conference entitled "Teaching American Indian Style".

In addition to these activities, a small grants program provides up to $2,000 to members of the WSU community to develop and implement programs or projects, such as classes, cultural events and lectures that support the recommendations of campus. One of Mr. Vernooy's first activities as chair was to develop a Unity Day celebration. In the future, Mr. Vernooy hopes to see the completion of all recommendations contained in the report.

VIII. REPORT OF THE CHAIR
A. State Auditor's Report
The State Auditor's Report provided detailed information regarding findings after a nearly two-year investigation into activities within the College of Education and Human Services. Wright State will work closely with the Auditor's Office to recover improperly expended funds.
When President Flack and his staff learned of the allegations of improprieties, they contacted the Auditor's Office, the Ohio Attorney General's Office, and the State Highway Patrol to assist in investigating this matter. Numerous steps have been taken to strengthen the various financial controls within the university's administration, including the institution of an internal auditor position, ethics training throughout the university, and the establishment of an Ethics Task Force. Mr. Duval thanked the WSU staff for the tireless work in protecting the public trust.

B. State Biennial Budget Status
The Ohio House of Representatives voted in the middle of March to increase the executive budget proposal by $44 million. This bill separates four institutions (Ohio State, Ohio University, Miami University and Bowling Green) from the remainder of the state colleges and universities by permitting them to eliminate the tuition cap at these campuses. This initiative, known as Institutional Uniqueness, may prove to be divisive. The members of the IUC unanimously agreed to publicly support both the Higher Education Funding Commission's recommendation on tuition caps and the Regents' proposed budget. If the four universities are given an opportunity to raise tuition beyond the cap, the level of solidarity may be eroded. This action would initiate the creation of a two-tiered system among the four-year public institutions in Ohio.

The Representatives included a new Efficiency Challenge designed to increase internal efficiencies and continued self-examination. A $3 million allocation was made for grants to award winners. Institutions will develop and present a plan outlining how they can increase operational efficiency. No increase in Instructional Subsidy was recommended by the House while Ohio Instructional Grants were increased by $9 million over the executive budget.

C. Trustees' Award for Faculty Excellence
This year marks the fourteenth year of the Trustees' Award for Faculty Excellence. Nominations were submitted by the University Faculty Affairs Committee to the Academic Affairs Committee of the Board of Trustees, and trustees had an opportunity to interview each candidate.

This year's recipient is Dr. Donna Schlagheck, Associate Professor of Political Science. Dr. Schlagheck has been a member of Wright State University's faculty since 1985. She received the Honors Teacher of the Year Award in 1990, the Alumni Award for Teaching Excellence in 1991, and the Robert J. Kegerreis Distinguished Professor of Teaching Award in 1994.

She has been Director of the International Studies Program since its creation in 1988. She also serves as Coordinator of Wright State's award
winning National Model United Nations team. As President Elect, President and Past President of the University Faculty, Dr. Schlagheck has been involved in such important university activities as co-chairing the Governance Committee, which proposed a Faculty Senate, chairing the Strategic Planning Council's Program Committee, and chairing the University Budget Review Committee.

Outside the university, Dr. Schlagheck has been president of the Dayton Council on World Affairs and a member of the board of the National Collegiate Conference Association. She also is program chair of the Section on Undergraduate Education at the national conference of the American Political Science Association. Dr. Schlagheck provides seminars on European political, economic, and military affairs to mid- and senior-level military officers who have been selected for assignments in American embassies abroad.

The award carries a stipend of $2,500 and will be presented to Dr. Schlagheck at the June 14, 1997 Commencement Ceremony.

D. Introduction of 1996-97 Trustees' Scholar - Katie Marriott

Katie Leigh Marriott, a first-year student from Greenville, Ohio, is the 1996-97 Wright State University Trustees' Scholar. Ms. Marriott graduated salutatorian of her class from Greenville Senior High School with a 4.49 grade point average. She was a member of the National Honor Society, Highest Honor Roll, Highest Scoring Veteran for St. Elizabeth's Sports Training Camp, National English Merit Award nominee and French Student of the Year. While attending Greenville High School, Ms. Marriott was a student athletic trainer, career mentor, a member of Student Council and numerous clubs. She was a Candy Striper at Wayne Hospital in Greenville, Developing New Physicians in Darke County, Youth Advisory Council volunteer and was involved in her church youth activities.

Ms. Marriott is enrolled in Wright State's Pre-Nursing Program, with a desire to specialize in obstetrics. She expects to continue her education in graduate school and through her work in area hospitals.

Ms. Marriott was introduced to the Board by Mr. Duval. Ms. Marriott thanked the Board for the scholarship.

IX. REPORT OF THE PRESIDENT
A. Report of the Institutional Integrity Task Force

Thomas Palmer

In the fall of 1995, the Board of Trustees appointed an Ethics Task Force to identify Wright State University's values, to understand why the university should be concerned with fostering ethical conduct, and ultimately to make recommendations. Thomas Palmer, a member of the
Task Force, made a presentation of the work and the recommendations of the task force. The following is the statement presented for the Board's approval:

PROPOSED UNIVERSITY ETHICS STATEMENT

Wright State University's goal of excellence and its dedication to innovation in teaching, research, and service rests upon an individual and a collective commitment to ethics. The purpose of this statement is to provide general guidelines for strengthening the integrity of the university. It sets forth basic principles for enabling the university to accomplish its mission and serve the public interest in an ethical way.

This statement also identifies a basic process for integrating these principles into the institution's culture. The university expects the administration, the faculty, the staff, and the students to exemplify these principles in their words and actions.

To guide the conduct of the university community, Wright State University endorses the following principles:

Honesty
Respect
Justice
Accountability

HONESTY

Members of the university community will be guided in all their activities by a high regard for truth.

RESPECT

Members of the university community will show concern for the individuality of others and their ideas.

JUSTICE

Members of the university community will treat others fairly.

ACCOUNTABILITY

Members of the university community will be responsible stewards of the public trust.

To integrate these principles into the institution's culture and to encourage ethical conduct, Wright State University is committed to an on-going process which will involve the creation of a standing advisory and resource committee to: (1) support ongoing formal ethics education; and, (2) assist the university in developing ethics policies and procedures.

RESOLUTION 97-30

WHEREAS, the Wright State University Board of Trustees appointed an Ethics Task Force in 1995 to develop an ethics statement for the university community; and
WHEREAS, the Task Force members worked diligently over the course of the past 24 months to understand and articulate the desirability for such a statement, surveyed the university community on the perceptions and concerns about ethics, and drafted a recommended statement on ethics; and
WHEREAS, the Board of Trustees wishes to demonstrate its strong commitment to ethical conduct and an ethical university community in which its members will teach, research and serve in a manner consistent with the principles recommended; therefore be it
RESOLVED that the Wright State University Board of Trustees adopt the University Ethics Statement as presented.
Mr. Palmer moved for approval. Mr. Soin seconded, and the motion was unanimously adopted, by voice vote.

B. Promotion and Tenure
The President reported that the individuals recommended for promotion and tenure have gone through a thorough and effective process, beginning with the department level, the college, the dean, the University Promotion and Tenure Committee, and approved by the Provost and the President before being presented to the Board. Except as noted, the following will be effective with the fall quarter of 1997:

Promotion to Professor

BUSINESS AND ADMINISTRATION
Nada Sanders Management Science and Information Systems
EDUCATION AND HUMAN SERVICES
Donna Cole Teacher Education
LIBERAL ARTS
Donna Schlagheck Political Science
MEDICINE
David Bienenfeld* Psychiatry
Margaret Dunn* Surgery
Douglas Mossman* Psychiatry
James Olson* Emergency Medicine & Physiology and Biophysics

SCIENCE AND MATHEMATICS
Timothy Wood Biological Sciences

Promotion to Associate Professor
LAKE CAMPUS
Humphrey Gill Psychology
Ronald Kremer Accountancy
Arthur Molitierno English

MEDICINE
Gary Onady* Medicine & Pediatrics
RESOLUTION 97-31
RESOLVED that the promotion and tenure recommendations as submitted to this meeting be, and the same hereby are approved. Mr. Palmer moved for approval. Mr. Diggs seconded, and the motion passed unanimously, by roll call vote.

C. Update on AFIT
President Harley E. Flack stated that the Air Force Institute of Technology has been an important member of the local educational community for some time. It contributes some $60-$70 million to the local economy in terms of economic impact on an annual basis. The Air Force Institute of Technology has been one of the members of the Dayton Area Graduate Studies Institute, which was approved and implemented almost two years ago.

A recommendation by the federal government has been made to discontinue AFIT in the year 2000. Two options currently are being considered: The first is a privatization model which was recommended two years ago. The first option would be to privatize the core graduate capabilities in terms of curriculum and research through a joint approach. The second option is considering that of an outsourcing model, which would be defined as the distributed model. They would look at several universities having portions of the current Air Force Institute of Technology curriculum. These universities would have some connection with Air Force labs located around the country. Using those civilian
institutions, Dayton Area Graduate Studies Institute might be one of the options within that distributed or outsourcing model. Through the efforts of Mr. Palmer and Mr. Soin, the Governor convened a meeting with the Presidents of Wright State, University of Dayton, The Ohio State University and The University of Cincinnati to reinforce the importance of the state of Ohio having a single approach to the Air Force Institute of Technology issue. Dr. Flack feels this is a tremendous opportunity for Wright State to be involved in. Dr. Flack has communicated to the Governor, the Chancellor and members of the state delegation, and congressional delegation in Washington, that in order for this to happen there would have to be ongoing investment of funds from the state as well as some initial investment to build a facility to house the remnants of the Air Force Institute of Technology.

D. Student Champions
During the past several months, Wright State University students have brought considerable amounts of positive attention to their programs, faculty, and the university as a whole. We are particularly proud of these students for their outstanding accomplishments. Some of these include: The cast of "1913: The Great Dayton Flood" has been invited to perform during a national competition in April at the American College Theater Festival at the Kennedy Center in Washington. To have been invited, the cast successfully competed regionally in Columbus. The swimming and diving teams won their second consecutive MCC championship. Individual students were recognized for their outstanding athletic achievements as well. Head coach Matt Liddy won women's Head Coach of the Year. The Guardian, Wright State University's weekly student newspaper, was awarded a "Gold Medalist" rating, the highest rating possible, by the Columbia Scholastic Press Association. Lori Scheckelhoff, an accounting graduate, received the second highest score on the state CPA exam. WSU's chemistry program is ranked 15th out of 300 in the nation in producing students at the master's degree level. Film student, Shawn Bennett, received second place in the Academy of Television Arts and Sciences 18th Annual College Awards.

E. Executive Assistant's Election to National Board
During the annual meeting of the National Association of Presidential Assistants in Higher Education which preceded the ACE meeting in Washington, D.C., Lynnette Heard, Executive Assistant to the President and Board of Trustees, was elected to the board of directors for a three-
year term. This election signals the first time Wright State University has been represented on this organization's board.

F. Confirmation of Academic and Administrative Appointments and Changes
Dr. Flack reported that since the last Board meeting, the following academic and administrative appointments, changes, retirements, departmental reporting, resignations and terminations have been made:

RESOLUTION 97-32
RESOLVED that the Academic and Administrative Appointments, Changes, Retirements, Departmental Reporting, Resignations and Terminations submitted to this meeting be, and the same hereby are approved.
Mr. Palmer moved for approval. Ms. Foster seconded, and the motion was unanimously adopted, by roll call vote.

G. Report on Investments
Dr. Flack reported that since the last Board meeting, investments for January 31 and February 28, 1997 have been received. These reports have been distributed to the trustees and will be filed with the official Board of Trustees records.

H. Ratification of Contracts and Grants
Dr. Flack reported that since the last meeting of the Board of Trustees, $1,531,469 in contracts and grants has been received. One highlight of this report is that the Department of Defense has recently awarded funding for research to be conducted at a facility being developed at Wright-Patterson Air Force Base called, "Virtual Environment Research, Interactive Technology, and Simulation," or VERITAS. The project grew out of a collaboration among researchers across disciplines (Engineering and Computer Science, Science and Mathematics, and the School of Medicine) at Wright State University and with other Ohio public institutions for "virtual environment research."

RESOLUTION 97-33
RESOLVED that the contracts and grants submitted to this meeting be, and the same hereby are ratified.
Mr. Palmer moved for approval. Ms. Ditmer seconded, and the motion was unanimously ratified by roll call vote.

X. REPORTS OF THE COMMITTEES OF THE BOARD
A. Academic Affairs Committee
Ms. Foster, chair, reported on the Academic Affairs Committee meeting of March 7, 1997.
1. Honorary Degrees
Nominations for honorary degrees were invited by the Honorary Degree Subcommittee of the University Commencement Committee. The committee reviewed the nominations and submitted recommendations to President Flack, with the final decision to be made by the Board of Trustees. With respect to the awarding of the honorary Doctor of Humane Letters degrees, the Academic Affairs Committee voted to approve, with the abstention of Tom Palmer, the nomination of Mr. Steven Mason, and they voted unanimously to approve the nomination of Ms. Jeraldyne Blunden. The following resolution was submitted to the Board of approval.

RESOLUTION 97-34

WHEREAS, Wright State University established in 1976, a process by which individuals of outstanding achievement may be honored by the University to recognize constructive value to the University and to the recipients; and

WHEREAS, the Honorary Degree and the Academic Affairs committees have received and affirmed the recommendation to award honorary degrees during the Spring 1997 Commencement Ceremony; and

WHEREAS, honorary degrees are to be given for outstanding individual contributions for service; and

WHEREAS, the committees have accepted the nomination of Mr. Steven Mason, Chairman of the Board and Chief Executive Officer of The Mead Corporation and former member (1979-1988) and Chair of the Board of Wright State University (1982-1984); and

WHEREAS, Mr. Mason's service to Wright State University and his leadership as Board Chair resulted in the University completing a cooperative agreement between the WSU School of Nursing and Miami Valley Hospital, restructuring the Department of Engineering to become a School of Engineering, participating in the first cooperative on-line library system in Ohio, and awarding Wright State University's first Ph.D. degrees in Biomedical Science; and

WHEREAS, Mr. Mason's creative leadership subsequently led to the development of a proposal for an innovative doctoral program in engineering at Wright State University. Through his most recent work with the Dayton Business Committee, Mr. Mason shepherded the program proposal through the State's approval process during a five year period and led the campaign which resulted in the Ohio Board of Regents' acceptance and approval of the only new doctoral program in an Ohio institution within the past five years; and

WHEREAS, Mr. Mason has worked diligently alongside Dayton business leaders to address economic development and competitiveness of the
Dayton metropolitan region serving as co-founder of the Miami Valley Economic Development Coalition; and
WHEREAS, Mr. Mason's efforts illustrate his strong commitment to excellence in higher education serving as Chair of the Dayton Area Graduate Studies Institute, as a member of the Executive Committee of the Ohio Business Roundtable, and as a member of the Governor's Ohio Science and Technology Council; and
WHEREAS, Mr. Mason's exceptional contributions to higher education, significant personal and professional achievements, extraordinary community leadership, and his sustained contributions to academic excellence have shaped many important and lasting initiatives in the community; therefore be it
RESOLVED that the Wright State University Board of Trustees hereby approves the granting of the Doctor of Humane Letters degree to Mr. Steven Mason; and be it
FURTHER RESOLVED that this degree be conferred upon Mr. Mason at the June 14, 1997 Commencement ceremony.
Mr. Soin moved for adoption. Mr. Diggs seconded. Mr. Palmer abstained. The motion was approved, by voice vote.
RESOLUTION 97-35
WHEREAS, Wright State University established in 1976, a process by which individuals of outstanding achievement may be honored by the University to recognize constructive value to the University and to the recipients; and
WHEREAS, the Honorary Degree and the Academic Affairs committees have received and affirmed the recommendation to award honorary degrees during the Spring 1997 Commencement Ceremony; and
WHEREAS, honorary degrees are to be given for outstanding individual contributions for service; and
WHEREAS the committees have accepted the nomination of Ms. Jeraldyne Blunden, Founder and Artistic Director of the Dayton Contemporary Dance Company; and
WHEREAS, Ms. Blunden's exceptional vision and compelling desire to create and sustain an internationally recognized cultural treasure in the Miami Valley has resulted in unprecedented acclaim for the Dayton Contemporary Dance Company and its many dancers; and
WHEREAS, her tenacious desire to serve as a role model and to engage young people with the artistic forms of contemporary and traditional dance has served as an inspiration to thousands in the Miami Valley and throughout the nation; and
WHEREAS, Ms. Blunden is one of only five Ohioans to receive the prestigious MacArthur Fellowship for "people who have the courage to do things that haven't been done before...for the exceptionally creative," and as the recipient of numerous other honors, awards and distinctions including Dayton's Opus Award, The National Conference of Christians and Jews Humanitarian Award and the Kuzaliwa Award for contributions to the African American community; and
WHEREAS, through her creative, innovative and dynamic leadership, the Dayton Contemporary Dance Company continues to grow and to gain international recognition as "one of the big success stories in American modern dance"; and
WHEREAS, through her dedication to linking higher education experiences, particularly with Wright State University's Department of Theater Arts, an enduring relationship has resulted in a unique and particularly impressive pre-professional training opportunity for Wright State University students giving them a "decidedly greater advantage" than many other dance students in the nation; therefore be it
RESOLVED that the Wright State University Board of Trustees hereby approves the granting of the Doctor of humane Letters degree to Ms. Jeraldyne Blunden; and be it
FURTHER RESOLVED that this degree be conferred upon Ms. Blunden at the June 14, 1997 Commencement ceremony.
Mr. Diggs moved for approval. Ms. Ditmer seconded and the motion was unanimously adopted, by voice vote.
Strategic Planning Council Update
The draft of the Strategic Plan was distributed to the campus community on March 10. Open forums to discuss the plan were scheduled on March 18 and April 14. The final draft of the Strategic Plan will be sent to the Academic Council on May 5, to the Faculty on May 16, and to the Board of Trustees on June 6 for adoption.
Academic Council Update
At the March 3, Academic Council meeting, the Faculty Senate Committee presented a proposal for a new faculty governance structure. The proposal was favorably received, but concerns were raised by Student Government because some of their appointments in the proposed structure are non-voting. Concerns also were raised regarding the restructuring of the Graduate Council. The proposal will be placed on the April 7 Academic Council Agenda as old business.
B. Advancement Committee
Mr. Palmer, chair, reported on the committee meeting of March 17, 1997. Campaign Feasibility Planning
Planning for the first WSU campaign continues and will be guided by the Vision 2020 document and the Strategic Plan. An outline of preliminary funding priorities by categories for college and university programs, and the process to complete the case statement in coordination with the Strategic Plan were reviewed. Work continues to refine the case statement by categories which will be consistent with the Strategic Plan. For support of campaign planning and other advancement programs, the importance of sustaining the public relations marketing campaign initiated this year was stressed. Dr. Fistler will meet with fund raising consultants in April to review campaign planning; a feasibility study is targeted for late spring/early summer 1997.

Development Progress to Date
It was reported that development totals through February 28, have reached $1,804,581, or 60 percent of the goal for FY97. Donors, particularly alumni contributors, continue ahead of FY96. One major estate gift and other commitments are anticipated by the end of June. The Campus Scholarship Campaign and Corporate Appeal will be conducted this Spring, and the ADC Platinum Club has made significant progress toward its goal of 50 or more pledges of $5,000 for a period of five years.

Alumni Programs Update
The university's first Homecoming which was held in February 1997 was very successful. Attendance at the various activities was good, and there were many positive comments from alumni, some of whom had not visited the campus in recent years. Plans are in progress for Homecoming '98, including ways to increase publicity and alumni/student involvement. The Alumni Association is discussing a number of activities and programs to keep alumni interested and active on campus, such as networking alumni with current students. Alumni dinners are scheduled in Ft. Myers/Naples and in Tampa in late March. In April and May, Alumni-Admissions receptions for student applicants will be held in five different Ohio cities.

Advisory Items
Dr. Fistler noted that John McCreary, current chair of the WSU Foundation, will leave the Dayton area to begin a new position. William Thompson steps into the role as chair and Neal Allread has agreed to be vice-chair.

The Ohio State Auditor's Office has indicated an intention of direct involvement in the process and validation of annual financial audits of the university and the Foundation. The WSU Foundation is awaiting advisory materials on this issue.

C. Building and Grounds
Mr. Soin, chair, reported on the committee meeting of March 11, 1997.

Campus Services Building Design
A schematic design package entitled Campus Services Building is a $2.7 million project with $2.2 million designated for construction. The building will be a preengineered metal structure located on the site of the existing Lowry House. Public Safety, the Grounds Department and Printing and Mailing Services will occupy this building. Satellite operations for mailing and printing will be located on the upper campus. This facility will accommodate large production operations.

Capital Projects Status Report
The status of capital projects was reviewed. This information was previously distributed to the committee. Projects discussed are currently in planning, design, construction or project completion stages. Additional comments made during the discussion are highlighted next to the specific project as follows:

Academic Building - The university will be adding storm drainage for this building. Where there is presently an 18 inch storm drain, a new 36 inch storm drain will be installed with a drop man hole that will allow slower drainage and hinder erosion.

Access Circulation - Van Yahres and Associates has been very active in preliminary designs with the team of Shaw, Weiss & DeNaples and The Collaborative, Inc.

Technology Infrastructure - The connectivity phase for all main campus buildings, telecommunications closets, etc., will be completed by the end of this year.

Fawcett Hall Rehabilitation, Phase III - Renovation work will be accomplished during the period July 1 to September 1. This project is schedule-driven in order to be completed by the first day of classes. Discussions are underway on the necessity of working two shifts to meet this schedule.

Creative Arts Center Rehabilitation - Evaluation results were: architect rating was good; contractors had an average to slightly below average rating; and the Plant, Engineering and Construction Department project management received a high customer satisfaction rating. Evaluations will be done on a regular basis for all future projects.

Elevator Upgrade to ADA Compliance, Oelman Hall - In addition to the new elevator, the existing passenger elevator will receive new interior finishes and an emergency telephone.

Replace Chillers - Student Union - While running the supply and return lines for the new chiller to Hamilton Hall and the old PE section of the Student Union, a filled, underground 1,000 gallon fuel oil tank was
discovered. University officials are working with the Bureau of Underground Storage Tank Environmental Regulations (BUSTER), and the state fire marshall in an effort to safely remove the tank. Regulations require that there be no contamination beneath the new lines. Mr. Soin suggested that university officials investigate when this type of oil was used as well as the source of supply and actively search for locations of other possible underground oil tanks that can be drained.

Other Business

Nutter Center Differential Settling - University officials are working with engineering firms (Shook, KZF, THP, and David Craft, an engineer specializing in soil modification) to resolve this problem. Two options for stabilization are being developed with associated costs. One test pier was installed last week. One proposal will determine costs of supporting footings with piers; the other will propose cost for soil densification.

Storm Water Runoff into the Biological Reserve - University officials and George Shaw, of Shaw, Weiss, & DeNaples, met with Bill Snyder, a representative of Miller Valentine, to review the problem. After review and discussion, Miller Valentine reported that they are not under any obligation for drainage from any part of the catchment area since they gave the university $150,000 to take care of their storm water runoff. They informed Wright State University that their design diverted their storm water into a different catchment area. If their water is being diverted into the Nutter Center lake, this will impact how much this lake can be reduced in size. The City of Fairborn set the design criteria and standards that builders used. One objective of the Master Plan is to slow down the velocity of water (which contributes to the erosion) through the biological reserve. The gravel parking areas between Russ Engineering, Student Union and Frederick A. White Health Center will be returned to green space and serve as a retention area. During heavy rains this area will fill up and enter the creek at a slower rate.

Strategic Planning Draft - One of the recommendations in the draft is to eliminate the Nutter Center lake due to constant public relations and parking problems. To cover the lake, erect a bridge over it, or fill it in and build one in another location would be very expensive projects. One option to be considered is construction of a parking garage.

Phase II Ice Facility - During a meeting with bank representatives, Dayton Bombers, attorneys for both sides, and Vice President Achterman, the Bombers decided to delay the project for a year. They have a two year lease for office space in the Nutter Center and will hold practice sessions at the Kettering Recreation Center. Talks will resume after the hockey season.
D. Finance and Audit
Mr. Diggs, chair, reported on the committee meeting of March 12, 1997.

FY-98 Budget
The draft "Source and Use of Funds Analysis" reflects where the university stands relative to state subsidy, tuition increases and salary increases. Three scenarios were presented in terms of enrollment growth and salary increases for FY 1998. Presently, state subsidy is projected to be $1.8 million greater than FY 1997, however this is subject to change as the state's budget is debated in Columbus. The first scenario showed a three percent tuition increase with a one percent decline in enrollment for FY 1997 and a two percent salary increase; the second scenario showed a three percent tuition increase with enrollment at the FY 1997 level and a 2.85% salary increase; and the third scenario showed a three percent tuition increase and a four percent salary increase with an enrollment reflecting the FY 1996 level. It was decided that all future scenarios should reflect no less than a three percent salary increase. The university was encouraged to critically analyze its budget to enable no less than three percent salary increase.

The draft "Instructional & General Fee Analysis" was reviewed. Fee increases for Main Campus approximated three percent while bringing non-resident tuition for the School of Professional Psychology in line with all other non-resident fees. A brief explanation of the distinctions within the proposed state budget regarding instructional subsidy and performance funds was provided. The performance funds will be based on approximately seven different items, the most significant of which may be student access. To address the state's issue of access, fee increases at Lake Campus should be less than Main Campus. The state's 1998-99 biennial budget will probably not be finalized until late June.

1. Appointment of Treasurer of the University
The University Treasurer's duties include authorization to approve all expenditures and individually to sign all drafts, checks or other instruments drawn against the university's depositories. Three years ago, upon the retirement of the Vice President of Business and Finance, who served as the University Treasurer, Walter R. Bennett became Treasurer of the University and the Board. The bylaws state that it is not mandatory that the University Treasurer be a member of the Board of Trustees; however, it is mandatory that the university have a treasurer. It was proposed that when Mr. Bennett's term is completed on the Board of Trustees on June 30, 1997, that, effective July 1, the Vice President for Business and Fiscal Affairs should become the treasurer of the university. This will assist the university in carrying on its daily financial activities.
The Board can then decide if it would like to appoint a Treasurer of the Board.
The following resolution was presented to the full Board of Trustees for approval:

RESOLUTION 97-36
WHEREAS, Mr. Walter R. Bennett completes his term on the Board of Trustees as Treasurer and Secretary of the Board in June, and
WHEREAS, Mr. Bennett also served as Treasurer of the University, and
WHEREAS, there is a need to fill the position of Treasurer of the University, whose duties include authorization to approve all expenditures and individually to sign all drafts, checks or other instruments drawn against the university's depositories; therefore be it
RESOLVED that the Vice President for Business and Fiscal Affairs be appointed Treasurer of the University, effective July 1, 1997, as submitted to this meeting be, and the same hereby, is approved.
Mr. Diggs moved for approval. Mr. Bennett seconded, and the motion was unanimously adopted by roll call vote.
Mr. Bennett recommended that when the bylaws are rewritten, the president should appoint the Treasurer of the University. This will be consistent with other Ohio universities in that the University Treasurer is typically a university employee.

2. Approval of Contracts $500,000 and Above
The items listed below are contracts that will become effective the beginning of the next fiscal year.
The following resolution was presented to the full Board of Trustees for approval:

RESOLUTION 97-37
WHEREAS, in order for the university to conduct business on a day-to-day basis, and provide products and services in a timely manner, routine purchases must be made; and
WHEREAS, occasionally these expenditures exceed $500,000; therefore be it
RESOLVED that authorization is granted for the following contracts as submitted to this meeting be, and the same hereby, is approved.

Johnson & Gordon - $818,881
(Custodial Staffing)
Dayton Power & Light - $3,500,000
(Electricity - annual utilities)
Miami Valley Resources - $700,000
(Natural Gas - annual utilities)
Bindley Western Drug - $1,100,000
Pharmaceuticals
Miami Valley Hospital - $575,000
(Medical Residence House Staff)
Good Samaritan Hospital - $750,000
(Medical Residence House Staff)
Veterans Administration Medical Center - $2,500,000
(Medical Residence House Staff)
Faxon - $1,581,000
(Library Periodicals - annual amount)
IATSE (International Assn. of Theatrical Stage Employees - $1,000,000
(Theatrical Stage Employees - 3½ year contract)
Mr. Diggs moved for approval. Ms. Foster seconded, and the motion was
unanimously adopted by roll call vote.
Investment Reports
The investment reports for January and February 1997 were reviewed by
the committee. It was noted that the investment level is up primarily
because expenditures have slowed during the past two months, and early
retirement dollars have been recouped this year.
An update on the search for a capital investment manager was provided.
There have been 12 responses to the Request for Proposal (RFP), and the
field has been narrowed to 3 or 4. A decision will be made after an
interview process. The new investment manager will actively manage, buy
and sell securities on the university's behalf.
Other Business
A tuition guarantee plan is being developed wherein a student will make
monthly payments of $350 per month for five years. This payment covers
tuition and fees, and includes a four to five percent fee increase per year.
An incentive provided to participants is as follows: When a student
graduates in four years, the university will give that student a $5,000
voucher toward graduate tuition; when a student graduates in five years,
the university will give that student a $1,000 voucher toward graduate
tuition. EduServe will be contracted to administer the operations program.
Each student will have 60 months to complete the course work of up to 225
credit hours. In addition, there is a guarantee whereby if a student
withdraws from the plan, he can withdraw any money paid up to that
point in time over what the regular payment plan would be at that time
(money not already expended).
E. Student Affairs
Ms. Ditmer, chair, reported on the committee meeting of March 11, 1997.
Student Government President Report
A brief report was given on the 1996-97 Student Government election results. The new officers for 1997-98 are:
President, Richard Garrett
Vice-President, Donnell Gregory
Jeff Gardner, College of Engineering and Computer Science
Michael Griest, College of Education and Human Services
Virginia Goshorn, College of Business and Administration
Keir Holeman, College of Liberal Arts
Rebecca Brozowski, College of Nursing and Health
Ted Slater, School of Medicine

Five hundred and seventy-four students voted in the winter elections that closed at 7:00 p.m. Friday, March 7, 1997. No Spring election will be held this year since all positions have been filled.

A committee was formed to review the current faculty evaluation format. Two students are serving on this committee: Renee Beasley and Chad Nimz. Euvondia Barto will serve as the alternate.

Student Government raised concerns about the proposal to eliminate the current Academic Council structure and create a Faculty Senate in its place. The primary concern is that a Faculty Senate would eliminate student representation as part of its composition.

Euvondia Barto, College of Engineering and Computer Science representative, gave a brief presentation on this year's activities for Engineering Week. She distributed a schedule of events that took place Saturday, February 22, 1997 and explained the activities.

Vice President for Student Affairs and Enrollment Services Report

The new conditional admissions policy was proposed in 1993 and has been under consideration for implementation since that time. It is felt that moving from an open admission policy to a liberal admission policy will enhance Wright State University's reputation. It will also send a message to teachers, high school counselors and parents that Wright State expects students to be prepared for college level work and should increase the retention rate. Academic Council has approved the policy.

The proposal for funding for the WSU Continuing Enrollment Loan Program was discussed. The Office of Financial Aid and the Office of Institutional Research completed studies on the impact of student enrollment patterns where the family has received a PLUS (Parent Loan for Undergraduate Student) loan for the academic year. The data revealed that the PLUS loan has a less positive impact both on student entrance patterns and student retention at Wright State than the other loan programs. The benefits of a university-funded loan program would likely
result in increased enrollments, increased retention rates and increased revenue for the university. The program is designed to be self-supporting.

XI. UNFINISHED BUSINESS
None

XII. NEW BUSINESS
A. Date of Next Board Meeting
The next meeting of the Board:
Executive Session, 2:00 pm, Thursday, June 5, 1997, 346 Creative Arts Center; and,
Public Meeting, 8:30 am, Friday, June 6, 1997, Berry Room of the Nutter Center
B. AGB Conference
April 12-15, 1997, San Diego, CA
C. Budget Retreat
Friday, May 16, 1997, E156 Student Union

XIII. ADJOURNMENT
The meeting adjourned at 10:05 am.