

**WRIGHT STATE UNIVERSITY
CURRENT FUNDS BUDGET
FISCAL YEAR 2011-2012**



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UNIVERSITY

**PREPARED BY
THE OFFICE OF BUDGET PLANNING AND RESOURCE ANALYSIS
MAY 26, 2011**

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Budget Overview



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Introduction

Wright State's Fiscal Year 2011-2012 Current Funds Budget is the outcome of a continuing collaborative process. This includes detailed planning and analysis on both a central and de-centralized basis as budgets are developed throughout the university's colleges, schools, divisions and auxiliaries. The budget development process is inclusive and shared at all levels through meetings and committee work. Central to the development and allocation of funds is the calculation of many significant cost drivers such as salary and benefit rates and the determination of revenues from all sources. It is the responsibility of the administration at all levels to adopt and execute plans that keep revenues and expenditures in balance.

The University's Current Funds Budget is made up of revenues and expenditures, both unrestricted and restricted. While restricted funds are driven both in source and use by external parties, the unrestricted funds are resources allocated by the University to accomplish our Strategic Plan's and Initiatives. The University's Operating Budget is comprised of all unrestricted funds including both Education and General Funds and Auxiliaries. Detailed budgets at the college, school and division levels are managed by those directly responsible for their unit goals and objectives with oversight provided from university administration.

Fiscal Year 2011-2012 is the first year of the current state budget biennium which continues the allocation of state resources based upon the implementation of a Performance Based Budgeting metrics. The newly developing model offers incentives for both growth and efficiencies. This model will continue to evolve over time placing more and more emphasis on meeting statewide goals and objectives.

At Wright State we have accomplished a significant amount of budgetary reallocations and reductions in recent fiscal years. We will need to continue challenging ourselves to become even more efficient. This year will require that we respond to further future reductions in state support and yet provide resources for sustainable growth. Notwithstanding the challenges, Wright State's financial outlook remains positive. We continue to maintain a strong financial position with very modest levels of debt and progress on many fronts.



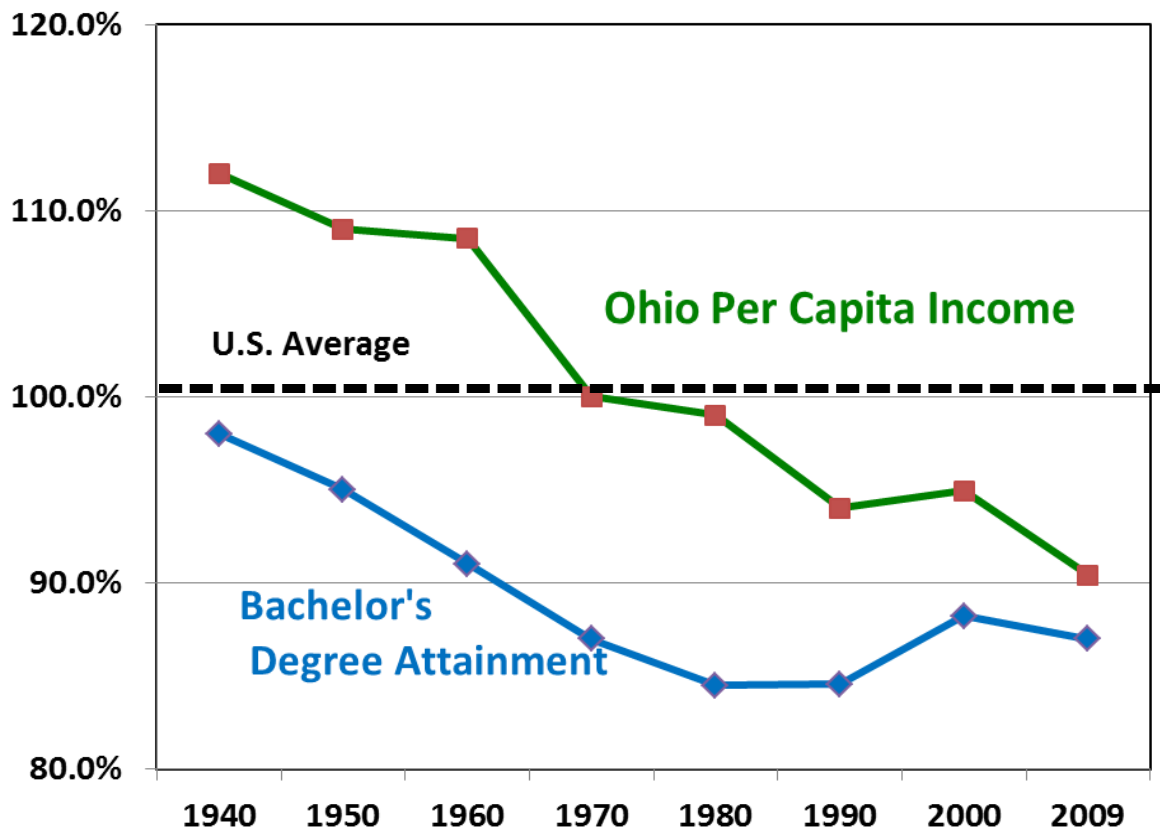
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Ohio and the Knowledge Economy



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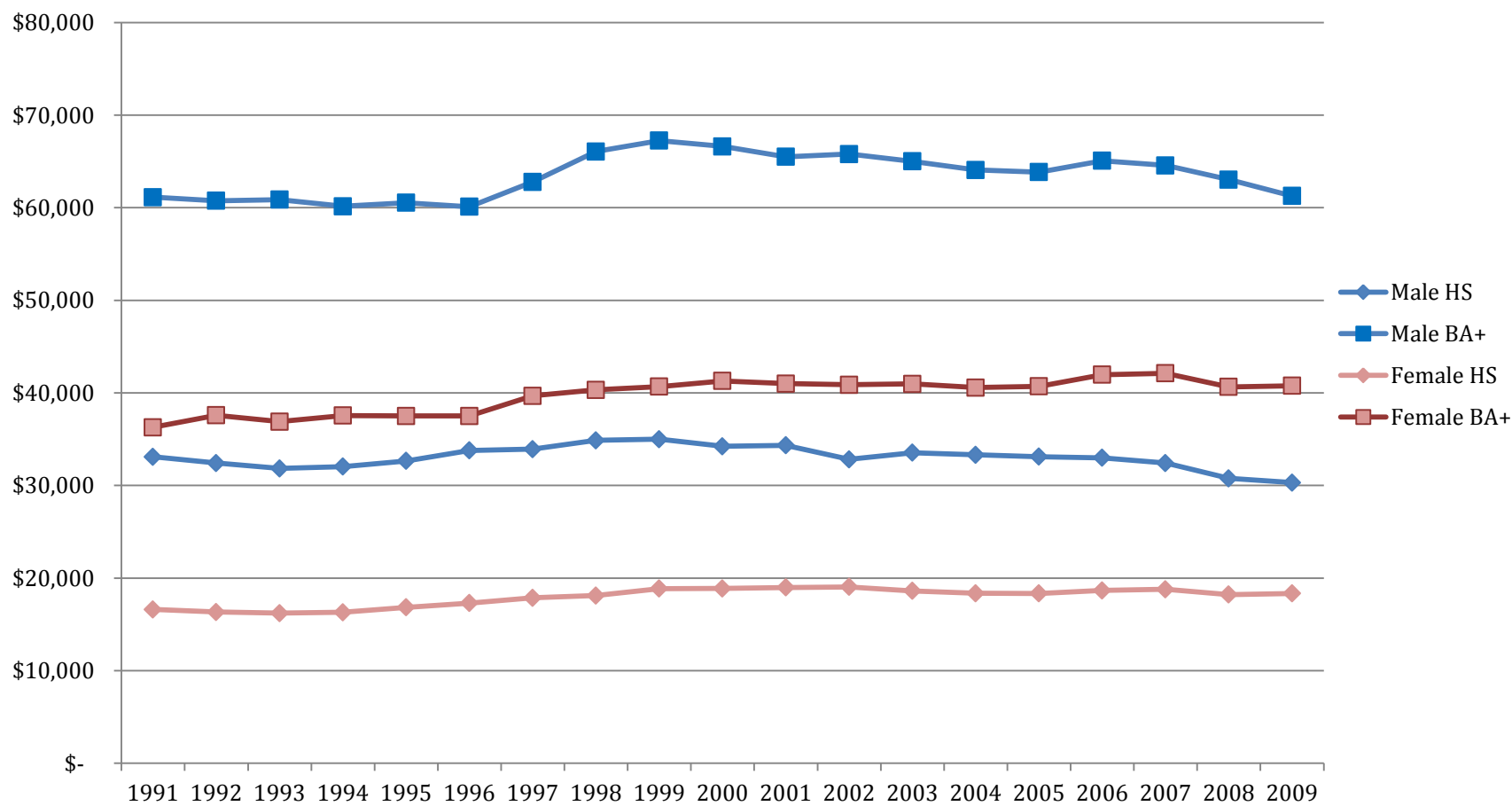
Confirming the Connection Income and Education



As a percent of the U.S. average, Ohio's per capita income has tended to parallel the percent of population with a bachelor's degree.



Median Income by Gender and Educational Attainment, 1991-2009 in Constant 2008 Dollars

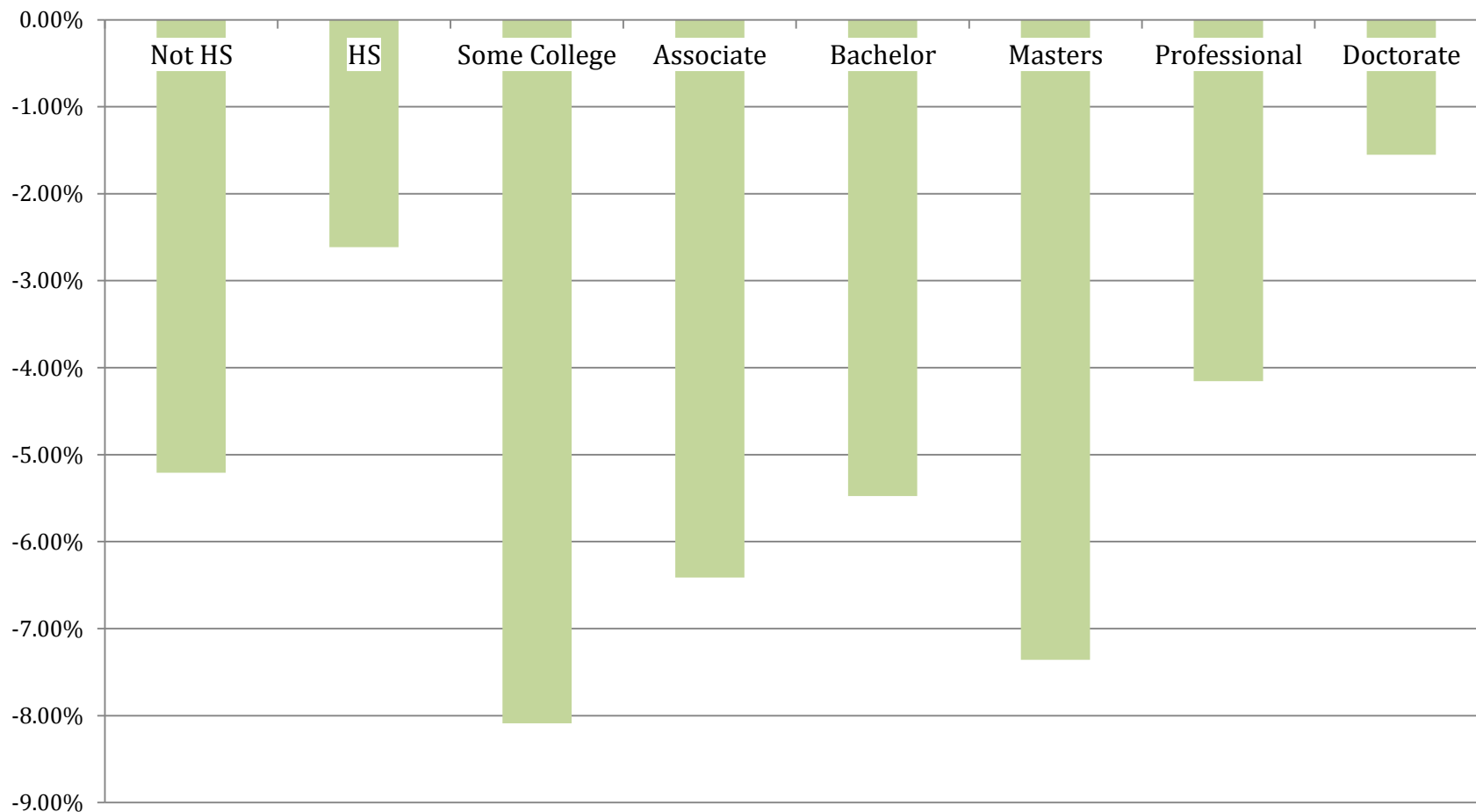


Source: Postsecondary Education Opportunity



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Change in Median Earnings by Level of Educational Attainment 2000-8



Source: Postsecondary Education Opportunity



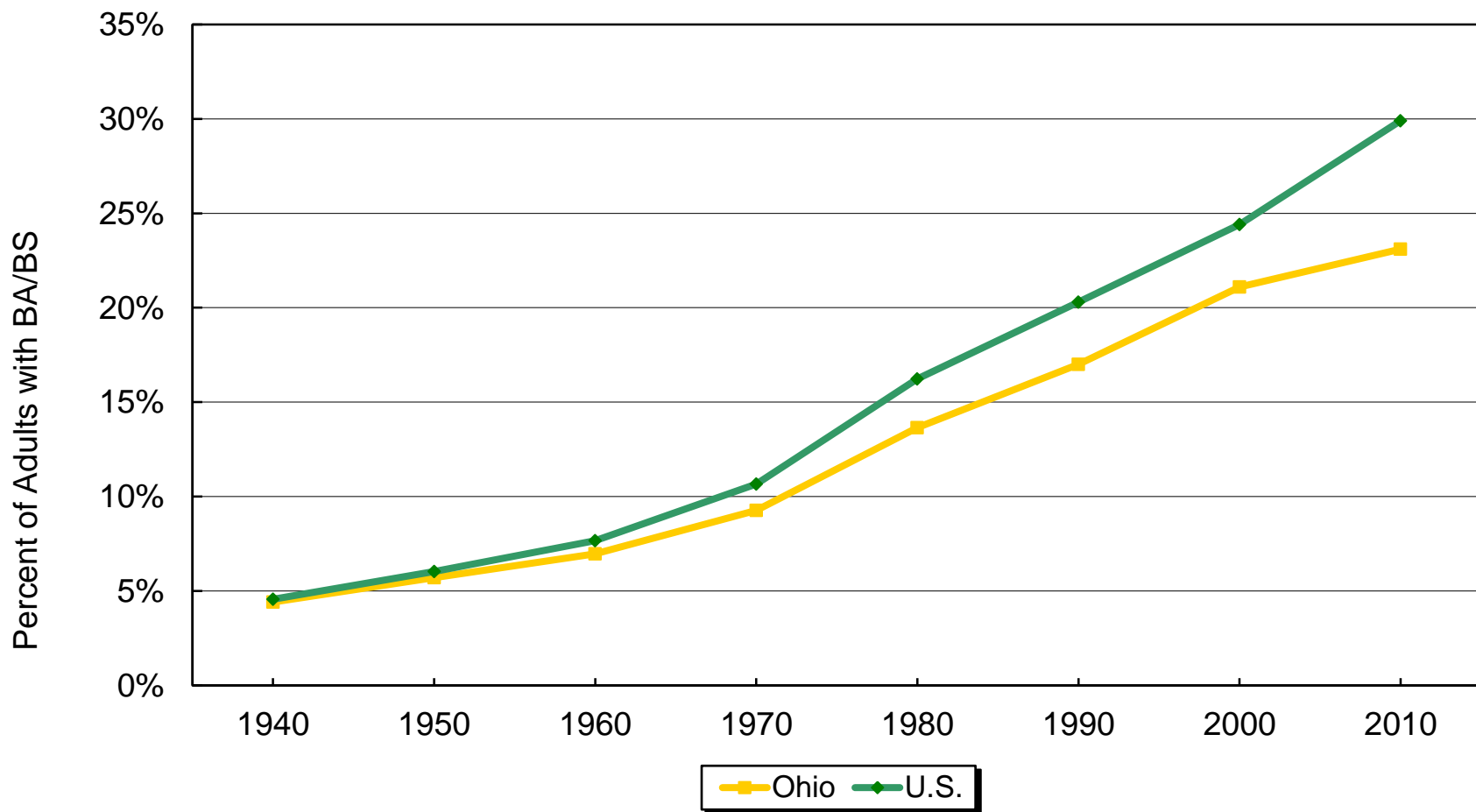
The U.S. is No Longer the World Leader in Educational Attainment

- We were first a generation ago
- Among young adults (25-34) we are now eighth
- Our educational attainment is stagnant, while it grows rapidly in most other developed countries
- We can expect to fall further behind in future years if we allow present trends to continue
- The U.S. is currently ranked last among developed countries when comparing gains in educational attainment from one generation to the next.



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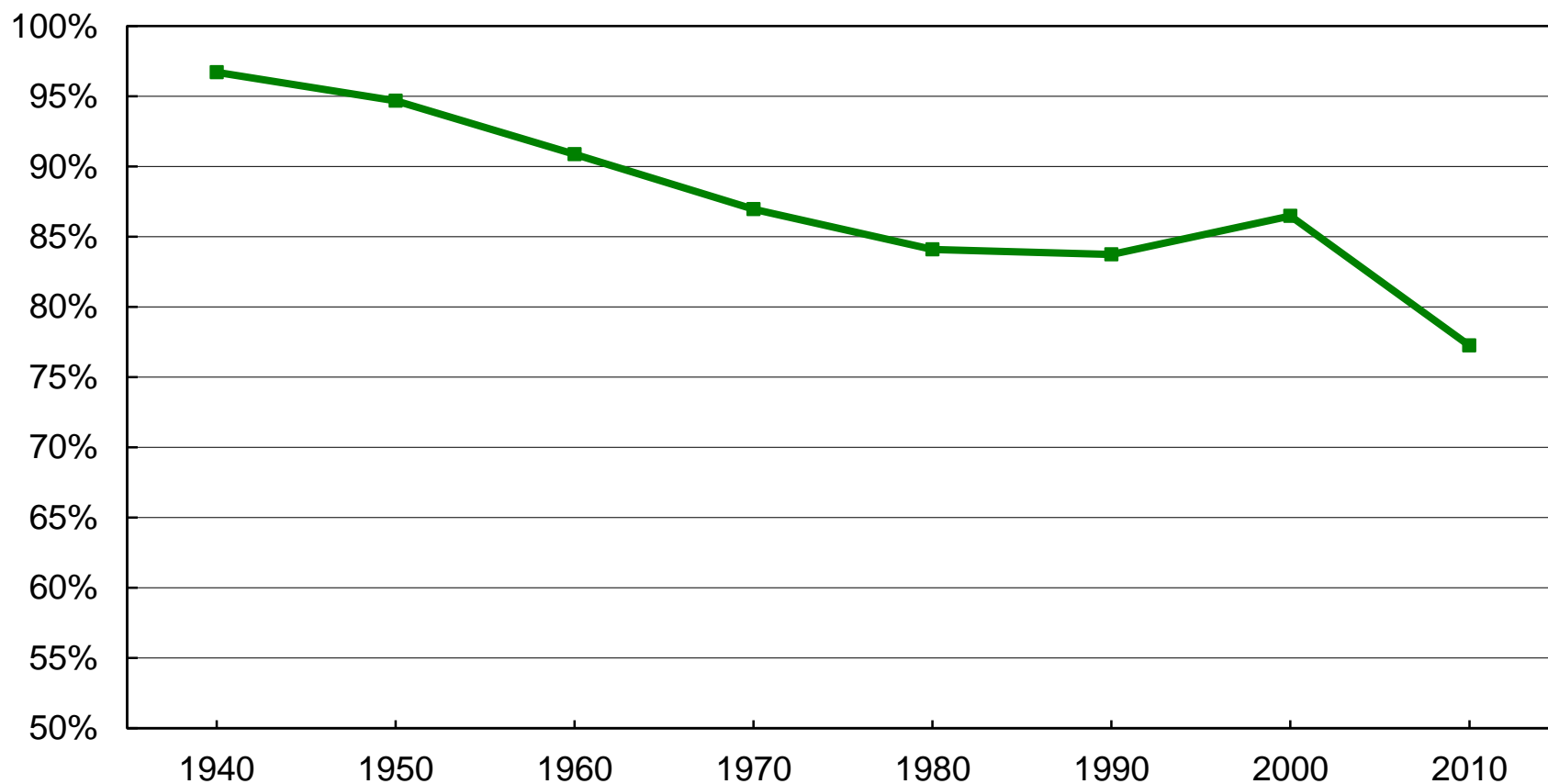
Baccalaureate Degree Attainment, 1940-2010 Ohio vs. U.S.





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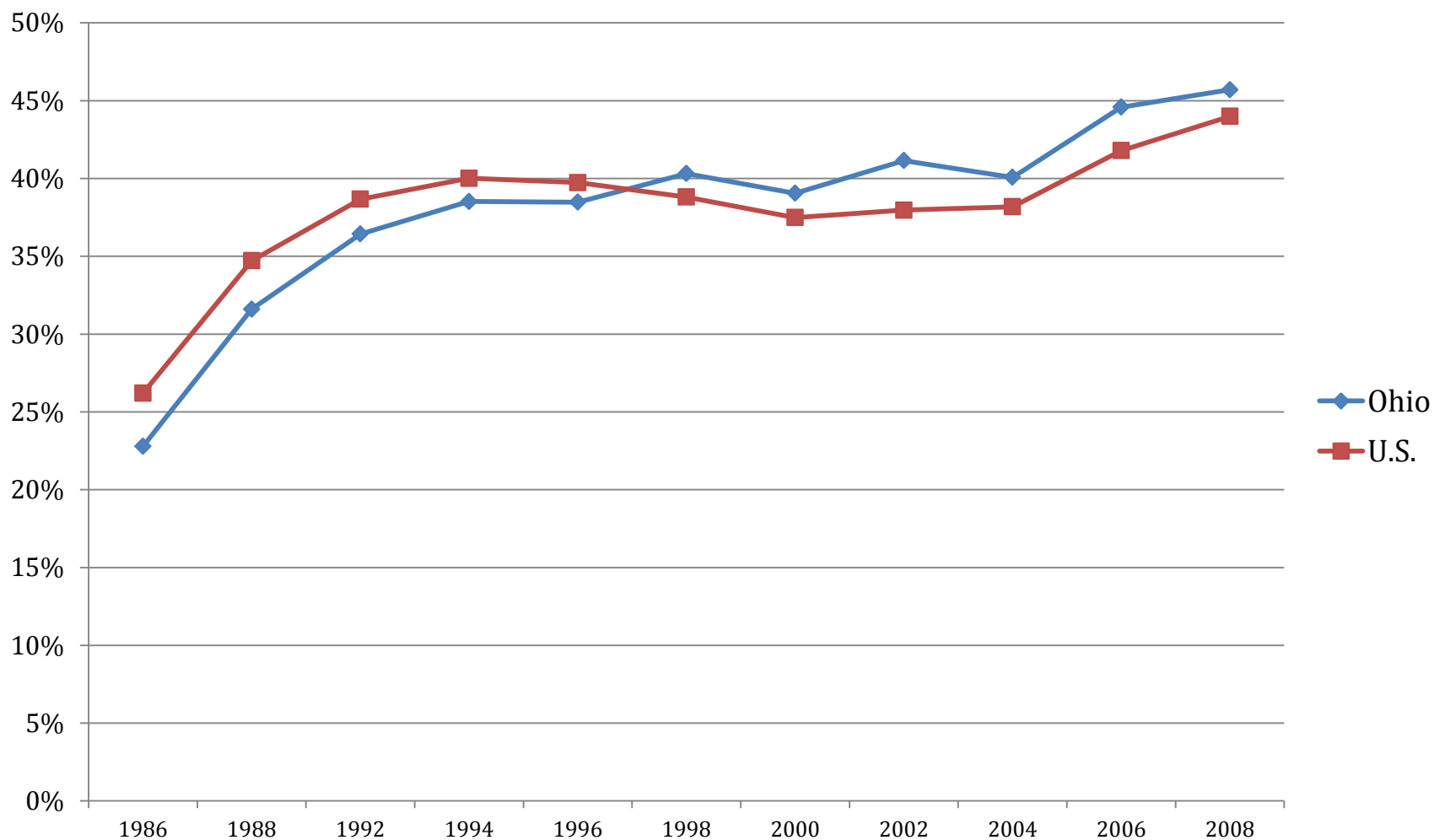
Ohio BA/BS Attainment as Percent of U.S. - 1940-2010





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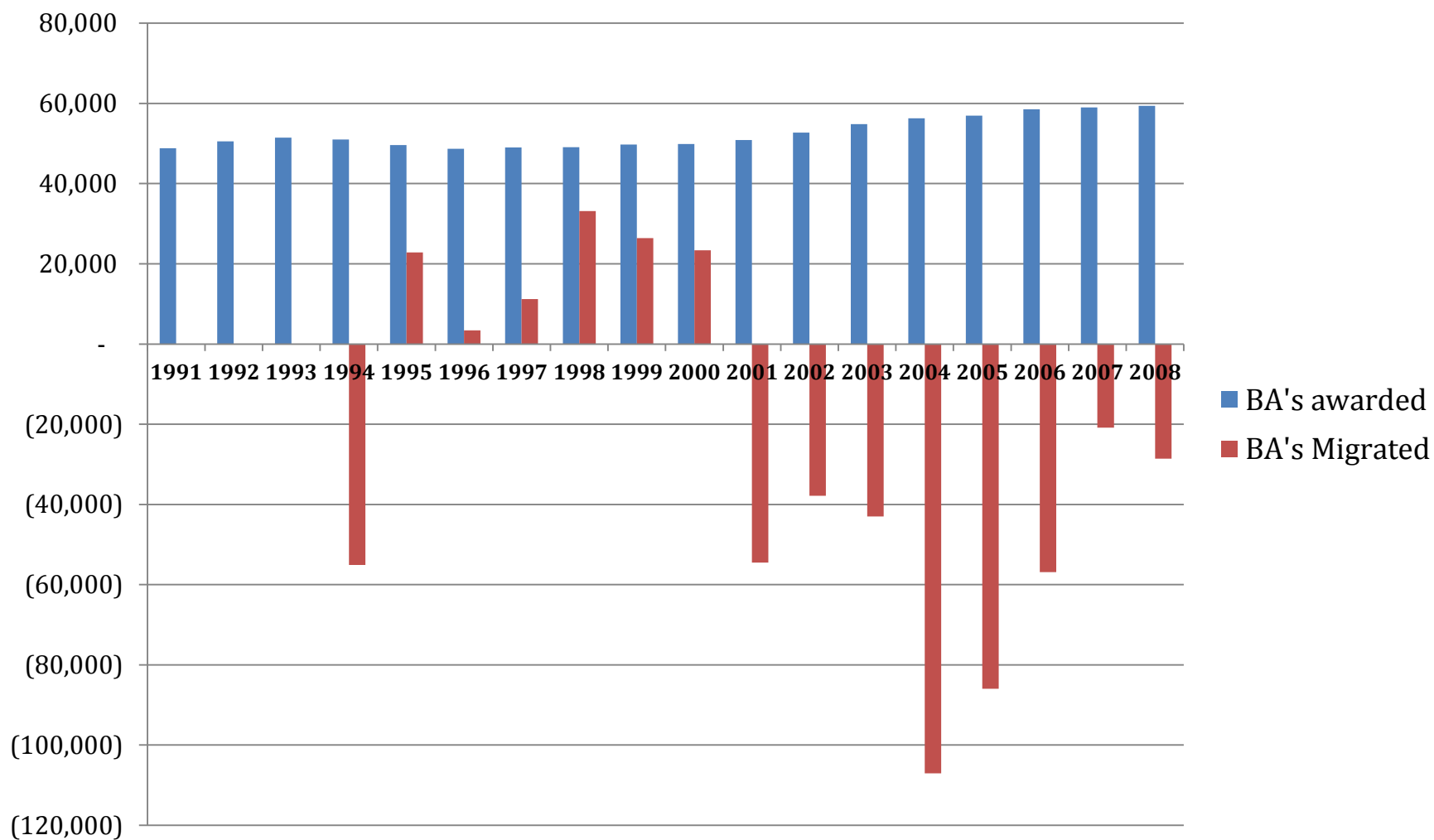
College Enrollment at Age 19, Ohio vs. U.S.





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BA's Awarded and BA Migration in Ohio 1991-2008



Ohio's Economy – Relationship to Higher Education

Real Gross Domestic Product Growth

2001 - 2009

United States	13.55%
Ohio	2.24%
Dayton Metro Area	-3.98%

Ohio's Economy – Relationship to Higher Education

- Ohioans' income declining relative to other states
- Ohioans' per capita income has fallen from 97% (1990) of national average to below 90% (2010)
- Family background plays an important role in economic success
- Education plays a more important role for those who are not wealthy

Ohio's Economy – Relationship to Higher Education

- Ohio is falling behind other states and must continue to
 - Increase degree attainment
 - Improve workforce development
 - Increase sponsored research
 - Increase technology transfer
 - Create more jobs
 - Produce more tax revenues

University System of Ohio

- Strategic plan is committed to substantial enrollment growth
- Ten year goal to reach national averages in state funding and tuition charges
- Fund “centers of excellence” throughout the state
- Strategic Plan: “Our goal is not a cheap, low quality system, but an affordable, high-quality system.”
- Too soon to know how these goals will change in a new administration with a new chancellor



Changes in State Funding Approach

Prior to FY 2010

- Single formula for all sectors
- Primarily enrollment and cost-based
- Small portions reserved for outcomes & 'performance'
- Doctoral and medical programs block funded, and relatively static

FY 2010 and after

- 3 formulas, one each: universities, branches and community colleges
- All 3 moving more toward outcomes basis, with different metrics
- University main campus formula heavily outcomes based
 - Course completions
 - Degree completions
 - Add dynamic metrics to doctoral and medical funding
- CCs → Success Points

Regional Opportunities – History of Collaboration

- Dayton Development Coalition
 - Aerospace R & D
 - Information Technology
 - Advanced Materials and Manufacturing
 - Human Sciences and Health Care
 - Quality of Life
- DDC President Leftwich recently named Ohio Development Department Director

Regional Opportunities – History of Collaboration

- BRAC
 - Human Centered Innovation
 - National Center for Medical Readiness
 - Aerospace Medicine
 - Sensors
- WSRI
- These changes strengthen the relationship between WPAFB and WSU
- New Air Force funding for Human Performance Consortium



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Perspectives on Ohio's Budget



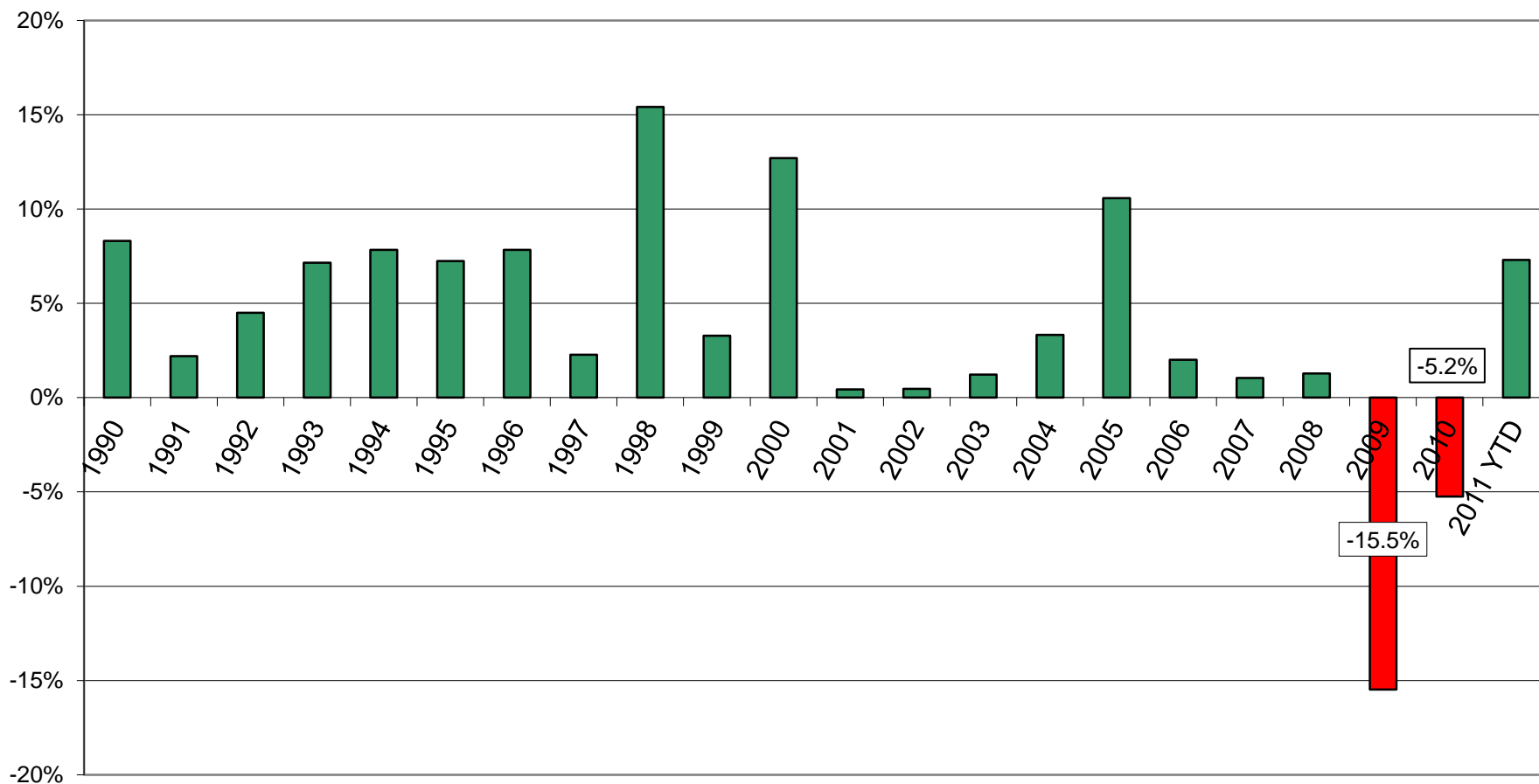
The “New Normal” of State Budget

- State revenues collapsed due to Great Recession; growing now from a depressed base
- Governor Kasich is committed to absorbing loss of federal stimulus funding without a tax increase
- Most states are cutting spending deeply
- Economic recovery may lead to tax reductions rather than restored funding



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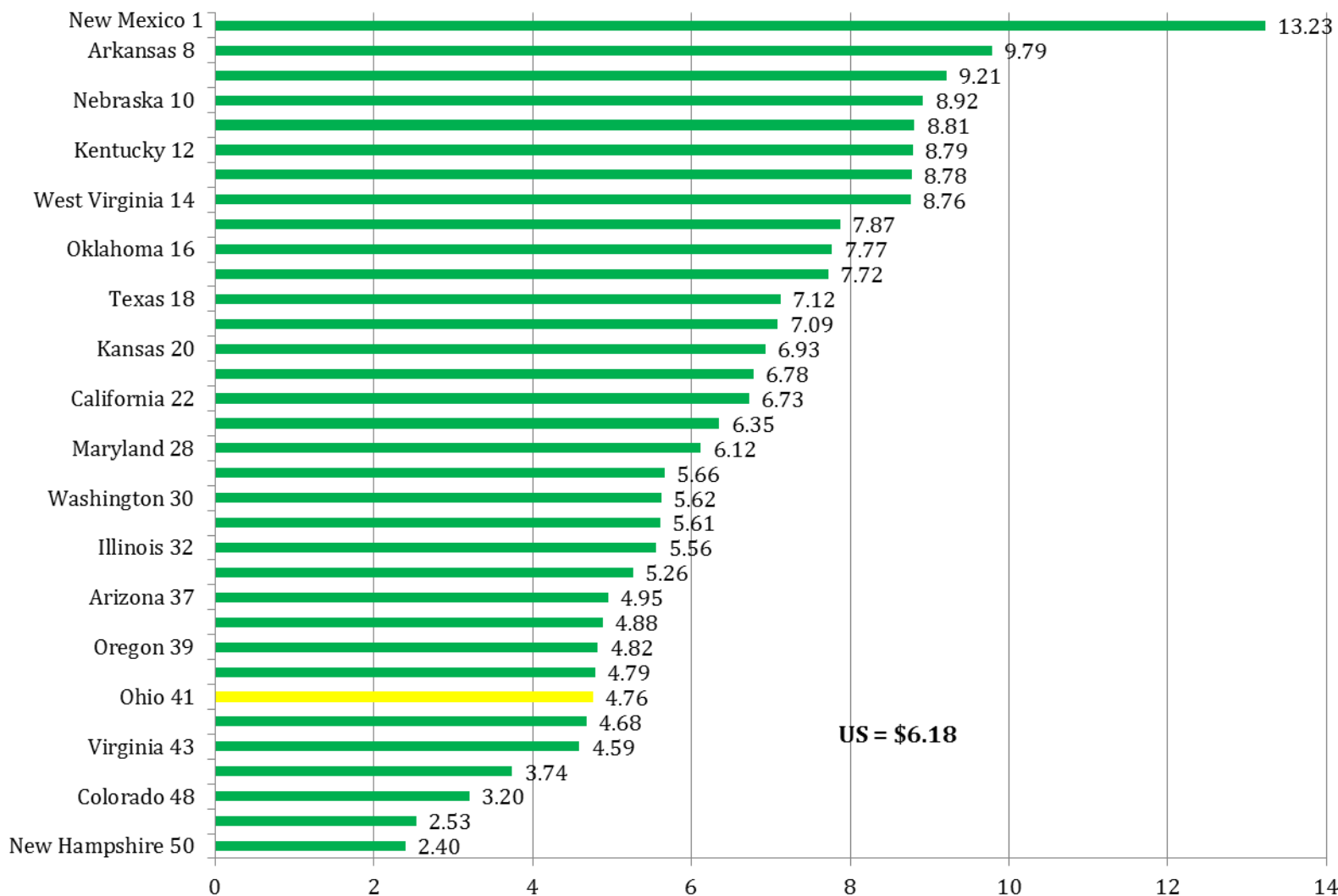
State Personal Income Tax Collections Annual Change





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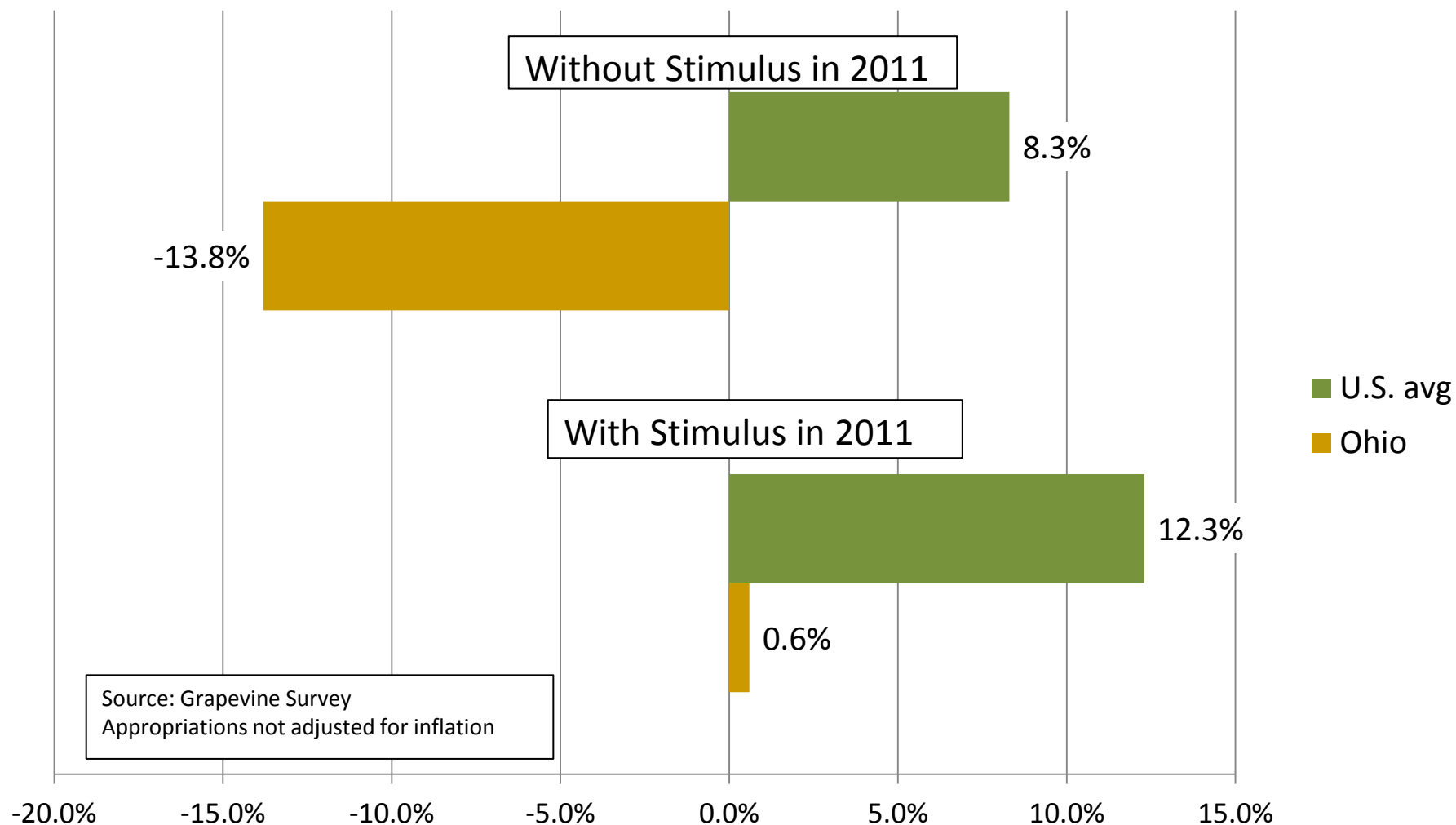
State Fiscal Support for Operating Expenses of Higher Education per \$1000 of Personal Income FY2010





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Change in State Appropriations for Higher Education 2006-2011

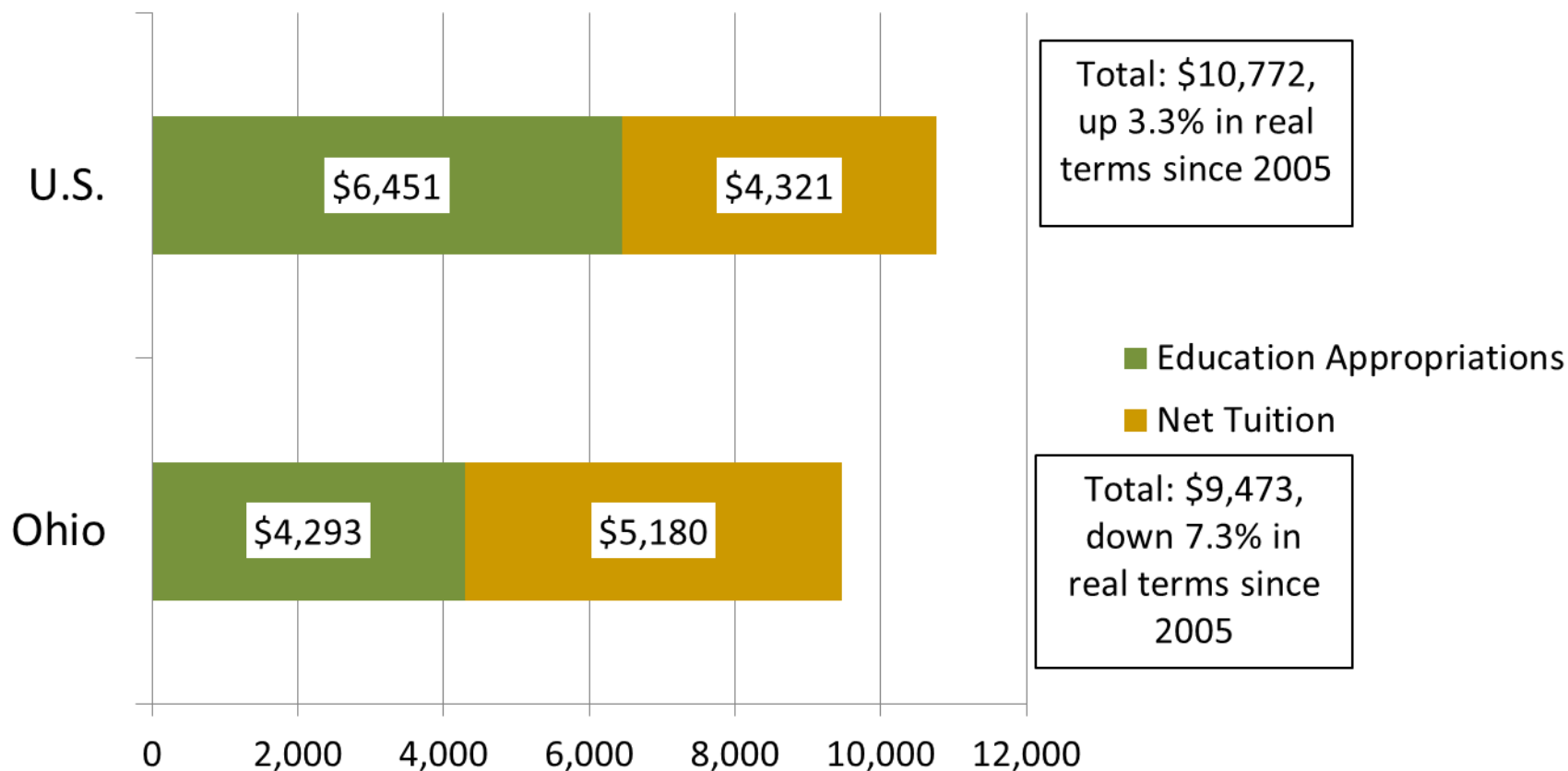




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Total Educational Revenues per FTE 2010, Ohio vs. U.S.

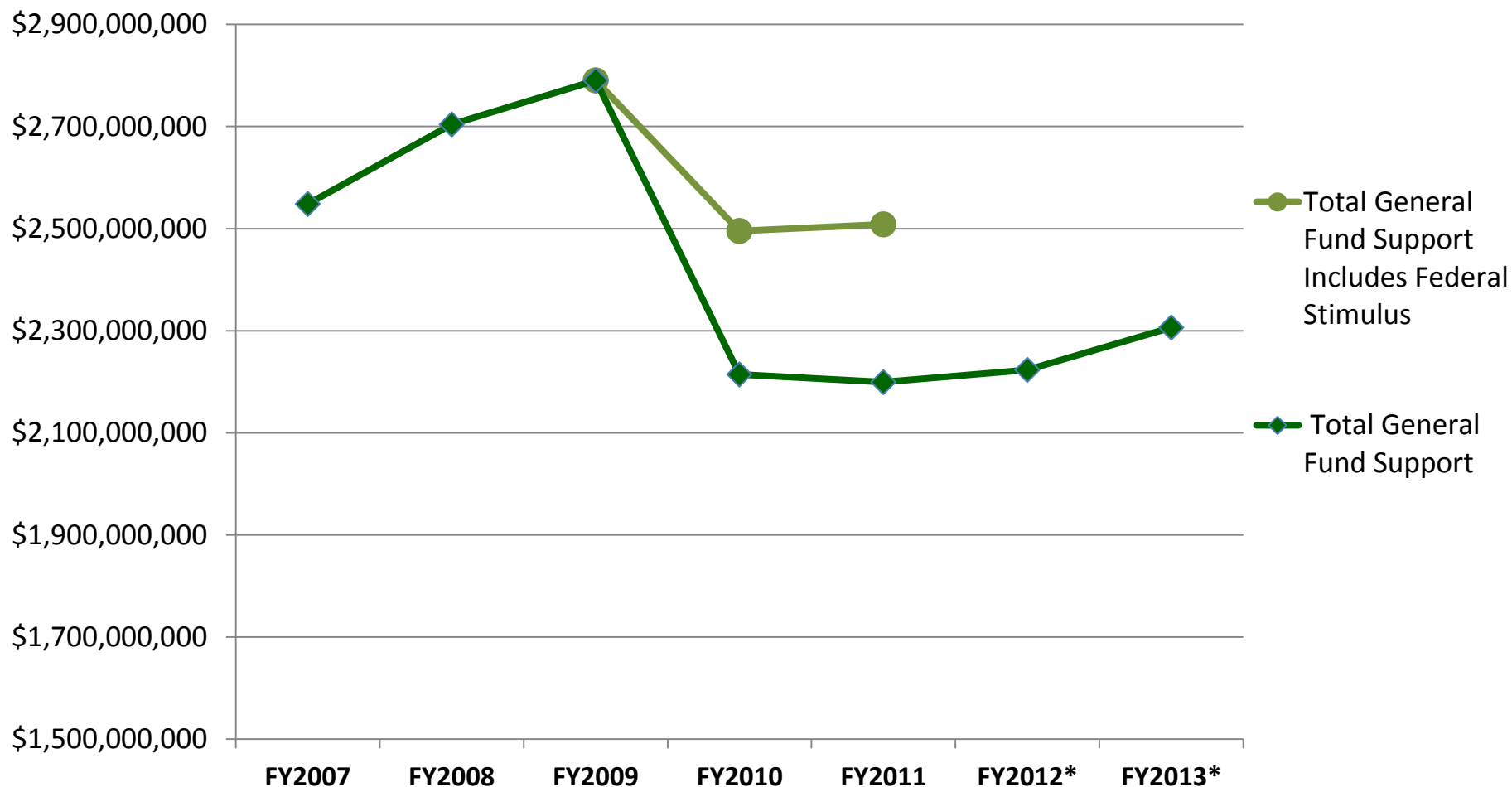
Total Educational Revenues per FTE 2010, Ohio vs U.S.





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Total State Support for Higher Ed

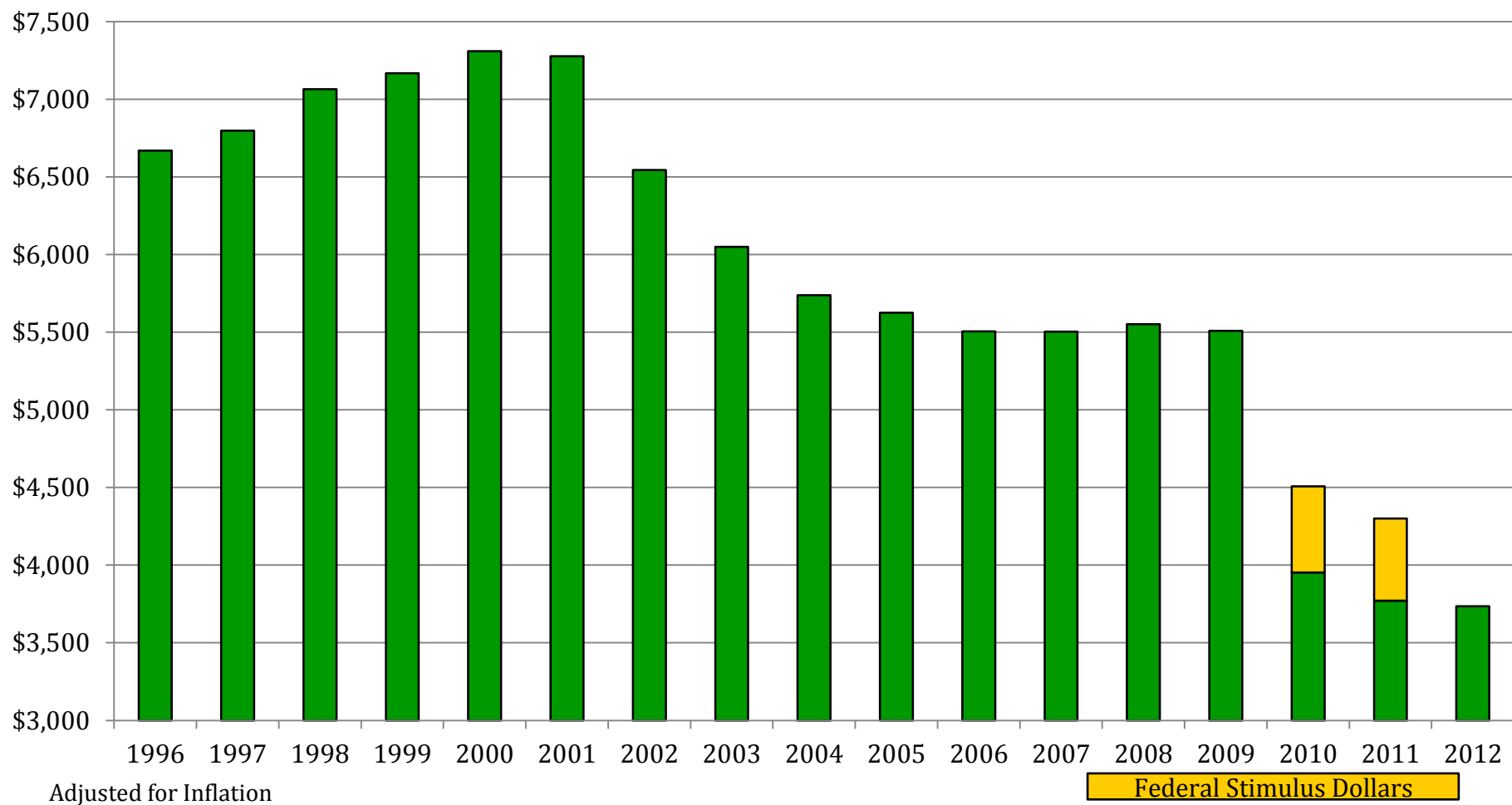


* Governor's Executive Budget as Introduced



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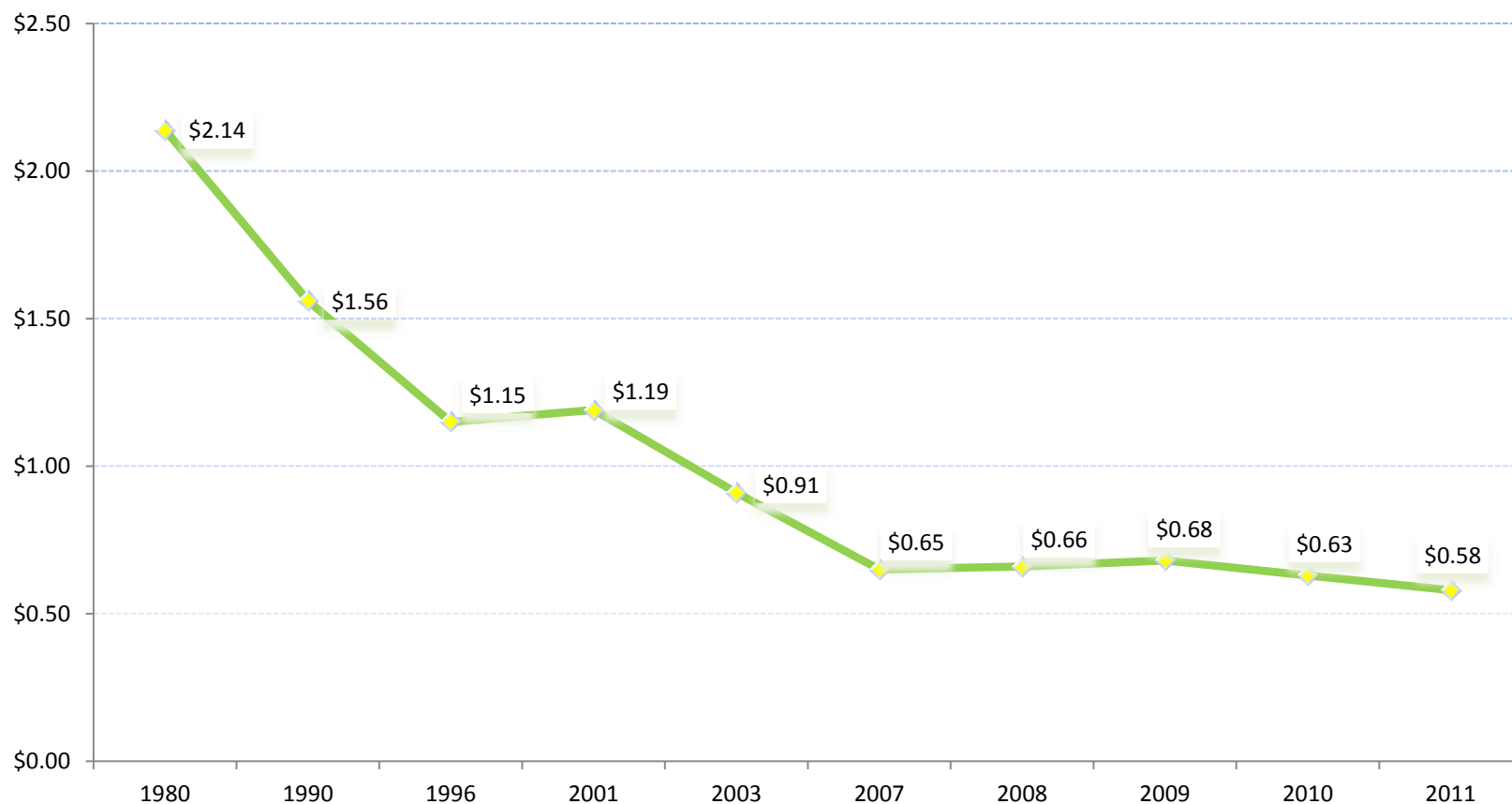
State Funding per Student FTE 1996 - 2012



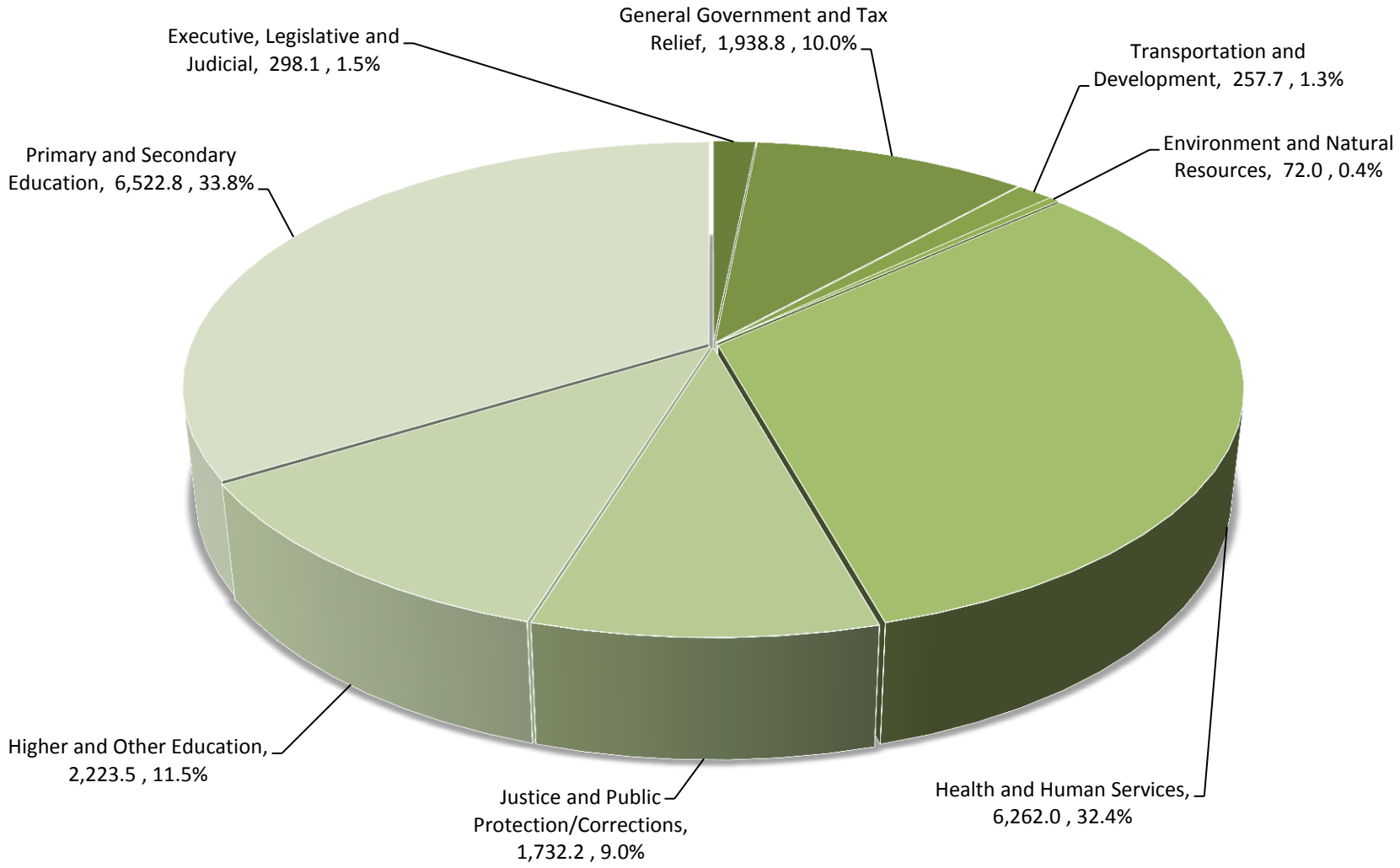


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State Appropriation per Dollar of Gross Tuition



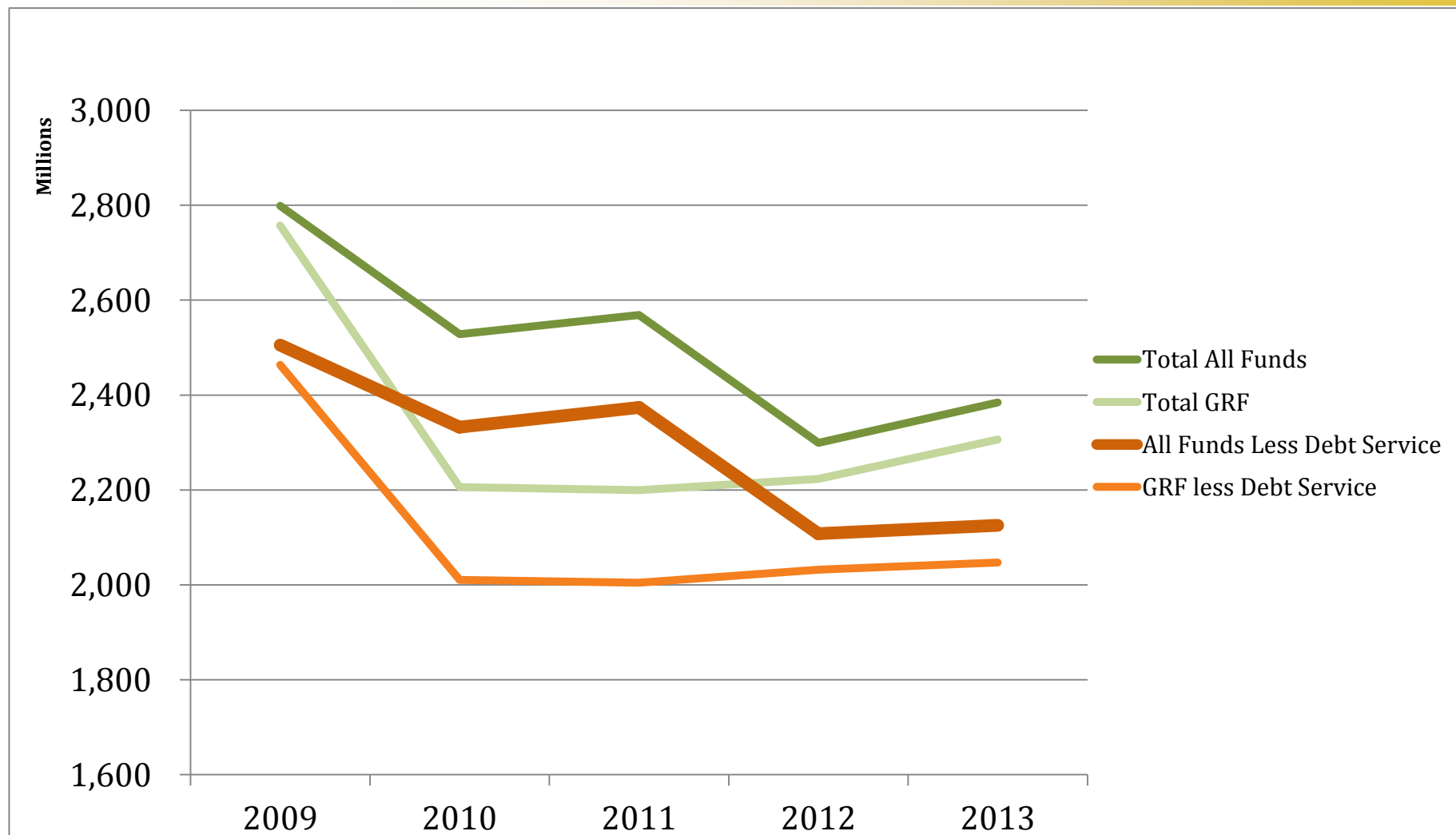
Total State-Only General Revenue Fund Recommended Appropriations FY2012 Total \$19,307 million





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State Higher Education Funding Trends 2009-13





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WSU's Overview and Stewardship

Our Past Stewardship Positions Us Well for Today's Challenges

- As incomes fall and wealth contracts, families look for value in higher education
- Wright State offers a solid, high quality, affordable educational experience
- If enrollment growth is sustained as a result, we will become even stronger
- Investments in WSRI and Centers of Excellence position us as stronger partners to WPAFB



How Have We Kept Expenses Down?

- By continually examining processes for improved efficiencies
 - Purchasing
 - Energy efficiency investments
- By carefully scrutinizing position vacancies before refilling them
- By eliminating lower priority or duplicative operations
- By shifting expenses to new funding sources
- While continuing to create and fill needed faculty and staff positions

We Prepared for this Challenge

- Our 2010-11 budget assumed loss of stimulus in 2011-12
- We planned to address \$5M of the loss this past year
- Our conservative enrollment estimate helped as well



How Ohio Universities Evaluate Financial Strength

- S.B. 6 Ratio Analysis under the GASB 34/35
 - Focus on Ratio Analysis
 - Viability Ratio
 - Expendable net assets divided by plant debt
 - Primary Reserve Ratio
 - Expendable net assets divided by operating expenses
 - Net Income Ratio
 - Change in total net assets divided by total revenues
 - Composite Score
 - Multiply the assigned threshold factor for the Viability Ratio by 30%
 - Multiply the assigned threshold factor for the Primary Reserve Ratio by 50%
 - Multiply the assigned threshold factor for the Net Income Ratio by 20%
 - Total of ratio scores combined



FY 2010 Institutional Ratios & Scores

Institution	Composite Score	Viability		Net Income		Primary Reserve	
		Ratio*	Score	Ratio	Score	Ratio	Score
Bowling Green	3.9	90.7%	3.00	5.9%	5.00	35.5%	4.00
Central State	3.1	361.4%	5.00	1.3%	3.00	9.2%	2.00
Cleveland State	3.6	37.5%	2.00	8.0%	5.00	29.7%	4.00
Kent State	3.9	91.8%	3.00	6.3%	5.00	46.0%	4.00
Miami University	4.2	102.2%	4.00	11.8%	5.00	42.8%	4.00
NEOUCOM	5.0	2002.1%	5.00	17.2%	5.00	75.0%	5.00
Ohio State	4.2	129.4%	4.00	8.6%	5.00	40.6%	4.00
Ohio University	3.9	89.8%	3.00	10.3%	5.00	27.7%	4.00
Shawnee State	3.7	96.7%	3.00	3.6%	4.00	28.0%	4.00
Univ. Akron	3.3	29.8%	1.00	8.0%	5.00	28.6%	4.00
Univ. Cincinnati	3.3	27.8%	1.00	5.6%	5.00	31.6%	4.00
Univ. Toledo	3.9	75.6%	3.00	5.3%	5.00	28.3%	4.00
Wright State	4.1	239.1%	5.00	2.9%	3.00	26.3%	4.00
Youngstown St.	3.7	89.6%	3.00	4.7%	4.00	27.0%	4.00

* The viability ratio is not calculated for campuses that do not have long-term plant debt. In such instances, a viability score of 5.0 is automatically assigned.

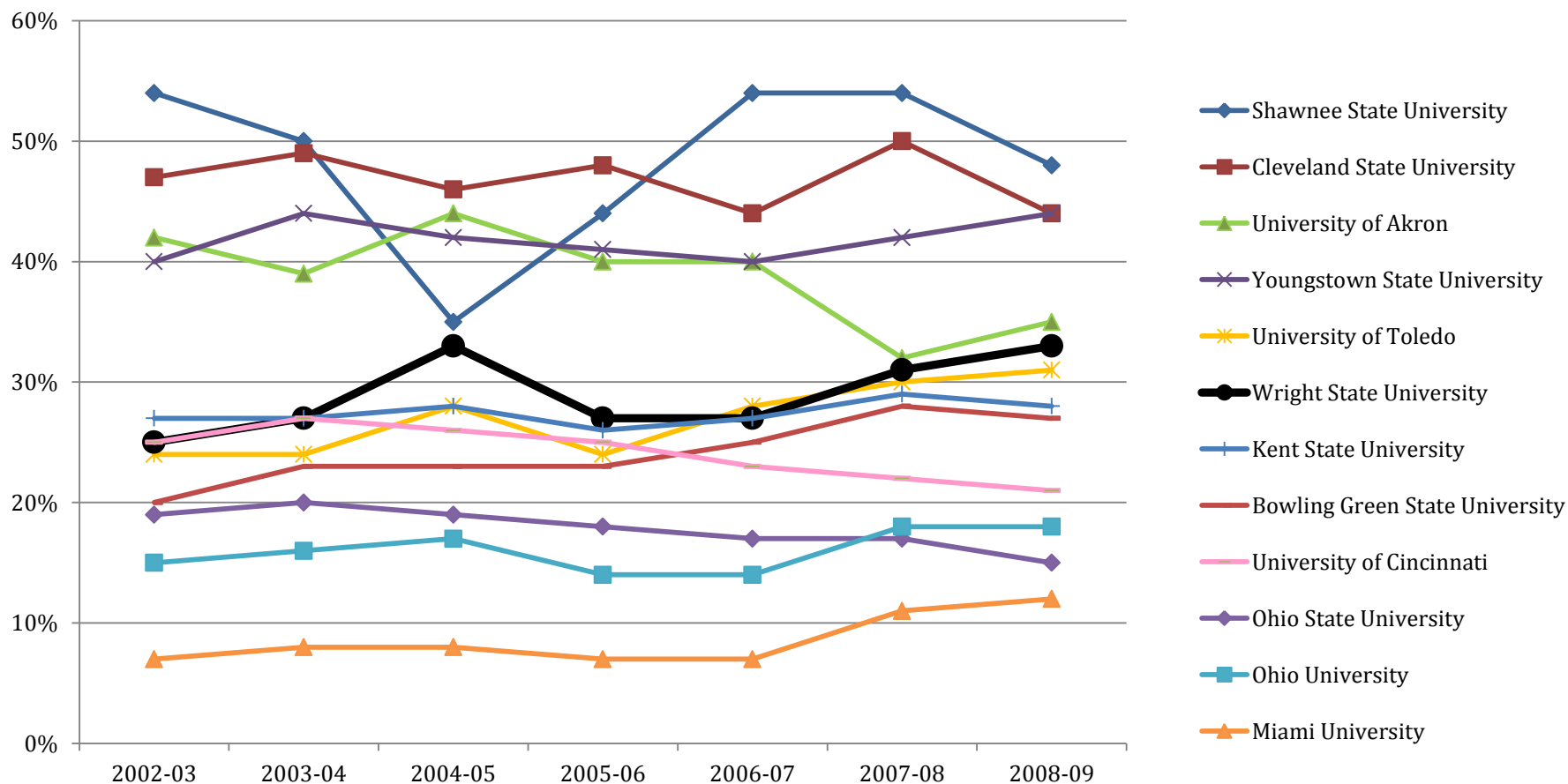
Keeping Expenses Down So Tuition Remains Affordable

- Our proposed annual tuition is high by historical standards, but well below that of our peers
- Keeping tuition affordable is an important aspect of our mission and positions us well in a more value-oriented market



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Percent of Undergraduates Receiving Federal Financial Aid* - Grants



Source: OBR Statistical Profiles

* First-time, Full-Time, Degree-Seeking Undergraduates Only



Annual Fees - Statewide

Annualized Full-Time Undergraduate and Graduate Fees, University Main Campuses 2010-2011

University Main Campuses	Undergraduate		Graduate	
	In State	Out of State	In State	Out of State
Bowling Green University	\$ 9,704	\$ 17,012	\$ 11,550	\$ 18,858
*Central State University	\$ 5,480	\$ 12,220	\$ 5,202	\$ 9,036
Cleveland State University	\$ 8,516	\$ 11,437	\$ 12,251	\$ 23,189
Kent State University	\$ 9,030	\$ 16,990	\$ 9,606	\$ 17,122
Miami University	\$ 12,654	\$ 27,444	\$ 12,012	\$ 26,052
Ohio State University	\$ 9,420	\$ 23,604	\$ 11,298	\$ 27,228
Ohio University	\$ 9,603	\$ 18,567	\$ 9,498	\$ 17,490
*Shawnee State University	\$ 6,546	\$ 11,190	\$ 8,148	\$ 19,047
University of Akron	\$ 9,247	\$ 16,903	\$ 8,066	\$ 12,910
University of Cincinnati	\$ 10,065	\$ 24,588	\$ 13,236	\$ 23,985
University of Toledo	\$ 8,629	\$ 17,749	\$ 12,905	\$ 23,139
Wright State University	\$ 7,797	\$ 15,105	\$ 11,316	\$ 19,221
Youngstown State University	\$ 7,199	\$ 12,872	\$ 9,575	\$ 9,775

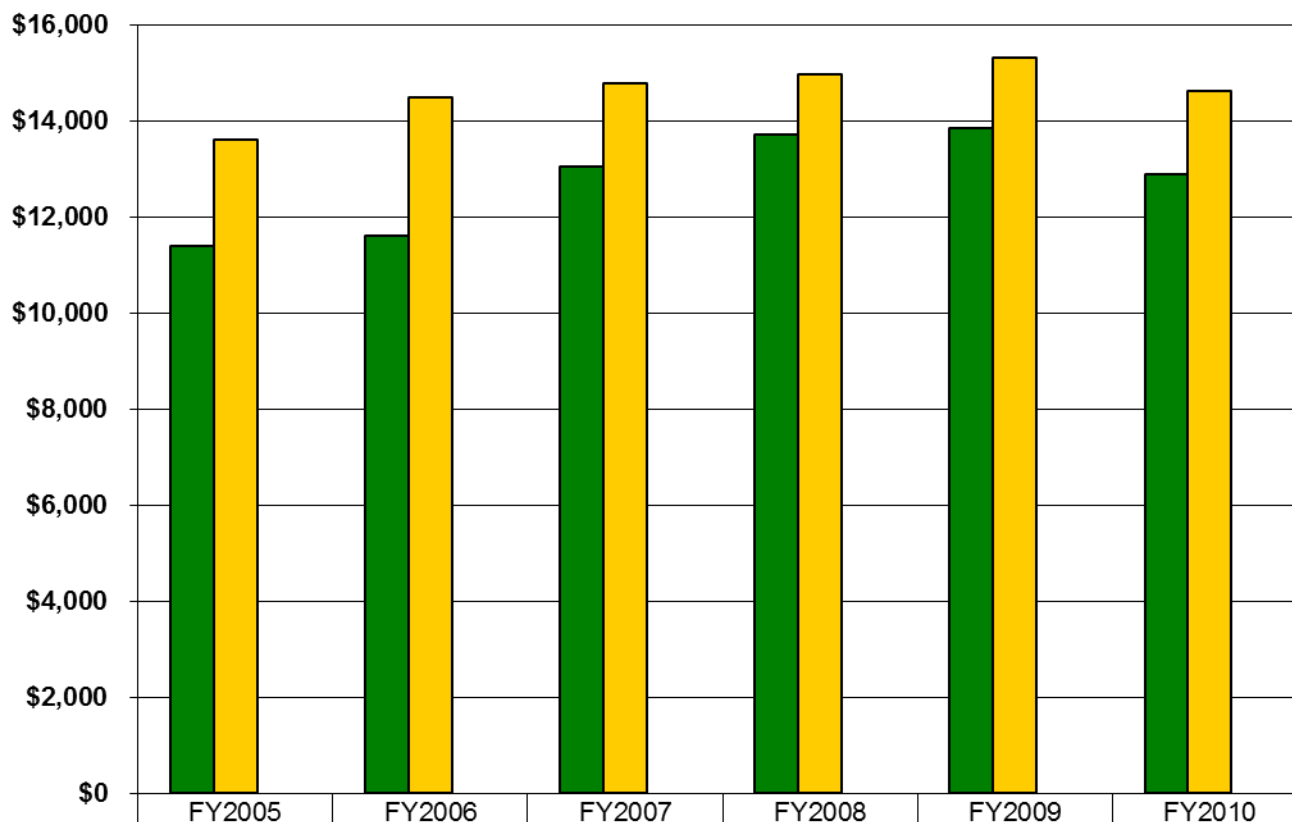
* Receives special state funding

Instructional Expenditure Trends

- Expenditures per undergraduate were below the state average in 2010 by \$1,469 or 16.9%
- Expenditure trends continue over last 5 years to be less than sector average
- FY2005 to FY2010 percent cost change per undergrad FTE WSU 10.2%, undergrad state average 14.5%



Cost per Student FTE Comparison

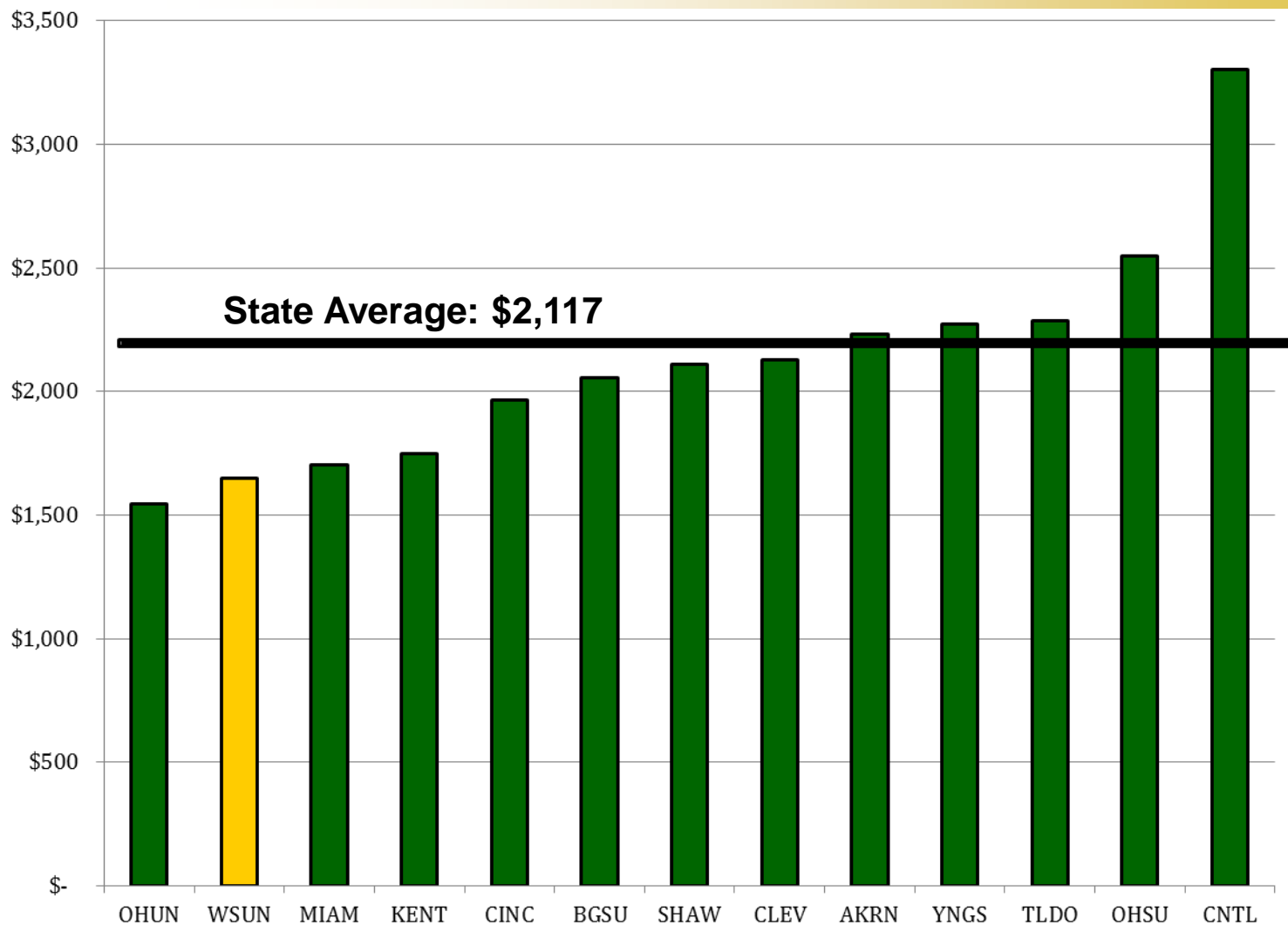


■ WSU Cost per Student FTE	FY2005	FY2006	FY2007	FY2008	FY2009	FY2010
■ State Avg Cost per Student FTE	\$11,396	\$11,604	\$13,060	\$13,708	\$13,859	\$12,883
WSU as % of State Avg	\$13,602	\$14,483	\$14,779	\$14,977	\$15,308	\$14,633
	83.8%	80.1%	88.4%	91.5%	90.5%	88.0%



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FY2010 Institutional Support per Student FTE

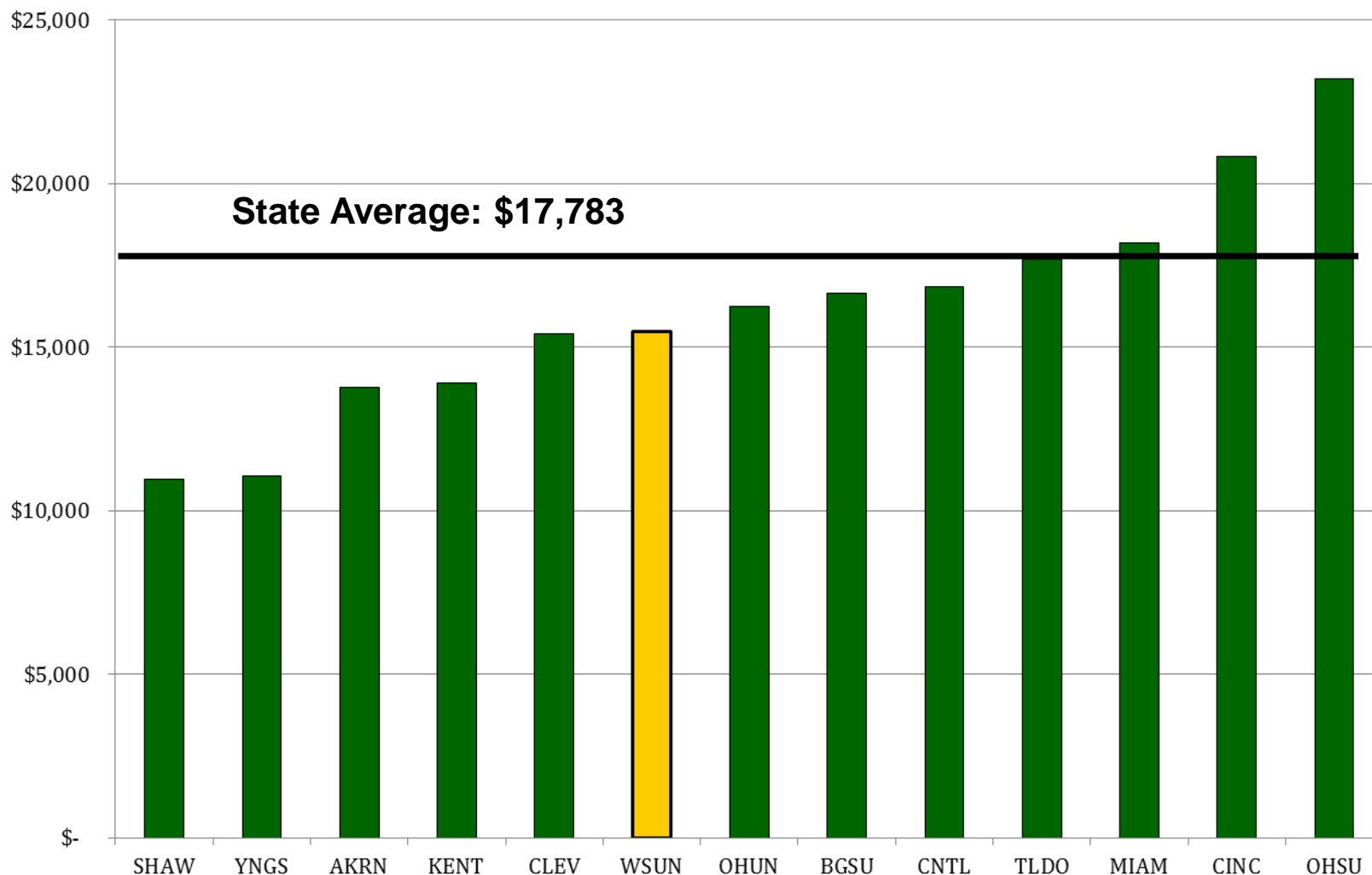


Source: OBR Educational & General Expenditures – Unrestricted Only



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FY2010 All Expenses per Student FTE



Source: OBR Educational & General Expenditures – Unrestricted Only



Efficiency Initiatives

Fiscal Year 2011

- ◆ Cost Sharing with Miami University - On Call Computer Help Center Non Prime Hours
- ◆ Replace classroom computer systems with stream lined system
- ◆ Re-evaluation of classroom equipment - elimination of redundancy of projector bulbs
- ◆ Change in technology equipment - installed new multi-port switches
- ◆ Upgrade/replacement of wireless network - new vendor
- ◆ Overnight shutdown of electronic classroom equipment
- ◆ Collaboration with OSU - \$100 less per PC system
- ◆ Life and Disability Insurance Re-bid w/3-year guarantee - IUC initiative
- ◆ Institute of Defense Studies & Education - Gross Revenue +\$300k
- ◆ Centralized utilization of full size passenger vans. New negotiated contract & elimination of risk
- ◆ Implementation of Physical Plant Chargeback Policy
- ◆ Adjustment of custodial staffing model.
- ◆ Collaboration with Greene Co. Human Services agencies' transitional work programs to supplement custodial labor at no
- ◆ Installed higher energy efficient tankless water heaters in Student Union and White Hall
- ◆ Purchased less expensive mini-trucks, rather than full size trucks, for on-campus Grounds use
- ◆ Received DP& L Energy Efficiency rebate from installation of higher efficiency energy materials
- ◆ Campus-Wide Energy Conservation Project in compliance with State HB 251 - 20% reduction by 2014
- ◆ Reduced Nutter Center discounts & increased number of new events
- ◆ Continued Strategic Sourcing cost savings
- ◆ Utilization of IUC Purchasing Group collaborative state calculation method
- ◆ Initiation of Electronic Medical Records at Student Health Center
- ◆ Eliminated unnecessary phone lines
- ◆ Utilization of in-house instructors for staff training
- ◆ Ongoing fundraising phonation program using internal management
- ◆ Shared Tech Transfer position with Miami University
- ◆ Added new Master's of Logistics & Supply Chain Management cohorts
- ◆ Discontinued COLA hardcopy brochures & newsletters in favor of electronic format
- ◆ Replaced course handouts with electronic versions
- ◆ Increased BS Nursing program enrollment at Adena outreach site
- ◆ Collaborative Doctorate of Nursing Practice program with Univ. of Toledo - shared curriculum & instruction
- ◆ BSOM - University program overall including closing of pharmacy
- ◆ Closed financially inefficient Yellow Spring Family Health Center and moved functions to Greene Memorial Hospital and Ollie Davis
- ◆ Created new online Orientations for transfer and military students
- ◆ Partnering with Sinclair College in STEP grant to increase articulation and retention of students in STEM field

Questions for the Future

- How long can we expect enrollment growth to last?
- Will state support rebound with economic recovery?
- Will the 40 year link between education and income continue?



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The Plan and The Budget



University Strategic Plan

- **Goal 1: Academic Distinctiveness and Quality**
 - Enhance our distinctive learning experience
 - Produce talented graduates with knowledge & skills essential for critical thinking, meaningful civic engagement, international competency, appreciation for the arts, life-long learning
 - Lead and adapt in rapidly changing world
- **Goal 2: Educational Attainment**
 - Enhance student access
 - Enhance student success
- **Goal 3: Research and Innovation**
 - Expand scholarship in innovative and targeted ways
- **Goal 4: Community Transformation**
 - Provide leadership to promote social, cultural and economic development
- **Goal 5: Valued Resources**
 - Develop and sustain the human, financial and physical resources required to accomplish the university's strategic goals

Accomplishing the Plan in a Challenging Environment

- Our budget will require
 - Targeted reductions in areas that can be reduced consistent with accomplishing the strategic plan
 - Continued modest new investments to preserve our momentum
 - While continuing to honor and reward the contributions of our faculty and staff
 - Continued attention to stewardship

WSU Budget Development

- Wright State has an ongoing record of cost management that allows us to keep tuition down.
- We are estimating investment income conservatively, but have increased the estimate over last year to reflect the growth in our pool.
- Rate of enrollment growth is expected to decline as the economy improves, but we are forecasting an additional 2% next year.



Environment: Short Term Stability

- State funding expected to be flat for the biennium minus the stimulus funding
- Enrollments expected to grow, but more modestly
- We plan to increase tuition as do almost all state universities
 - Undergraduate tuition 3.5%
 - Graduate tuition 4.5%
 - SOPP, DNP and BSOM 5%

The Drivers of the 2011-12 Budget

- We planned for the reduction in Federal Stimulus funding, combined with generally conservative assumptions:
 - Only 2% enrollment growth
 - Retain \$6.9M for Targeted Investments
 - 4.5% investment return



We Remain Committed to Competitive Salaries

- AAUP reports show that our tenure line faculty salaries are consistently above the median with the gap growing in the current contract
- There are no equally simple benchmarks for staff compensation, but we believe that we have competitive salaries for unclassified staff and have addressed classified staff pay issues even during this challenging time.
- We understand that staff compensation has grown more slowly than faculty compensation for the past two years, which must be corrected.



Other Elements of 2011-12 Budget

- Increased Benefit Costs
- Inflation adjustment pool, \$1.25M
- \$6.9 million for Targeted Investments (about 2%, up from \$4.5M in 2010-11; increase largely for capital needs, but being kept flexible until state budget is finalized)
- \$6.5 M in Budget Reductions

What the Budget Supports

- Our tuition remains very competitive for those seeking a baccalaureate degree
- We are continuing the momentum of our centers of excellence, hoping to capitalize on the Third Frontier, federal research opportunities, and Air Force funding
- We will be positioned to finance needed capital improvements in the absence of state capital funding



Targeted Capital Projects

Description	Debt Without State Capital Funds	Annual Payment
Classrooms	\$ 11,100,000	\$ 910,000
Enrollment Management	\$ 1,500,000	\$ 120,000
Schuster Concert Hall	\$ 3,300,000	\$ 270,000
Rinzler Sports Complex	\$ 4,000,000	\$ 330,000
University Park	\$ 7,000,000	\$ 570,000
Water Line Renovation	<u>\$ 2,700,000</u>	<u>\$ 220,000</u>
Total	<u><u>\$ 29,600,000</u></u>	<u><u>\$ 2,420,000</u></u>



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Current Unrestricted Funds Budget

Fiscal Year 2012 Proforma

(000's)

FY 2012 PROFORMA				
	General University	SOM	Auxiliaries	FY 2012 Grand Total
Sources				
Government Support				
State Share of Instruction	\$ 68,735	\$ 10,075	\$	\$ 78,810
Other State Support	180	-		180
Local Support	30			30
Federal Support	3,130	3,300		6,430
Federal Stimulus	-			-
Government Support	<u>72,075</u>	<u>13,375</u>	<u>-</u>	<u>85,450</u>
Student Fees				
Instruction & Gen. Fees	\$ 153,603	\$ 14,394		\$ 167,997
Non-Resident Tuition	6,560	300		6,860
Non-Credit Instruction	2,089	220		2,309
Other	3,162	257		3,419
Student Fees	<u>165,414</u>	<u>15,171</u>	<u>-</u>	<u>180,585</u>
Other Sources				
Private Gifts & Grants	275	150	511	936
Sales & Service	2,637	4,308	13,675	20,620
Miscellaneous	1,653	690	3,847	6,190
Other Sources	<u>4,565</u>	<u>5,148</u>	<u>18,033</u>	<u>27,746</u>
Investment Income	<u>7,151</u>	<u>205</u>		<u>7,356</u>
Total Sources	<u>\$ 249,205</u>	<u>\$ 33,899</u>	<u>\$ 18,033</u>	<u>\$ 301,137</u>
Uses				
Personnel	\$ 171,751	\$ 25,459	\$ 8,893	\$ 206,103
Operations	75,279	8,440	9,695	93,414
Inflationary Adjustments	1,250			1,250
Budget Reallocations				
Budget Reduction	(5,975)		(555)	(6,530)
	<u>(5,975)</u>	<u>-</u>	<u>(555)</u>	<u>(6,530)</u>
Targeted Investments				
Strategic Plan	4,200			4,200
Technology	1,200			1,200
Capital Needs	1,500			1,500
Federal Stimulus Transition	-			-
Total Targeted	<u>6,900</u>			<u>6,900</u>
Total Uses	<u>\$ 249,205</u>	<u>\$ 33,899</u>	<u>\$ 18,033</u>	<u>\$ 301,137</u>



Current Funds Budget Fiscal Year 2012

Revenues:

Government Support

State Share of Instruction	\$ 78,809,744
Other State Support	21,680,000
Local Support	410,000
Federal Support	65,210,000

Subtotal 166,109,744

Student Fees

Instruction & General Fee	167,996,899
Non-Resident Tuition	6,871,672
Non-Credit Instruction	2,459,589
Other	3,267,655

Subtotal 180,595,815

Other Sources

Private Gifts & Grants	61,320,801
Sales & Service	20,630,967
Miscellaneous	6,174,356
Other	

Subtotal 88,126,124

Investment Income 7,356,146

Total Revenues \$ 442,187,829

Expenditures:

Educational and General

Instruction & Depart. Research	\$ 136,582,670
Separately Budgeted Research	31,260,497
Public Service	14,701,443
Student Services	16,429,385
Academic Support	87,477,518
Institutional Support	47,735,402
Operation & Maintenance of Plan	19,322,242
Scholarships	<u>58,975,693</u>

Total Educational & General Expendi 412,484,850

Auxiliary Enterprises Expenditures 27,753,865

Transfers

Debt Payment-Mandatory	5,870,680
Debt Payment-Non Mandatory	240,584
Renewal & Replacement	2,218,292
Education & General Support	149,559
Total Transfers	<u>8,479,115</u>

Required Reallocations (6,530,000)

Total Expenditures & Transfers \$ 442,187,829



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Budgeted Revenue & Expenditures- Current Funds Fiscal Year 2012

	Education and General				Auxiliaries	Restricted	FY2012 Grand Total
	Main Campus	Lake Campus	SOM	Total			
Revenues:							
Government Support							
State Share of Instruction	\$ 66,202,724	\$ 2,532,111	\$ 10,074,909	\$ 78,809,744	\$ 0	\$ 0	\$ 78,809,744
Other State Support	180,000	0	0	180,000	0	21,500,000	21,680,000
Local Support	30,000	0		30,000	0	380,000	410,000
Federal Support	3,080,000	50,000	3,300,000	6,430,000	0	58,780,000	65,210,000
Subtotal	69,492,724	2,582,111	13,374,909	85,449,744	0	80,660,000	166,109,744
Student Fees							
Instruction & General Fees	147,093,994	6,508,939	14,393,966	167,996,899	0	0	167,996,899
Non-Resident Tuition	6,558,549	13,123	300,000	6,871,672	0	0	6,871,672
Non-Credit Instruction	2,074,735	13,029	371,825	2,459,589	0	0	2,459,589
Other	3,094,455	67,950	105,250	3,267,655	0	0	3,267,655
Subtotal	158,821,733	6,603,041	15,171,041	180,595,815	0	0	180,595,815
Other Sources							
Private Gifts & Grants	250,000	25,000	150,000	425,000	510,801	60,385,000	61,320,801
Sales & Service	2,588,398	44,250	4,323,435	6,956,083	13,674,884	0	20,630,967
Miscellaneous	1,652,642	0	674,533	2,327,175	3,847,181	0	6,174,356
Subtotal	4,491,040	69,250	5,147,968	9,708,258	18,032,866	60,385,000	88,126,124
Investment Income	7,151,146	0	205,000	7,356,146	0	0	7,356,146
Total Revenues	\$ 239,956,643	\$ 9,254,402	\$ 33,898,918	\$ 283,109,963	\$ 18,032,866	\$ 141,045,000	\$ 442,187,829
Expenditures:							
Instruction & Depart. Research	94,868,308	3,029,237	17,395,125	115,292,670	0	21,290,000	136,582,670
Separately Budgeted Research	4,495,102	0	345,395	4,840,497	0	26,420,000	31,260,497
Public Service	5,398,668	196,444	2,416,331	8,011,443	0	6,690,000	14,701,443
Student Services	13,751,403	776,733	1,496,249	16,024,385	0	405,000	16,429,385
Academic Support	33,052,235	668,968	6,676,315	40,397,518	0	47,080,000	87,477,518
Institutional Support	41,232,125	3,750,383	2,647,895	47,630,403	0	105,000	47,735,403
Operation & Maintenance of Plant	15,935,461	597,173	2,244,608	18,777,242	0	545,000	19,322,242
Scholarships	20,382,449	6,244	677,000	21,065,693	0	37,910,000	58,975,693
Total Expenditures	229,115,751	9,025,182	33,898,918	272,039,851	0	140,445,000	412,484,851
Auxiliary Enterprises Expenditures	0	0	0	0	27,153,865	600,000	27,753,865
Transfers							
Education and General Support	(11,334,607)	(229,221)	0	(11,563,828)	11,414,269	0	(149,559)
Debt Payment-Mandatory	(4,340,405)	0	0	(4,340,405)	(1,530,275)	0	(5,870,680)
Debt Payment-Non-Mandatory	0	0	0	0	(240,584)	0	(240,584)
Renewal & Replacement	(1,140,881)	0	0	(1,140,881)	(1,077,411)	0	(2,218,292)
Total Transfers	(16,815,893)	(229,221)	0	(17,045,114)	8,565,999	0	(8,479,115)
Reallocations	(5,975,000)	0	0	(5,975,000)	(555,000)	0	(6,530,000)
Total Expenditures & Transfers	\$ 239,956,644	\$ 9,254,403	\$ 33,898,918	\$ 283,109,965	\$ 18,032,866	\$ 141,045,000	\$ 442,187,831



Reasons for Hope

- Ohio is slowly recovering from some especially difficult times. We have not been insulated from them.
- But there are reasons to be optimistic about our future:
 - We meet an essential need, one that is recognized now both by state government and by the people at large
 - Our financial conservatism is helping us get through this period of challenges
 - We offer a solid education at an affordable price, making us an especially attractive option in today's world
 - If we can sustain our recent enrollment growth, our challenges will be eased substantially
 - We are better positioned to become a more significant partner with WPAFB with some recent success to build on



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Education and General Revenues



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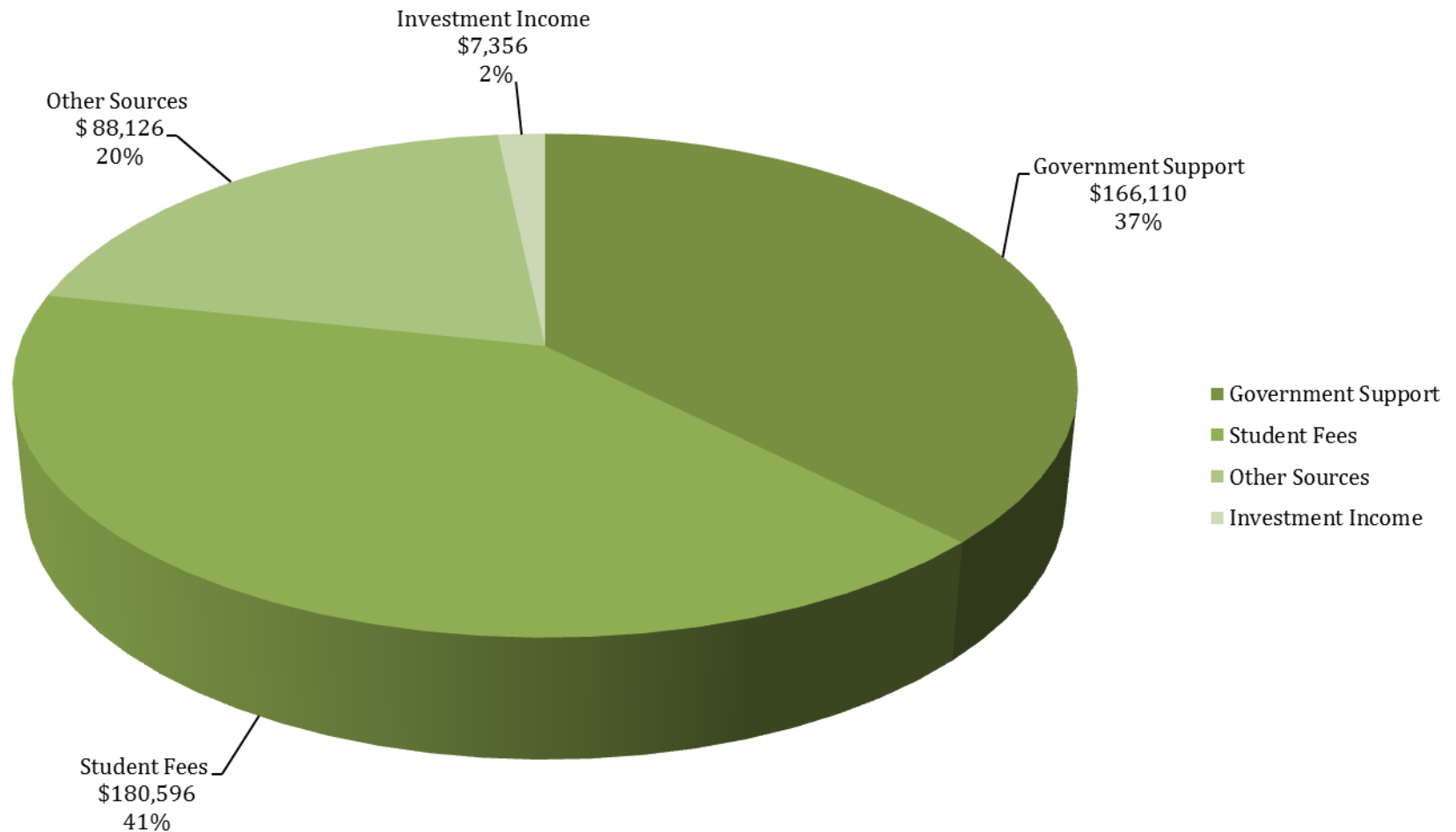
Education and General Revenue Fund

Budget Fiscal Year 2012

(000's)

	Education and General				Auxiliaries	Restricted	FY2012	FY2011
	Main Campus	Lake Campus	SOM	Total			Grand Total	Grand Total
Revenues:								
Government Support								
State Share of Instruction	\$ 66,202,724	\$ 2,532,111	\$ 10,074,909	\$ 78,809,744	\$ 0	\$ 0	\$ 78,809,744	92,541,667
Other State Support	180,000	0	0	180,000	0	21,500,000	21,680,000	22,038,000
Local Support	30,000	0	0	30,000	0	380,000	410,000	380,000
Federal Support	3,080,000	50,000	3,300,000	6,430,000	0	58,780,000	65,210,000	55,731,000
Subtotal	69,492,724	2,582,111	13,374,909	85,449,744	0	80,660,000	166,109,744	170,690,667
Student Fees								
Instruction & General Fees	147,093,994	6,508,939	14,393,966	167,996,899	0	0	167,996,899	154,834,361
Non-Resident Tuition	6,558,549	13,123	300,000	6,871,672	0	0	6,871,672	6,436,044
Non-Credit Instruction	2,074,735	13,029	371,825	2,459,589	0	0	2,459,589	1,584,238
Other	3,094,455	67,950	105,250	3,267,655	0	0	3,267,655	4,384,611
Subtotal	158,821,733	6,603,041	15,171,041	180,595,815	0	0	180,595,815	167,239,254
Other Sources								
Private Gifts & Grants	250,000	25,000	150,000	425,000	510,801	60,385,000	61,320,801	53,433,886
Sales & Service	2,588,398	44,250	4,323,435	6,956,083	13,674,884	0	20,630,967	20,500,957
Miscellaneous	1,652,642	0	674,533	2,327,175	3,847,181	0	6,174,356	6,460,584
Subtotal	4,491,040	69,250	5,147,968	9,708,258	18,032,866	60,385,000	88,126,124	80,395,427
Investment Income	7,151,146	0	205,000	7,356,146		0	7,356,146	5,214,000
Total Revenues	\$ 239,956,643	\$ 9,254,402	\$ 33,898,918	\$ 283,109,963	\$ 18,032,866	\$ 141,045,000	\$ 442,187,829	\$ 423,539,348

Fiscal Year 2012 Current Funds Revenue Budget by Source (000's)



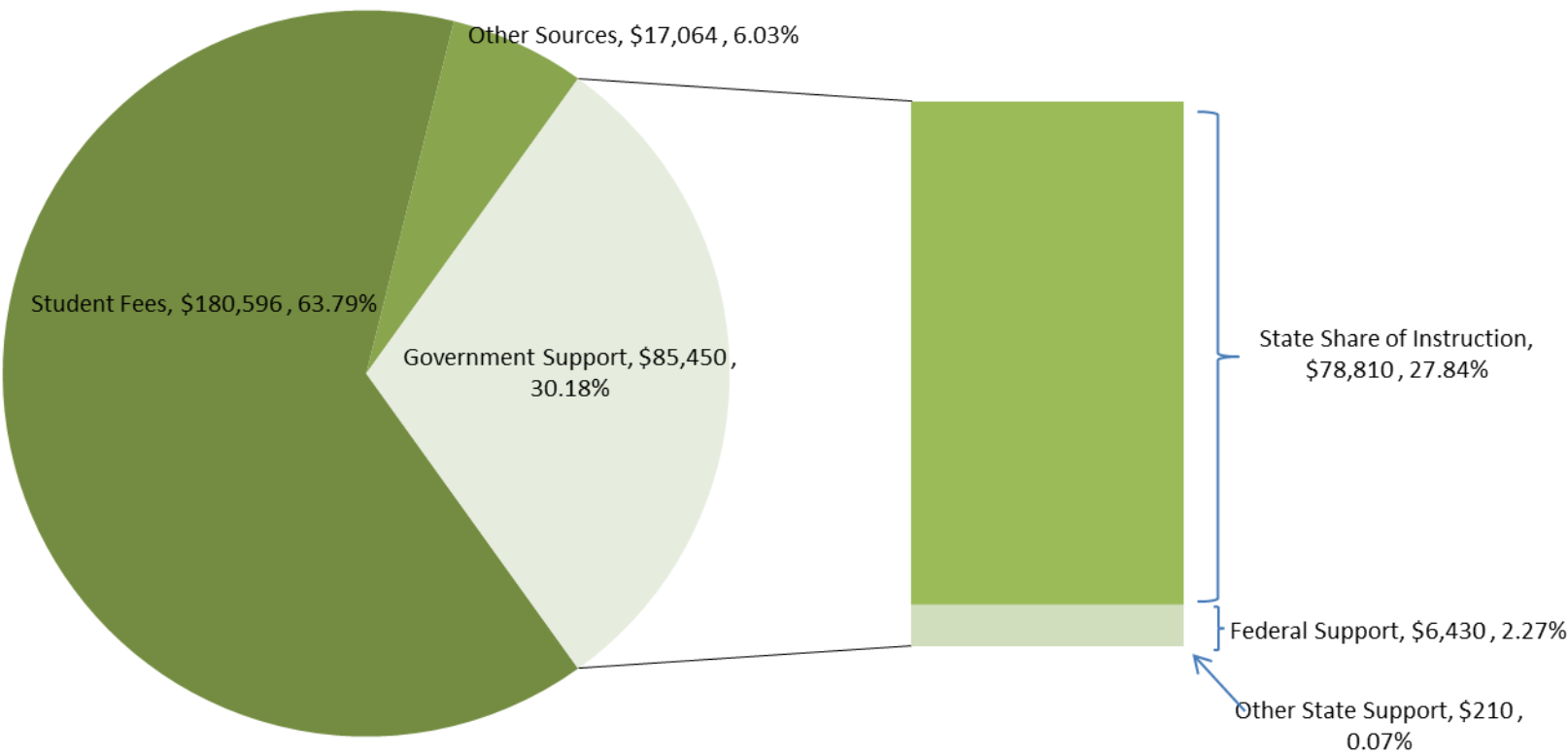
Full-Time Annual Instruction and General Fees for Cohort 3 Students

Students First Enrolled in FY2004 or Later
As of Fall Quarter 2011
(in-state only)

	<u>Fall 2010</u>	<u>Fall 2011</u>
Main Campus Undergraduate	\$ 7,797	\$ 8,070
Main Campus Graduate	\$11,316	\$11,826
Lake Campus Undergraduate	\$5,241	\$5,424
Lake Campus Graduate	\$11,316	\$11,826
School of Medicine	\$29,336	\$30,802
School of Professional Psychology	\$13,221	\$13,881
College of Nursing DNP Program	\$13,221	\$13,881



Education and General Revenue Fund Budget Fiscal Year 2012 (000's)





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Education and General Expenditures



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Education and General Expenditure

Fund Budget

Fiscal Year 2012

	Education and General				Auxiliaries	Restricted	FY2012 Grand Total	FY2011 Grand Total
	Main Campus	Lake Campus	BSOM	Total				
Expenditures:								
Instruction & Depart. Research	94,868,308	3,029,237	17,395,125	115,292,670	0	21,290,000	136,582,670	135,430,136
Separately Budgeted Research	4,495,102	0	345,395	4,840,497	0	26,420,000	31,260,497	29,837,028
Public Service	5,398,668	196,444	2,416,331	8,011,443	0	6,690,000	14,701,443	12,926,491
Student Services	13,751,403	776,733	1,496,249	16,024,385	0	405,000	16,429,385	15,804,219
Academic Support	33,052,235	668,968	6,676,315	40,397,518	0	47,080,000	87,477,518	80,635,439
Institutional Support	41,232,125	3,750,383	2,647,895	47,630,402	0	105,000	47,735,402	58,505,172
Operation & Maintenance of Plant	15,935,461	597,173	2,244,608	18,777,242	0	545,000	19,322,242	19,114,695
Scholarships	20,382,449	6,244	677,000	21,065,693	0	37,910,000	58,975,693	42,801,834
Total Expenditures	229,115,750	9,025,181	33,898,918	272,039,849	0	140,445,000	412,484,849	395,055,014
Auxiliary Enterprises Expenditures	0	0	0	0	27,153,865	600,000	27,753,865	27,822,615
Transfers								
Education and General Support	(11,334,607)	(229,221)	0	(11,563,828)	11,414,269	0	(149,559)	-
Debt Payment-Mandatory	(4,340,405)	0	0	(4,340,405)	(1,530,275)	0	(5,870,680)	(5,029,813)
Debt Payment-Non-Mandatory	0	0	0	0	(240,584)	0	(240,584)	(62,244)
Renewal & Replacement	(1,140,881)	0	0	(1,140,881)	(1,077,411)	0	(2,218,292)	(1,759,662)
Total Transfers	(16,815,893)	(229,221)	0	(17,045,114)	8,565,999	0	(8,479,115)	(6,851,719)
Reallocations	0	0		(5,975,000)	(555,000)	0	(6,530,000)	(6,190,000)
Total Expenditures & Transfers	\$ 245,931,643	\$ 9,254,402	\$ 33,898,918	\$ 283,109,963	\$ 18,032,866	\$ 141,045,000	\$ 442,187,829	\$ 423,539,348



Academic and Non Academic Unit Budgets for Fiscal Year 2012

Academic Units By Function

Function	COLA	RSCB	CEHS	COSM	SOPP	CECS	CONH	LAKE	SOMD
Instruction and Dept Res	\$ 20,908,986	\$ 12,941,207	\$ 9,193,546	\$ 22,040,180	\$ 2,959,669	\$ 11,319,815	\$ 5,429,261	\$ 3,029,237	\$ 17,395,125
SBR	\$ 30,912	\$ 6,000	\$ -	\$ 130,448	\$ 5,550	\$ 1,258,784	\$ -	\$ -	\$ 345,395
Public Service	\$ 396,658	\$ -	\$ 19,271	\$ 37,863	\$ 50,312		\$ 9,722	\$ 196,444	\$ 2,416,331
Academic Support	\$ 2,668,689	\$ 2,133,100	\$ 2,430,101	\$ 2,639,899	\$ 663,810	\$ 2,957,162	\$ 981,039	\$ 668,968	\$ 6,676,315
Student Services	\$ 43,052	\$ -	\$ -		\$ 689,405	\$ 148,846	\$ 347,726	\$ 776,733	\$ 1,496,249
Institutional Support	\$ -	\$ -	\$ -	\$ 543	\$ -	\$ -	\$ -	\$ 3,979,604	\$ 2,647,895
Operation & Maint of Plant	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ 597,173	\$ 2,244,608
Scholarships	\$ 537,615	\$ 513,153	\$ 374,943	\$ 2,124,836	\$ 782,423	\$ 487,577	\$ -	\$ 6,244	\$ 677,000
	\$ 24,585,912	\$ 15,593,460	\$ 12,017,861	\$ 26,973,770	\$ 5,151,168	\$ 16,172,184	\$ 6,767,747	\$ 9,254,402	\$ 33,898,918

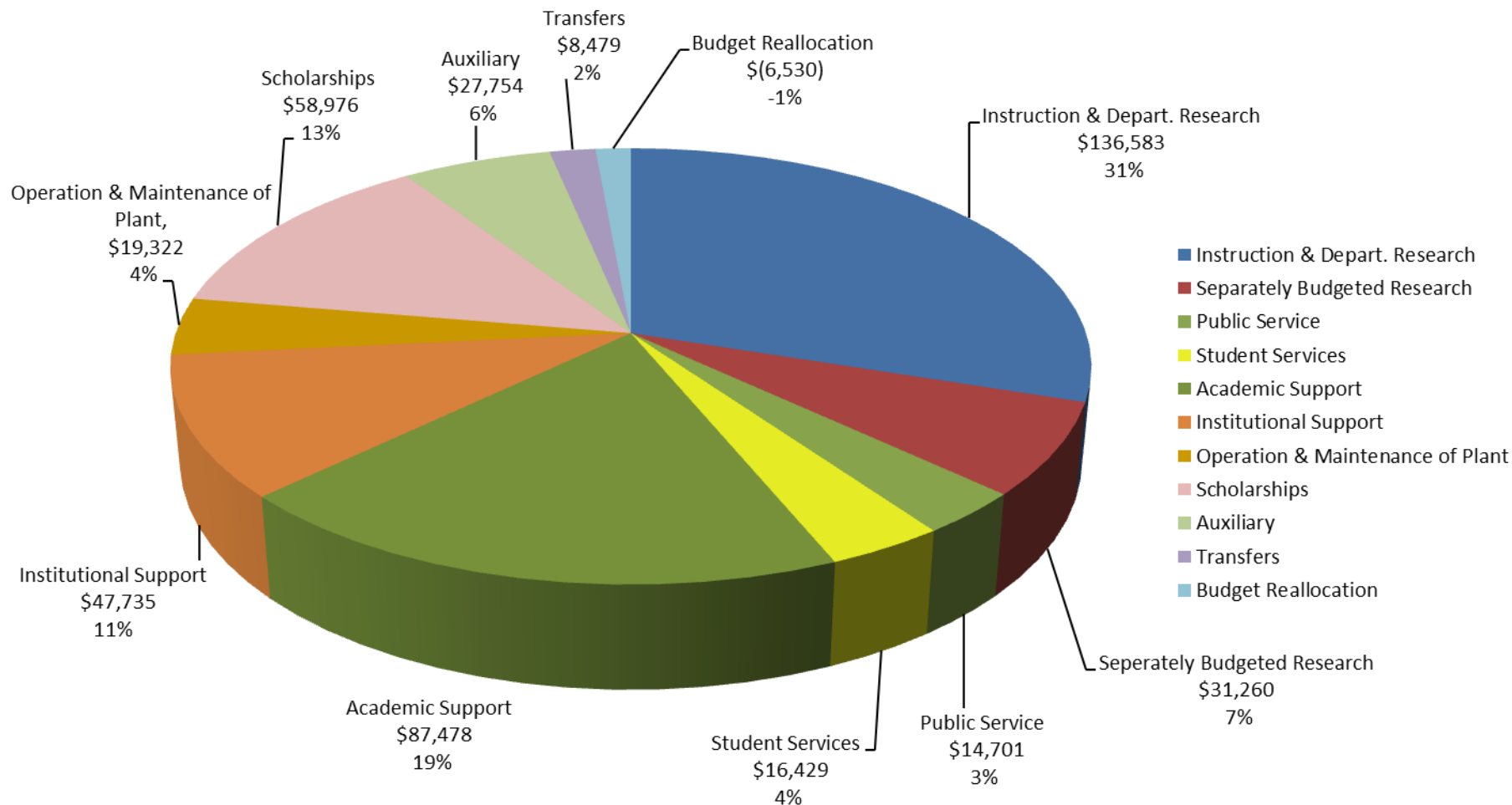
Non Academic Units By Function

Function	VPRG	VPUA	PROV	VPSA	PRES	VPEM	VPBF	ULIB	UVCL	VP MACE
Instruction and Dept Res	\$ -	\$ -	\$ 1,028,939		\$ 643			\$ -	\$ 554,501	
SBR	\$ 1,096,977	\$ -	\$ 1,431							
Public Service	\$ -	\$ -	\$ 357,518	\$ 50,134	\$ 2,500			\$ 9,300		
Academic Support	\$ 2,975,451	\$ 15,582	\$ 4,741,405					\$ 9,206,400	\$ 1,840,522	
Student Services	\$ -		\$ 918,233	\$ 5,274,115		\$ 5,921,111	\$ 159,000	\$ -	\$ 371,742	
Institutional Support	\$ 278,304	\$ 3,672,646	\$ 9,115,357	\$ 2,429,890	\$ 3,548,845	\$ 81,000	\$ 10,081,430	\$ -		\$ 174,857
Operation & Maint of Plant	\$ -	\$ -			\$ 100,000		\$ 21,073,113	\$ -		
Scholarships	\$ 3,985,256	\$ -	\$ 859,679	\$ 166,164			\$ 142,955	\$ 22,873		
	\$ 8,335,987	\$ 3,688,228	\$ 17,022,562	\$ 7,920,304	\$ 3,651,988	\$ 6,002,111	\$ 31,456,498	\$ 9,238,573	\$ 2,766,765	\$ 174,857



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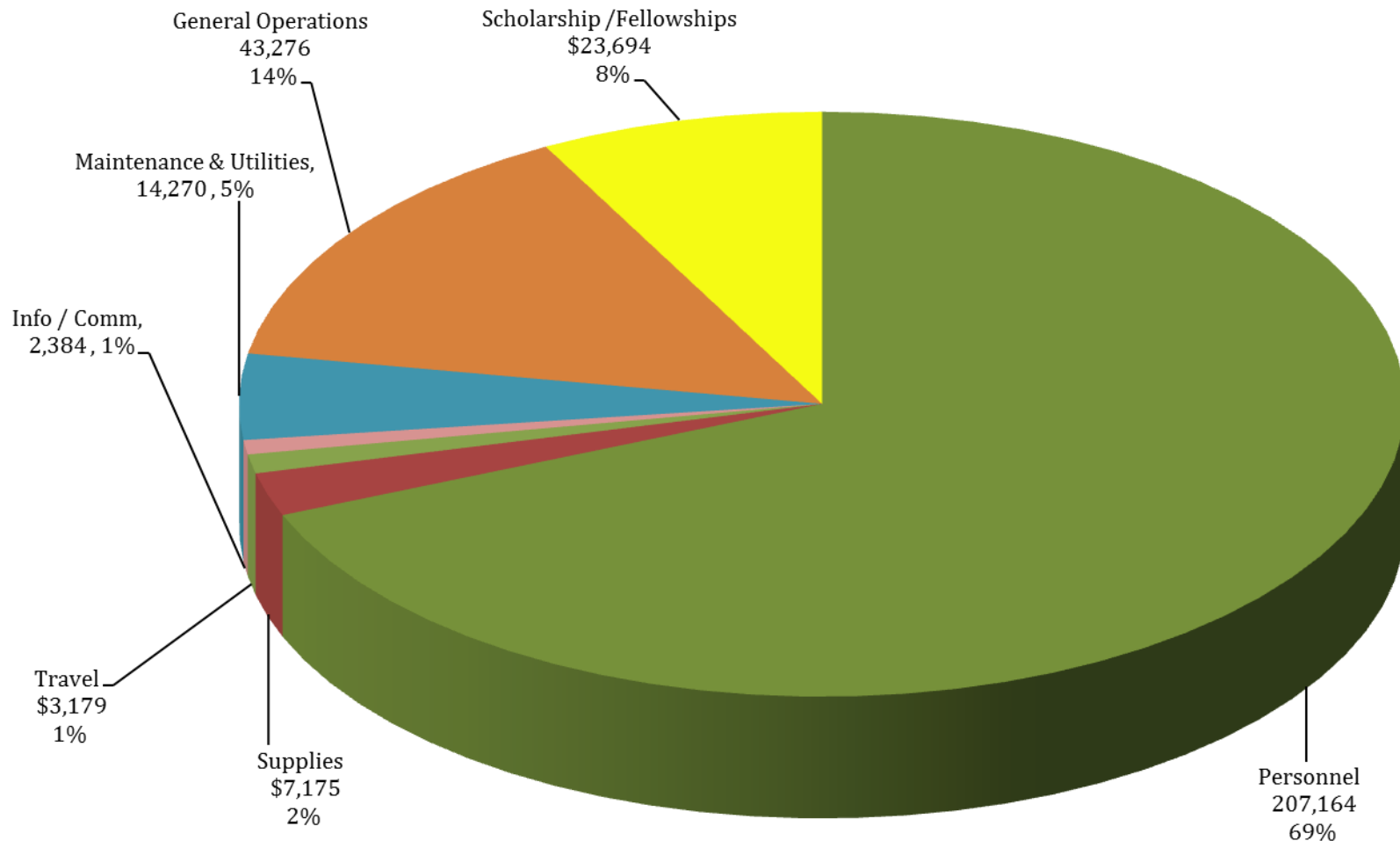
Current Funds Expense Budget by Function Fiscal Year 2012 (000's)





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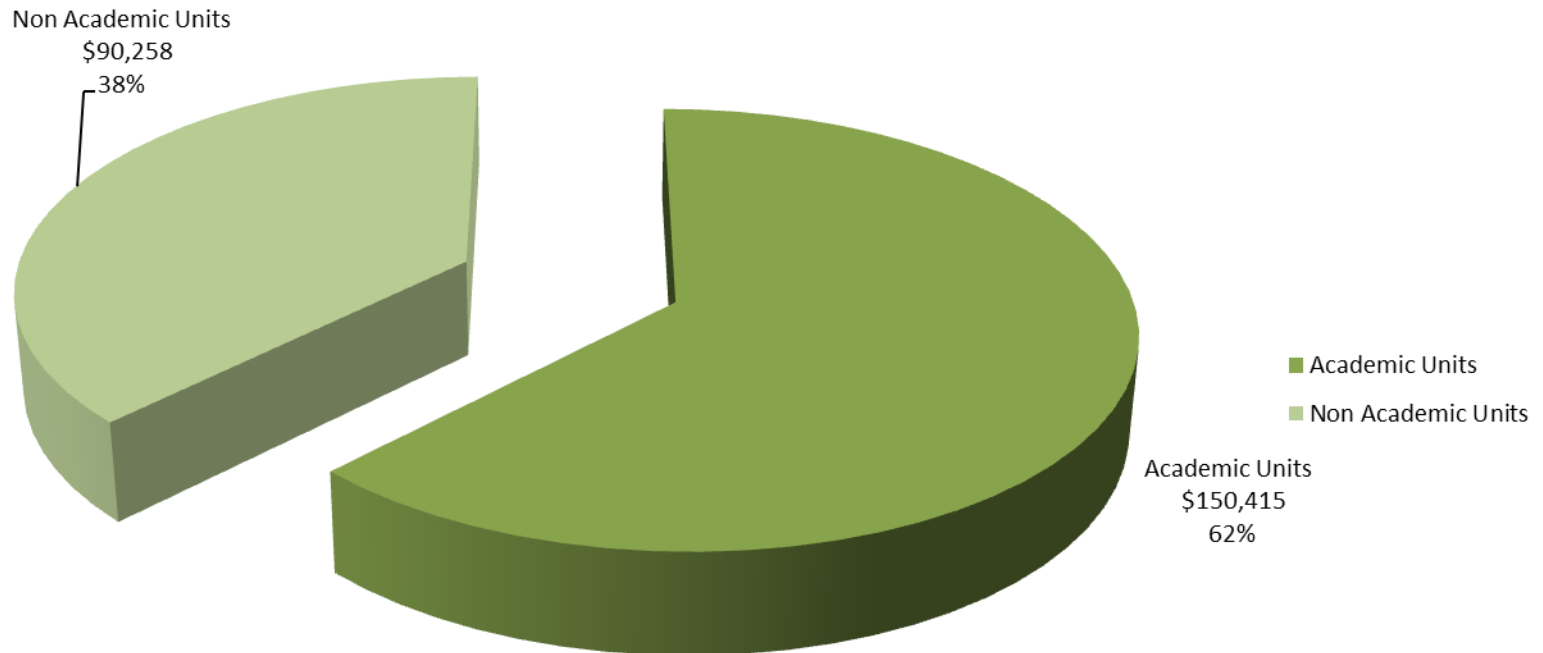
Unrestricted Expense Budget by Account Fiscal Year 2012 (000's)





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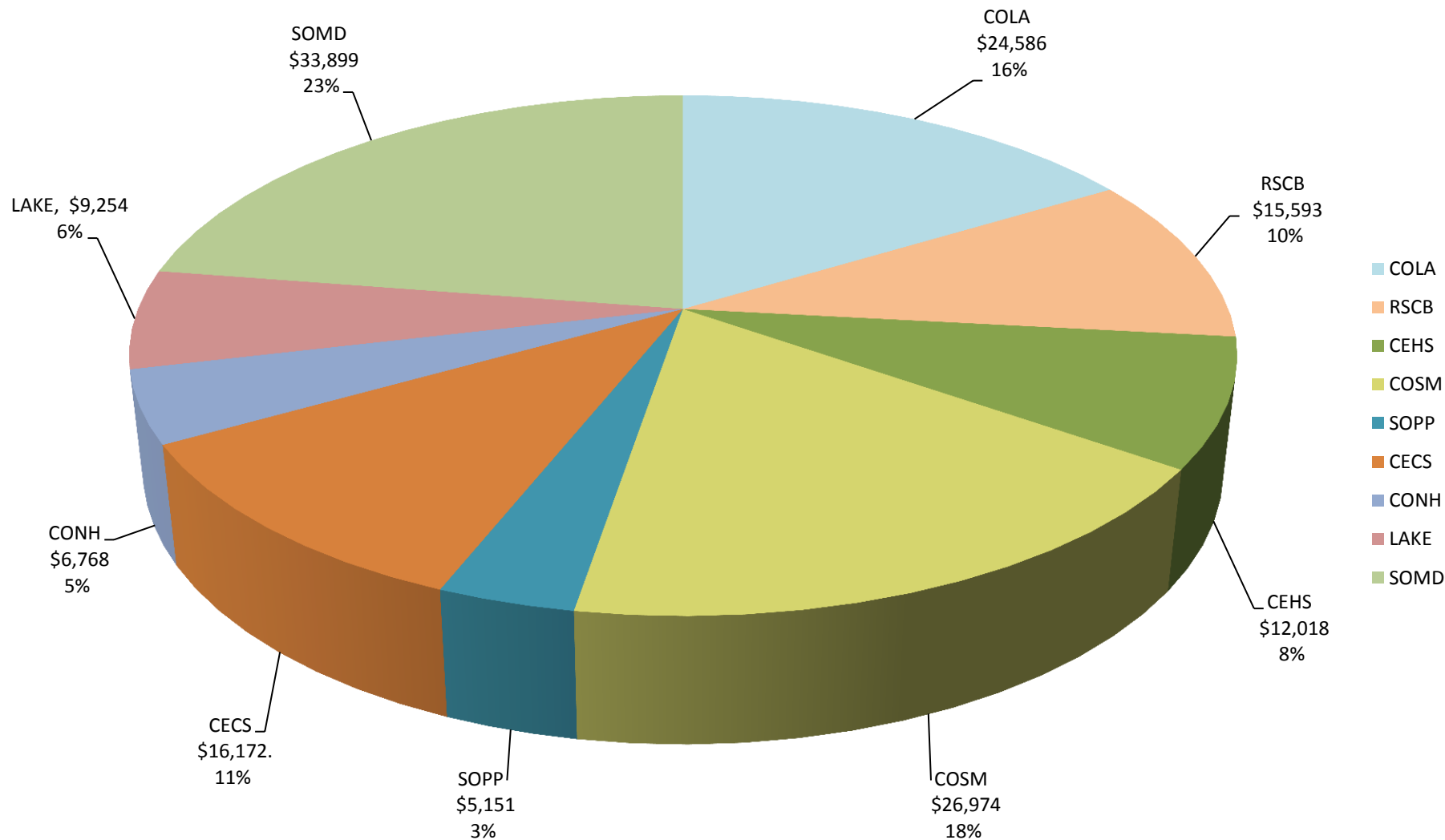
Academic & Non Academic Expense Budget Fiscal Year 2012 (000's)





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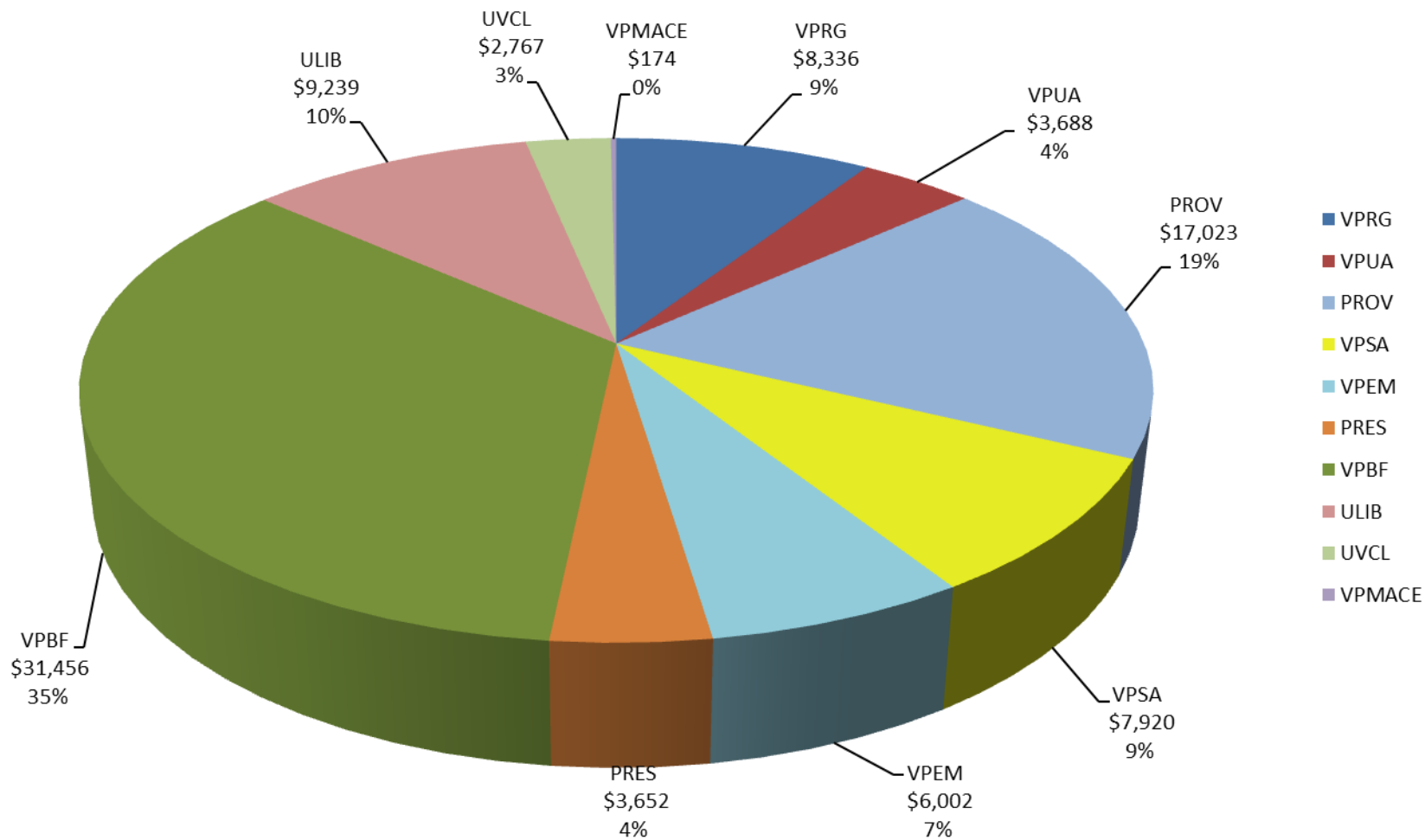
Academic Units Expense Budget Fiscal Year 2012 (000's)





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Non Academic Units Expense Budget Fiscal Year 2012 (000's)





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Auxiliary Enterprises



Summary of Auxiliary Operations

	Revenues & Transfers			Expenditures & Transfers			
	Revenues	Transfers	Total Budget	Expenditures	Debt Service	Other Transfers	Total Budget
Main Campus Bookstore	\$ 550,404	\$ 0	\$ 550,404	\$301,079	\$ 0	\$ 249,325	\$ 550,404
Lake Campus Bookstore	23,000	\$ 0	23,000	23,000	0	0	23,000
Food Services	6,828,281	0	6,828,281	6,166,681	457,600	204,000	6,828,281
Intercollegiate Athletics	1,884,834	7,319,148	9,203,982	9,203,982	0	0	9,203,982
Nutter Center	2,544,515	1,122,380	3,666,895	3,666,895	0	0	3,666,895
Parking & Transportation	1,662,147	0	1,662,147	1,364,300	151,013	146,834	1,662,147
Residence Services	3,597,985	0	3,597,985	3,057,649	240,584	299,752	3,597,985
Student Union	27,000	3,022,741	3,049,741	2,006,579	921,662	121,500	3,049,741
Vending	914,700	0	914,700	858,700	0	56,000	914,700
Total	<u>\$18,032,866</u>	<u>\$ 11,464,269</u>	<u>\$29,497,135</u>	<u>\$26,648,865</u>	<u>\$ 1,770,859</u>	<u>\$ 1,077,411</u>	<u>\$ 29,497,135</u>



Main Campus Bookstore

	<u>Budgeted FY 2012</u>	<u>Budgeted FY 2011</u>	<u>Dollar Change</u>
Revenues:			
Commissions Income	<u>\$ 550,404</u>	<u>\$ 500,404</u>	<u>\$ 50,000</u>
Total Revenue	<u><u>\$ 550,404</u></u>	<u><u>\$ 500,404</u></u>	<u><u>\$ 50,000</u></u>
Expenditures:			
Personnel	\$ 57,609	\$ 62,033	\$ (4,424)
Benefits	17,283	20,161	(2,878)
General Operations	8,608	4,140	4468
Cost Allocations	<u>217,579</u>	<u>215,376</u>	<u>2,203</u>
Total Expenditures	301,079	301,710	(631)
Transfers:			
Renewal & Replacement	<u>(249,326)</u>	<u>(198,694)</u>	<u>(50,632)</u>
Total Expenditures and Transfers	<u><u>\$ 550,404</u></u>	<u><u>\$ 500,404</u></u>	<u><u>\$ 50,000</u></u>



Lake Campus Bookstore

	<u>Budgeted FY 2012</u>	<u>Budgeted FY 2011</u>	<u>Dollar Change</u>
Revenues:			
Commissions Income	\$ 23,000	\$ 0	\$ 23,000
Sales and Services	<u>0</u>	<u>568,653</u>	<u>(568,653)</u>
 Total Revenue	 <u><u>\$ 23,000</u></u>	 <u><u>\$ 568,653</u></u>	 <u><u>\$ (545,653)</u></u>
 Expenditures:			
Personnel	\$ 0	\$ 103,153	\$ (103,153)
Benefits	0	32,262	(32,262)
General Operations	23,000	7,803	15,197
Purchase for Resale	0	387,689	(387,689)
Cost Allocations	<u>0</u>	<u>37,746</u>	<u>(37,746)</u>
 Total Expenditures	 <u><u>\$ 23,000</u></u>	 <u><u>\$ 568,653</u></u>	 <u><u>\$ (545,653)</u></u>



Food Service

	Budgeted FY 2012	Budgeted FY 2011	Dollar Change
Revenues:			
Venue Revenues and Board Charges	\$ 6,706,056	\$ 6,359,866	\$ 346,190
Commissions	122,225	118,642	3,583
Total Revenue	<u>\$ 6,828,281</u>	<u>\$ 6,478,508</u>	<u>\$ 349,773</u>
Expenditures:			
Personnel	\$ 47,176	\$ 47,176	\$ 0
Benefits	14,153	15,332	(1,179)
General Operations	287,698	251,128	36,570
Cost Allocations	523,761	523,761	0
Purchase Resale/Capital	5,293,894	5,119,019	174,875
Total Expenditures	6,166,682	5,956,416	210,266
Transfers:			
Support from E & G	\$ 0	\$ 160,097	\$ (160,097)
Debt Payment	(457,600)	(542,190)	84,590
Renewal & Replacement	(204,000)	(140,000)	(64,000)
Total Transfers	<u>(661,599)</u>	<u>(522,093)</u>	<u>(139,507)</u>
Total Expenditures and Transfers	<u>\$ 6,828,281</u>	<u>\$ 6,478,508</u>	<u>\$ 349,773</u>



Intercollegiate Athletics

	Budgeted FY 2012	Budgeted FY 2011	Dollar Change
Revenues:			
Gifts/Grants - Foundation	\$ 510,801	\$ 458,886	\$ 51,915
Ticket Sales	355,300	311,000	44,300
Athletic Conference Income	374,500	257,000	117,500
Other Sources	644,233	430,500	213,733
Total Revenues	<u>\$ 1,884,834</u>	<u>\$ 1,457,386</u>	<u>\$ 427,448</u>
Expenditures:			
Personnel	\$ 2,836,203	\$ 2,686,165	\$ 150,038
Benefits	822,019	852,758	(30,739)
General Operations	2,412,566	1,916,306	496,260
Scholarships/Fellowships	2,382,659	2,569,671	(187,012)
Cost Allocations	750,535	750,535	0
Total Expenditures	9,203,982	8,775,436	428,546
Transfers:			
Support from E & G	7,319,148	7,318,050	1,098
Total Transfers	<u>7,319,148</u>	<u>7,318,050</u>	<u>1,098</u>
Total Expenditures and Transfers	<u>\$ 1,884,834</u>	<u>\$ 1,457,386</u>	<u>\$ 427,448</u>



Nutter Center

	Budgeted FY 2012	Budgeted FY 2011	Dollar Change
Revenues:			
Parking Permits/Fees	\$ 374,187	\$ 374,187	\$ 0
Sales-Merchandise	61,500	61,500	0
Sales-Food & Beverage	452,978	433,978	19,000
Rental	550,000	695,440	(145,440)
Event Sponsorship	415,000	280,000	135,000
Other Sources	690,850	973,844	(282,994)
Total Revenue	<u>\$ 2,544,515</u>	<u>\$ 2,818,949</u>	<u>\$ (274,434)</u>
Expenditures:			
Personnel	\$ 1,577,487	\$ 1,607,484	\$ (29,997)
Benefits	231,584	251,642	(20,058)
General Operations	666,612	890,991	(224,379)
Purchase Resale/Capital	750	750	0
Cost Allocations	1,190,462	1,093,491	96,971
Total Expenditures	3,666,895	3,844,358	(177,463)
Transfers:			
Debt Payment	0	0	0
Support from E & G	1,122,380	1,025,409	96,971
Total Transfers	1,122,380	1,025,409	96,971
Total Expenditures and Transfers	<u>\$ 2,544,515</u>	<u>\$ 2,818,949</u>	<u>\$ (274,434)</u>



Parking

	Budgeted FY 2012	Budgeted FY 2011	Dollar Change
Revenues:			
Parking Fees	\$ 1,242,147	\$ 1,222,978	\$ 19,169
Parking Fines	420,000	420,000	0
Total Revenue	<u>\$ 1,662,147</u>	<u>\$ 1,642,978</u>	<u>\$ 19,169</u>
Expenditures:			
Personnel	\$ 740,880	\$ 730,880	\$ 10,000
Benefits	329,435	349,485	(20,050)
General Operations**	77,298	48,079	29,219
Cost Allocations	216,687	216,687	0
Total Expenditures	1,364,300	1,345,131	19,169
Transfers:			
Non-Mandatory Transfer	(30,176)	(30,176)	0
Debt Payment	(151,013)	(151,013)	0
Renewal & Replacement	(116,658)	(116,658)	0
Total Transfers	<u>(297,847)</u>	<u>(297,847)</u>	<u>0</u>
Total Expenditures and Transfers	<u>\$ 1,662,147</u>	<u>\$ 1,642,978</u>	<u>\$ 19,169</u>

**General Operations are Netted against Cost Recovery



Residence Services

	Budgeted FY 2012	Budgeted FY 2011	Dollar Change
Revenues:			
Student Room Charges	\$ 2,648,318	\$ 2,567,518	\$ 80,800
Administrative Fee	668,361	654,633	13,728
Other Sources	281,306	244,560	36,746
Total Revenues	<u>\$ 3,597,985</u>	<u>\$ 3,466,711</u>	<u>\$ 131,274</u>
Expenditures:			
Personnel	\$ 1,216,666	\$ 1,188,054	\$ 28,612
Benefits	342,229	362,228	(19,999)
General Operations	915,861	763,201	152,660
Cost Allocations	582,893	612,893	(30,000)
Total Expenditures	3,057,649	2,926,376	131,273
Transfers:			
Support from E&G	0	0	0
Debt Payment	(240,584)	(460,335)	219,751
Renewal & Replacement	(299,752)	(80,000)	(219,752)
Total Transfers	<u>(540,336)</u>	<u>(540,335)</u>	<u>(1)</u>
Total Expenditures and Transfers	<u>\$ 3,597,985</u>	<u>\$ 3,466,711</u>	<u>\$ 131,274</u>



Student Union

	<u>Budgeted FY 2012</u>	<u>Budgeted FY 2011</u>	<u>Dollar Change</u>
Revenues:			
Vendor Commissions	\$ 4,000	\$ 4,000	\$ 0
Space Rental	<u>23,000</u>	<u>23,000</u>	<u>0</u>
Total Revenue	<u>\$ 27,000</u>	<u>\$ 27,000</u>	<u>\$ 0</u>
Expenditures:			
Personnel	\$ 709,726	\$ 585,808	\$123,918
Benefits	172,762	126,014	46,748
General Operations	82,862	70,163	12,699
Cost Allocations	<u>1,041,228</u>	<u>1,041,228</u>	<u>0</u>
Total Expenditures	2,006,579	1,823,214	183,365
Transfers:			
Debt Payment	(921,663)	(921,663)	0
Support from E & G	3,022,741	2,783,307	239,434
Renewal & Replacement	<u>(121,500)</u>	<u>(65,431)</u>	<u>(56,069)</u>
Total Transfers	<u>1,979,579</u>	<u>1,796,214</u>	<u>183,365</u>
Total Expenditures and Transfers	<u>\$ 27,000</u>	<u>\$ 27,000</u>	<u>\$ 0</u>



Vending

	Budgeted FY 2012	Budgeted FY 2011	Dollar Change
Revenues:			
Vending Machine Income	\$ 914,700	\$ 905,702	\$ 8,998
Total Revenue	<u>\$ 914,700</u>	<u>\$ 905,702</u>	<u>\$ 8,998</u>
Expenditures:			
Personnel	\$ 209,896	\$ 209,896	\$ 0
Benefits	106,021	109,912	(3,891)
General Operations	51,678	95,404	(43,726)
Cost Allocations	64,661	64,661	0
Purchase Resale/Capital	<u>426,445</u>	<u>419,830</u>	<u>6,615</u>
Total Expenditures	858,700	899,702	(41,002)
Transfers:			
Renewal & Replacement	<u>(56,000)</u>	<u>(6,000)</u>	<u>(50,000)</u>
Total Transfers	<u>(56,000)</u>	<u>(6,000)</u>	<u>(50,000)</u>
Total Expenditures and Transfers	<u>\$ 914,700</u>	<u>\$ 905,702</u>	<u>\$ 8,998</u>



WRIGHT STATE
UNIVERSITY

Board of Trustees Resolutions

Current Funds Budget 2011-2012 Resolution

WHEREAS, the state budget has been significantly reduced; and

WHEREAS, enrollment levels are anticipated to increase modestly; and

WHEREAS, the state budget allows for undergraduate tuition increases not to exceed 3.5 percent; and

WHEREAS, comprehensive planning and consultation within the university has been accomplished; and

WHEREAS, an appropriate amount of reductions and reallocations are planned to provide funding for university operations and financial commitments; and

WHEREAS, Wright State University has developed a budget to guide operations and support the university's Strategic Plan during the fiscal year beginning July 1, 2011; and

WHEREAS, said budget includes an array of other rates and fees and auxiliary fees, in addition to tuition; therefore be it

RESOLVED that the President may allow expenditures within projected income levels, may limit the expenditures of funds within any given category, may transfer funds within the major budget categories, and take such other actions, as may be in the interest of the university; and be it further

RESOLVED that the university's current funds budget as described in the accompanying schedules and tables now before the Board of Trustees be and hereby are approved.



Current Funds Budget Fiscal Year 2012

Revenues:

Government Support

State Share of Instruction	\$ 78,809,744
Other State Support	21,680,000
Local Support	410,000
Federal Support	65,210,000

Subtotal 166,109,744

Student Fees

Instruction & General Fee	167,996,899
Non-Resident Tuition	6,871,672
Non-Credit Instruction	2,459,589
Other	3,267,655

Subtotal 180,595,815

Other Sources

Private Gifts & Grants	61,320,801
Sales & Service	20,630,967
Miscellaneous	6,174,356
Other	

Subtotal 88,126,124

Investment Income 7,356,146

Total Revenues \$ 442,187,829

Expenditures:

Educational and General

Instruction & Depart. Research	\$ 136,582,670
Separately Budgeted Research	31,260,497
Public Service	14,701,443
Student Services	16,429,385
Academic Support	87,477,518
Institutional Support	47,735,402
Operation & Maintenance of Plan	19,322,242
Scholarships	<u>58,975,693</u>

Total Educational & General Expendi 412,484,850

Auxiliary Enterprises Expenditures 27,753,865

Transfers

Debt Payment-Mandatory	5,870,680
Debt Payment-Non Mandatory	240,584
Renewal & Replacement	2,218,292
Education & General Support	149,559
Total Transfers	<u>8,479,115</u>

Required Reallocations (6,530,000)

Total Expenditures & Transfers \$ 442,187,829



WRIGHT STATE
UNIVERSITY

Residence Fees & Analysis per Quarter

2010-2011 to 2011-2012

	2010-2011	2011-2012	Dollar Change	Percentage Change
Hamilton Hall Double	\$ 1,665	\$ 1,715	\$ 50	3.00 %
Hamilton Hall Triple	1,544	1,601	57	3.69 %
Hamilton Hall Expanded	1,000	1,000	0	0.00 %
Forest Lane Quad	1,743	1,795	52	2.98 %
Forest Lane Large 2 Bedroom	2,501	2,576	75	3.00 %
Forest Lane Small 2 Bedroom	2,212	2,278	66	2.98 %
Forest Lane Studio	2,115	2,178	63	2.98 %
Woods Single	\$ 1,860	\$ 1,916	\$ 56	3.01 %
Woods Double	1,626	1,675	49	3.01 %
Woods Triple	1,544	1,590	46	2.98 %
Woods Quad	1,395	1,437	42	3.01 %
Woods Expanded	1,030	1,030	0	0.00 %
Village Efficiency	\$ 1,805	\$ 1,805	\$ 0	0.00 %
Village Deluxe Efficiency	2,062	2,062	0	0.00 %
Village One Bedroom	2,342	2,342	0	0.00 %
Village Two Bedroom	2,664	2,664	0	0.00 %
College Park Quad (furnished)	\$ 1,980	\$ 1,980	\$ 0	0.00 %
Honors Complex	\$1,699	\$1,750	\$ 51	3.00 %
University Park Quad	\$1,980	\$1,980	\$ 0	0.00 %
Board	\$ 917	\$ 950	\$ 33	3.60 %
Communications Fee (per person)*				
Single	\$ 192	\$ 197	\$ 5	2.60 %
Double	\$ 131	\$ 136	\$ 5	3.83 %
Triple	\$ 110	\$ 115	\$ 5	4.55 %
Quad	\$ 100	\$ 105	\$ 5	5.01 %
College Park	\$ 114	\$ 115	\$ 1	0.88 %
Activity Fee, Hamilton Hall	\$ 35	\$ 35	\$ 0	0.00 %
Activity Fee, Forest Lane Apartments	\$ 35	\$ 35	\$ 0	0.00 %
Activity Fee, The Woods	\$ 35	\$ 35	\$ 0	0.00 %
Activity Fee, The Village	\$ 35	\$ 35	\$ 0	0.00 %
Activity Fee, College Park	\$ 35	\$ 35	\$ 0	0.00 %



Other Auxiliary Fees

	<u>FY 2011</u>	<u>FY 2012</u>	<u>Dollar Change</u>	<u>% Change</u>
Parking Permit-Students				
Per Quarter, Commuter, Resident	\$ 30	\$ 33	\$ 3	10%
Three quarters	\$ 85	\$ 95	\$ 10	12%
Annual	\$ 105	\$ 115	\$ 10	10%
Per Quarter Remote Park and Ride	\$ 5	\$ 5	\$ -	0%
Annual Remote Park and Ride	\$ 15	\$ 15	\$ -	0%
Per Week Temporary Com./Res.	\$ 3	\$ 4	\$ 1	33%
Per Week Temporary P&R	\$ 1	\$ 1	\$ -	0%
Per Quarter, After School Lessons	\$ 10	\$ 10	\$ -	0%
Parking Permit Employees, Vendor, service,contractor				
Quarter	\$ 39	\$ 42	\$ 3	8%
Annual	\$ 140	\$ 150	\$ 10	7%
Annual "A" Lot	\$ 426	\$ 436	\$ 10	2%
Per Week Temporary	\$ 4	\$ 5	\$ 1	25%
Replacement Permit	\$ 5	\$ 5	\$ -	0%
Other Housing Fees				
Housing Prepayments (for 3 qtrs)	\$ 150	\$ 150	\$ -	0%
Damages, Forfeit, Fines, Discipline	case decision	case decision		
Lockout Charges	\$ 5	\$ 5	\$ -	0%
Improper Checkout	\$ 25	\$ 25	\$ -	0%
Food Service Board Rates (per Quarter)				
Basic Plan	\$ 917	\$ 950	\$ 33	4%

Student Fee Increase Resolution

WHEREAS, the Wright State University Board of Trustees is given the statutory authority and responsibility to assess tuition and fees; and

WHEREAS, tuition and fees must be sufficient to fund a quality educational experience; and

WHEREAS, there are three cohorts of tuition and fees for returning students; and

WHEREAS, the state budget allows for tuition increases; therefore be it

RESOLVED that Main Campus and Lake Campus full-time undergraduate tuition and non-resident fees for all students for fall quarter 2011 be increased over those for summer quarter 2011 by approximately 3.5%; and be it further

RESOLVED that Main Campus and Lake Campus full-time graduate tuition and non-resident fees for all students for fall quarter 2011 be increased over those for summer quarter 2011 by approximately 4.5%; and be it further

RESOLVED that Main Campus and Lake Campus part-time undergraduate tuition and non-resident fees for all students for fall quarter 2011 be increased over those for summer quarter 2011 by approximately 3.5%; and be it further

RESOLVED that Main Campus and Lake Campus part-time graduate tuition and non-resident fees for all students for fall quarter 2011 be increased over those for summer quarter 2011 by approximately 4.5%; and be it further

RESOLVED that professional fees and non-resident fees for the School of Professional Psychology and the Doctor of Nursing Practice students for fall quarter 2011 be increased over those for summer quarter 2011 by approximately 5%; and be it further

RESOLVED that professional fees and non-resident fees for the Boonshoft School of Medicine for all students for fall semester 2011 be increased over those for spring semester 2011 by approximately 5.0%; and be it further

RESOLVED that this resolution supersedes 10-47 dated June 11, 2010.

WRIGHT STATE UNIVERSITY
Instruction & General Fee Analysis
Fall Quarter 2011 for Cohort 1 Students
Students Enrolled Prior to FY2003

Undergraduate Quarterly Fees **	Main Campus Fees			Lake Campus Fees		
	Fiscal Year	Fiscal Year	Amount of	Fiscal Year	Fiscal Year	Amount of
	2010-2011	2011-2012	Increase	2010-2011	2011-2012	Increase
	1 Through 10.5 Hours/Per Hour			1 Through 10.5 Hours/Per Hour		
Instruction Fee	189	196	7	137	142	5
General Fee	29	30	1	21	22	1
Nonresident Tuition	224	232	8	224	232	8
Total Nonresident	\$ 442	\$ 458	\$ 16	\$ 382	\$ 396	\$ 14
	11 Through 18 Hours*			11 Through 18 Hours*		
Instruction Fee	1,943	2,166	223	1,562	1,617	55
General Fee	469	330	(139)	185	191	6
Total Resident I&G Fee	\$ 2,412	\$ 2,496	\$ 84	\$ 1,747	\$ 1,808	\$ 61
Nonresident Tuition	2,436	2,521	85	2,436	2,521	85
Total Nonresident I&G Fee	\$ 4,848	\$ 5,017	\$ 169	\$ 4,183	\$ 4,329	\$ 146
Graduate Quarterly Fees ***	1 Through 10.5 Hours/Per Hour			1 Through 10.5 Hours/Per Hour		
Instruction Fee	284	297	13	284	297	13
General Fee	43	45	2	43	45	2
Nonresident Tuition	245	256	11	245	256	11
Total Nonresident	\$ 572	\$ 598	\$ 26	\$ 572	\$ 598	\$ 26
	11 Through 18 Hours*			11 Through 18 Hours*		
Instruction Fee	3,150	3,366	216	3,150	3,366	216
General Fee	387	330	(57)	387	330	(57)
Total Resident I&G Fee	\$ 3,537	\$ 3,696	\$ 159	\$ 3,537	\$ 3,696	\$ 159
Nonresident Tuition	2,635	2,754	119	2,635	2,754	119
Total Nonresident I&G Fee	\$ 6,172	\$ 6,450	\$ 278	\$ 6,172	\$ 6,450	\$ 278
	School of Professional Psychology and DNP Program Quarterly Fees			School of Medicine Fees****		
Professional Fees***	Fiscal Year	Fiscal Year	Amount of	Fiscal Year	Fiscal Year	Amount of
	2010-2011	2011-2012	Increase	2010-2011	2010-2012	Increase
	1 Through 10.5 Hours/Per Hour			Part Time		
Instruction Fee	334	351	17	NOT APPLICABLE		
General Fee	51	53	2			
Nonresident Tuition	245	257	12			
Total Nonresident	\$ 630	\$ 661	\$ 31			
	11 or more Hours			11 or more Hours		
Instruction Fee	\$ 3,771	\$ 3,960	\$ 189	\$ 13,885	\$ 14,579	\$ 694
General Fee	357	375	18	783	822	39
Total Resident I&G Fee	\$ 4,128	\$ 4,335	\$ 207	\$ 14,668	\$ 15,401	\$ 733
Nonresident Tuition	2,635	2,767	132	7,500	7,875	375
Total Nonresident I&G Fee	\$ 6,763	\$ 7,102	\$ 339	\$ 22,168	\$ 23,276	\$ 1,108

* The Hourly Rate Applies To All Credit Hours In Excess Of 18 Hours.

**Undergrad Main/Lake - 3.5%

***Graduate School - 4.5%; SOPP & DNP - 5%; SOMD - 5%

****School of Medicine Fees are charged for two terms except year three which is \$18,626 for each term. Part-time not available for Year 1 students

WRIGHT STATE UNIVERSITY
Instruction & General Fee Analysis
Fall Quarter 2011 for Cohort 2 Students
Students First Enrolled in FY2003

Main Campus Fees			
Undergraduate Quarterly Fees**	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Amount of Increase
1 Through 10.5 Hours/Per Hour			
Instruction Fee	196	203	7
General Fee	30	31	1
Nonresident Tuition	224	232	8
Total Nonresident	\$ 450	\$ 466	\$ 16
11 Through 18 Hours*			
Instruction Fee	2,018	2,252	234
General Fee	489	343	(146)
Total Resident I&G Fee	\$ 2,507	\$ 2,595	\$ 88
Nonresident Tuition	2,436	2,521	85
Total Nonresident I&G Fee	\$ 4,943	\$ 5,116	\$ 173
Graduate Quarterly Fees***			
1 Through 10.5 Hours/Per Hour			
Instruction Fee	294	307	13
General Fee	45	47	2
Nonresident Tuition	245	256	11
Total Nonresident	\$ 584	\$ 610	\$ 26
11 Through 18 Hours*			
Instruction Fee	3,241	3,459	218
General Fee	397	343	(54)
Total Resident I&G Fee	\$ 3,638	\$ 3,802	\$ 164
Nonresident Tuition	2,635	2,754	119
Total Nonresident I&G Fee	\$ 6,273	\$ 6,556	\$ 283
School of Professional Psychology			
Professional Fees***	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Amount of Increase
1 Through 10.5 Hours/Per Hour			
Instruction Fee	342	359	17
General Fee	52	55	3
Nonresident Tuition	245	257	12
Total Nonresident	\$ 639	\$ 671	\$ 32
11 or more Hours			
Instruction Fee	\$ 3,882	\$ 4,076	\$ 194
General Fee	366	384	18
Total Resident I&G Fee	\$ 4,248	\$ 4,460	\$ 212
Nonresident Tuition	2,635	2,767	132
Total Nonresident I&G Fee	\$ 6,883	\$ 7,227	\$ 344

Lake Campus Fees		
Fiscal Year 2010-2011	Fiscal Year 2011-2012	Amount of Increase
1 Through 10.5 Hours/Per Hour		
137	142	5
21	22	1
224	232	8
\$ 382	\$ 396	\$ 14
11 Through 18 Hours*		
1,562	1,617	55
185	191	6
\$ 1,747	\$ 1,808	\$ 61
2,436	2,521	85
\$ 4,183	\$ 4,329	\$ 146
1 Through 10.5 Hours/Per Hour		
294	307	13
45	47	2
245	256	11
\$ 584	\$ 610	\$ 26
11 Through 18 Hours*		
3,241	3,459	218
397	343	(54)
\$ 3,638	\$ 3,802	\$ 164
2,635	2,754	119
\$ 6,273	\$ 6,556	\$ 283
School of Medicine Fees****		
Fiscal Year 2010-2011	Fiscal Year 2011-2012	Amount of Increase
Part Time		
NOT APPLICABLE		
11 or more Hours		
\$ 13,885	\$ 14,579	\$ 694
783	822	39
\$ 14,668	\$ 15,401	\$ 733
7,500	7,875	375
\$ 22,168	\$ 23,276	\$ 1,108

* The Hourly Rate Applies To All Credit Hours In Excess Of 18 Hours.

**Undergrad Main/Lake - 3.5%

***Graduate School - 4.5%; SOPP & DNP - 5%; SOMD - 5%

****School of Medicine Fees are charged for two terms except year three which is \$18,626 for each term. Part-time not available for Year 1 students

WRIGHT STATE UNIVERSITY
Instruction & General Fee Analysis
Fall Quarter 2011 for Cohort 3 Students
Students First Enrolled Prior to FY2004 or Later

Undergraduate Quarterly Fees**	Main Campus Fees		
	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Amount of Increase
	1 Through 10.5 Hours/Per Hour		
Instruction Fee	204	211	7
General Fee	31	32	1
Nonresident Tuition	224	232	8
Total Nonresident	\$ 459	\$ 475	\$ 16
11 Through 18 Hours*			
Instruction Fee	2,092	2,336	244
General Fee	507	354	(153)
Total Resident I&G Fee	\$ 2,599	\$ 2,690	\$ 91
Nonresident Tuition	2,436	2,521	85
Total Nonresident I&G Fee	\$ 5,035	\$ 5,211	\$ 176
Graduate Quarterly Fees***	1 Through 10.5 Hours/Per Hour		
Instruction Fee	301	315	14
General Fee	46	48	2
Nonresident Tuition	245	256	11
Total Nonresident	\$ 592	\$ 619	\$ 27
11 Through 18 Hours*			
Instruction Fee	3,360	3,588	228
General Fee	412	354	(58)
Total Resident I&G Fee	\$ 3,772	\$ 3,942	\$ 170
Nonresident Tuition	2,635	2,754	119
Total Nonresident I&G Fee	\$ 6,407	\$ 6,696	\$ 289
School of Professional Psychology Quarterly Fees and DNP Program Quarterly Fee			
Professional Fees***	Fiscal Year 2010-2011	Fiscal Year 2010-2011	Amount of Increase
	1 Through 10.5 Hours/Per Hour		
Instruction Fee	\$ 354	\$ 372	\$ 18
General Fee	54	56	2
Nonresident Tuition	245	257	12
Total Nonresident	\$ 653	\$ 685	\$ 32
11 or more Hours			
Instruction Fee	\$ 4,028	\$ 4,229	\$ 201
General Fee	379	398	19
Total Resident I&G Fee	\$ 4,407	\$ 4,627	\$ 220
Nonresident Tuition	2,635	2,767	132
Total Nonresident I&G Fee	\$ 7,042	\$ 7,394	\$ 352

	Lake Campus Fees		
	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Amount of Increase
	1 Through 10.5 Hours/Per Hour		
Instruction Fee	137	142	5
General Fee	21	22	1
Nonresident Tuition	224	232	8
Total Nonresident	\$ 382	\$ 396	\$ 14
11 Through 18 Hours*			
Instruction Fee	1,562	1,617	55
General Fee	185	191	6
Total Resident I&G Fee	\$ 1,747	\$ 1,808	\$ 61
Nonresident Tuition	2,436	2,521	85
Total Nonresident I&G Fee	\$ 4,183	\$ 4,329	\$ 146
	1 Through 10.5 Hours/Per Hour		
Instruction Fee	301	315	14
General Fee	46	48	2
Nonresident Tuition	245	256	11
Total Nonresident	\$ 592	\$ 619	\$ 27
11 Through 18 Hours*			
Instruction Fee	3,360	3,588	228
General Fee	412	354	(58)
Total Resident I&G Fee	\$ 3,772	\$ 3,942	\$ 170
Nonresident Tuition	2,635	2,754	119
Total Nonresident I&G Fee	\$ 6,407	\$ 6,696	\$ 289
School of Medicine Fees****			
	Fiscal Year 2010-2011	Fiscal Year 2011-2012	Amount of Increase
	Part Time		
NOT APPLICABLE			
11 or more Hours			
Instruction Fee	\$ 13,885	\$ 14,579	\$ 694
General Fee	783	822	39
Total Resident I&G Fee	\$ 14,668	\$ 15,401	\$ 733
Nonresident Tuition	7,500	7,875	375
Total Nonresident I&G Fee	\$ 22,168	\$ 23,276	\$ 1,108